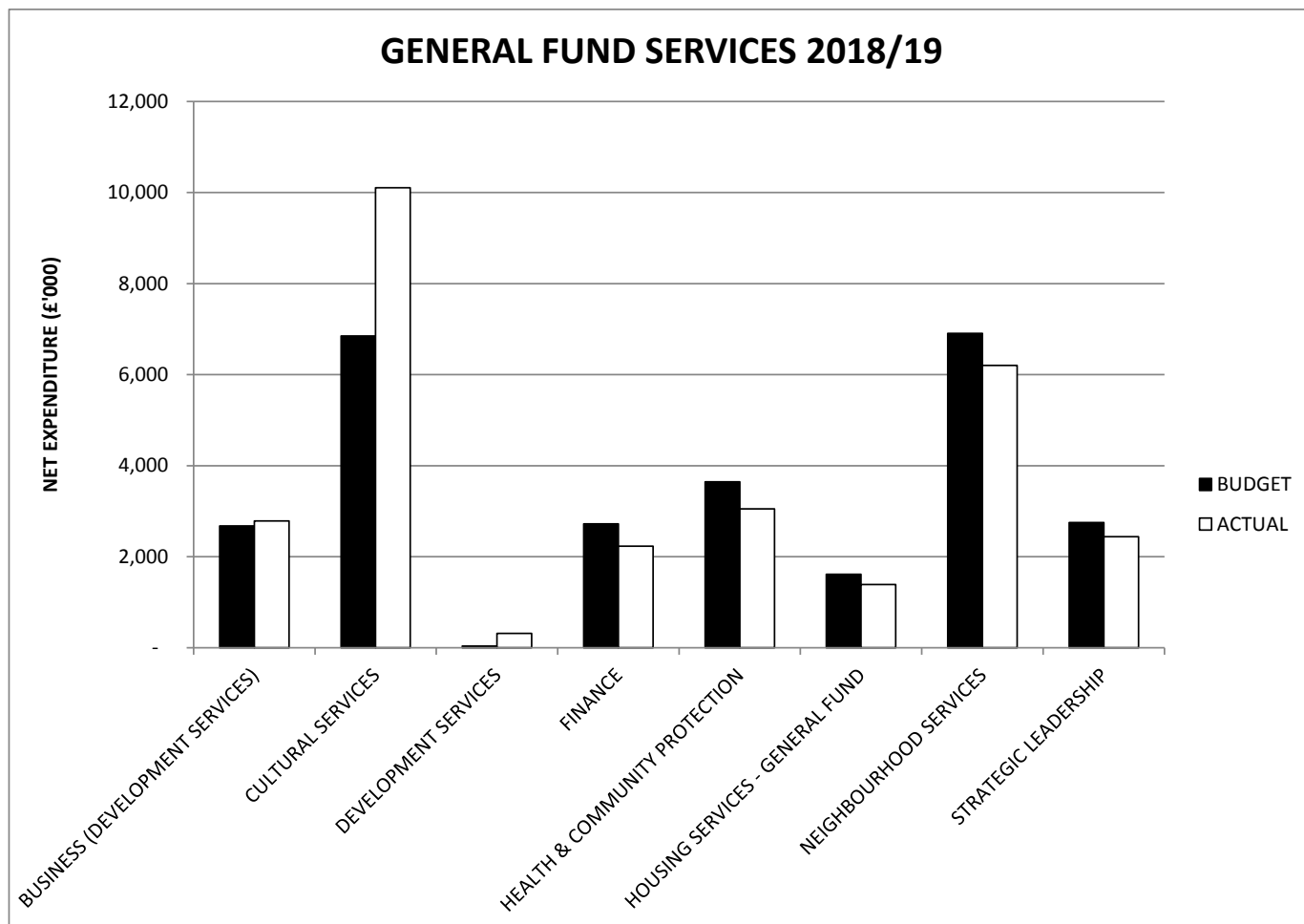
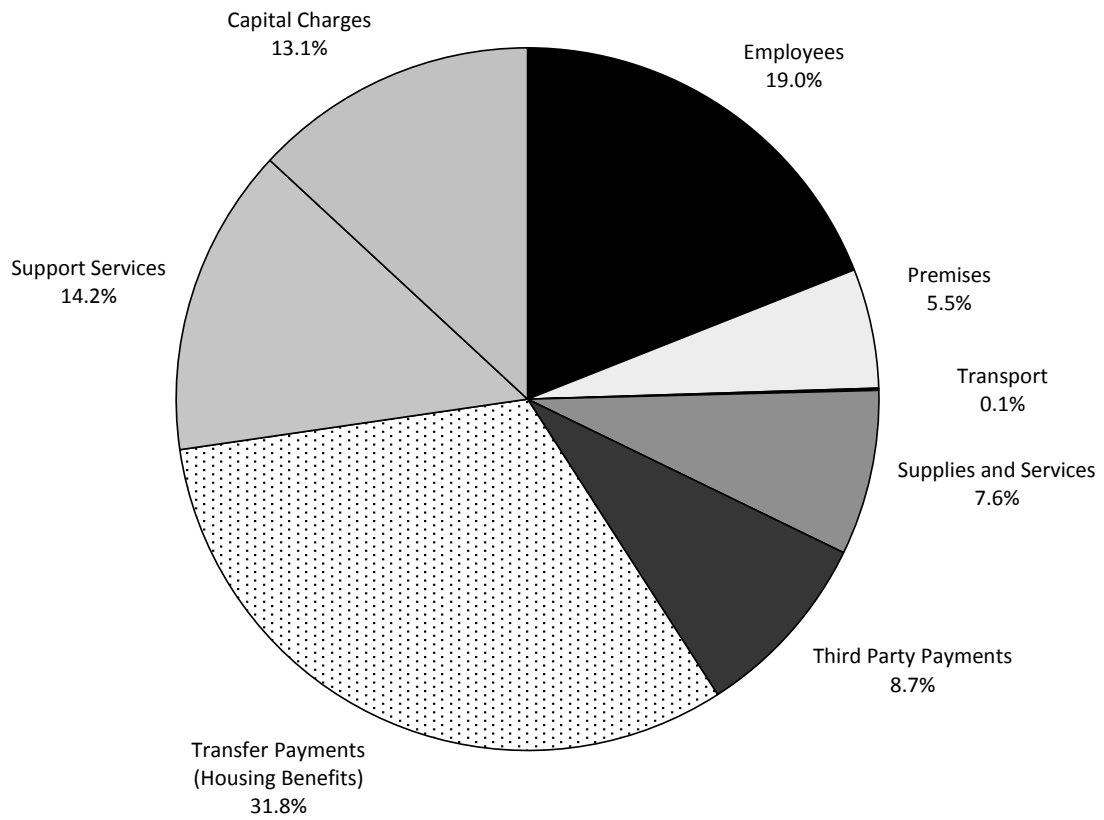


	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
BUSINESS (DEVELOPMENT SERVICES)	2,677,900	2,784,959	107,059	(A)
CULTURAL SERVICES	6,849,200	10,105,090	3,255,890	(A)
DEVELOPMENT SERVICES	36,200	317,985	281,785	(A)
FINANCE	2,722,700	2,233,500	(489,200)	(F)
HEALTH & COMMUNITY PROTECTION	3,643,100	3,050,994	(592,106)	(F)
HOUSING SERVICES - GENERAL FUND	1,616,700	1,390,571	(226,129)	(F)
NEIGHBOURHOOD SERVICES	6,905,500	6,201,996	(703,504)	(F)
STRATEGIC LEADERSHIP	2,751,200	2,441,911	(309,289)	(F)
<b>TOTAL GENERAL FUND SERVICES</b>	<b>27,202,500</b>	<b>28,527,006</b>	<b>1,324,506</b>	<b>(A)</b>
Replacement of Notional with Actual Cost of Capital:				
- Deduct Notional Capital Financing Charges	(8,249,900)	(11,270,945)	(3,021,045)	(F)
- Add Cost of Loan Repayments, Revenue Contributions and Interest paid	240,100	109,725	(130,375)	(F)
Revenue Contributions to Capital	88,200	3,276,883	3,188,683	(A)
Contributions to / (from) Reserves	3,163,600	1,536,997	(1,626,603)	(F)
Net External Investment Interest Received	(330,900)	(602,207)	(271,307)	(F)
IAS19 Pension Adjustments Reversal	(1,675,800)	(1,545,889)	129,911	(A)
Accumulated Absences Account Reversal	-	(17,781)	(17,781)	(F)
Contributions to / (from) General Fund	(1,005,442)	(1,026,035)	(20,593)	(F)
<b>NET EXPENDITURE FOR DISTRICT PURPOSES</b>	<b>19,432,358</b>	<b>18,987,754</b>	<b>(444,604)</b>	<b>(F)</b>
Less: Revenue Support Grant	(306,736)	(306,736)	-	
Less: Business Rates Income	(7,901,700)	(7,780,771)	120,929	(A)
Less: General Grants	(2,582,400)	(2,580,191)	2,209	(A)
<b>NET GENERAL EXPENDITURE BOURNE BY COUNCIL TAX</b>	<b>8,641,522</b>	<b>8,320,056</b>	<b>(321,466)</b>	<b>(F)</b>
Less: Council Tax	(8,641,522)	(8,641,522)	-	
<b>NET (SURPLUS) / DEFICIT FOR THE YEAR</b>	<b>-</b>	<b>(321,466)</b>	<b>(321,466)</b>	<b>(F)</b>

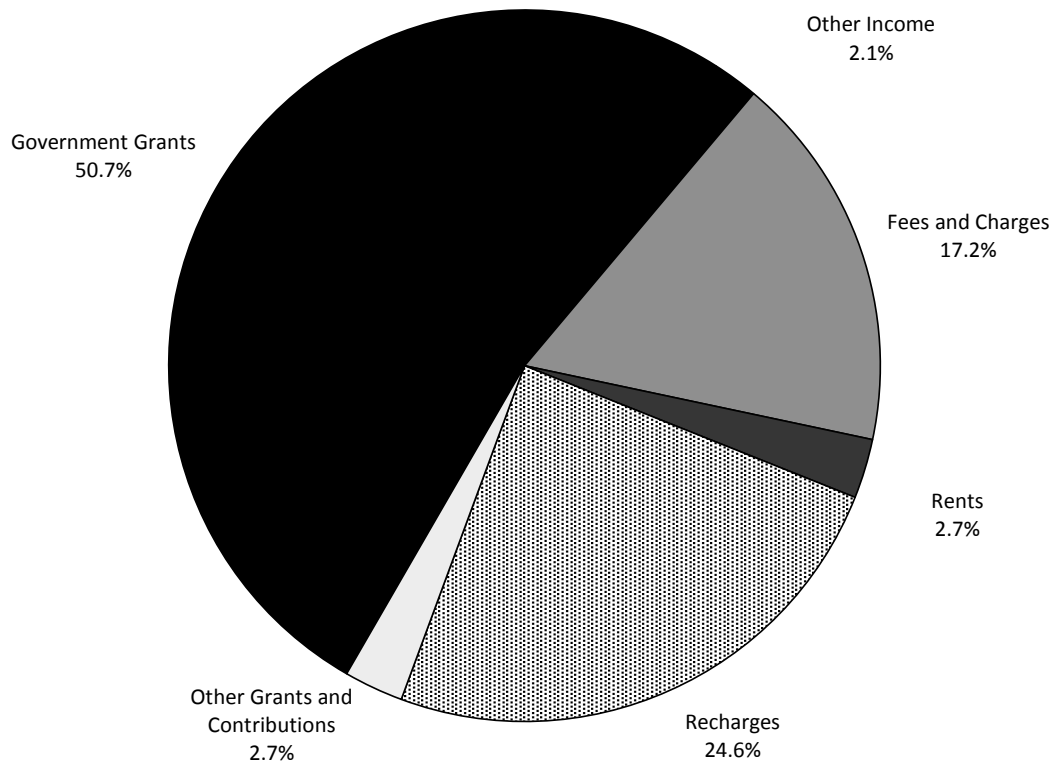


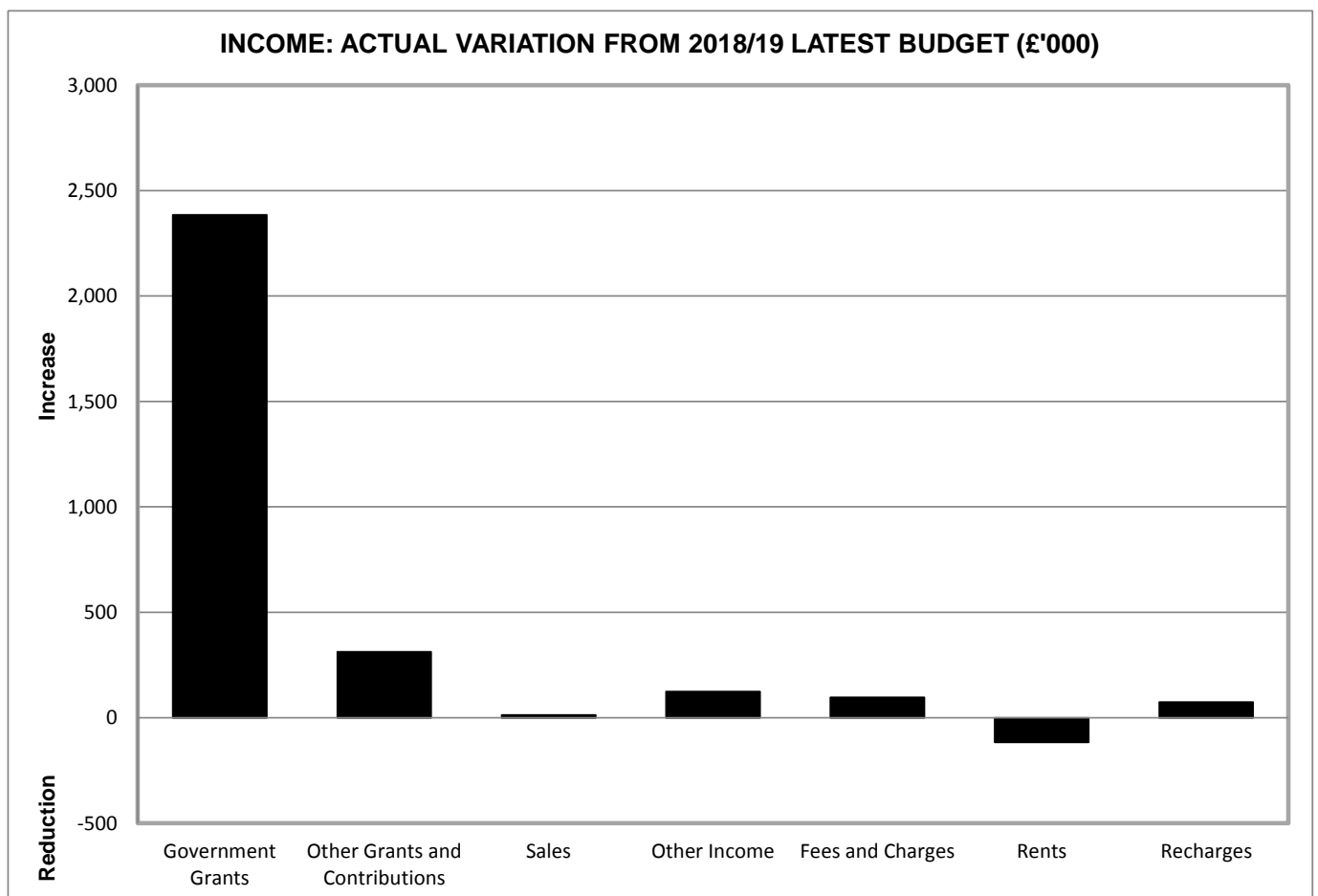
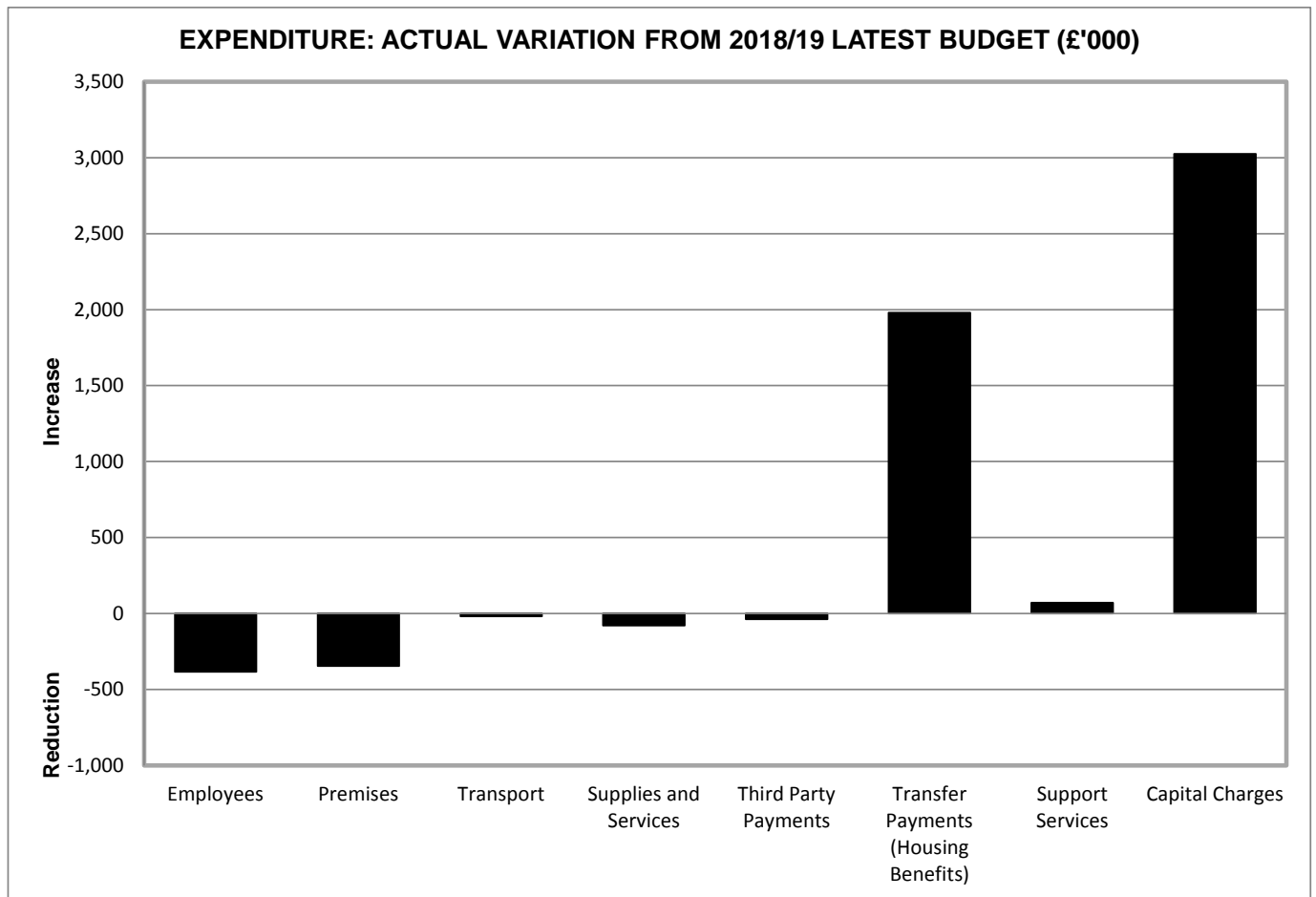
	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>GENERAL FUND SUBJECTIVE ANALYSIS:</u></b>				
<b><u>EXPENDITURE:</u></b>				
Employees	16,667,200	16,283,085	(384,115)	(F)
Premises	5,055,700	4,711,194	(344,506)	(F)
Transport	144,900	126,819	(18,081)	(F)
Supplies and Services	6,642,300	6,561,814	(80,486)	(F)
Third Party Payments	7,472,900	7,435,529	(37,371)	(F)
Transfer Payments (Housing Benefits)	25,293,000	27,273,393	1,980,393	(A)
Support Services	12,086,700	12,157,788	71,088	(A)
Capital Charges	8,249,900	11,275,967	3,026,067	(A)
<b>TOTAL EXPENDITURE</b>	<b>81,612,600</b>	<b>85,825,589</b>	<b>4,212,989</b>	<b>(A)</b>
<b><u>INCOME:</u></b>				
Government Grants	(26,664,300)	(29,049,540)	(2,385,240)	(F)
Other Grants and Contributions	(1,254,400)	(1,567,483)	(313,083)	(F)
Sales	(205,700)	(218,490)	(12,790)	(F)
Other Income	(862,500)	(986,179)	(123,679)	(F)
Fees and Charges	(9,769,700)	(9,866,388)	(96,688)	(F)
Rents	(1,651,300)	(1,534,528)	116,772	(A)
Recharges	(14,002,200)	(14,075,975)	(73,775)	(F)
<b>TOTAL INCOME</b>	<b>(54,410,100)</b>	<b>(57,298,583)</b>	<b>(2,888,483)</b>	<b>(F)</b>
<b>NET EXPENDITURE</b>	<b>27,202,500</b>	<b>28,527,006</b>	<b>1,324,506</b>	<b>(A)</b>

### ACTUAL GENERAL FUND SERVICES EXPENDITURE 2018/19



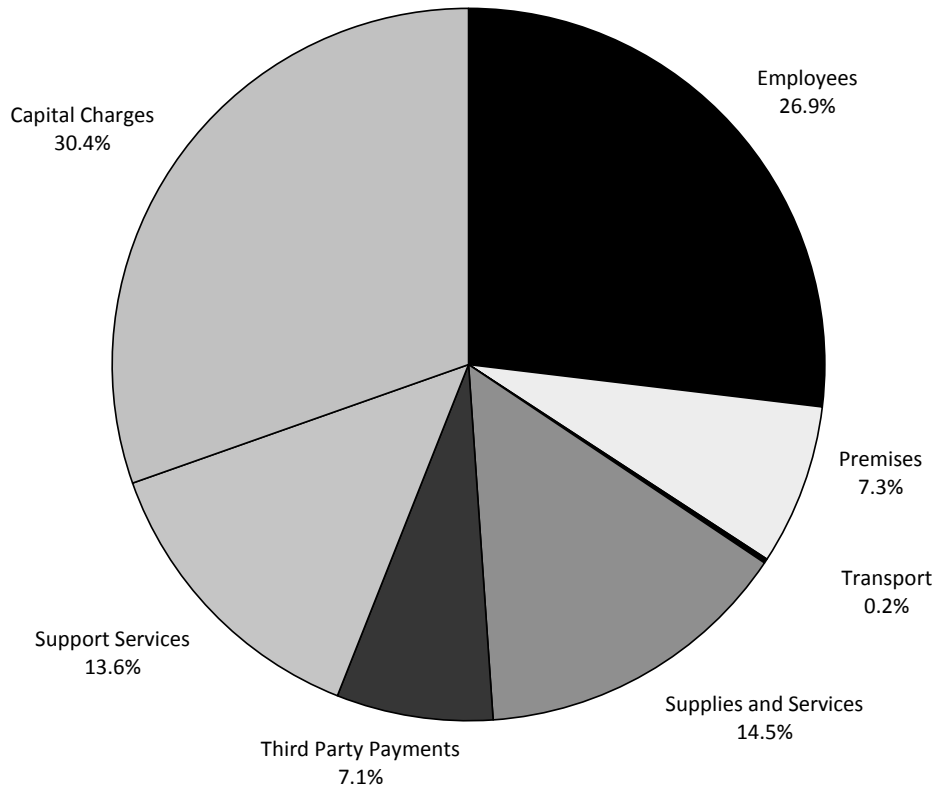
### ACTUAL GENERAL FUND SERVICES INCOME 2018/19



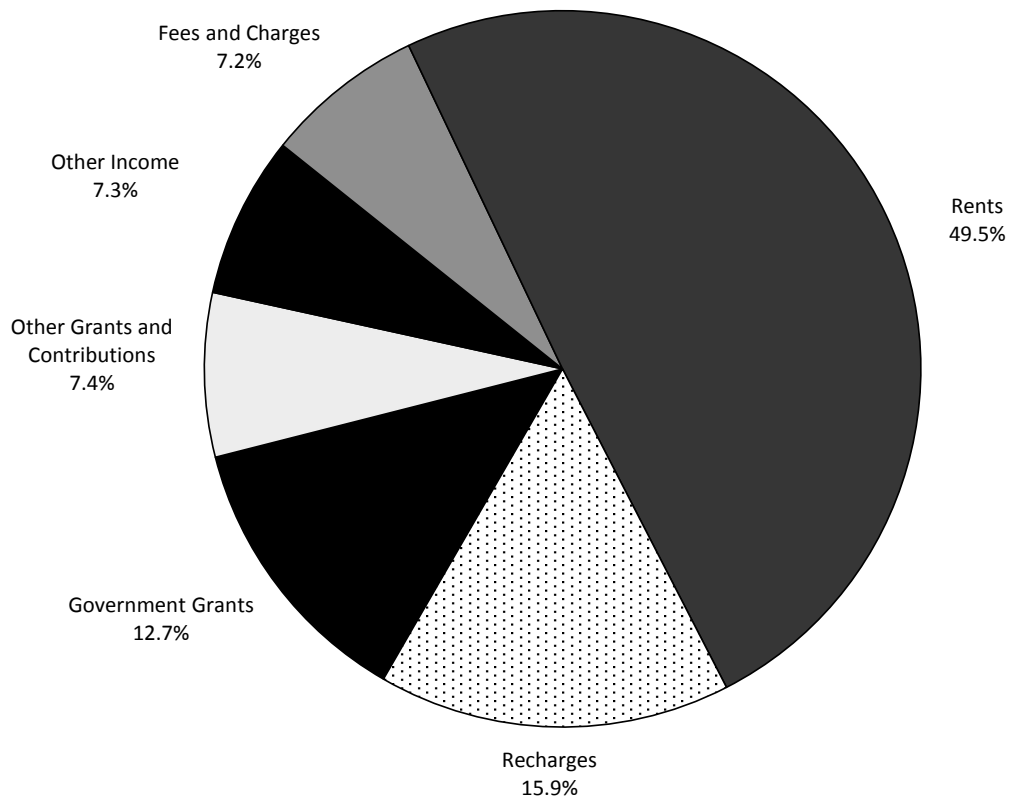


	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>BUSINESS (DEVELOPMENT SERVICES)</u></b>				
S1035 CHRISTMAS ILLUMINATIONS	45,000	66,089	21,089	(A)
S1040 TCM - WARWICK	-	34	34	(A)
S1240 MARKETS + MOPS	(23,000)	(24,626)	(1,626)	(F)
S1249 EVENTS MANAGEMENT	369,300	346,498	(22,802)	(F)
S2100 ORGANISATIONAL DEVELOPMENT	30,000	-	(30,000)	(F)
S3170 KENILWORTH PUBLIC SERVICE CENTRE	192,300	202,118	9,818	(A)
S3550 TOURISM	129,300	126,995	(2,305)	(F)
S3600 ECONOMIC DEVELOPMENT	245,000	831,964	586,964	(A)
S3660 ENTERPRISE DEVELOPMENT	129,800	338,157	208,357	(A)
S3676 26 HAMILTON TERRACE	(29,000)	(31,725)	(2,725)	(F)
S4570 POLICY AND PROJECTS	1,589,200	929,455	(659,745)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL BUSINESS (DEVELOPMENT SERVICES)</b>	<b>2,677,900</b>	<b>2,784,959</b>	<b>107,059</b>	<b>(A)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	
<b><u>SUBJECTIVE ANALYSIS:</u></b>				
<b><u>EXPENDITURE:</u></b>				
Employees	1,005,900	971,216	(34,684)	(F)
Premises	266,800	265,699	(1,101)	(F)
Transport	9,800	7,045	(2,755)	(F)
Supplies and Services	451,800	523,905	72,105	(A)
Third Party Payments	336,000	257,778	(78,222)	(F)
Support Services	582,100	492,419	(89,681)	(F)
Capital Charges	661,100	1,099,735	438,635	(A)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL EXPENDITURE</b>	<b>3,313,500</b>	<b>3,617,797</b>	<b>304,297</b>	<b>(A)</b>
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<b><u>INCOME:</u></b>				
Government Grants	-	(107,000)	(107,000)	(F)
Other Grants and Contributions	(43,300)	(61,230)	(17,930)	(F)
Sales	-	(30)	(30)	(F)
Other Income	(29,800)	(60,609)	(30,809)	(F)
Fees and Charges	(57,500)	(59,849)	(2,349)	(F)
Rents	(372,800)	(411,920)	(39,120)	(F)
Recharges	(132,200)	(132,200)	-	(A)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL INCOME</b>	<b>(635,600)</b>	<b>(832,838)</b>	<b>(197,238)</b>	<b>(F)</b>
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<b>NET EXPENDITURE</b>	<b>2,677,900</b>	<b>2,784,959</b>	<b>107,059</b>	<b>(A)</b>
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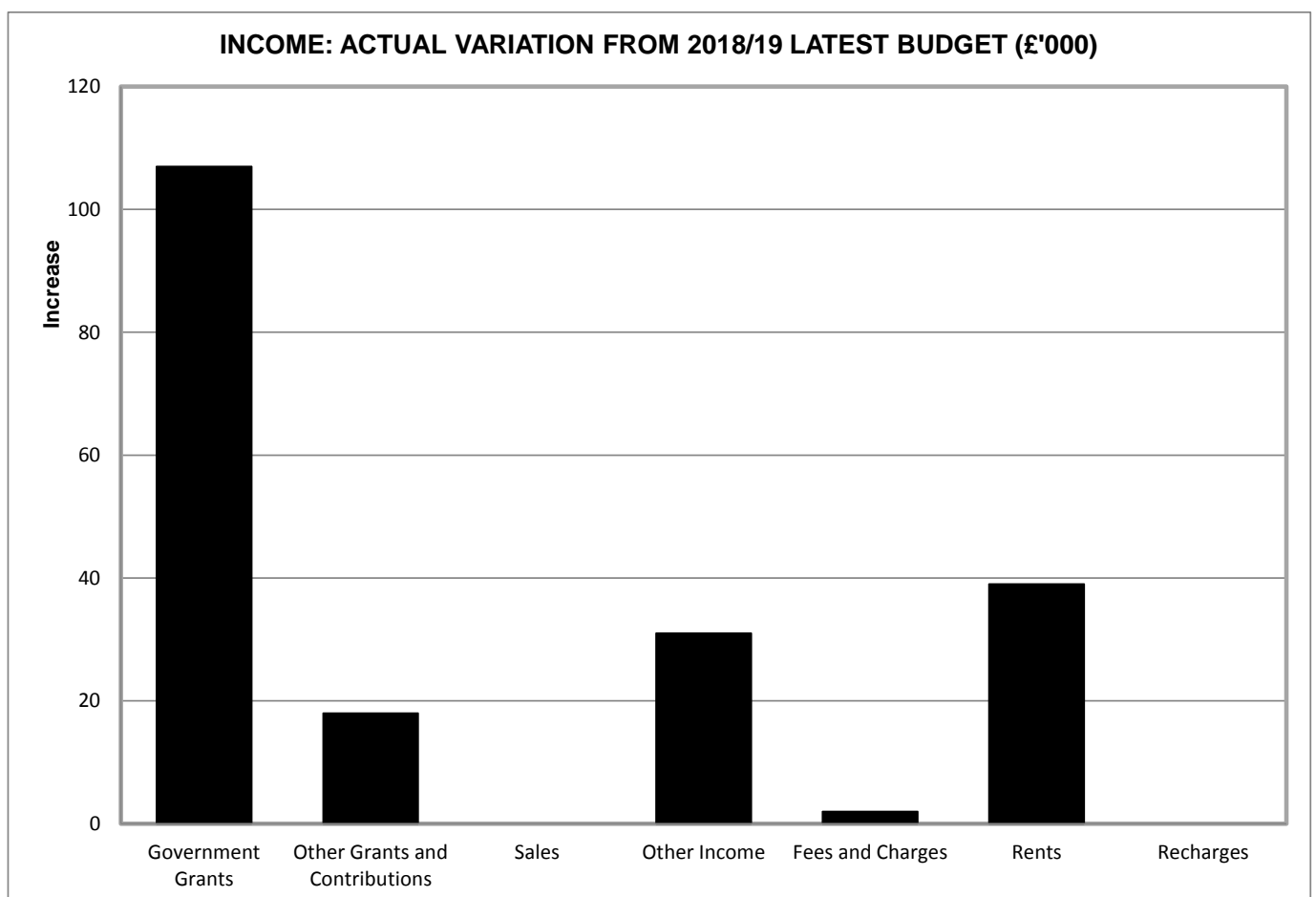
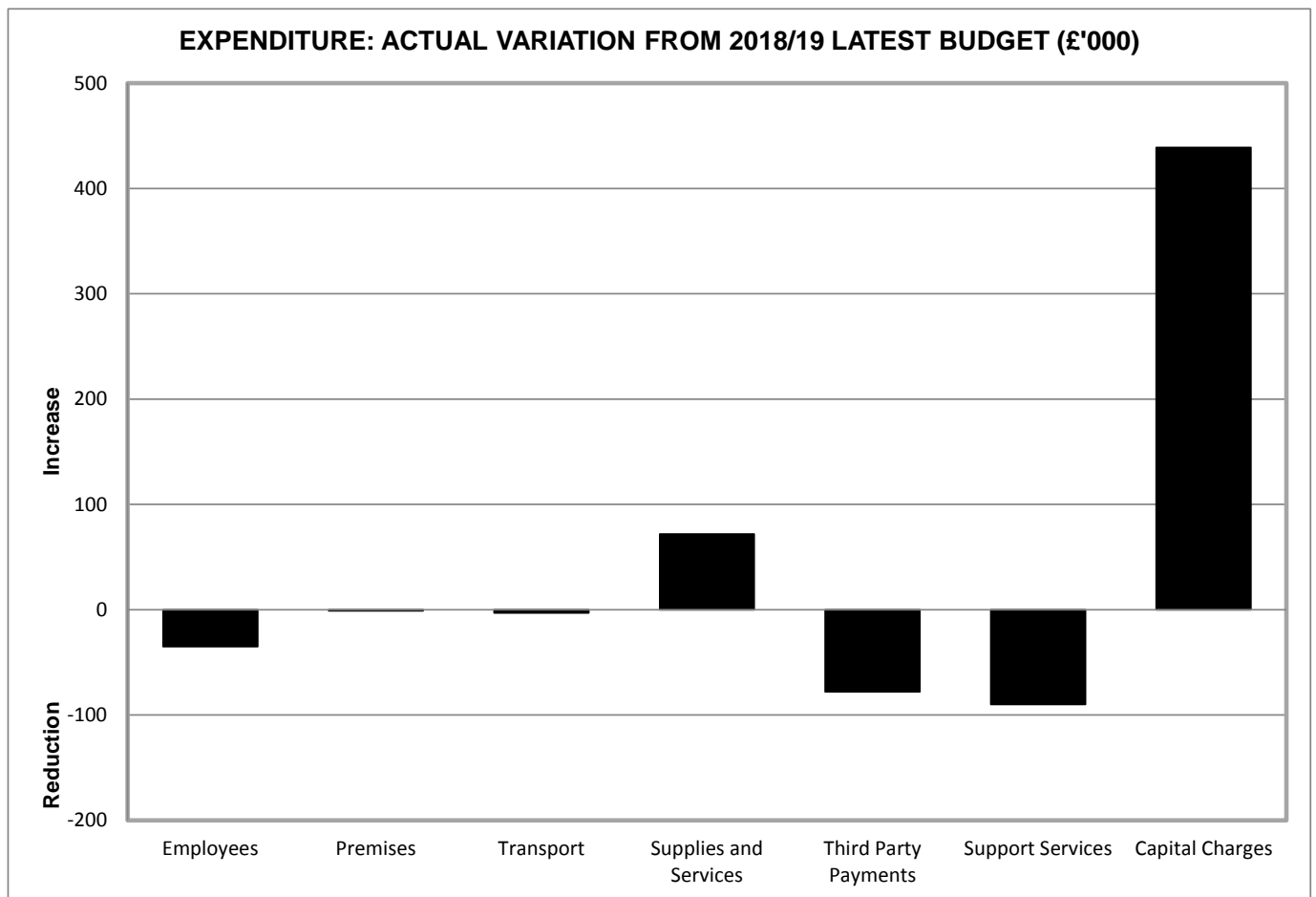
**ACTUAL BUSINESS (DEVELOPMENT SERVICES) EXPENDITURE 2018/19**



**ACTUAL BUSINESS (DEVELOPMENT SERVICES) INCOME 2018/19**



BUSINESS (DEVELOPMENT SERVICES)



## BUSINESS (DEVELOPMENT SERVICES)

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1035 CHRISTMAS ILLUMINATIONS</u></b>				
<b>DIRECT EXPENDITURE</b>				
Supplies and Services	72,500	88,220	15,720	(A)
Third Party Payments	-	843	843	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>72,500</b>	<b>89,063</b>	<b>16,563</b>	
<b>DIRECT INCOME</b>				
Other Income	(29,800)	(25,048)	4,752	(A)
<b>TOTAL DIRECT INCOME</b>	<b>(29,800)</b>	<b>(25,048)</b>	<b>4,752</b>	<b>(A)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>42,700</b>	<b>64,015</b>	<b>21,315</b>	
Support Services	2,300	2,074	(226)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>45,000</b>	<b>66,089</b>	<b>21,089</b>	<b>(A)</b>

**Variations:**Supplies and Services:

Increased costs			15,600	(A)
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**S1040 TCM - WARWICK**

<b>DIRECT EXPENDITURE</b>				
Supplies and Services	-	34	34	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>34</b>	<b>34</b>	<b>(A)</b>

**S1240 MARKETS + MOPS**

<b>DIRECT EXPENDITURE</b>				
Premises	4,700	367	(4,333)	(F)
Supplies and Services	600	906	306	(A)
Third Party Payments	7,900	5,605	(2,295)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>13,200</b>	<b>6,878</b>	<b>(6,322)</b>	<b>(F)</b>
<b>DIRECT INCOME</b>				
Fees and Charges	(8,200)	(5,331)	2,869	(A)
Rents	(31,000)	(30,792)	208	(A)
<b>TOTAL DIRECT INCOME</b>	<b>(39,200)</b>	<b>(36,123)</b>	<b>3,077</b>	<b>(A)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>(26,000)</b>	<b>(29,245)</b>	<b>(3,245)</b>	<b>(F)</b>
Support Services	3,000	4,619	1,619	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(23,000)</b>	<b>(24,626)</b>	<b>(1,626)</b>	<b>(F)</b>



## BUSINESS (DEVELOPMENT SERVICES)

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £
<b><u>S1249 EVENTS MANAGEMENT</u></b>			
<b>DIRECT EXPENDITURE</b>			
Employees	156,100	153,193	(2,907) (F)
Transport	2,900	721	(2,179) (F)
Supplies and Services	176,500	199,488	22,988 (A)
Third Party Payments	31,100	2,754	(28,346) (F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>366,600</b>	<b>356,156</b>	<b>(10,444) (F)</b>
<b>DIRECT INCOME</b>			
Other Grants and Contributions	(6,600)	(7,322)	(722) (F)
Other Income	-	(525)	(525) (F)
Fees and Charges	(23,300)	(23,318)	(18) (F)
<b>TOTAL DIRECT INCOME</b>	<b>(29,900)</b>	<b>(31,165)</b>	<b>(1,265) (F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>(29,900)</b>	<b>(31,165)</b>	<b>(1,265) (F)</b>
Support Services	80,600	69,507	(11,093) (F)
Recharges	(48,000)	(48,000)	-
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>369,300</b>	<b>346,498</b>	<b>(22,802) (F)</b>

**Variations:**Supplies and Services:

Events budget overspent every year. Budget needs to be reviewed, as it is insufficient to cover the cost of Christmas Lights Events / Victorian Evening 24,600 (A)

Third Party Payments

Earmarked Reserve requested for Economic Impact Assessments (30,000) (F)

Support Services

Change in allocations (11,100) (F)

**S2100 ORGANISATIONAL DEVELOPMENT****DIRECT EXPENDITURE**

Third Party Payments 30,000 - (30,000) (F)

**NET (INCOME) / EXPENDITURE TO SUMMARY**

**30,000 - (30,000) (F)**

**Variations:**Third Party Payments

Budget for CMT Support not required in 2018/19 (30,000) (F)

## BUSINESS (DEVELOPMENT SERVICES)

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £
<b><u>S3170 KENILWORTH PUBLIC SERVICE CENTRE</u></b>			
<b>DIRECT EXPENDITURE</b>			
Premises	165,000	155,792	(9,208) (F)
Supplies and Services	1,500	110	(1,390) (F)
Third Party Payments	9,500	2,236	(7,264) (F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>176,000</b>	<b>158,138</b>	<b>(17,862) (F)</b>
<b>DIRECT INCOME</b>			
Rents	(42,300)	(72,370)	(30,070) (F)
<b>TOTAL DIRECT INCOME</b>	<b>(42,300)</b>	<b>(72,370)</b>	<b>(30,070) (F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>133,700</b>	<b>85,768</b>	<b>(47,932) (F)</b>
Support Services	20,200	16,750	(3,450) (F)
Capital Charges	38,400	99,600	61,200 (A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>192,300</b>	<b>202,118</b>	<b>9,818 (A)</b>

**Variations:**Rents

Increased Rental Income (30,100) (F)

Capital Charges

Impairment of asset on revaluation 61,300 (A)

**S3550 TOURISM**

<b>DIRECT EXPENDITURE</b>			
Supplies and Services	110,300	109,750	(550) (F)
Third Party Payments	500	245	(255) (F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>110,800</b>	<b>109,995</b>	<b>(805) (F)</b>
Support Services	18,500	17,000	(1,500) (F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>129,300</b>	<b>126,995</b>	<b>(2,305) (F)</b>

## BUSINESS (DEVELOPMENT SERVICES)

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S3600 ECONOMIC DEVELOPMENT</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	49,700	51,005	1,305	(A)
Transport	1,000	57	(943)	(F)
Supplies and Services	43,200	42,401	(799)	(F)
Third Party Payments	200	15,961	15,761	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>94,100</b>	<b>109,424</b>	<b>15,324</b>	<b>(A)</b>
Support Services	150,900	141,493	(9,407)	(F)
Capital Charges	-	581,047	581,047	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>245,000</b>	<b>831,964</b>	<b>586,964</b>	<b>(A)</b>

**Variations:**

<u>Third Party Payments</u>				
Legal Service charge			9,000	(A)
<u>Capital Charges</u>				
Impairment of assets on revaluation			581,000	(A)

**S3660 ENTERPRISE DEVELOPMENT**

<b>DIRECT EXPENDITURE</b>				
Employees	112,800	108,934	(3,866)	(F)
Premises	87,100	93,356	6,256	(A)
Transport	4,500	3,358	(1,142)	(F)
Supplies and Services	28,800	51,823	23,023	(A)
Third Party Payments	2,700	5,290	2,590	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>235,900</b>	<b>262,761</b>	<b>26,861</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Fees and Charges	(24,600)	(29,040)	(4,440)	(F)
Rents	(245,200)	(252,871)	(7,671)	(F)
<b>TOTAL DIRECT INCOME</b>	<b>(269,800)</b>	<b>(281,911)</b>	<b>(12,111)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>(33,900)</b>	<b>(19,150)</b>	<b>14,750</b>	<b>(A)</b>
Support Services	41,000	38,219	(2,781)	(F)
Capital Charges	122,700	319,088	196,388	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>129,800</b>	<b>338,157</b>	<b>208,357</b>	<b>(A)</b>

**Variations:**

<u>Supplies and Services</u>				
Arch 4 Project Expenditure funded from Enterprise Reserve			13,500	(A)
<u>Capital Charges</u>				
Impairment of Spencer Yard's assets on revaluation			196,500	(A)

## BUSINESS (DEVELOPMENT SERVICES)

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £
<b><u>S3676 26 HAMILTON TERRACE</u></b>			
<b>DIRECT EXPENDITURE</b>			
Premises	10,000	9,547	(453) (F)
Supplies and Services	15,900	16,054	154 (A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>25,900</b>	<b>25,601</b>	<b>(299) (F)</b>
<b>DIRECT INCOME</b>			
Rents	(54,300)	(55,887)	(1,587) (F)
Fees and Charges	(1,400)	(2,160)	(760) (F)
<b>TOTAL DIRECT INCOME</b>	<b>(55,700)</b>	<b>(58,047)</b>	<b>(2,347) (F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>(29,800)</b>	<b>(32,446)</b>	<b>(2,646) (F)</b>
Support Services	800	721	(79) (F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(29,000)</b>	<b>(31,725)</b>	<b>(2,725) (F)</b>

## BUSINESS (DEVELOPMENT SERVICES)

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S4570 POLICY AND PROJECTS</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	687,300	658,084	(29,216)	(F)
Premises	-	6,637	6,637	(A)
Transport	1,400	2,909	1,509	(A)
Supplies and Services	2,500	15,119	12,619	(A)
Third Party Payments	254,100	224,844	(29,256)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>945,300</b>	<b>907,593</b>	<b>(37,707)</b>	<b>(F)</b>
<b>DIRECT INCOME</b>				
Government Grants	-	(100,000)	(100,000)	(F)
Other Grants and Contributions	(36,700)	(53,908)	(17,208)	(F)
Sales	-	(30)	(30)	(F)
Other Income	-	(34,721)	(34,721)	(F)
<b>TOTAL DIRECT INCOME</b>	<b>(36,700)</b>	<b>(188,659)</b>	<b>(151,959)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>908,600</b>	<b>718,934</b>	<b>(189,666)</b>	<b>(F)</b>
Support Services	264,800	194,721	(70,079)	(F)
Capital Charges	500,000	100,000	(400,000)	(F)
Recharges	(84,200)	(84,200)	-	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>1,589,200</b>	<b>929,455</b>	<b>(659,745)</b>	<b>(F)</b>

**Variations:**Employees

Staff vacancies	(20,600)	(F)
IAS19 Pension adjustments	(10,600)	(F)

Third Party Payments

Earmarked Reserve request - Inward Investment consultants	(14,500)	(F)
Earmarked Reserve request - Europa Way Masterplan	(22,500)	(F)
Earmarked Reserve request - Gallows Hill Masterplan	(25,000)	(F)
Interactive Futures work - see Other Income	32,800	(A)

Government Grants

Decentralisation and Neighbourhood Planning Grant	(100,000)	(F)
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Other Grants and Contributions

S106 administration fees	(17,200)	(F)
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Other Income

Contribution towards Interactive Futures	(34,700)	(F)
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Support Services

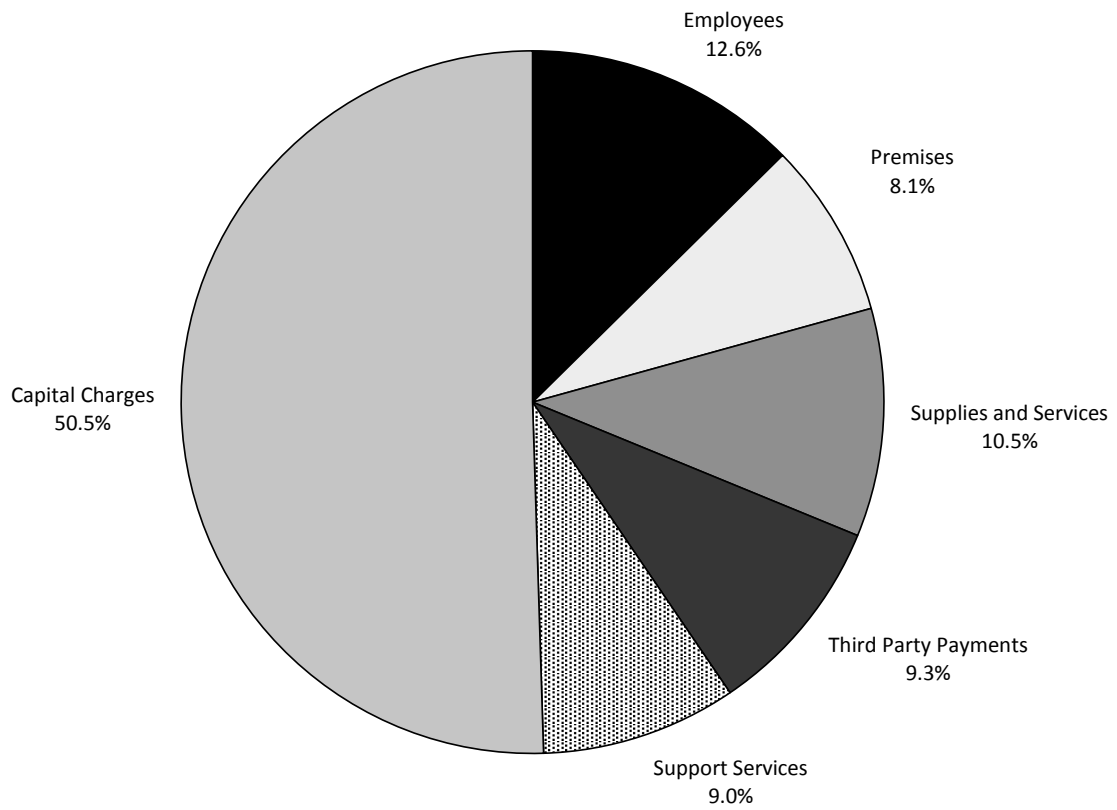
Changes in allocations	(70,100)	(F)
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Capital Charges

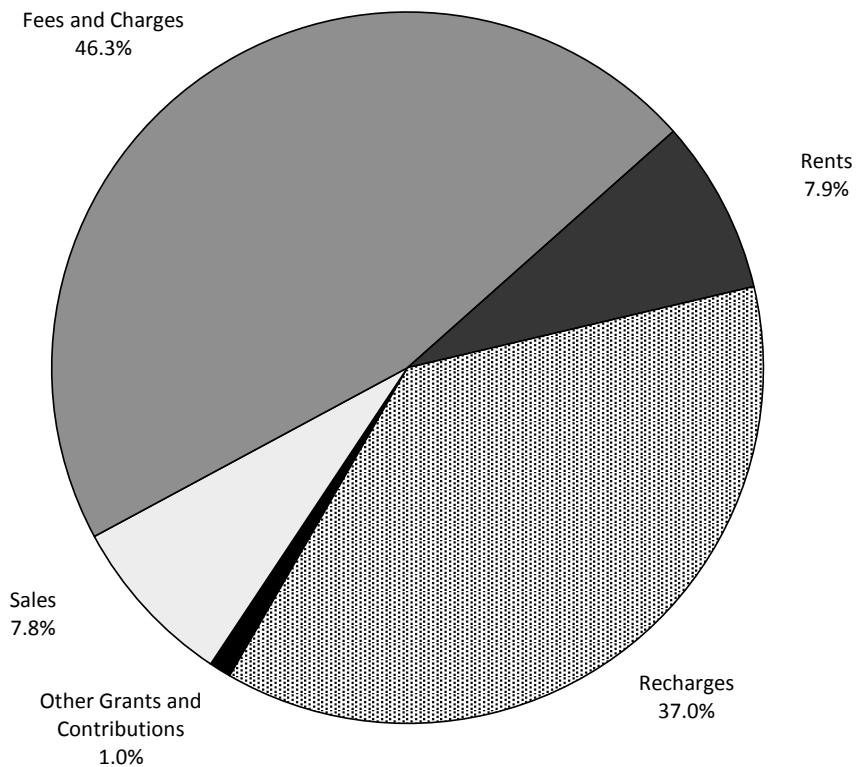
Development Brief - East Kenilworth: scheme delayed	(400,000)	(F)
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	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>CULTURAL SERVICES</u></b>				
S1261 COMMONWEALTH GAMES 2022	65,200	86,409	21,209	(A)
S1275 GOLF COURSE	223,100	111,537	(111,563)	(F)
S1280 EDMONDSCOTE SPORTS TRACK	229,100	244,782	15,682	(A)
S1288 OUTDOOR RECREATION	285,100	322,634	37,534	(A)
S1295 LILLINGTON COMMUNITY CENTRE	26,200	28,755	2,555	(A)
S1297 CLIENT MONITORING TEAM	642,700	662,803	20,103	(A)
S1305 YOUTH SPORT DEVELOPMENT	117,400	110,681	(6,719)	(F)
S1313 HEAD OF CULTURAL SERVICES	-	-	-	
S1330 TOWN HALL FACILITIES	18,800	-	(18,800)	(F)
S1335 ROYAL SPA CENTRE	1,085,300	1,062,533	(22,767)	(F)
S1356 CATERING CONTRACT	(46,500)	(20,550)	25,950	(A)
S1365 SPORTS FACILITIES ADMIN	-	352	352	(A)
S1367 SPORTS & LEISURE OPTIONS	609,800	852,323	242,523	(A)
S1370 ST. NICHOLAS PARK LC	742,400	643,408	(98,992)	(F)
S1375 ABBEY FIELDS SP	158,700	159,587	887	(A)
S1380 NEWBOLD COMYN LC	902,000	4,089,386	3,187,386	(A)
S1385 CASTLE FARM RC	126,600	130,852	4,252	(A)
S1390 MYTON SCHOOL DUAL USE	-	4,636	4,636	(A)
S1405 ROYAL PUMP ROOMS	1,612,800	1,562,663	(50,137)	(F)
S3550 TOURISM	50,500	52,299	1,799	(A)
<b>TOTAL CULTURAL SERVICES</b>	<b>6,849,200</b>	<b>10,105,090</b>	<b>3,255,890</b>	<b>(A)</b>
<b><u>SUBJECTIVE ANALYSIS:</u></b>				
<b><u>EXPENDITURE:</u></b>				
Employees	1,555,600	1,631,878	76,278	(A)
Premises	1,096,800	1,042,898	(53,902)	(F)
Transport	5,700	2,232	(3,468)	(F)
Supplies and Services	1,139,800	1,360,333	220,533	(A)
Third Party Payments	1,136,700	1,198,816	62,116	(A)
Support Services	1,061,800	1,161,478	99,678	(A)
Capital Charges	3,270,100	6,518,774	3,248,674	(A)
<b>TOTAL EXPENDITURE</b>	<b>9,266,500</b>	<b>12,916,409</b>	<b>3,649,909</b>	<b>(A)</b>
<b><u>INCOME:</u></b>				
Other Grants and Contributions	(19,500)	(27,440)	(7,940)	(F)
Sales	(203,300)	(215,738)	(12,438)	(F)
Other Income	(1,100)	(4,579)	(3,479)	(F)
Fees and Charges	(1,096,200)	(1,301,446)	(205,246)	(F)
Rents	(215,000)	(223,119)	(8,119)	(F)
Recharges	(882,200)	(1,038,997)	(156,797)	(F)
<b>TOTAL INCOME</b>	<b>(2,417,300)</b>	<b>(2,811,319)</b>	<b>(394,019)</b>	<b>(F)</b>
<b>NET EXPENDITURE</b>	<b>6,849,200</b>	<b>10,105,090</b>	<b>3,255,890</b>	<b>(A)</b>

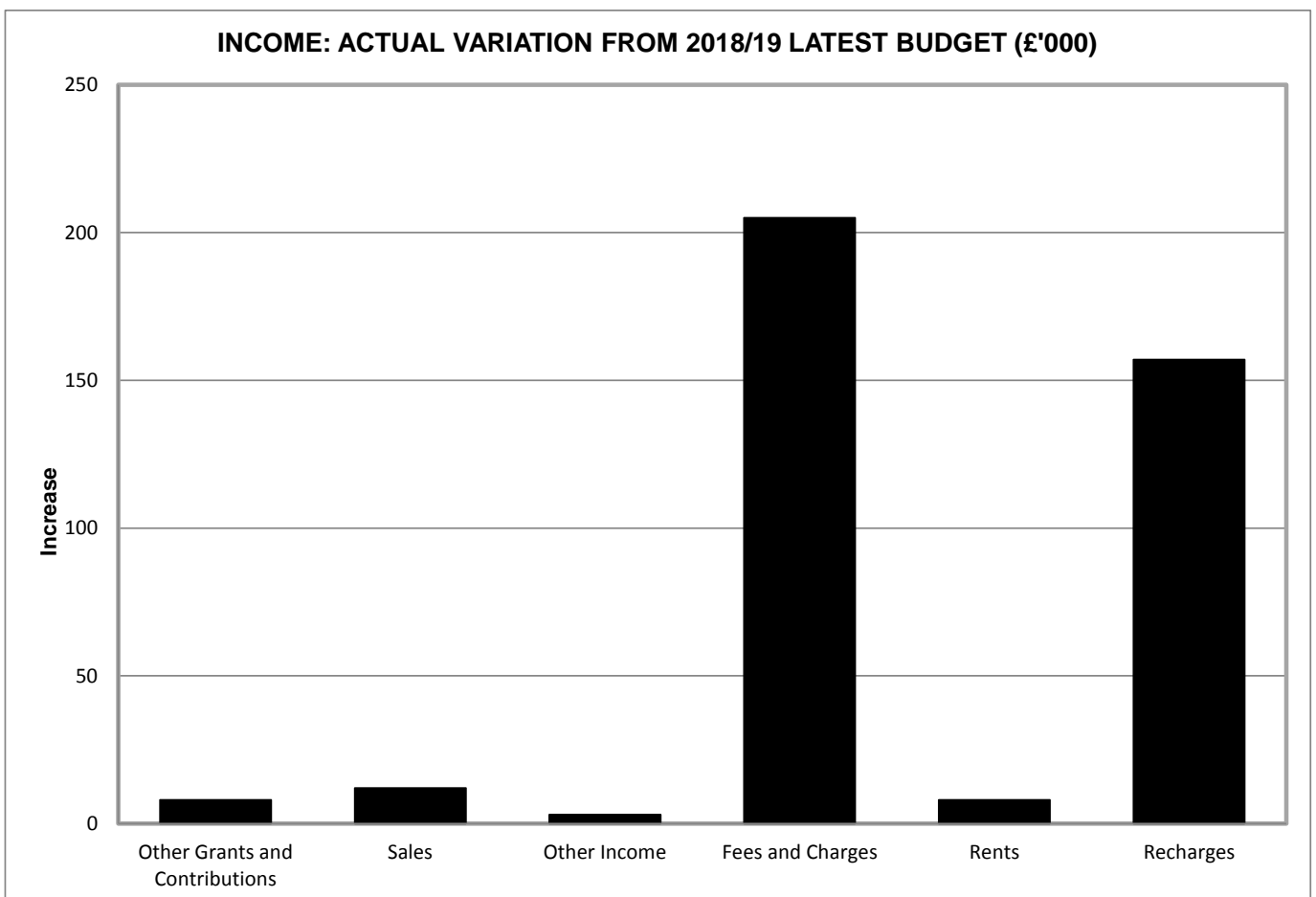
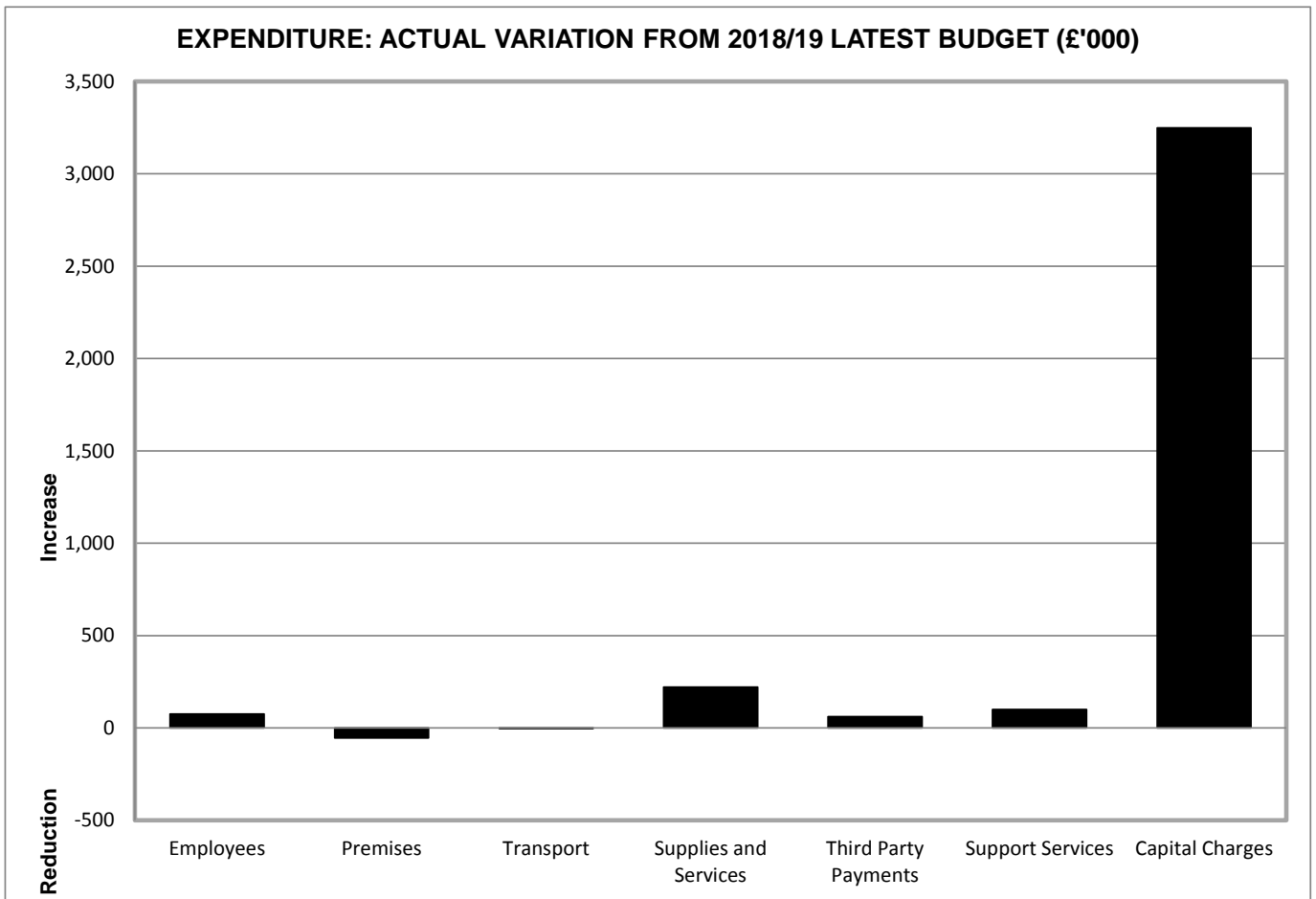
### ACTUAL CULTURAL SERVICES EXPENDITURE 2018/19



### ACTUAL CULTURAL SERVICES INCOME 2018/19



CULTURAL SERVICES





## CULTURAL SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1261 COMMONWEALTH GAMES 2022</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	45,300	44,734	(566)	(F)
Transport	400	136	(264)	(F)
Supplies and Services	15,300	11,233	(4,067)	(F)
Third Party Payments	2,700	4,439	1,739	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>63,700</b>	<b>60,542</b>	<b>(3,158)</b>	<b>(F)</b>
Support Services	1,500	25,867	24,367	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>65,200</b>	<b>86,409</b>	<b>21,209</b>	<b>(A)</b>

**Variations:**Support Services

Changes in allocations

24,400 (A)

**S1275 GOLF COURSE**

<b>DIRECT EXPENDITURE</b>				
Premises	12,700	17,233	4,533	(A)
Supplies and Services	-	458	458	(A)
Third Party Payments	203,500	95,617	(107,883)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>216,200</b>	<b>113,308</b>	<b>(102,892)</b>	<b>(F)</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(17,500)	(17,500)	-	
<b>TOTAL DIRECT INCOME</b>	<b>(17,500)</b>	<b>(17,500)</b>	-	
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>198,700</b>	<b>95,808</b>	<b>(102,892)</b>	<b>(F)</b>
Support Services	24,400	15,729	(8,671)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>223,100</b>	<b>111,537</b>	<b>(111,563)</b>	<b>(F)</b>

**Variations:**Third Party Payments

Earmarked Reserve request - Commissioning further work from Consultants following public consultation

(34,500) (F)

Earmarked Reserve request - Continuing Grounds Maintenance to Golf Course to December 2019

(73,800) (F)

## CULTURAL SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1280 EDMONDSCOTE SPORTS TRACK</u></b>				
<b>DIRECT EXPENDITURE</b>				
Premises	64,800	85,263	20,463	(A)
Supplies and Services	13,900	13,138	(762)	(F)
Third Party Payments	12,100	11,256	(844)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>90,800</b>	<b>109,657</b>	<b>18,857</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Fees and Charges	(17,000)	(21,713)	(4,713)	(F)
Rents	(200)	(256)	(56)	(F)
<b>TOTAL DIRECT INCOME</b>	<b>(17,200)</b>	<b>(21,969)</b>	<b>(4,769)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>73,600</b>	<b>87,688</b>	<b>14,088</b>	<b>(A)</b>
Support Services	31,200	32,774	1,574	(A)
Capital Charges	124,300	124,320	20	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>229,100</b>	<b>244,782</b>	<b>15,682</b>	<b>(A)</b>

**Variations:**Premises

Additional responsive repairs

18,300 (A)

## CULTURAL SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1288 OUTDOOR RECREATION</u></b>				
<b>DIRECT EXPENDITURE</b>				
Premises	31,000	43,232	12,232	(A)
Transport	300	-	(300)	(F)
Supplies and Services	106,100	106,725	625	(A)
Third Party Payments	70,200	73,770	3,570	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>207,600</b>	<b>223,727</b>	<b>16,127</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Fees and Charges	(32,400)	(27,438)	4,962	(A)
Rents	(14,900)	(13,350)	1,550	(A)
<b>TOTAL DIRECT INCOME</b>	<b>(47,300)</b>	<b>(40,788)</b>	<b>6,512</b>	<b>(A)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>160,300</b>	<b>182,939</b>	<b>22,639</b>	<b>(A)</b>
Support Services	58,600	73,458	14,858	(A)
Capital Charges	66,200	66,237	37	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>285,100</b>	<b>322,634</b>	<b>37,534</b>	<b>(A)</b>

**Variations:**Premises

Additional metered water charges 9,100 (A)

Support Services

Changes in allocations 14,900 (A)

**S1295 LILLINGTON COMMUNITY CENTRE**

<b>DIRECT EXPENDITURE</b>				
Employees	4,600	4,581	(19)	(F)
Premises	14,000	18,017	4,017	(A)
Supplies and Services	200	24	(176)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>18,800</b>	<b>22,622</b>	<b>3,822</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Rents	(2,600)	(5,583)	(2,983)	(F)
<b>TOTAL DIRECT INCOME</b>	<b>(2,600)</b>	<b>(5,583)</b>	<b>(2,983)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>16,200</b>	<b>17,039</b>	<b>839</b>	<b>(A)</b>
Support Services	5,200	6,889	1,689	(A)
Capital Charges	4,800	4,827	27	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>26,200</b>	<b>28,755</b>	<b>2,555</b>	<b>(A)</b>

## CULTURAL SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1297 CLIENT MONITORING TEAM</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	196,300	204,741	8,441	(A)
Transport	1,500	579	(921)	(F)
Supplies and Services	8,400	3,285	(5,115)	(F)
Third Party Payments	502,500	502,000	(500)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>708,700</b>	<b>710,605</b>	<b>1,905</b>	<b>(A)</b>
Support Services	114,100	118,498	4,398	(A)
Recharges	(180,100)	(166,300)	13,800	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>642,700</b>	<b>662,803</b>	<b>20,103</b>	<b>(A)</b>

**Variations:**

Recharges				
Changes in allocations			13,800	(A)

**S1305 YOUTH SPORT DEVELOPMENT**

<b>DIRECT EXPENDITURE</b>				
Employees	4,000	-	(4,000)	(F)
Supplies and Services	32,600	31,910	(690)	(F)
Third Party Payments	-	223	223	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>36,600</b>	<b>32,133</b>	<b>(4,467)</b>	<b>(F)</b>
<b>DIRECT INCOME</b>				
Fees and Charges	(1,500)	-	1,500	(A)
<b>TOTAL DIRECT INCOME</b>	<b>(1,500)</b>	<b>-</b>	<b>1,500</b>	<b>(A)</b>
<b>NET DIRECT EXPENDITURE / (INCOME</b>	<b>35,100</b>	<b>32,133</b>	<b>(2,967)</b>	<b>(F)</b>
Support Services	82,300	78,548	(3,752)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>117,400</b>	<b>110,681</b>	<b>(6,719)</b>	<b>(F)</b>

## CULTURAL SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1313 HEAD OF CULTURAL SERVICES</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	92,700	94,942	2,242	(A)
Transport	-	18	18	(A)
Supplies and Services	300	311	11	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>93,000</b>	<b>95,271</b>	<b>2,271</b>	<b>(A)</b>
Support Services	12,700	13,872	1,172	(A)
Recharges	(105,700)	(109,143)	(3,443)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b><u>S1330 TOWN HALL FACILITIES</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	185,400	171,504	(13,896)	(F)
Premises	131,100	163,369	32,269	(A)
Supplies and Services	14,600	17,231	2,631	(A)
Third Party Payments	1,200	2,447	1,247	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>332,300</b>	<b>354,551</b>	<b>22,251</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Fees and Charges	(65,800)	(68,715)	(2,915)	(F)
Rents	(40,900)	(38,077)	2,823	(A)
<b>TOTAL DIRECT INCOME</b>	<b>(106,700)</b>	<b>(106,792)</b>	<b>(92)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>225,600</b>	<b>247,759</b>	<b>22,159</b>	<b>(A)</b>
Support Services	171,600	155,981	(15,619)	(F)
Capital Charges	218,000	251,114	33,114	(A)
Recharges	(596,400)	(654,854)	(58,454)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>18,800</b>	<b>-</b>	<b>(18,800)</b>	<b>(F)</b>

**Variations:**Employees

Reduced staffing costs (9,600) (F)

Premises

Increased repair and maintenance costs 34,900 (A)

Support Services

Changes in allocations (15,600) (F)

Capital Charges

Increased depreciation charges 33,100 (A)

Recharges

Changes in amount to reallocate (58,500) (F)

## CULTURAL SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1335 ROYAL SPA CENTRE</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	456,400	485,760	29,360	(A)
Premises	357,500	318,394	(39,106)	(F)
Transport	600	697	97	(A)
Supplies and Services	791,000	988,839	197,839	(A)
Third Party Payments	4,300	181	(4,119)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,609,800</b>	<b>1,793,871</b>	<b>184,071</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	-	(3,015)	(3,015)	(F)
Sales	(188,100)	(182,187)	5,913	(A)
Fees and Charges	(967,500)	(1,168,614)	(201,114)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT INCOME</b>	<b>(1,155,600)</b>	<b>(1,353,816)</b>	<b>(198,216)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>454,200</b>	<b>440,055</b>	<b>(14,145)</b>	<b>(F)</b>
	<hr/>	<hr/>	<hr/>	
Support Services	267,100	262,435	(4,665)	(F)
Capital Charges	364,000	360,043	(3,957)	(F)
	<hr/>	<hr/>	<hr/>	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>1,085,300</b>	<b>1,062,533</b>	<b>(22,767)</b>	<b>(F)</b>
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**Variations:**Employees

Additional staffing costs due to increased activity 26,200 (A)

Premises

Reduced repairs and maintenance required (41,500) (F)

Supplies and Services

Increased costs relating to increased activities 199,800 (A)

Fees and Charges

Additional income from increased activities (195,200) (F)

## CULTURAL SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1356 CATERING CONTRACT</u></b>				
<b>DIRECT EXPENDITURE</b>				
Premises	26,900	22,460	(4,440)	(F)
Supplies and Services	10,000	28,544	18,544	(A)
Third Party Payments	200	8,244	8,044	(A)
	<u>37,100</u>	<u>59,248</u>	<u>22,148</u>	<b>(A)</b>
<b>TOTAL DIRECT EXPENDITURE</b>				
<b>DIRECT INCOME</b>				
Rents	(92,600)	(85,353)	7,247	(A)
	<u>(92,600)</u>	<u>(85,353)</u>	<u>7,247</u>	<b>(A)</b>
<b>TOTAL DIRECT INCOME</b>				
<b>NET DIRECT EXPENDITURE / (INCOME)</b>				
	<b>(55,500)</b>	<b>(26,105)</b>	<b>29,395</b>	<b>(A)</b>
Support Services	9,000	5,555	(3,445)	(F)
	<u>9,000</u>	<u>5,555</u>	<u>(3,445)</u>	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>				
	<u><b>(46,500)</b></u>	<u><b>(20,550)</b></u>	<u><b>25,950</b></u>	<b>(A)</b>

**Variations:**Supplies and Services

Remedial works required prior to handover to new caterer part offset by recharge to previous caterer	14,100	(A)
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**S1365 SPORTS FACILITIES ADMIN**

<b>DIRECT EXPENDITURE</b>				
Premises	-	23	23	(A)
Supplies and Services	-	190	190	(A)
Third Party Payments	-	139	139	(A)
	<u>-</u>	<u>352</u>	<u>352</u>	<b>(A)</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>				

## CULTURAL SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1367 SPORTS &amp; LEISURE OPTIONS</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	155,700	160,710	5,010	(A)
Transport	-	44	44	(A)
Supplies and Services	1,600	3,240	1,640	(A)
Third Party Payments	340,000	494,237	154,237	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>497,300</b>	<b>658,231</b>	<b>160,931</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Sales	-	(130)	(130)	(F)
Fees and Charges	(11,500)	(12,065)	(565)	(F)
<b>TOTAL DIRECT INCOME</b>	<b>(11,500)</b>	<b>(12,195)</b>	<b>(695)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>485,800</b>	<b>646,036</b>	<b>160,236</b>	<b>(A)</b>
Support Services	124,000	205,191	81,191	(A)
Capital Charges	-	109,796	109,796	(A)
Recharges	-	(108,700)	(108,700)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>609,800</b>	<b>852,323</b>	<b>242,523</b>	<b>(A)</b>

**Variations:**Third Party Payments

Declassified capital expenditure charged to revenue	314,200	(A)
Legal fees re utility issues at Leisure Centres	16,400	(A)
Earmarked Reserve request - Kenilworth Phase 2	(47,000)	(F)
Earmarked Reserve request - next Phase being considered by Project Board	(125,500)	(F)

Support Services

Changes in allocations	81,200	(A)
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Capital Charges

Impairment of asset at revaluation	109,800	(A)
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Recharges

Costs recharged to other projects	(108,700)	(F)
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## CULTURAL SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1370 ST. NICHOLAS PARK LC</u></b>				
<b>DIRECT EXPENDITURE</b>				
Premises	-	5,219	5,219	(A)
Supplies and Services	-	242	242	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>-</b>	<b>5,461</b>	<b>5,461</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Fees and Charges	-	(107)	(107)	(F)
<b>TOTAL DIRECT INCOME</b>	<b>-</b>	<b>(107)</b>	<b>(107)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME</b>				
Capital Charges	742,400	638,054	(104,346)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>742,400</b>	<b>643,408</b>	<b>(98,992)</b>	<b>(F)</b>

**Variations:**Capital Charges

Impairment of asset at revaluation

145,600 (A)

Reduced depreciation charges

(250,000) (F)

**S1375 ABBEY FIELDS SP****DIRECT EXPENDITURE**

Premises

-

476

476 (A)

Supplies and Services

-

388

388 (A)

**TOTAL DIRECT EXPENDITURE**

-

**864****864 (A)**

Capital Charges

158,700

158,723

23 (A)

**NET (INCOME) / EXPENDITURE TO SUMMARY****158,700****159,587****887 (A)**

## CULTURAL SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1380 NEWBOLD COMYN LC</u></b>				
<b>DIRECT EXPENDITURE</b>				
Premises	-	188	188	(A)
Supplies and Services	-	59	59	(A)
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<b>TOTAL DIRECT EXPENDITURE</b>	<b>-</b>	<b>247</b>	<b>247</b>	<b>(A)</b>
Capital Charges	902,000	4,089,139	3,187,139	(A)
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<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>902,000</b>	<b>4,089,386</b>	<b>3,187,386</b>	<b>(A)</b>
	=====	=====	=====	

**Variations:**Capital Charges

Impairment of asset at revaluation	3,491,600	(A)
Reduced depreciation charges	(304,500)	(F)

**S1385 CASTLE FARM RC**

<b>DIRECT EXPENDITURE</b>				
Premises	1,000	1,961	961	(A)
Supplies and Services	1,000	1,321	321	(A)
	-----	-----	-----	
<b>TOTAL DIRECT EXPENDITURE</b>	<b>2,000</b>	<b>3,282</b>	<b>1,282</b>	<b>(A)</b>
Capital Charges	124,600	127,570	2,970	(A)
	-----	-----	-----	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>126,600</b>	<b>130,852</b>	<b>4,252</b>	<b>(A)</b>
	=====	=====	=====	

**S1390 MYTON SCHOOL DUAL USE**

<b>DIRECT EXPENDITURE</b>				
Supplies and Services	-	136	136	(A)
	-----	-----	-----	
<b>TOTAL DIRECT EXPENDITURE</b>	<b>-</b>	<b>136</b>	<b>136</b>	<b>(A)</b>
Support Services	-	4,500	4,500	(A)
	-----	-----	-----	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>4,636</b>	<b>4,636</b>	<b>(A)</b>
	=====	=====	=====	

## CULTURAL SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1405 ROYAL PUMP ROOMS</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	388,200	437,551	49,351	(A)
Premises	440,400	351,943	(88,457)	(F)
Transport	2,900	758	(2,142)	(F)
Supplies and Services	125,300	123,319	(1,981)	(F)
Third Party Payments	-	6,263	6,263	(A)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT EXPENDITURE</b>	<b>956,800</b>	<b>919,834</b>	<b>(36,966)</b>	<b>(F)</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(2,000)	(6,925)	(4,925)	(F)
Sales	(1,900)	(13,414)	(11,514)	(F)
Other Income	(1,100)	(4,579)	(3,479)	(F)
Fees and Charges	-	(2,726)	(2,726)	(F)
Rents	(63,800)	(80,500)	(16,700)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT INCOME</b>	<b>(68,800)</b>	<b>(108,144)</b>	<b>(39,344)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>888,000</b>	<b>811,690</b>	<b>(76,310)</b>	<b>(F)</b>
	<hr/>	<hr/>	<hr/>	
Support Services	159,700	162,022	2,322	(A)
Capital Charges	565,100	588,951	23,851	(A)
	<hr/>	<hr/>	<hr/>	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>1,612,800</b>	<b>1,562,663</b>	<b>(50,137)</b>	<b>(F)</b>
	<hr/>	<hr/>	<hr/>	

**Variations:**Employees

Increased number of Events throughout the Arts facilities during 2018/19 inc a total of 233 at the Art gallery 36,800 (A)

Premises

Reduced repairs and maintenance required (24,100) (F)

Works to Café area - remainder used for Capital overspend (58,800) (F)

Sales

Increased sales income (11,500) (F)

Rents

Rechargeable service charges higher than estimated (16,700) (F)

Capital Charges

Revaluation gain (16,000) (F)

Increased depreciation charges 39,900 (A)

## CULTURAL SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S3550 TOURISM</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	27,000	27,355	355	(A)
Premises	17,400	15,120	(2,280)	(F)
Supplies and Services	19,500	29,740	10,240	(A)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT EXPENDITURE</b>	<b>63,900</b>	<b>72,215</b>	<b>8,315</b>	<b>(A)</b>
	<hr/>	<hr/>	<hr/>	
<b>DIRECT INCOME</b>				
Sales	(13,300)	(20,007)	(6,707)	(F)
Fees and Charges	(500)	(68)	432	(A)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT INCOME</b>	<b>(13,800)</b>	<b>(20,075)</b>	<b>(6,275)</b>	<b>(F)</b>
	<hr/>	<hr/>	<hr/>	
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>50,100</b>	<b>52,140</b>	<b>2,040</b>	<b>(A)</b>
	<hr/>	<hr/>	<hr/>	
Support Services	400	159	(241)	(F)
	<hr/>	<hr/>	<hr/>	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>50,500</b>	<b>52,299</b>	<b>1,799</b>	<b>(A)</b>
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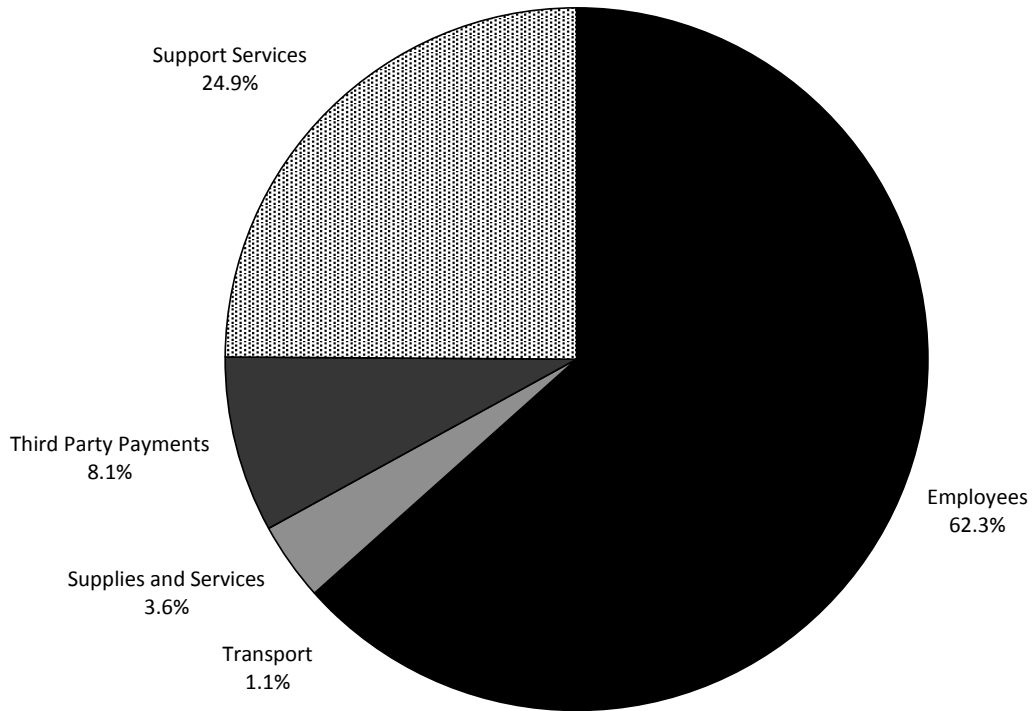
**Variations:**Supplies and Services

Increased stock of items for resale

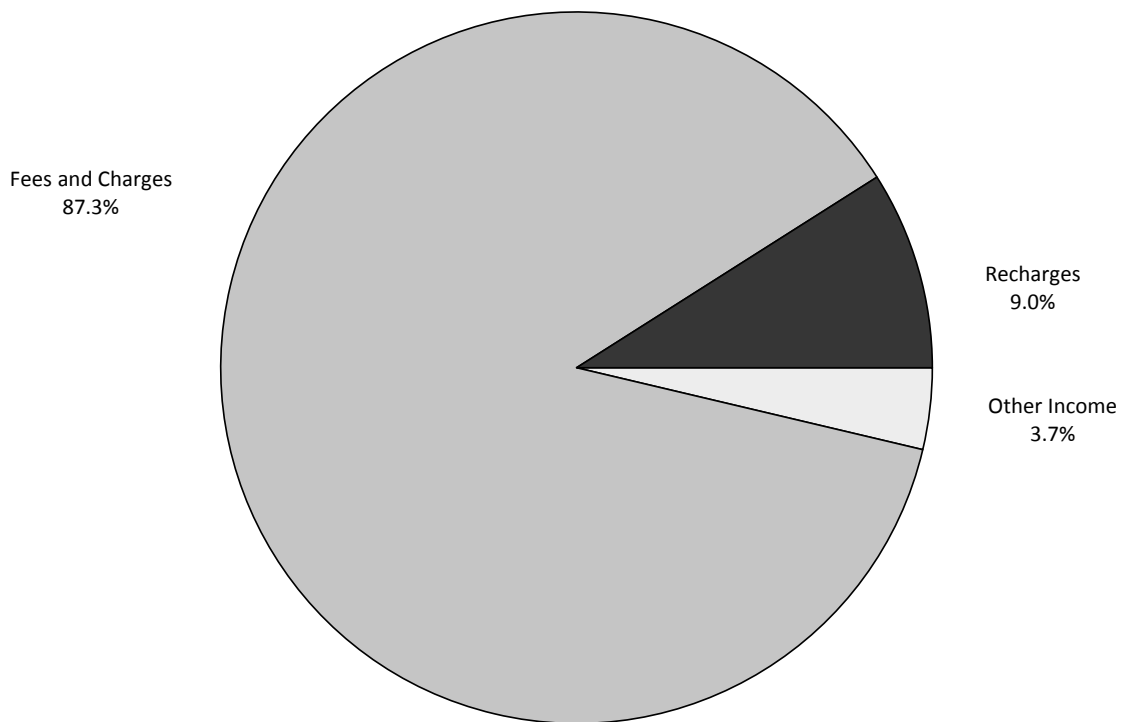
11,000 (A)

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>DEVELOPMENT SERVICES</u></b>				
S4510 DEVELOPMENT SERVICES MGT	-	-	-	
S4540 DEVELOPMENT CONTROL	(84,600)	246,126	330,726	(A)
S4570 POLICY AND PROJECTS	(6,800)	3,440	10,240	(A)
S4600 BUILDING CONTROL	165,400	88,923	(76,477)	(F)
S4840 LOCAL LAND CHARGES	(37,800)	(20,504)	17,296	(A)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DEVELOPMENT SERVICES</b>	<b>36,200</b>	<b>317,985</b>	<b>281,785</b>	<b>(A)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	
<b><u>SUBJECTIVE ANALYSIS:</u></b>				
<b><u>EXPENDITURE:</u></b>				
Employees	2,036,500	2,014,034	(22,466)	(F)
Premises	11,500	-	(11,500)	(F)
Transport	38,400	36,685	(1,715)	(F)
Supplies and Services	116,400	114,729	(1,671)	(F)
Third Party Payments	238,300	262,723	24,423	(A)
Support Services	734,200	804,205	70,005	(A)
Capital Charges	800	282	(518)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL EXPENDITURE</b>	<b>3,176,100</b>	<b>3,232,658</b>	<b>56,558</b>	<b>(A)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	
<b><u>INCOME:</u></b>				
Other Grants and Contributions	-	(500)	(500)	(F)
Other Income	(115,100)	(106,319)	8,781	(A)
Fees and Charges	(2,754,300)	(2,545,413)	208,887	(A)
Recharges	(270,500)	(262,441)	8,059	(A)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL INCOME</b>	<b>(3,139,900)</b>	<b>(2,914,673)</b>	<b>225,227</b>	<b>(A)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	
<b>NET EXPENDITURE</b>	<b>36,200</b>	<b>317,985</b>	<b>281,785</b>	<b>(A)</b>
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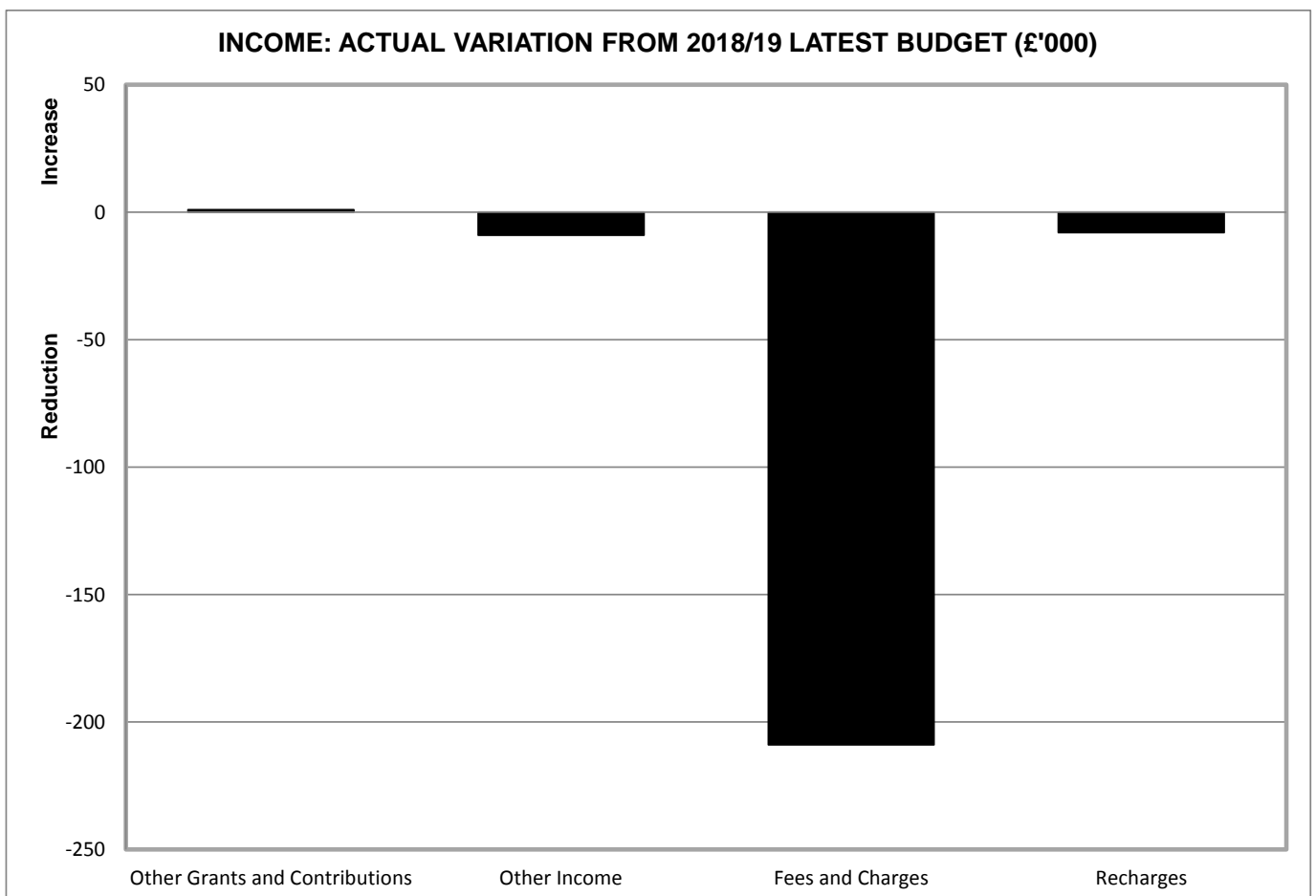
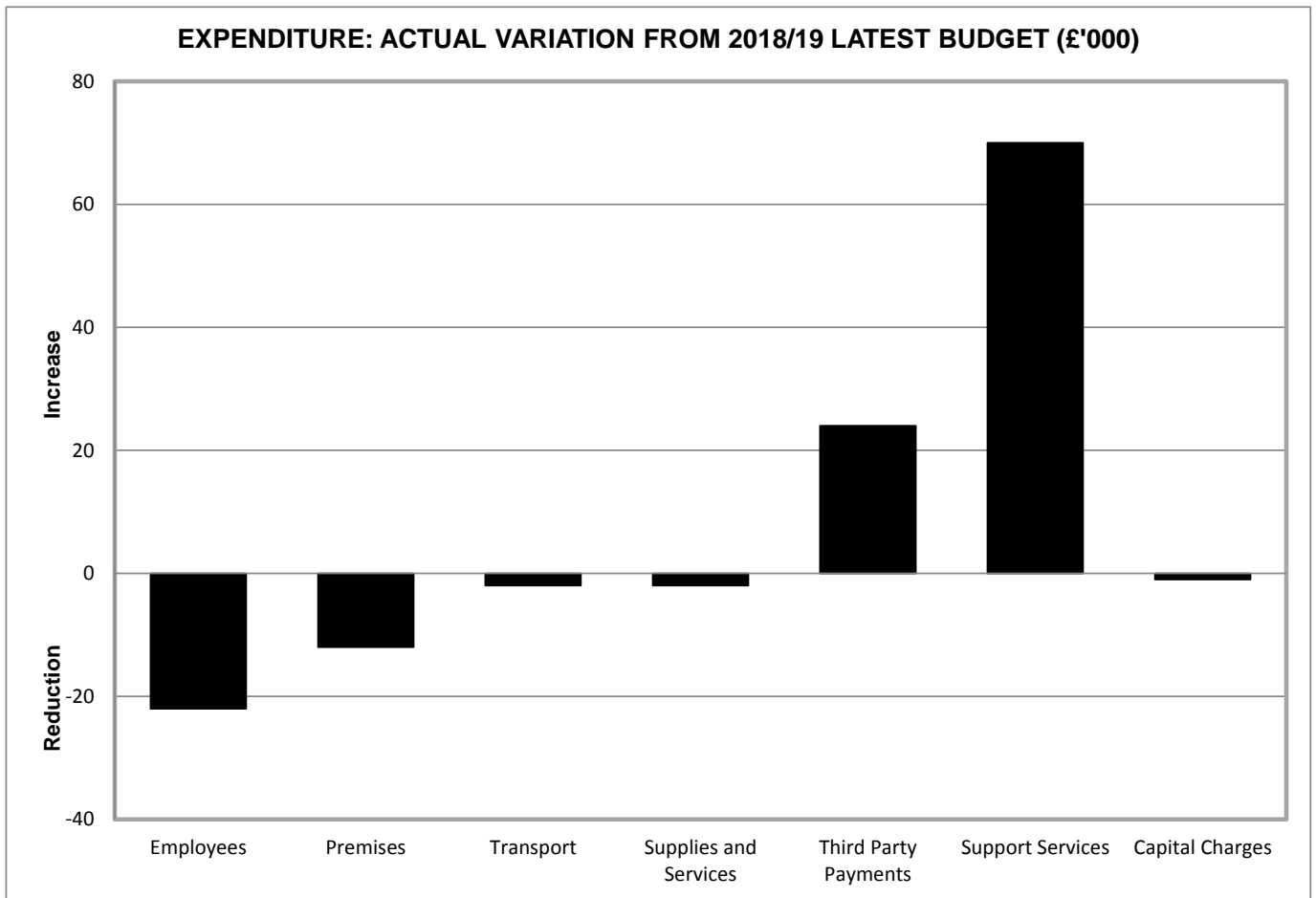
### ACTUAL DEVELOPMENT SERVICES EXPENDITURE 2018/19



### ACTUAL DEVELOPMENT SERVICES INCOME 2018/19



DEVELOPMENT SERVICES



## DEVELOPMENT SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S4510 DEVELOPMENT SERVICES MGT</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	89,800	89,221	(579)	(F)
Transport	500	120	(380)	(F)
Supplies and Services	12,800	15,578	2,778	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>103,100</b>	<b>104,919</b>	<b>1,819</b>	<b>(A)</b>
Support Services	38,700	35,840	(2,860)	(F)
Capital Charges	800	282	(518)	(F)
Recharges	(142,600)	(141,041)	1,559	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b><u>S4540 DEVELOPMENT CONTROL</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	1,146,800	1,183,530	36,730	(A)
Transport	7,200	4,793	(2,407)	(F)
Supplies and Services	62,400	64,401	2,001	(A)
Third Party Payments	179,800	214,183	34,383	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,396,200</b>	<b>1,466,907</b>	<b>70,707</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Other Income	(100)	(836)	(736)	(F)
Fees and Charges	(1,836,400)	(1,648,079)	188,321	(A)
<b>TOTAL DIRECT INCOME</b>	<b>(1,836,500)</b>	<b>(1,648,915)</b>	<b>187,585</b>	<b>(A)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>(440,300)</b>	<b>(182,008)</b>	<b>258,292</b>	<b>(A)</b>
Support Services	434,700	507,134	72,434	(A)
Recharges	(79,000)	(79,000)	-	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(84,600)</b>	<b>246,126</b>	<b>330,726</b>	<b>(A)</b>

**Variations:****Employees**

Agency staff used to cover vacant posts	19,500	(A)
Recruitment costs	10,500	(A)

**Third Party Payments**

Reduced legal fees required	(10,000)	(F)
Increased cost of Public Inquiry	44,500	(A)

**Fees and Charges**

Income budget set too high	202,200	(A)
Costs recovered re Judicial Review	(13,500)	(F)

**Support Services**

Changes in allocations	72,400	(A)
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## DEVELOPMENT SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S4570 POLICY AND PROJECTS</u></b>				
<b>DIRECT EXPENDITURE</b>				
Third Party Payments	3,200	3,440	240	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>3,200</b>	<b>3,440</b>	<b>240</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Other Income	(10,000)	-	10,000	(A)
<b>TOTAL DIRECT INCOME</b>	<b>(10,000)</b>	<b>-</b>	<b>10,000</b>	<b>(A)</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(6,800)</b>	<b>3,440</b>	<b>10,240</b>	<b>(A)</b>

**Variations:**Other Income

HS2 costs not recovered

10,000 (A)

**S4600 BUILDING CONTROL**

<b>DIRECT EXPENDITURE</b>				
Employees	799,800	741,138	(58,662)	(F)
Premises	11,500	-	(11,500)	(F)
Supplies and Services	61,600	58,178	(3,422)	(F)
Third Party Payments	5,700	3,215	(2,485)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>878,600</b>	<b>802,531</b>	<b>(76,069)</b>	<b>(F)</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	-	(500)	(500)	(F)
Other Income	(105,000)	(105,483)	(483)	(F)
Fees and Charges	(767,600)	(773,399)	(5,799)	(F)
<b>TOTAL DIRECT INCOME</b>	<b>(872,600)</b>	<b>(879,382)</b>	<b>(6,782)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>6,000</b>	<b>(76,851)</b>	<b>(82,851)</b>	<b>(F)</b>
Support Services	208,300	208,174	(126)	(F)
Recharges	(48,900)	(42,400)	6,500	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>165,400</b>	<b>88,923</b>	<b>(76,477)</b>	<b>(F)</b>

**Variations:**Employees

Staff vacancies

(47,100) (F)

Premises

Rental of remote offices not required

(11,500) (F)

## DEVELOPMENT SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S4840 LOCAL LAND CHARGES</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	100	145	45	(A)
Supplies and Services	10,300	8,344	(1,956)	(F)
Third Party Payments	49,600	41,885	(7,715)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>60,000</b>	<b>50,374</b>	<b>(9,626)</b>	<b>(F)</b>
<b>DIRECT INCOME</b>				
Fees and Charges	(150,300)	(123,935)	26,365	(A)
<b>TOTAL DIRECT INCOME</b>	<b>(150,300)</b>	<b>(123,935)</b>	<b>26,365</b>	<b>(A)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>				
Support Services	52,500	53,057	557	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(37,800)</b>	<b>(20,504)</b>	<b>17,296</b>	<b>(A)</b>

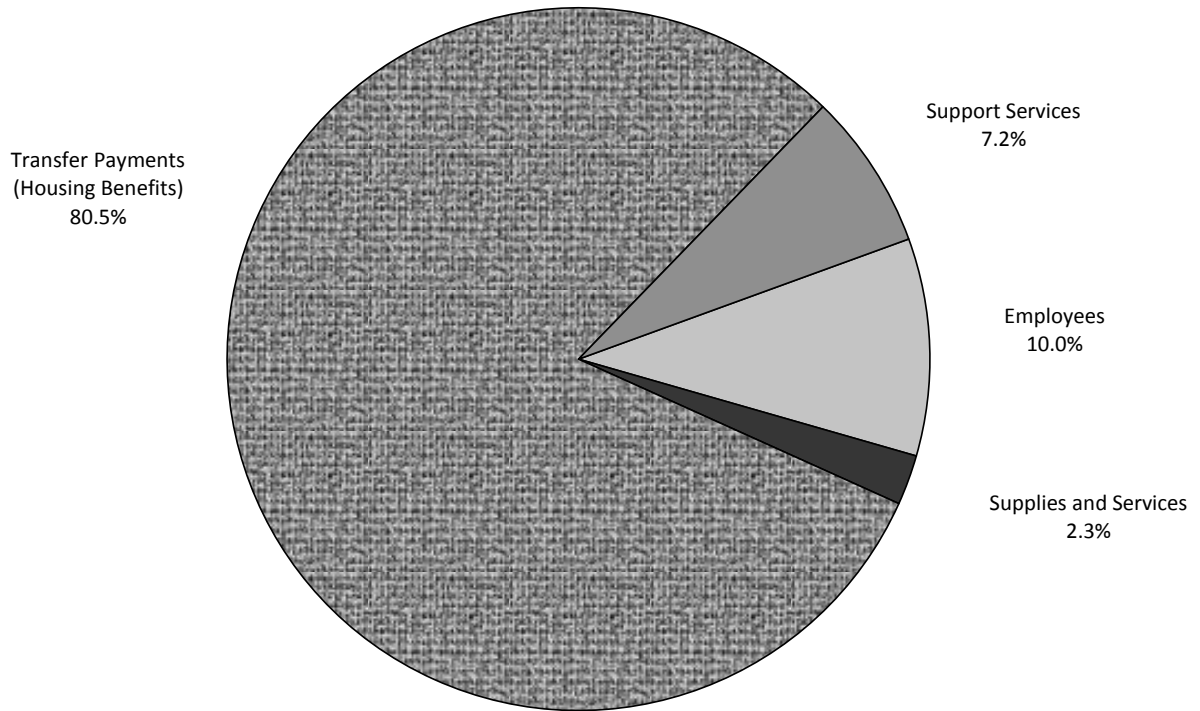
**Variations:**Fees and Charges

Reduced activity

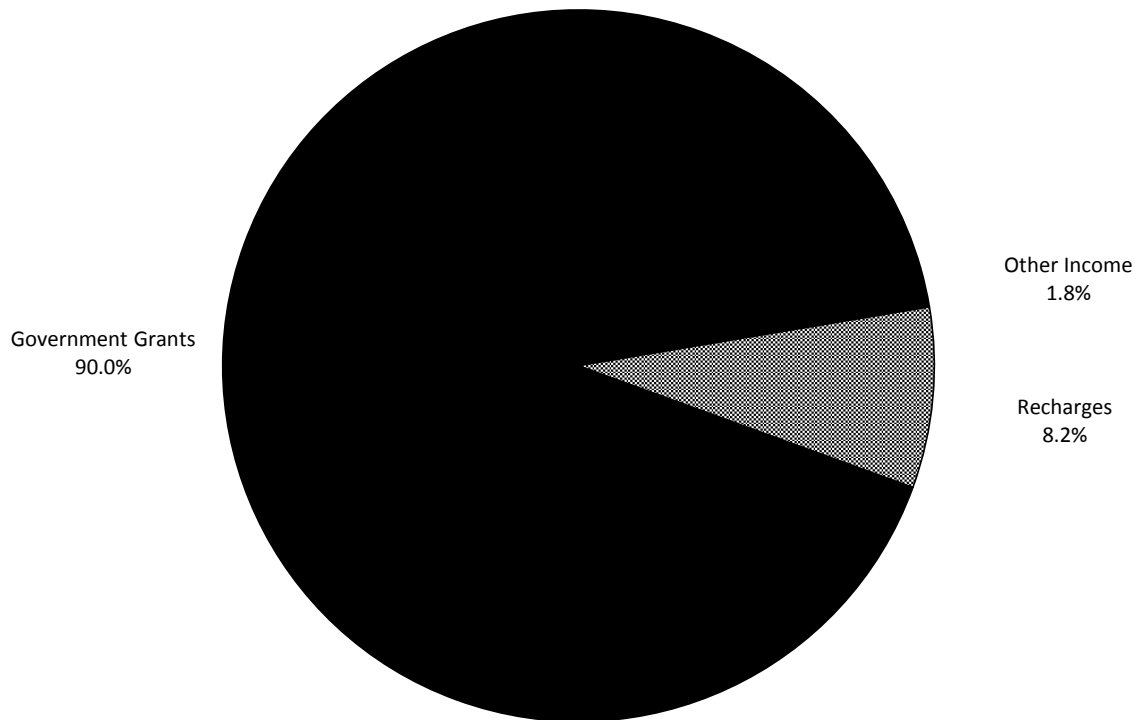
26,400 (A)

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b>FINANCE</b>				
S1410 FINANCE MANAGEMENT	-	-	-	
S1417 PROCUREMENT	100	-	(100)	(F)
S1418 FINANCIAL SERVICES TEAM	400	-	(400)	(F)
S1421 MOBILE PHONE HOLDING CODE	-	(37)	(37)	(F)
S1425 ACCOUNTANCY	3,200	(15)	(3,215)	(F)
S1440 NON-DISTRIBUTED COSTS	163,500	158,734	(4,766)	(F)
S1460 TREASURY MANAGEMENT	91,700	21,684	(70,016)	(F)
S1461 CONTINGENCY BUDGETS	59,100	-	(59,100)	(F)
S1465 CORPORATE MANAGEMENT	764,700	794,667	29,967	(A)
S1468 PARISH COUNCIL SUPPORT	35,300	35,037	(263)	(F)
S1578 AUDIT & RISK	(2,900)	-	2,900	(A)
S2315 ASSISTED TRAVEL PASSES	-	70	70	(A)
S3050 REVENUES	1,010,000	926,399	(83,601)	(F)
S3100 ONE STOP SHOPS	(200)	-	200	(A)
S3200 RECEPTION FACILITIES & LEAMINGTON OSS	(100)	-	100	(A)
S3250 BENEFITS	590,900	290,010	(300,890)	(F)
S3450 CUSTOMER SERVICE CENTRE	7,000	6,951	(49)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL FINANCE</b>	<b>2,722,700</b>	<b>2,233,500</b>	<b>(489,200)</b>	<b>(F)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	
<b>SUBJECTIVE ANALYSIS:</b>				
<u>EXPENDITURE:</u>				
Employees	3,426,100	3,367,040	(59,060)	(F)
Transport	9,700	13,472	3,772	(A)
Supplies and Services	778,200	669,187	(109,013)	(F)
Third Party Payments	91,300	65,997	(25,303)	(F)
Transfer Payments (Housing Benefits)	25,293,000	27,273,393	1,980,393	(A)
Support Services	2,473,200	2,431,217	(41,983)	(F)
Capital Charges	52,600	41,013	(11,587)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL EXPENDITURE</b>	<b>32,124,100</b>	<b>33,861,319</b>	<b>1,737,219</b>	<b>(A)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	
<u>INCOME:</u>				
Government Grants	(26,267,200)	(28,446,634)	(2,179,434)	(F)
Other Grants and Contributions	(88,100)	(90,549)	(2,449)	(F)
Other Income	(13,700)	(80,278)	(66,578)	(F)
Fees and Charges	(360,000)	(409,021)	(49,021)	(F)
Rents	-	(27)	(27)	(F)
Recharges	(2,672,400)	(2,601,310)	71,090	(A)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL INCOME</b>	<b>(29,401,400)</b>	<b>(31,627,819)</b>	<b>(2,226,419)</b>	<b>(F)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	
<b>NET EXPENDITURE</b>	<b>2,722,700</b>	<b>2,233,500</b>	<b>(489,200)</b>	<b>(F)</b>
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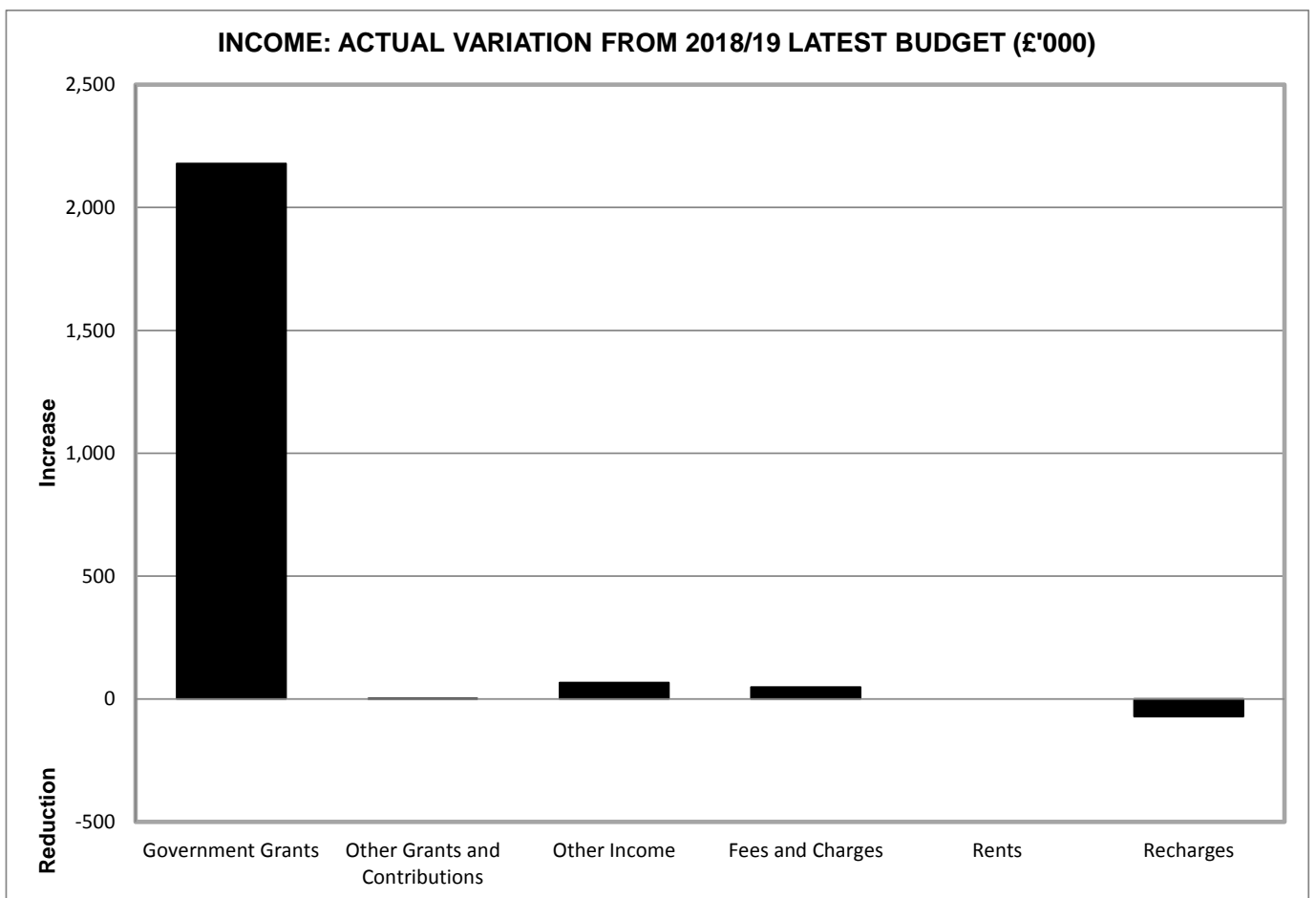
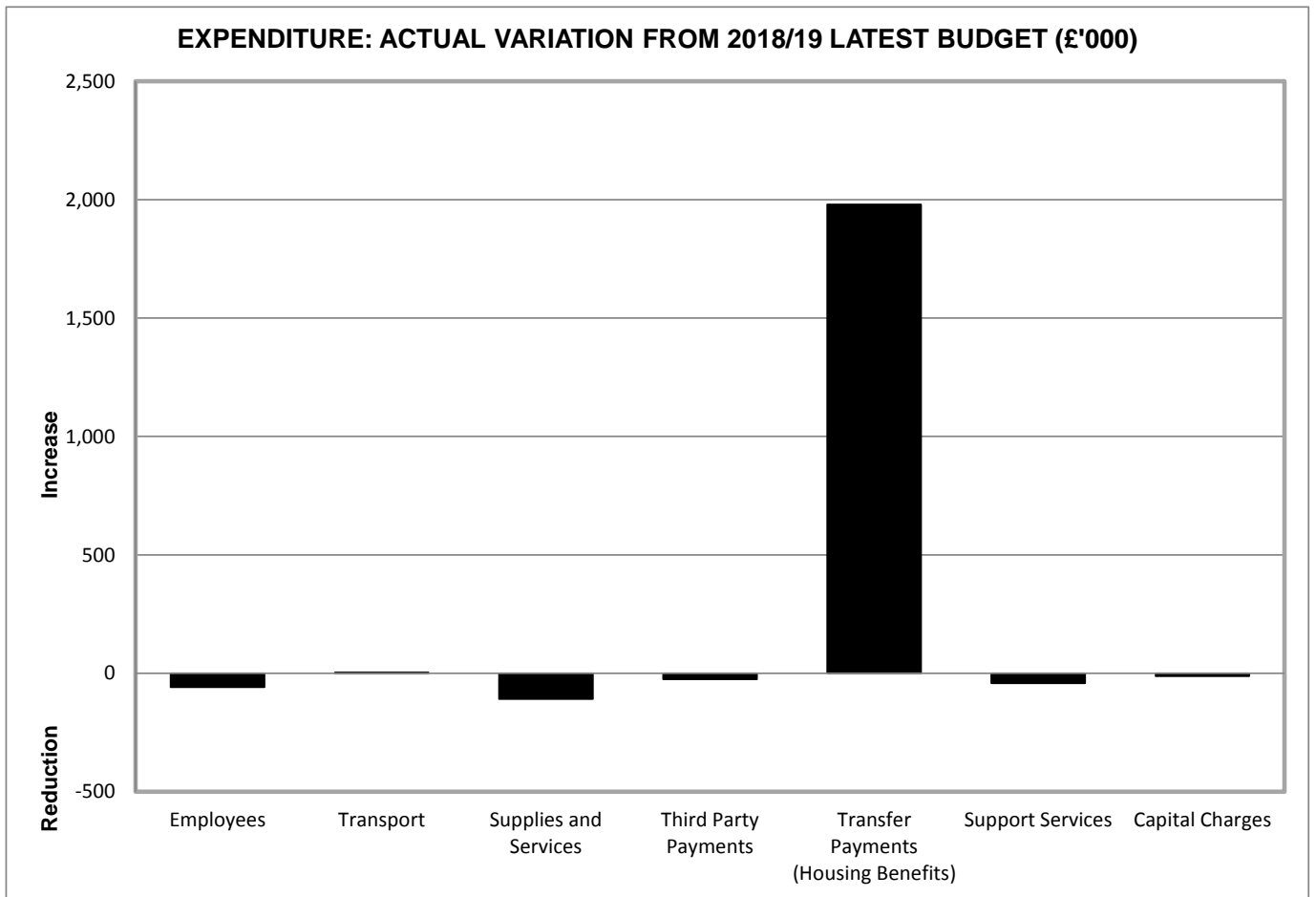
### ACTUAL FINANCE EXPENDITURE 2018/19



### ACTUAL FINANCE INCOME 2018/19



FINANCE



## FINANCE

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1410 FINANCE MANAGEMENT</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	116,500	119,312	2,812	(A)
Transport	300	446	146	(A)
Supplies and Services	7,700	7,263	(437)	(F)
Third Party Payments	-	79	79	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>124,500</b>	<b>127,100</b>	<b>2,600</b>	<b>(A)</b>
Support Services	61,900	44,933	(16,967)	(F)
Recharges	(186,400)	(172,033)	14,367	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Variations:**

<u>Support Services</u>				
Changes in allocations			(17,000)	(F)
<u>Recharges</u>				
Changes in amount to recover			14,400	(A)

**S1417 PROCUREMENT**

<b>DIRECT EXPENDITURE</b>				
Employees	87,200	92,887	5,687	(A)
Transport	800	542	(258)	(F)
Supplies and Services	4,100	4,567	467	(A)
Third Party Payments	25,700	15,731	(9,969)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>117,800</b>	<b>113,727</b>	<b>(4,073)</b>	<b>(F)</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	-	(1,800)	(1,800)	(F)
<b>TOTAL DIRECT INCOME</b>	<b>-</b>	<b>(1,800)</b>	<b>(1,800)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>117,800</b>	<b>111,927</b>	<b>(5,873)</b>	<b>(F)</b>
Support Services	40,100	30,334	(9,766)	(F)
Recharges	(157,800)	(142,261)	15,539	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>100</b>	<b>-</b>	<b>(100)</b>	<b>(F)</b>

**Variations:**

<u>Third Party Payments</u>				
Cost of WCC Procurement Advice lower than expected			(15,100)	(F)
<u>Support Services</u>				
Changes in allocations			(9,800)	(F)
<u>Recharges</u>				
Changes in amount to recover			15,500	(A)

## FINANCE

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1418 FINANCIAL SERVICES TEAM</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	200,500	206,935	6,435	(A)
Transport	100	-	(100)	(F)
Supplies and Services	9,400	9,305	(95)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>210,000</b>	<b>216,240</b>	<b>6,240</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(8,500)	(9,833)	(1,333)	(F)
<b>TOTAL DIRECT INCOME</b>	<b>(8,500)</b>	<b>(9,833)</b>	<b>(1,333)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>201,500</b>	<b>206,407</b>	<b>4,907</b>	<b>(A)</b>
Support Services	56,600	64,966	8,366	(A)
Recharges	(257,700)	(271,373)	(13,673)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>400</b>	<b>-</b>	<b>(400)</b>	<b>(F)</b>

**Variations:**Support Services

Changes in allocations 8,400 (A)

Recharges

Changes in amount to recover (13,700) (F)

**S1421 MOBILE PHONE HOLDING CODE**

<b>DIRECT EXPENDITURE</b>				
Supplies and Services	-	(37)	(37)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>(37)</b>	<b>(37)</b>	<b>(F)</b>

## FINANCE

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1425 ACCOUNTANCY</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	680,200	701,031	20,831	(A)
Transport	800	495	(305)	(F)
Supplies and Services	70,600	88,936	18,336	(A)
Third Party Payments	4,800	4,840	40	(A)
	<u>756,400</u>	<u>795,302</u>	<u>38,902</u>	<b>(A)</b>
<b>TOTAL DIRECT EXPENDITURE</b>				
<b>DIRECT INCOME</b>				
Other Income	-	(17)	(17)	(F)
	<u>-</u>	<u>(17)</u>	<u>(17)</u>	<b>(F)</b>
<b>TOTAL DIRECT INCOME</b>				
<b>NET DIRECT EXPENDITURE / (INCOME)</b>				
	<b>756,400</b>	<b>795,285</b>	<b>38,885</b>	<b>(A)</b>
Recharges	(933,100)	(951,201)	(18,101)	(F)
Support Services	179,900	155,901	(23,999)	(F)
	<u>3,200</u>	<u>(15)</u>	<u>(3,215)</u>	<b>(F)</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>				

**Variations:**Employees

Salary Vacancy Factor Reduction/Additional Resources required for early closure of Accounts 27,300 (A)

Supplies and Services

Change in yearend accounting treatment of accruals 10,200 (A)

Support Services

Changes in allocations (18,100) (F)

Recharges

Changes in amount to recover (24,000) (F)



## FINANCE

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1440 NON-DISTRIBUTED COSTS</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	130,300	137,443	7,143	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>130,300</b>	<b>137,443</b>	<b>7,143</b>	<b>(A)</b>
Capital Charges	52,600	41,013	(11,587)	(F)
Recharges	(19,400)	(19,722)	(322)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>163,500</b>	<b>158,734</b>	<b>(4,766)</b>	<b>(F)</b>

**Variations:**Employees

Additional early retirement pension costs

12,700 (A)

Capital Charges

Revaluation gain on surplus assets

(11,600) (F)

**S1460 TREASURY MANAGEMENT**

<b>DIRECT EXPENDITURE</b>				
Supplies and Services	30,800	26,482	(4,318)	(F)
Third Party Payments	2,200	-	(2,200)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>33,000</b>	<b>26,482</b>	<b>(6,518)</b>	<b>(F)</b>
<b>DIRECT INCOME</b>				
Other Income	-	(64,856)	(64,856)	(F)
<b>TOTAL DIRECT INCOME</b>	<b>-</b>	<b>(64,856)</b>	<b>(64,856)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>33,000</b>	<b>(38,374)</b>	<b>(71,374)</b>	<b>(F)</b>
Support Services	61,900	62,831	931	(A)
Recharges	(3,200)	(2,773)	427	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>91,700</b>	<b>21,684</b>	<b>(70,016)</b>	<b>(F)</b>

**Variations:**Other Income

Treasury Management / Bank Reconciliation Income Write-offs

(64,900) (F)

## FINANCE

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £
<b><u>S1461 CONTINGENCY BUDGETS</u></b>			
<b>DIRECT EXPENDITURE</b>			
Employees	55,800	-	(55,800) (F)
Supplies and Services	3,300	-	(3,300) (F)
	<u>59,100</u>	<u>-</u>	<u>(59,100) (F)</u>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>			

**Variations:**Employees

Contingency for effects of National Living Wage costs not required	(48,000) (F)
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**S1465 CORPORATE MANAGEMENT**

<b>DIRECT EXPENDITURE</b>			
Supplies and Services	77,500	113,392	35,892 (A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>77,500</b>	<b>113,392</b>	<b>35,892 (A)</b>
Support Services	705,300	723,075	17,775 (A)
Recharges	(18,100)	(41,800)	(23,700) (F)
	<u>764,700</u>	<u>794,667</u>	<u>29,967 (A)</u>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>			

**Variations:**Supplies and Services

Increased cost of Final Accounts Audit	36,400 (A)
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Support Services

Changes in allocations	17,800 (A)
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Recharges

Changes in amount to recover	(23,700) (F)
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## FINANCE

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1468 PARISH COUNCIL SUPPORT</u></b>				
<b>DIRECT EXPENDITURE</b>				
Supplies and Services	31,700	31,454	(246)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>31,700</b>	<b>31,454</b>	<b>(246)</b>	<b>(F)</b>
Support Services	3,600	3,583	(17)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>35,300</b>	<b>35,037</b>	<b>(263)</b>	<b>(F)</b>
<b><u>S1578 AUDIT &amp; RISK</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	244,900	243,413	(1,487)	(F)
Transport	1,100	397	(703)	(F)
Supplies and Services	31,100	30,765	(335)	(F)
Third Party Payments	5,000	2,433	(2,567)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>282,100</b>	<b>277,008</b>	<b>(5,092)</b>	<b>(F)</b>
<b>DIRECT INCOME</b>				
Other Income	(13,700)	(12,204)	1,496	(A)
<b>TOTAL DIRECT INCOME</b>	<b>(13,700)</b>	<b>(12,204)</b>	<b>1,496</b>	<b>(A)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>268,400</b>	<b>264,804</b>	<b>(3,596)</b>	<b>(F)</b>
Support Services	61,800	64,224	2,424	(A)
Recharges	(333,100)	(329,028)	4,072	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(2,900)</b>	<b>-</b>	<b>2,900</b>	<b>(A)</b>
<b><u>S2315 ASSISTED TRAVEL PASSES</u></b>				
<b>DIRECT EXPENDITURE</b>				
Third Party Payments	-	1,540	1,540	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>-</b>	<b>1,540</b>	<b>1,540</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Other Income	-	(1,470)	(1,470)	(F)
<b>TOTAL DIRECT INCOME</b>	<b>-</b>	<b>(1,470)</b>	<b>(1,470)</b>	<b>(F)</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>70</b>	<b>70</b>	<b>(A)</b>

## FINANCE

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £
<b><u>S3050 REVENUES</u></b>			
<b>DIRECT EXPENDITURE</b>			
Employees	810,200	791,060	(19,140) (F)
Transport	1,900	1,938	38 (A)
Supplies and Services	186,000	175,972	(10,028) (F)
Third Party Payments	25,800	22,248	(3,552) (F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,023,900</b>	<b>991,218</b>	<b>(32,682) (F)</b>
<b>DIRECT INCOME</b>			
Government Grants	(214,400)	(212,756)	1,644 (A)
Other Grants and Contributions	(79,600)	(76,447)	3,153 (A)
Fees and Charges	(360,000)	(408,981)	(48,981) (F)
<b>TOTAL DIRECT INCOME</b>	<b>(654,000)</b>	<b>(698,184)</b>	<b>(44,184) (F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>369,900</b>	<b>293,034</b>	<b>(76,866) (F)</b>
Support Services	640,100	633,365	(6,735) (F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>1,010,000</b>	<b>926,399</b>	<b>(83,601) (F)</b>

**Variations:**Employees

Staff vacancies	(11,800)	(F)
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Supplies and Services

Reduced costs of Business Rates consultants	(9,800)	(F)
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Fees and Charges

Increased Court Fees Received February 2019 Court	(60,400)	(F)
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Reduction in Single Occupancy Penalty Charges Received	11,400	(A)
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## FINANCE

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S3100 ONE STOP SHOPS</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	185,400	183,343	(2,057)	(F)
Transport	700	62	(638)	(F)
Supplies and Services	52,700	954	(51,746)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>238,800</b>	<b>184,359</b>	<b>(54,441)</b>	<b>(F)</b>
<b>DIRECT INCOME</b>				
Other Income	-	(706)	(706)	(F)
Rents	-	(27)	(27)	(F)
<b>TOTAL DIRECT INCOME</b>	<b>-</b>	<b>(733)</b>	<b>(733)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>238,800</b>	<b>183,626</b>	<b>(55,174)</b>	<b>(F)</b>
Support Services	22,600	17,557	(5,043)	(F)
Recharges	(261,600)	(201,183)	60,417	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(200)</b>	<b>-</b>	<b>200</b>	<b>(A)</b>

**Variations:**Supplies and Services

Earmarked Reserve request - Digital Transformation

(49,300) (F)

Recharges

Changes in amount to recover

60,400 (A)

## FINANCE

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S3200 RECEPTION FACILITIES &amp; LEAMINGTON OSS</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	167,300	150,437	(16,863)	(F)
Transport	300	-	(300)	(F)
Supplies and Services	14,700	1,642	(13,058)	(F)
	<hr/>	<hr/>	<hr/>	
<b>GROSS EXPENDITURE</b>	<b>182,300</b>	<b>152,079</b>	<b>(30,221)</b>	<b>(F)</b>
Support Services	179,500	190,901	11,401	(A)
Recharges	(361,900)	(342,980)	18,920	(A)
	<hr/>	<hr/>	<hr/>	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(100)</b>	<b>-</b>	<b>100</b>	<b>(A)</b>
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**Variations:**Employees

Staff vacancies	(12,400)	(F)
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Supplies and Services

IT Costs - not able to implement self scan solution	(13,000)	(F)
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Support Services

Changes in allocations	11,400	(A)
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Recharges

Changes in amount to recover	18,900	(A)
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## FINANCE

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S3250 BENEFITS</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	747,800	741,179	(6,621)	(F)
Transport	3,700	9,592	5,892	(A)
Supplies and Services	258,600	178,492	(80,108)	(F)
Third Party Payments	20,800	12,175	(8,625)	(F)
Housing Benefits	25,293,000	27,273,393	1,980,393	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>26,323,900</b>	<b>28,214,831</b>	<b>1,890,931</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Government Grants	(26,052,800)	(28,233,878)	(2,181,078)	(F)
Other Grants and Contributions	-	(2,469)	(2,469)	(F)
Other Income	-	(1,025)	(1,025)	(F)
Fees and Charges	-	(40)	(40)	(F)
<b>TOTAL DIRECT INCOME</b>	<b>(26,052,800)</b>	<b>(28,237,412)</b>	<b>(2,184,612)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>271,100</b>	<b>(22,581)</b>	<b>(293,681)</b>	<b>(F)</b>
Support Services	459,900	439,547	(20,353)	(F)
Recharges	(140,100)	(126,956)	13,144	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>590,900</b>	<b>290,010</b>	<b>(300,890)</b>	<b>(F)</b>

**Variations:****Supplies and Services**

Provision for increase in Bad Debts not required	(50,000)	(F)
Reduction in Bad Debts Provision	(16,800)	(F)
Increased cost of Grant Claim Audit	10,900	(A)
Reduced IT costs	(8,700)	(F)
Reduced cost of postages	(9,200)	(F)

**Housing Benefits**

Increased cost of payments	1,980,400	(A)
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**Government Grants**

Increased subsidy claimed	(2,186,200)	(F)
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**Support Services**

Changes in allocations	(20,400)	(F)
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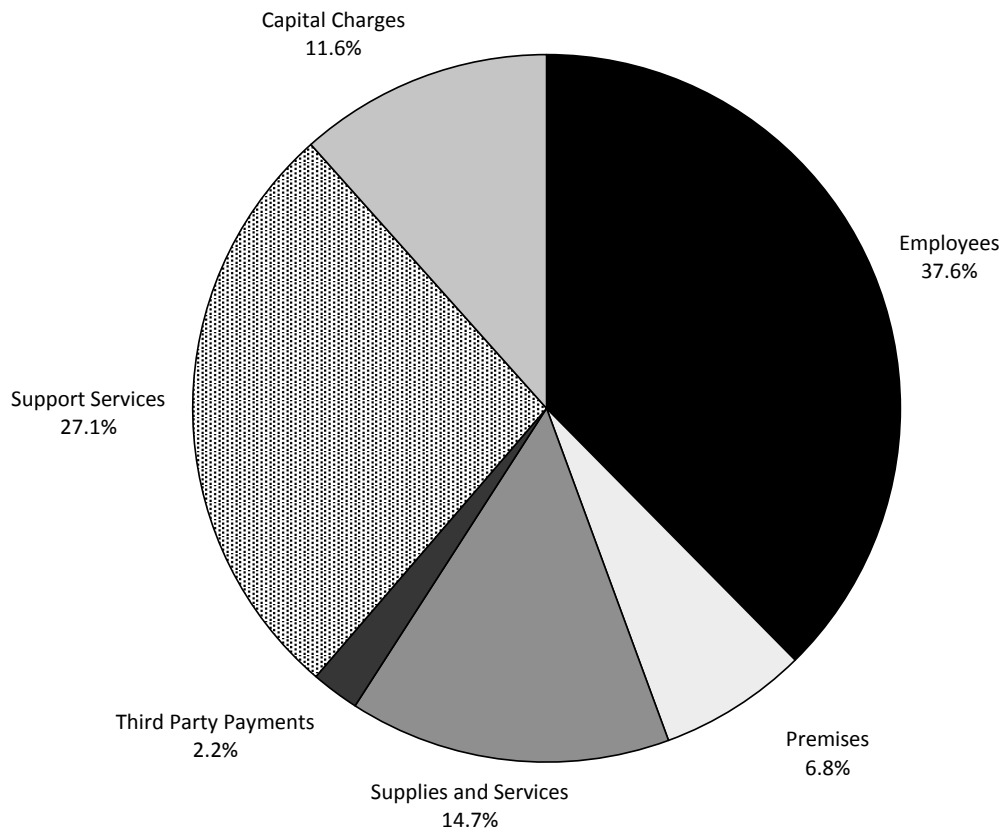
**S3450 CUSTOMER SERVICE CENTRE****DIRECT EXPENDITURE**

Third Party Payments	7,000	6,951	(49)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>7,000</b>	<b>6,951</b>	<b>(49)</b>	<b>(F)</b>

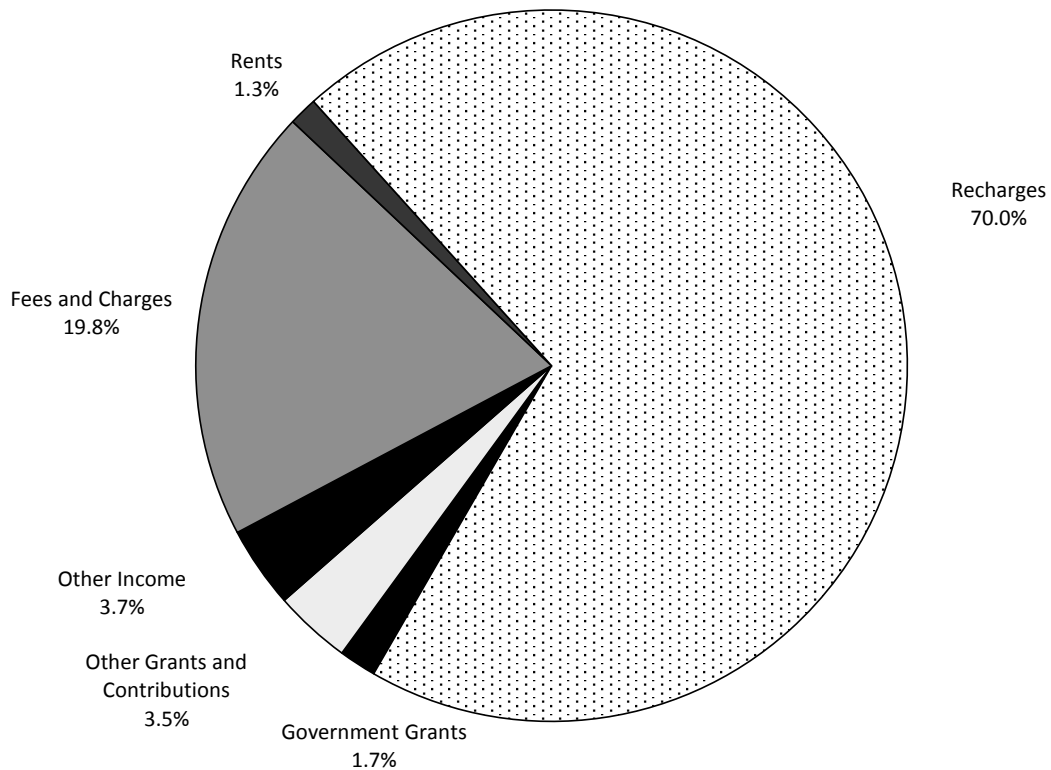
	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>HEALTH &amp; COMMUNITY PROTECTION</u></b>				
S1001 COMMUNITY DEVELOPMENT	1,478,400	928,310	(550,090)	(F)
S1045 CCTV	241,500	268,278	26,778	(A)
S2102 COMMUNITY FORUMS	31,500	30,461	(1,039)	(F)
S2110 COMMUNITY PARTNERSHIP	267,600	281,878	14,278	(A)
S2141 CIVIL CONTINGENCIES	98,300	91,747	(6,553)	(F)
S2300 OFFICE ACCOMMODATION	-	-	-	
S2360 LICENSING & REGISTRATION	112,500	117,419	4,919	(A)
S4210 EH ENVIRONMENTAL HEALTH CORE	(4,900)	-	4,900	(A)
S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH	527,700	452,426	(75,274)	(F)
S4300 ENVIRONMENTAL PROTECTION	682,600	688,632	6,032	(A)
S4350 COMMUNITY SAFETY	207,900	191,843	(16,057)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL HEALTH &amp; COMMUNITY PROTECTION</b>	<b>3,643,100</b>	<b>3,050,994</b>	<b>(592,106)</b>	<b>(F)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	
<b><u>SUBJECTIVE ANALYSIS:</u></b>				
<b><u>EXPENDITURE:</u></b>				
Employees	1,925,700	1,911,743	(13,957)	(F)
Premises	347,000	347,568	568	(A)
Transport	22,900	17,611	(5,289)	(F)
Supplies and Services	767,800	729,505	(38,295)	(F)
Third Party Payments	81,400	109,634	28,234	(A)
Support Services	1,354,400	1,380,211	25,811	(A)
Capital Charges	1,142,200	592,392	(549,808)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL EXPENDITURE</b>	<b>5,641,400</b>	<b>5,088,664</b>	<b>(552,736)</b>	<b>(F)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	
<b><u>INCOME:</u></b>				
Government Grants	(1,000)	(35,330)	(34,330)	(F)
Other Grants and Contributions	(64,800)	(70,573)	(5,773)	(F)
Other Income	(62,800)	(74,837)	(12,037)	(F)
Fees and Charges	(411,000)	(404,196)	6,804	(A)
Rents	(27,000)	(27,000)	-	
Recharges	(1,431,700)	(1,425,734)	5,966	(A)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL INCOME</b>	<b>(1,998,300)</b>	<b>(2,037,670)</b>	<b>(39,370)</b>	<b>(F)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	
<b>NET EXPENDITURE</b>	<b>3,643,100</b>	<b>3,050,994</b>	<b>(592,106)</b>	<b>(F)</b>
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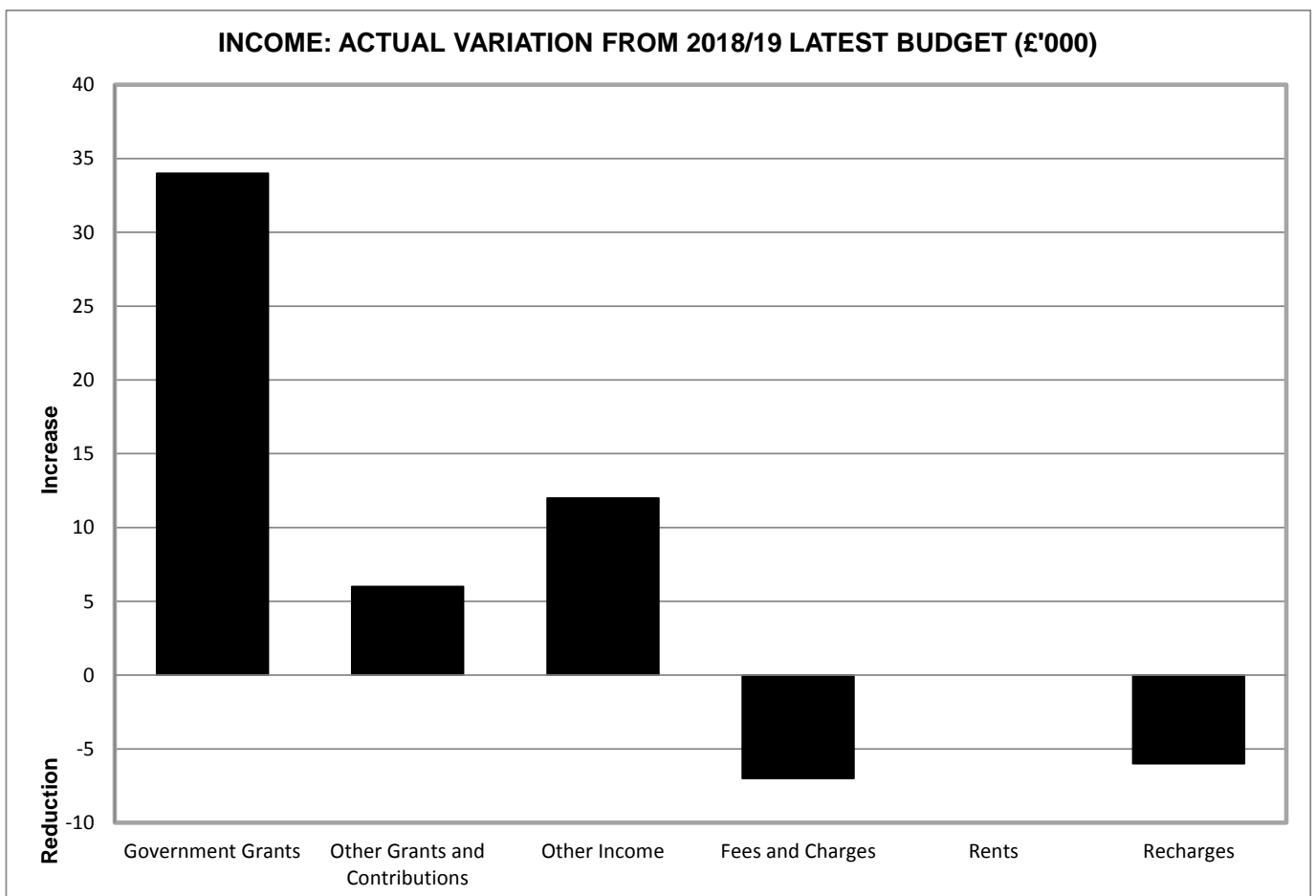
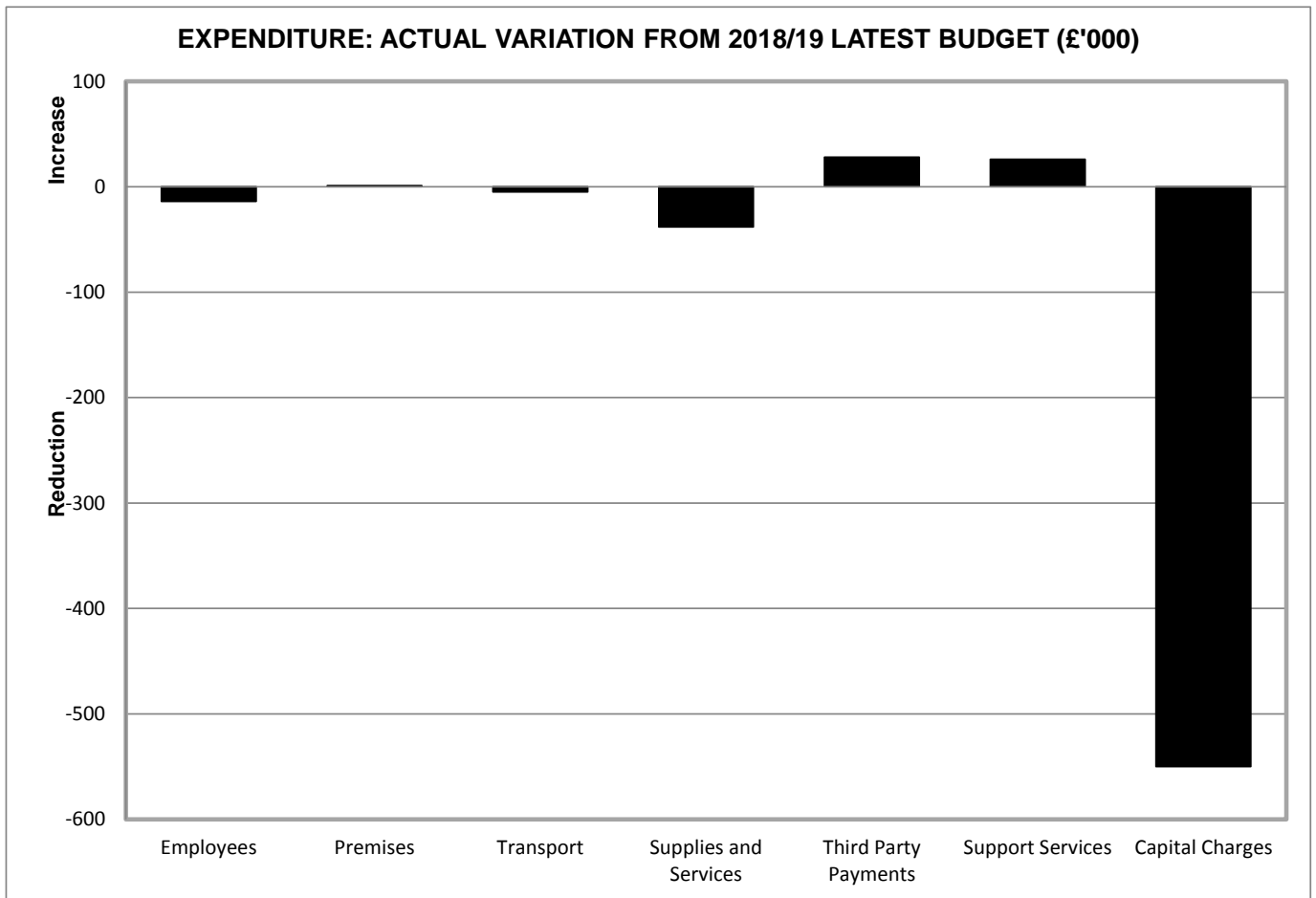
### HEALTH & COMMUNITY PROTECTION EXPENDITURE 2018/19



### HEALTH & COMMUNITY PROTECTION INCOME 2018/19



HEALTH & COMMUNITY PROTECTION



## HEALTH &amp; COMMUNITY PROTECTION

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £
<b><u>S1001 COMMUNITY DEVELOPMENT</u></b>			
<b>DIRECT EXPENDITURE</b>			
Supplies and Services	332,000	331,391	(609) (F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>332,000</b>	<b>331,391</b>	<b>(609) (F)</b>
Support Services	33,200	33,842	642 (A)
Capital Charges	1,113,200	563,077	(550,123) (F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>1,478,400</b>	<b>928,310</b>	<b>(550,090) (F)</b>

**Variations:**Capital Charges

Capital Programme slippages to 2019/20:

- Whitnash Community Hub	(496,000)	(F)
- Norton Lindsey Community Hub	(39,000)	(F)
- Urban & Rural Initiatives	(21,000)	(F)

**S1045 CCTV**

<b>DIRECT EXPENDITURE</b>			
Employees	239,800	242,748	2,948 (A)
Premises	8,800	11,608	2,808 (A)
Transport	200	209	9 (A)
Supplies and Services	139,100	135,353	(3,747) (F)
Third Party Payments	300	24	(276) (F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>388,200</b>	<b>389,942</b>	<b>1,742 (A)</b>
<b>DIRECT INCOME</b>			
Other Grants and Contributions	(14,700)	(14,687)	13 (A)
Other Income	(8,000)	(9,190)	(1,190) (F)
<b>TOTAL DIRECT INCOME</b>	<b>(22,700)</b>	<b>(23,877)</b>	<b>(1,177) (F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>365,500</b>	<b>366,065</b>	<b>565 (A)</b>
Support Services	150,800	176,984	26,184 (A)
Capital Charges	26,100	26,129	29 (A)
Recharges	(300,900)	(300,900)	-
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>241,500</b>	<b>268,278</b>	<b>26,778 (A)</b>

**Variations:**Support Services

Changes in allocations	26,200	(A)
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## HEALTH &amp; COMMUNITY PROTECTION

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S2102 COMMUNITY FORUMS</u></b>				
<b>DIRECT EXPENDITURE</b>				
Supplies and Services	31,500	30,461	(1,039)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>31,500</b>	<b>30,461</b>	<b>(1,039)</b>	<b>(F)</b>
<b><u>S2110 COMMUNITY PARTNERSHIP</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	185,300	184,459	(841)	(F)
Premises	1,600	1,136	(464)	(F)
Transport	1,100	1,021	(79)	(F)
Supplies and Services	6,200	6,378	178	(A)
Third Party Payments	3,100	5,242	2,142	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>197,300</b>	<b>198,236</b>	<b>936</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(25,000)	(25,000)	-	
Other Income	-	(500)	(500)	(F)
<b>TOTAL DIRECT INCOME</b>	<b>(25,000)</b>	<b>(25,500)</b>	<b>(500)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>172,300</b>	<b>172,736</b>	<b>436</b>	<b>(A)</b>
Support Services	120,500	134,342	13,842	(A)
Recharges	(25,200)	(25,200)	-	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>267,600</b>	<b>281,878</b>	<b>14,278</b>	<b>(A)</b>

**Variations:**Support Services

Changes in allocations

13,800 (A)

## HEALTH &amp; COMMUNITY PROTECTION

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S2141 CIVIL CONTINGENCIES</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	3,400	3,484	84	(A)
Supplies and Services	6,600	4,196	(2,404)	(F)
Third Party Payments	-	353	353	(A)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT EXPENDITURE</b>	<b>10,000</b>	<b>8,033</b>	<b>(1,967)</b>	<b>(F)</b>
Support Services	88,300	83,714	(4,586)	(F)
	<hr/>	<hr/>	<hr/>	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>98,300</b>	<b>91,747</b>	<b>(6,553)</b>	<b>(F)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	
 <b><u>S2300 OFFICE ACCOMMODATION</u></b>				
<b>DIRECT EXPENDITURE</b>				
Premises	336,400	334,602	(1,798)	(F)
Supplies and Services	27,600	24,901	(2,699)	(F)
Third Party Payments	5,000	3,287	(1,713)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT EXPENDITURE</b>	<b>369,000</b>	<b>362,790</b>	<b>(6,210)</b>	<b>(F)</b>
 <b>DIRECT INCOME</b>				
Rents	(27,000)	(27,000)	-	
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT INCOME</b>	<b>(27,000)</b>	<b>(27,000)</b>	-	
	<hr/>	<hr/>	<hr/>	
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>342,000</b>	<b>335,790</b>	<b>(6,210)</b>	<b>(F)</b>
Recharges	(342,000)	(335,790)	6,210	(A)
	<hr/>	<hr/>	<hr/>	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>-</b>	<b>(12,420)</b>	
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	

## HEALTH &amp; COMMUNITY PROTECTION

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S2360 LICENSING &amp; REGISTRATION</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	199,300	200,196	896	(A)
Transport	1,300	1,145	(155)	(F)
Supplies and Services	23,600	20,025	(3,575)	(F)
Third Party Payments	28,300	18,110	(10,190)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>252,500</b>	<b>239,476</b>	<b>(13,024)</b>	<b>(F)</b>
<b>DIRECT INCOME</b>				
Other Income	(3,000)	(1,740)	1,260	(A)
Fees and Charges	(374,100)	(370,836)	3,264	(A)
<b>TOTAL DIRECT INCOME</b>	<b>(377,100)</b>	<b>(372,576)</b>	<b>4,524</b>	<b>(A)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>(124,600)</b>	<b>(133,100)</b>	<b>(8,500)</b>	<b>(F)</b>
Support Services	254,600	252,319	(2,281)	(F)
Recharges	(17,500)	(1,800)	15,700	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>112,500</b>	<b>117,419</b>	<b>4,919</b>	<b>(A)</b>

**Variations:**Third Party Payments

Reduced cost of legal fees

(10,200) (F)

Recharges

Changes in amount to recover

15,700 (A)

## HEALTH &amp; COMMUNITY PROTECTION

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S4210 EH ENVIRONMENTAL HEALTH CORE</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	100,600	102,652	2,052	(A)
Transport	1,200	363	(837)	(F)
Supplies and Services	30,100	22,696	(7,404)	(F)
Third Party Payments	10,000	6,101	(3,899)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>141,900</b>	<b>131,812</b>	<b>(10,088)</b>	<b>(F)</b>
<b>DIRECT INCOME</b>				
Other Income	(500)	(1,222)	(722)	(F)
<b>TOTAL DIRECT INCOME</b>	<b>(500)</b>	<b>(1,222)</b>	<b>(722)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>141,400</b>	<b>130,590</b>	<b>(10,810)</b>	<b>(F)</b>
Support Services	56,900	52,146	(4,754)	(F)
Recharges	(203,200)	(182,736)	20,464	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(4,900)</b>	<b>-</b>	<b>4,900</b>	<b>(A)</b>

**Variations:**Recharges

Changes in amount to recover

20,500 (A)

## HEALTH &amp; COMMUNITY PROTECTION

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £
<b><u>S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH</u></b>			
<b>DIRECT EXPENDITURE</b>			
Employees	470,600	455,156	(15,444) (F)
Transport	4,000	3,150	(850) (F)
Supplies and Services	3,200	4,471	1,271 (A)
Third Party Payments	12,600	15,265	2,665 (A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>490,400</b>	<b>478,042</b>	<b>(12,358) (F)</b>
<b>DIRECT INCOME</b>			
Other Grants and Contributions	-	(5,796)	(5,796) (F)
Other Income	(2,000)	(3,536)	(1,536) (F)
Fees and Charges	(5,700)	(5,904)	(204) (F)
<b>TOTAL DIRECT INCOME</b>	<b>(7,700)</b>	<b>(15,236)</b>	<b>(7,536) (F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>482,700</b>	<b>462,806</b>	<b>(19,894) (F)</b>
Support Services	129,400	110,820	(18,580) (F)
Recharges	(84,400)	(121,200)	(36,800) (F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>527,700</b>	<b>452,426</b>	<b>(75,274) (F)</b>

**Variations:**Employees

Vacant Posts - part of Earmarked Reserve request	(17,200) (F)
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Support Services

Changes in allocations	(18,600) (F)
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Recharges

Changes in amount to recover	(36,800) (F)
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## HEALTH &amp; COMMUNITY PROTECTION

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S4300 ENVIRONMENTAL PROTECTION</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	465,700	450,645	(15,055)	(F)
Premises	200	222	22	(A)
Transport	13,900	10,978	(2,922)	(F)
Supplies and Services	45,700	37,092	(8,608)	(F)
Third Party Payments	17,800	57,930	40,130	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>543,300</b>	<b>556,867</b>	<b>13,567</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Government Grants	(1,000)	(35,330)	(34,330)	(F)
Other Income	(4,100)	(5,660)	(1,560)	(F)
Fees and Charges	(17,900)	(17,084)	816	(A)
<b>TOTAL DIRECT INCOME</b>	<b>(23,000)</b>	<b>(58,074)</b>	<b>(35,074)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>520,300</b>	<b>498,793</b>	<b>(21,507)</b>	<b>(F)</b>
Support Services	314,100	334,125	20,025	(A)
Capital Charges	2,000	2,290	290	(A)
Recharges	(153,800)	(146,576)	7,224	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>682,600</b>	<b>688,632</b>	<b>6,032</b>	<b>(A)</b>

**Variations:**Employees

Vacancies-part of Earmarked Reserve request	(9,500)	(F)
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Third Party Payments

Abatement notice prosecutions - legal fees	13,400	(A)
Heat Network Distribution Unit - funded from Government Grants	35,300	(A)

Government Grants

Heat Network Distribution Unit Grant	(35,300)	(F)
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Support Services

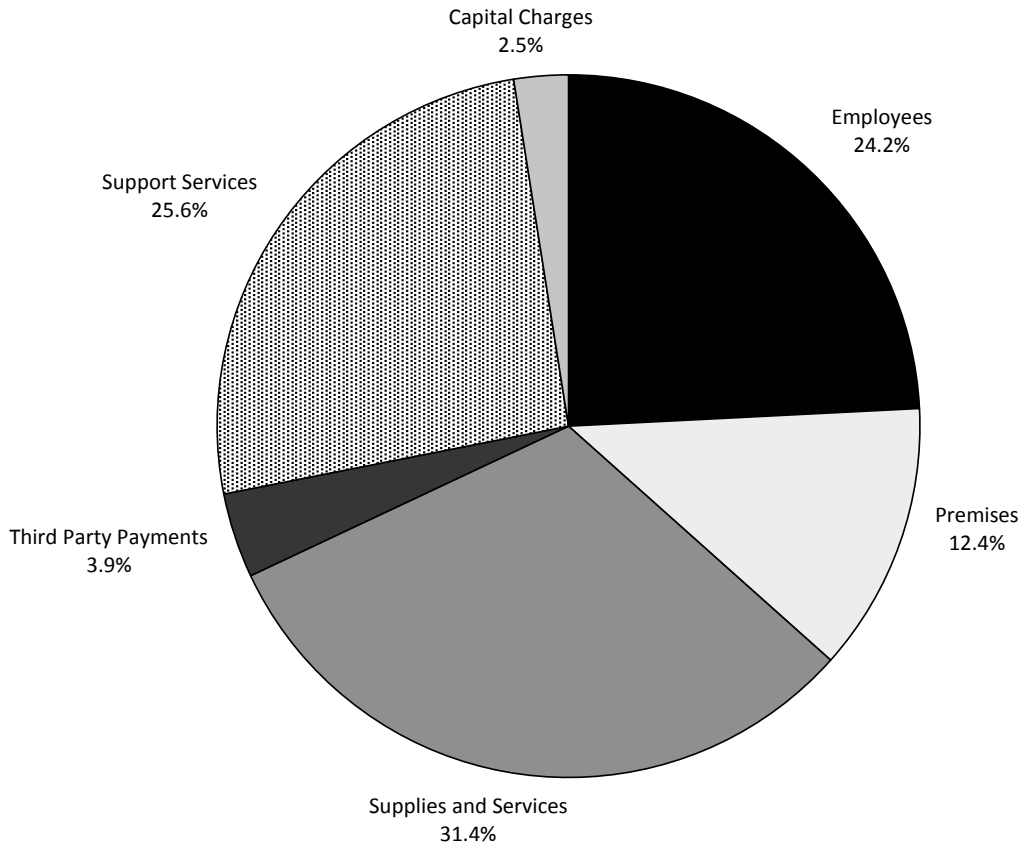
Changes in allocations	20,000	(A)
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## HEALTH &amp; COMMUNITY PROTECTION

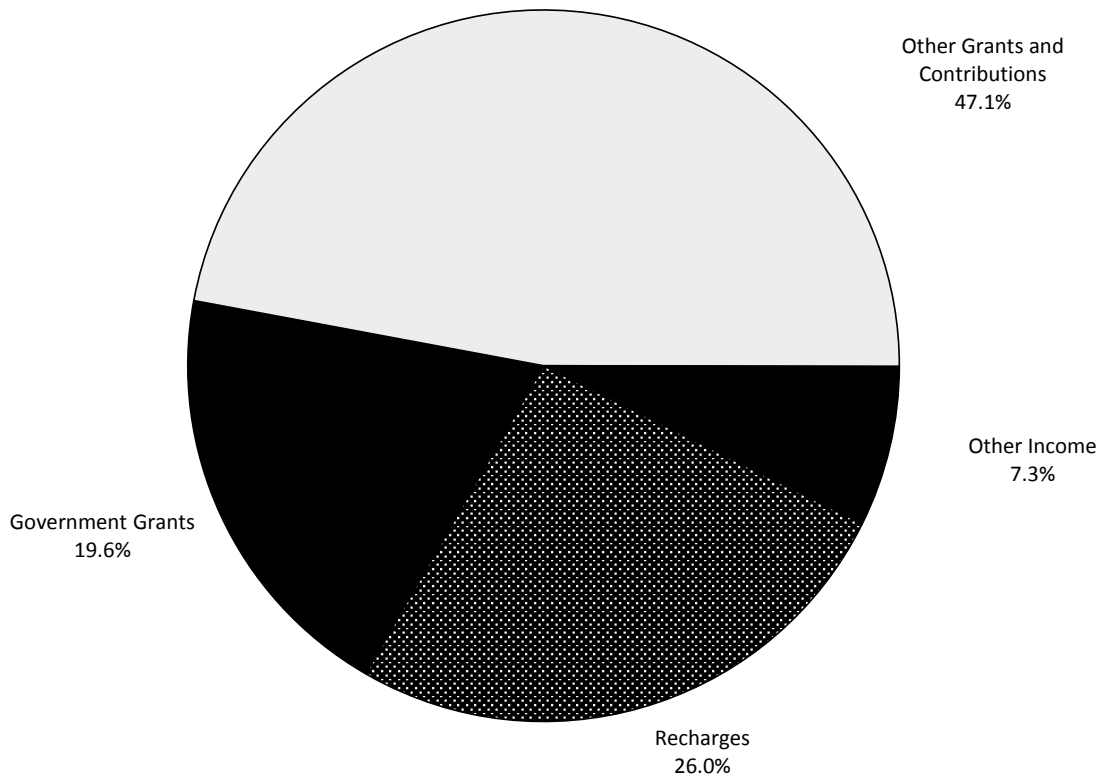
	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S4350 COMMUNITY SAFETY</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	261,000	272,403	11,403	(A)
Transport	1,200	745	(455)	(F)
Supplies and Services	122,200	112,541	(9,659)	(F)
Third Party Payments	4,300	3,322	(978)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT EXPENDITURE</b>	<b>388,700</b>	<b>389,011</b>	<b>311</b>	<b>(A)</b>
	<hr/>	<hr/>	<hr/>	
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(25,100)	(25,090)	10	(A)
Other Income	(45,200)	(52,989)	(7,789)	(F)
Fees and Charges	(13,300)	(10,372)	2,928	(A)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT INCOME</b>	<b>(83,600)</b>	<b>(88,451)</b>	<b>(4,851)</b>	<b>(F)</b>
	<hr/>	<hr/>	<hr/>	
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>305,100</b>	<b>300,560</b>	<b>(4,540)</b>	<b>(F)</b>
	<hr/>	<hr/>	<hr/>	
Support Services	206,600	201,919	(4,681)	(F)
Capital Charges	900	896	(4)	(F)
Recharges	(304,700)	(311,532)	(6,832)	(F)
	<hr/>	<hr/>	<hr/>	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>207,900</b>	<b>191,843</b>	<b>(16,057)</b>	<b>(F)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>HOUSING SERVICES - GENERAL FUND</u></b>				
S1050 PUBLIC CONVENIENCES	205,900	200,622	(5,278)	(F)
S1590 HOMELESSNESS/HOUSING ADVICE	523,400	613,823	90,423	(A)
S1605 HOUSING STRATEGY	399,300	265,885	(133,415)	(F)
S1610 OTHER HOUSING PROPERTY	16,700	14,394	(2,306)	(F)
S1615 CONTRIBUTIONS TO HRA	37,900	37,900	-	
S1630 PRIVATE SECTOR HOUSING	433,500	257,947	(175,553)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL HOUSING SERVICES - GENERAL FUND</b>	<b>1,616,700</b>	<b>1,390,571</b>	<b>(226,129)</b>	<b>(F)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	
<b><u>SUBJECTIVE ANALYSIS:</u></b>				
<b><u>EXPENDITURE:</u></b>				
Employees	1,041,800	898,301	(143,499)	(F)
Premises	254,800	458,743	203,943	(A)
Transport	6,100	4,323	(1,777)	(F)
Supplies and Services	1,173,900	1,159,769	(14,131)	(F)
Third Party Payments	250,300	142,571	(107,729)	(F)
Support Services	790,000	950,741	160,741	(A)
Capital Charges	92,400	92,266	(134)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL EXPENDITURE</b>	<b>3,609,300</b>	<b>3,706,714</b>	<b>97,414</b>	<b>(A)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	
<b><u>INCOME:</u></b>				
Government Grants	(396,100)	(453,366)	(57,266)	(F)
Other Grants and Contributions	(838,100)	(1,090,761)	(252,661)	(F)
Other Income	(1,000)	(666)	334	(A)
Fees and Charges	(3,500)	(8,045)	(4,545)	(F)
Rents	(283,800)	(161,411)	122,389	(A)
Recharges	(470,100)	(601,894)	(131,794)	(F)
	<hr/>	<hr/>	<hr/>	(A)
<b>TOTAL INCOME</b>	<b>(1,992,600)</b>	<b>(2,316,143)</b>	<b>(323,543)</b>	<b>(F)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	
<b>NET EXPENDITURE</b>	<b>1,616,700</b>	<b>1,390,571</b>	<b>(226,129)</b>	<b>(F)</b>
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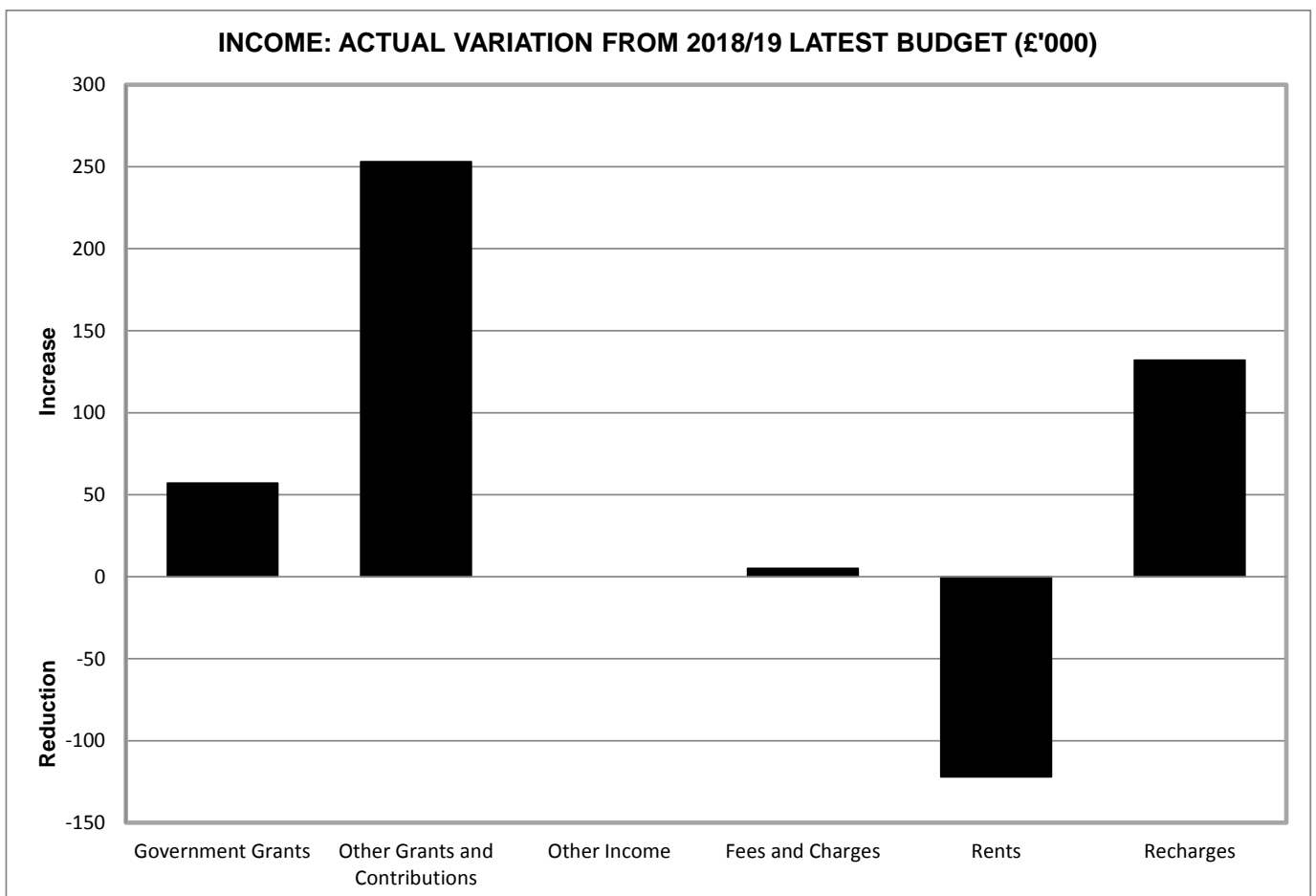
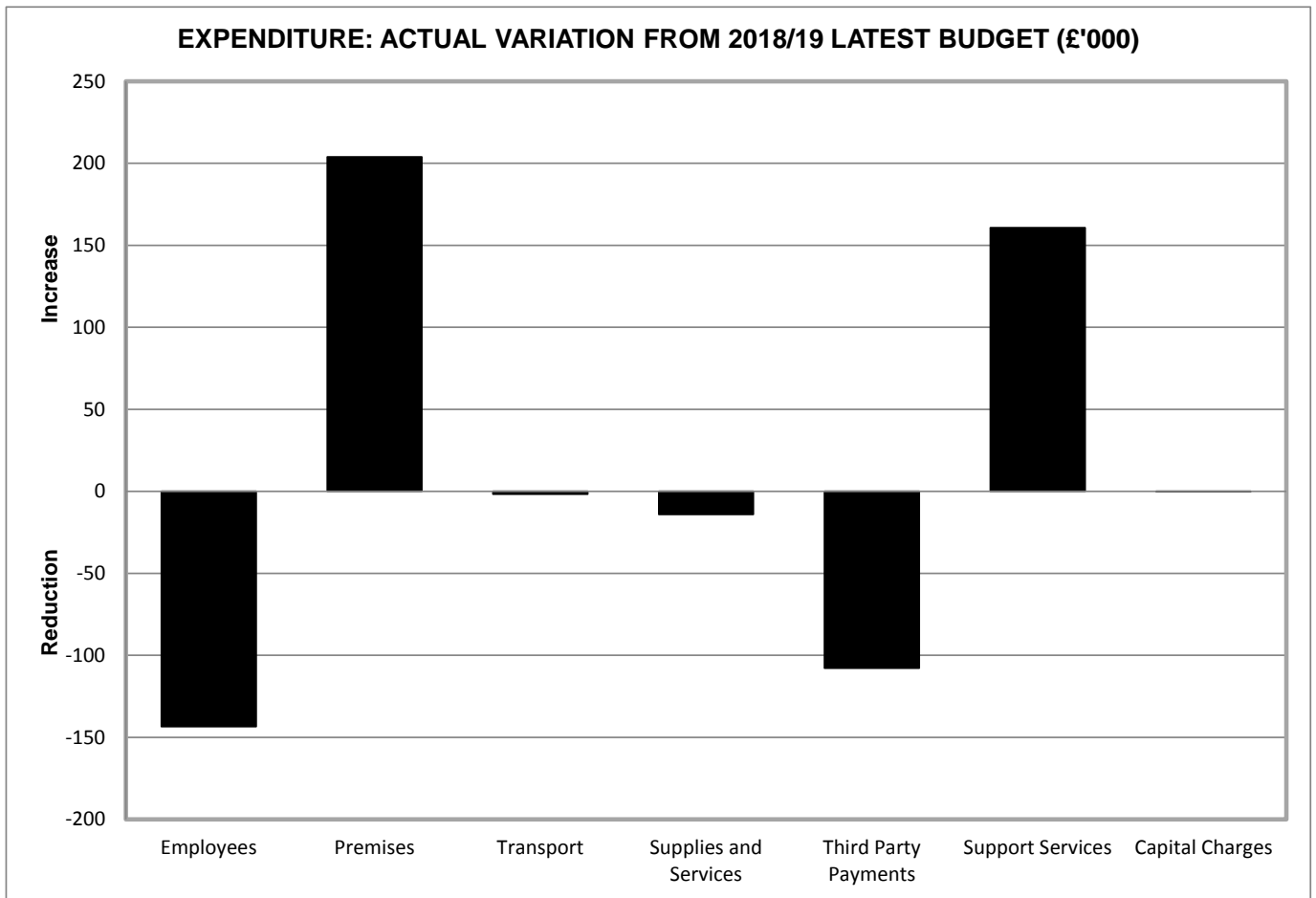
### HOUSING SERVICES GENERAL FUND EXPENDITURE 2018/19



### HOUSING SERVICES GENERAL FUND INCOME 2018/19



HOUSING SERVICES - GENERAL FUND



## HOUSING SERVICES - GENERAL FUND

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1050 PUBLIC CONVENIENCES</u></b>				
<b>DIRECT EXPENDITURE</b>				
Premises	150,300	145,861	(4,439)	(F)
Transport	-	52	52	(A)
Supplies and Services	500	470	(30)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT EXPENDITURE</b>	<b>150,800</b>	<b>146,383</b>	<b>(4,417)</b>	<b>(F)</b>
	<hr/>	<hr/>	<hr/>	
<b>DIRECT INCOME</b>				
Rents	-	(9)	(9)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT INCOME</b>	<b>-</b>	<b>(9)</b>	<b>(9)</b>	<b>(F)</b>
	<hr/>	<hr/>	<hr/>	
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>150,800</b>	<b>146,374</b>	<b>(4,426)</b>	<b>(F)</b>
	<hr/>	<hr/>	<hr/>	
Support Services	7,700	6,955	(745)	(F)
Capital Charges	47,400	47,293	(107)	(F)
	<hr/>	<hr/>	<hr/>	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>205,900</b>	<b>200,622</b>	<b>(5,278)</b>	<b>(F)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	

## HOUSING SERVICES - GENERAL FUND

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £
<b><u>S1590 HOMELESSNESS/HOUSING ADVICE</u></b>			
<b>DIRECT EXPENDITURE</b>			
Employees	603,900	539,376	(64,524) (F)
Premises	102,900	311,269	208,369 (A)
Transport	1,900	1,579	(321) (F)
Supplies and Services	195,900	104,014	(91,886) (F)
Third Party Payments	91,400	63,571	(27,829) (F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>996,000</b>	<b>1,019,809</b>	<b>23,809 (A)</b>
<b>DIRECT INCOME</b>			
Government Grants	(396,100)	(438,137)	(42,037) (F)
Other Grants and Contributions	(14,000)	(41,048)	(27,048) (F)
Rents	(240,100)	(117,004)	123,096 (A)
Fees and Charges	(2,800)	(7,376)	(4,576) (F)
<b>TOTAL DIRECT INCOME</b>	<b>(653,000)</b>	<b>(603,565)</b>	<b>49,435 (A)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>343,000</b>	<b>416,244</b>	<b>73,244 (A)</b>
Support Services	527,400	649,725	122,325 (A)
Recharges	(347,000)	(452,146)	(105,146) (F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>523,400</b>	<b>613,823</b>	<b>90,423 (A)</b>

**Variations:**Employees

Staff vacancies	(49,000) (F)
IAS19 Pension adjustments	(15,300) (F)

Premises

Increased level of revamps done to temporary homeless properties including full redecorations, heating, kitchens, bathrooms and flooring	185,600 (A)
Additional premises expenses	19,500 (A)

Supplies and Services

Increased temporary accommodation provision and a greater focus on prevention work and use of the private sector have reduced demand for bed & breakfast accommodation	(99,900) (F)
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Third Party Payments

We have avoided many legal challenges, by ensuring that reviews are conducted properly and being willing to reconsider decision where a legal challenge is made and we believe that the courts may overturn our	(12,300) (F)
Reduced consultancy work	(12,300) (F)

Government Grants

Increased Government funding	(42,000) (F)
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Other Grants and Contributions

Increased contributions from other authorities, landlords and HRA	(27,000) (F)
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Rents

Reduced usage of bed and breakfast accommodation consequently, the HB claims for it have also reduced	123,100 (A)
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Support Services

Changes in allocations	122,300 (A)
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Recharges

Changes in amount to recover	(105,100) (F)
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## HOUSING SERVICES - GENERAL FUND

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £
<b><u>S1605 HOUSING STRATEGY</u></b>			
<b>DIRECT EXPENDITURE</b>			
Employees	51,900	6,444	(45,456) (F)
Transport	1,300	220	(1,080) (F)
Supplies and Services	172,600	171,772	(828) (F)
Third Party Payments	141,800	50,906	(90,894) (F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>367,600</b>	<b>229,342</b>	<b>(138,258) (F)</b>
<b>DIRECT INCOME</b>			
Government Grants	-	(14,000)	(14,000) (F)
Fees and Charges	-	(115)	(115) (F)
<b>TOTAL DIRECT INCOME</b>	<b>-</b>	<b>(14,115)</b>	<b>(14,115) (F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>367,600</b>	<b>215,227</b>	<b>(152,373) (F)</b>
Support Services	51,400	69,590	18,190 (A)
Recharges	(19,700)	(18,932)	768 (A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>399,300</b>	<b>265,885</b>	<b>(133,415) (F)</b>

**Variations:**Employees

Staff vacancies	(38,600)	(F)
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Third Party Payments

Additional legal support required for the Council housebuilding & buyback programme	9,700	(A)
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Earmarked Reserve request - Private Sector Stock Condition Survey	(54,500)	(F)
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Earmarked Reserve request - Strategic Housing Market Assessment	(60,000)	(F)
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Student Housing Strategy - grant funded	14,000	(A)
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Government Grants

Student Housing Strategy	(14,000)	(F)
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Support Services

Changes in allocations	18,200	(A)
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## HOUSING SERVICES - GENERAL FUND

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1610 OTHER HOUSING PROPERTY</u></b>				
<b>DIRECT EXPENDITURE</b>				
Premises	1,600	1,613	13	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,600</b>	<b>1,613</b>	<b>13</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Rents	(43,700)	(44,398)	(698)	(F)
<b>TOTAL DIRECT INCOME</b>	<b>(43,700)</b>	<b>(44,398)</b>	<b>(698)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>				
			-	
Support Services	13,800	12,206	(1,594)	(F)
Capital Charges	45,000	44,973	(27)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>16,700</b>	<b>14,394</b>	<b>(2,306)</b>	<b>(F)</b>
 <b><u>S1615 CONTRIBUTIONS TO HRA</u></b>				
<b>DIRECT EXPENDITURE</b>				
Supplies and Services	37,900	37,900	-	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>37,900</b>	<b>37,900</b>	<b>-</b>	

## HOUSING SERVICES - GENERAL FUND

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £
<b><u>S1630 PRIVATE SECTOR HOUSING</u></b>			
<b>DIRECT EXPENDITURE</b>			
Employees	386,000	352,481	(33,519) (F)
Transport	2,900	2,472	(428) (F)
Supplies and Services	767,000	845,613	78,613 (A)
Third Party Payments	17,100	28,094	10,994 (A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,173,000</b>	<b>1,228,660</b>	<b>55,660 (A)</b>
<b>DIRECT INCOME</b>			
Government Grants	-	(1,229)	(1,229) (F)
Other Grants and Contributions	(824,100)	(1,049,713)	(225,613) (F)
Other Income	(1,000)	(666)	334 (A)
Fees and Charges	(700)	(554)	146 (A)
<b>TOTAL DIRECT INCOME</b>	<b>(825,800)</b>	<b>(1,052,162)</b>	<b>(226,362) (F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>347,200</b>	<b>176,498</b>	<b>(170,702) (F)</b>
Support Services	189,700	212,265	22,565 (A)
Recharges	(103,400)	(130,816)	(27,416) (F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>433,500</b>	<b>257,947</b>	<b>(175,553) (F)</b>

**Variations:**Employees

Staff vacancies in Vacant HEART post	(26,500)	(F)
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Supplies and Services

Vacant HEART post salary underspend paid to Nuneaton & Bedworth Borough Council	16,400	(A)
Addition Better Care grant paid to Nuneaton and Bedworth Borough Council	66,100	(A)

Third Party Payments

Increased legal fees	11,000	(A)
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Other Grants and Contributions

Additional Better Care funding received	(164,400)	(F)
Additional funding from HIMO Licences to cover increased costs	(53,600)	(F)

Support Services

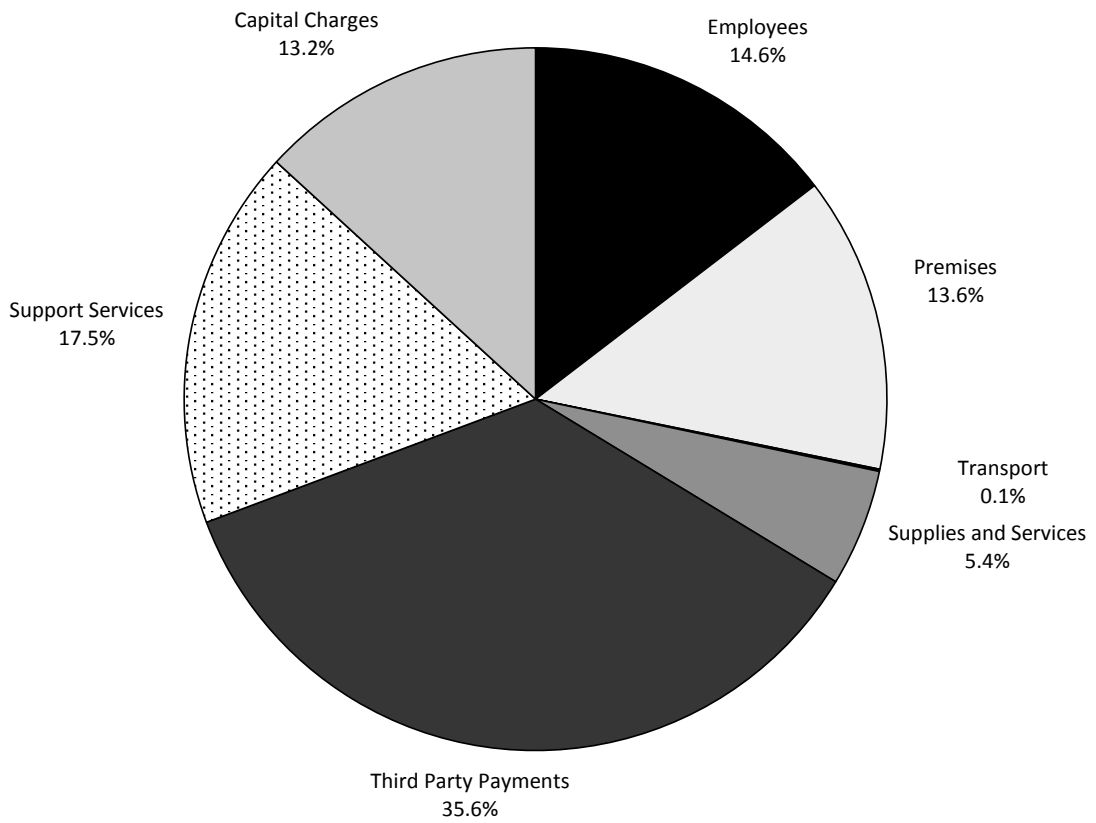
Changes in allocations	22,600	(A)
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Recharges

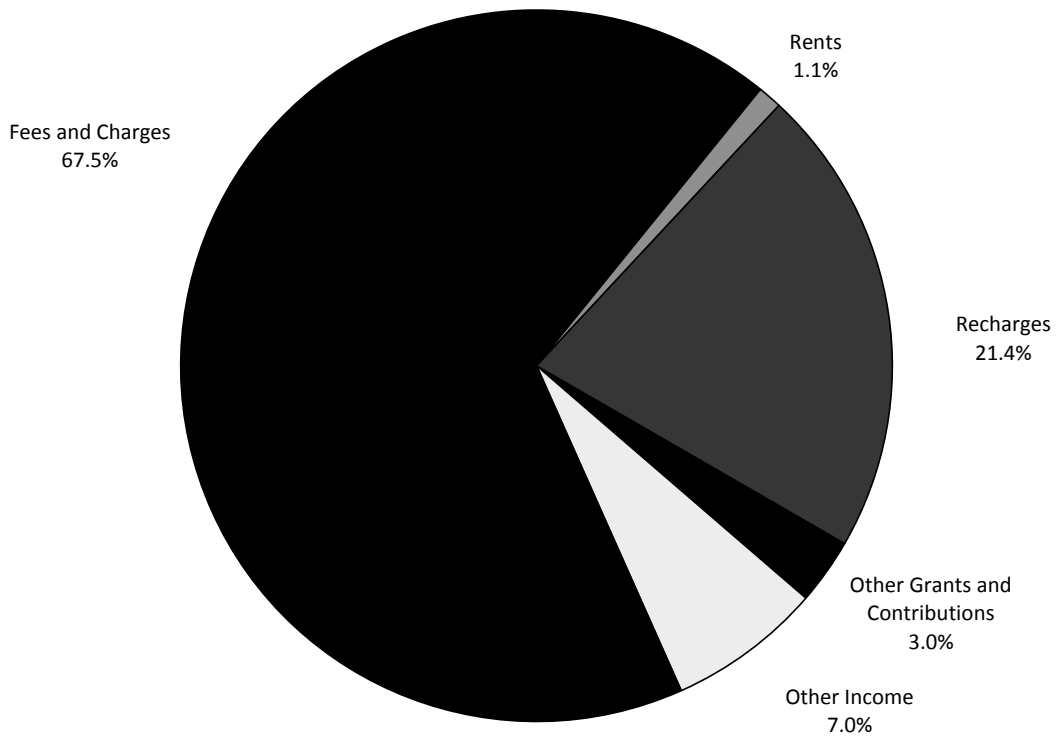
Changes in amount to recover	(27,400)	(F)
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	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>NEIGHBOURHOOD SERVICES</u></b>				
S1020 NEIGHBOURHOOD SERVICES	(50,000)	-	50,000	(A)
S1105 CAR PARKS	355,900	(179,420)	(535,320)	(F)
S1250 WCC HIGHWAYS	58,800	52,652	(6,148)	(F)
S1258 GREEN SPACES CONTRACT MGT	386,600	362,718	(23,882)	(F)
S1270 GREEN SPACE DEVELOPMENT	2,054,400	1,999,558	(54,842)	(F)
S1289 OPEN SPACES	230,600	234,728	4,128	(A)
S1320 BEREAVEMENT SERVICES	(551,500)	(496,065)	55,435	(A)
S3655 HILL CLOSE GARDENS	20,000	20,000	-	
S4060 STREET CLEANSING	1,672,100	1,633,013	(39,087)	(F)
S4090 WASTE MANAGEMENT	861,900	812,940	(48,960)	(F)
S4095 RANGER SERVICES	(9,300)	-	9,300	(A)
S4130 WASTE COLLECTION	1,874,900	1,765,216	(109,684)	(F)
S4180 ABANDONED VEHICLES	1,300	1,294	(6)	(F)
S4811 WATERCOURSES	(200)	(4,638)	(4,438)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL NEIGHBOURHOOD SERVICES</b>	<b>6,905,500</b>	<b>6,201,996</b>	<b>(703,504)</b>	<b>(F)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	
<b><u>SUBJECTIVE ANALYSIS:</u></b>				
<b><u>EXPENDITURE:</u></b>				
Employees	1,958,300	1,997,317	39,017	(A)
Premises	2,348,200	1,857,191	(491,009)	(F)
Transport	20,600	19,597	(1,003)	(F)
Supplies and Services	831,900	743,667	(88,233)	(F)
Third Party Payments	4,805,900	4,868,999	63,099	(A)
Support Services	2,547,700	2,390,226	(157,474)	(F)
Capital Charges	1,874,600	1,813,078	(61,522)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL EXPENDITURE</b>	<b>14,387,200</b>	<b>13,690,075</b>	<b>(697,125)</b>	<b>(F)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	
<b><u>INCOME:</u></b>				
Other Grants and Contributions	(178,100)	(221,797)	(43,697)	(F)
Other Income	(510,200)	(528,990)	(18,790)	(F)
Fees and Charges	(5,023,200)	(5,052,895)	(29,695)	(F)
Rents	(86,500)	(82,841)	3,659	(A)
Recharges	(1,683,700)	(1,601,556)	82,144	(A)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL INCOME</b>	<b>(7,481,700)</b>	<b>(7,488,079)</b>	<b>(6,379)</b>	<b>(F)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	
<b>NET EXPENDITURE</b>	<b>6,905,500</b>	<b>6,201,996</b>	<b>(703,504)</b>	<b>(F)</b>
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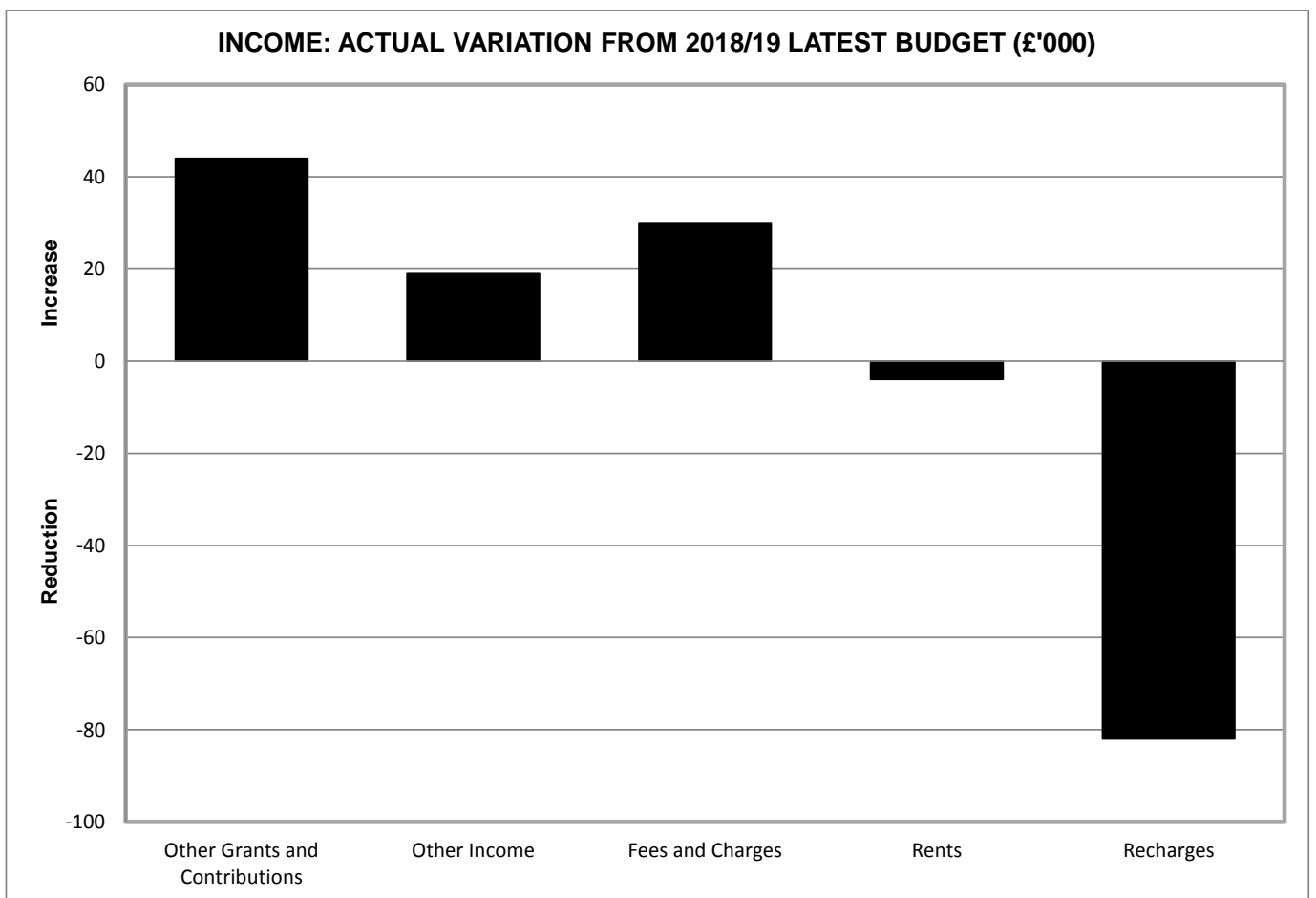
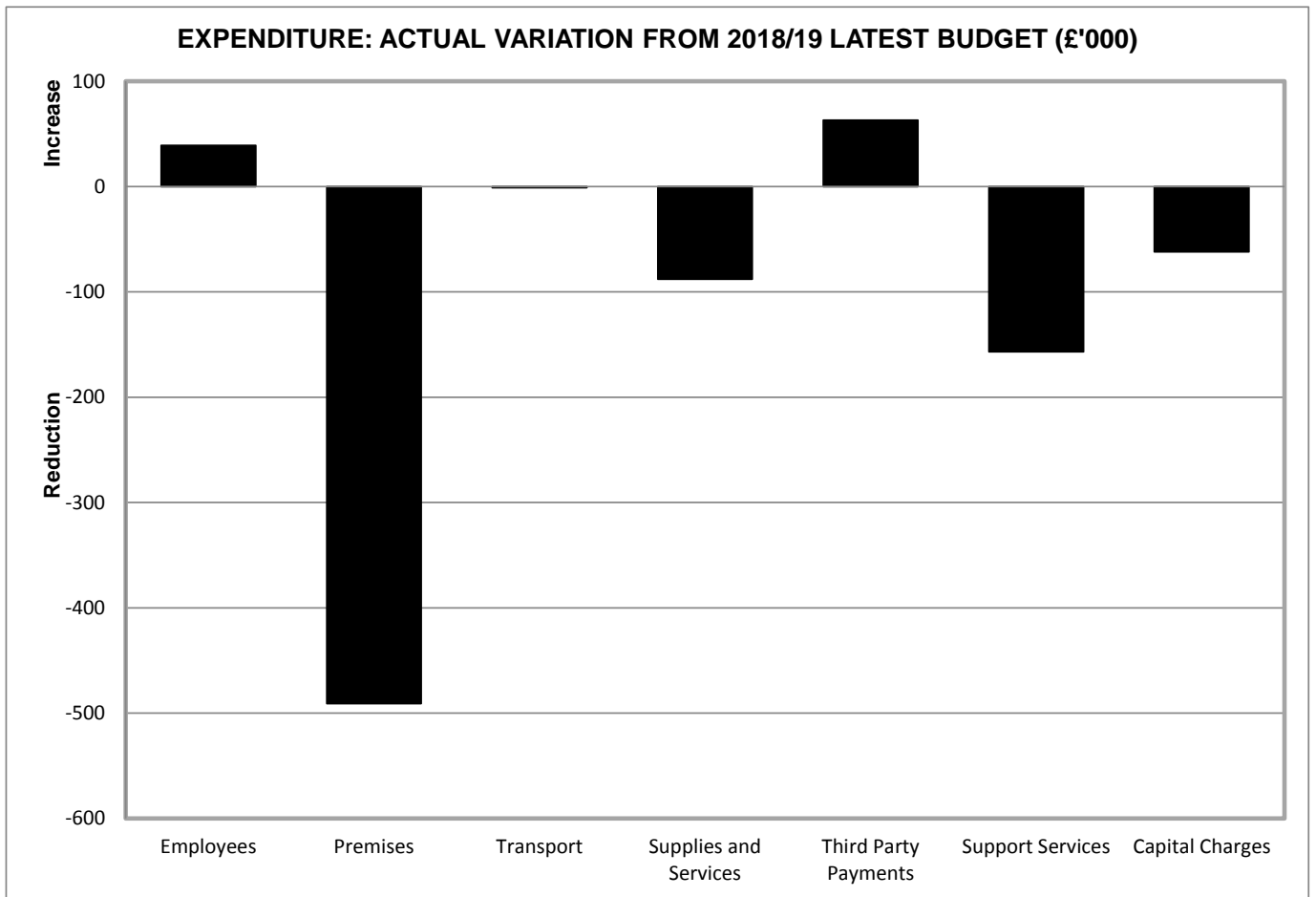
### NEIGHBOURHOOD SERVICES EXPENDITURE 2018/19



### NEIGHBOURHOOD SERVICES INCOME 2018/19



NEIGHBOURHOOD SERVICES



## NEIGHBOURHOOD SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1020 NEIGHBOURHOOD SERVICES</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	92,600	94,941	2,341	(A)
Supplies and Services	1,000	32	(968)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT EXPENDITURE</b>	<b>93,600</b>	<b>94,973</b>	<b>1,373</b>	<b>(A)</b>
Support Services	29,800	28,977	(823)	(F)
Recharges	(173,400)	(123,950)	49,450	(A)
	<hr/>	<hr/>	<hr/>	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(50,000)</b>	<b>-</b>	<b>50,000</b>	<b>(A)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	

**Variations:**Recharges

Changes in amount to recover

49,500 (A)

## NEIGHBOURHOOD SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1105 CAR PARKS</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	105,100	108,881	3,781	(A)
Premises	1,242,500	779,277	(463,223)	(F)
Transport	600	201	(399)	(F)
Supplies and Services	202,400	165,028	(37,372)	(F)
Third Party Payments	189,100	237,171	48,071	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,739,700</b>	<b>1,290,558</b>	<b>(449,142)</b>	<b>(F)</b>
<b>DIRECT INCOME</b>				
Other Income	(45,000)	(36,313)	8,687	(A)
Fees and Charges	(3,113,000)	(3,182,052)	(69,052)	(F)
Rents	(9,400)	(6,577)	2,823	(A)
<b>TOTAL DIRECT INCOME</b>	<b>(3,167,400)</b>	<b>(3,224,942)</b>	<b>(57,542)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>(1,427,700)</b>	<b>(1,934,384)</b>	<b>(506,684)</b>	<b>(F)</b>
Support Services	949,400	897,977	(51,423)	(F)
Capital Charges	835,800	864,087	28,287	(A)
Recharges	(1,600)	(7,100)	(5,500)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>355,900</b>	<b>(179,420)</b>	<b>(535,320)</b>	<b>(F)</b>

**Variations:**Premises

Earmarked Reserve request - Covent Garden Displacement Plan	(133,300)	(F)
Earmarked Reserve request - Covent Garden repairs	(93,100)	(F)
Earmarked Reserve request - Linen Street Refurbishment	(218,300)	(F)
Revised repair and maintenance programme	(13,400)	(F)

Supplies and Services

Reduced equipment and materials required	(28,300)	(F)
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Third Party Payments

Declassified capital expenditure at Covent Garden	45,500	(A)
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Fees and Charges

Increased fee income - Pay and Display	(38,700)	(F)
Increased fee income - Season Tickets	(33,000)	(F)

Support Services

Changes in allocations	(51,400)	(F)
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Capital Charges

Increased depreciation charges	28,300	(A)
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## NEIGHBOURHOOD SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £
<b><u>S1250 WCC HIGHWAYS</u></b>			
<b>DIRECT EXPENDITURE</b>			
Third Party Payments	97,900	97,074	(826) (F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>97,900</b>	<b>97,074</b>	<b>(826) (F)</b>
<b>DIRECT INCOME</b>			
Other Grants and Contributions	(118,300)	(120,962)	(2,662) (F)
<b>TOTAL DIRECT INCOME</b>	<b>(118,300)</b>	<b>(120,962)</b>	<b>(2,662) (F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>(20,400)</b>	<b>(23,888)</b>	<b>(3,488) (F)</b>
Support Services	79,200	76,540	(2,660) (F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>58,800</b>	<b>52,652</b>	<b>(6,148) (F)</b>

**S1258 GREEN SPACES CONTRACT MGT**

<b>DIRECT EXPENDITURE</b>			
Premises	13,500	11,372	(2,128) (F)
Supplies and Services	205,800	206,805	1,005 (A)
Third Party Payments	127,000	126,861	(139) (F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>346,300</b>	<b>345,038</b>	<b>(1,262) (F)</b>
<b>DIRECT INCOME</b>			
Other Grants and Contributions	(35,600)	(35,684)	(84) (F)
<b>TOTAL DIRECT INCOME</b>	<b>(35,600)</b>	<b>(35,684)</b>	<b>(84) (F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>310,700</b>	<b>309,354</b>	<b>(1,346) (F)</b>
Support Services	75,900	53,364	(22,536) (F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>386,600</b>	<b>362,718</b>	<b>(23,882) (F)</b>

**Variations:**Support Services

Changes in allocations

(22,500) (F)



## NEIGHBOURHOOD SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1270 GREEN SPACE DEVELOPMENT</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	303,000	311,814	8,814	(A)
Premises	461,400	419,853	(41,547)	(F)
Transport	2,600	2,102	(498)	(F)
Supplies and Services	107,900	119,478	11,578	(A)
Third Party Payments	14,700	30,359	15,659	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>889,600</b>	<b>883,606</b>	<b>(5,994)</b>	<b>(F)</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(7,300)	(39,001)	(31,701)	(F)
Other Income	(4,400)	(2,945)	1,455	(A)
Rents	(4,200)	(5,370)	(1,170)	(F)
<b>TOTAL DIRECT INCOME</b>	<b>(15,900)</b>	<b>(47,316)</b>	<b>(31,416)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>873,700</b>	<b>836,290</b>	<b>(37,410)</b>	<b>(F)</b>
Support Services	495,600	466,952	(28,648)	(F)
Capital Charges	723,900	718,916	(4,984)	(F)
Recharges	(38,800)	(22,600)	16,200	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>2,054,400</b>	<b>1,999,558</b>	<b>(54,842)</b>	<b>(F)</b>

**Variations:**Premises

Repairs and maintenance slippage to 2019/20	(18,700)	(F)
Earmarked Reserve request - Grounds Maintenance Data Capture Project	(33,900)	(F)

Supplies and Services

Additional seeds and planting (funded from Reserves)	11,600	(A)
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Third Party Payments

Declassified capital expenditure	22,300	(A)
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Other Grants and Contributions

Additional Planning Gain income	(16,940)	(F)
Additional Commuted Sums income	(13,503)	(F)

Support Services

Changes in allocations	(28,600)	(F)
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Recharges

Changes in amount to recover	16,200	(A)
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## NEIGHBOURHOOD SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1289 OPEN SPACES</u></b>				
<b>DIRECT EXPENDITURE</b>				
Premises	230,600	233,870	3,270	(A)
Supplies and Services	-	858	858	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>230,600</b>	<b>234,728</b>	<b>4,128</b>	<b>(A)</b>
<b><u>S1320 BEREAVEMENT SERVICES</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	328,400	361,401	33,001	(A)
Premises	343,500	354,961	11,461	(A)
Transport	3,400	2,921	(479)	(F)
Supplies and Services	92,600	79,116	(13,484)	(F)
Third Party Payments	137,400	143,745	6,345	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>905,300</b>	<b>942,144</b>	<b>36,844</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(2,900)	(7,445)	(4,545)	(F)
Other Income	(100)	(7,749)	(7,649)	(F)
Fees and Charges	(1,776,200)	(1,704,387)	71,813	(A)
Rents	(23,900)	(21,644)	2,256	(A)
<b>TOTAL DIRECT INCOME</b>	<b>(1,803,100)</b>	<b>(1,741,225)</b>	<b>61,875</b>	<b>(A)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>(897,800)</b>	<b>(799,081)</b>	<b>98,719</b>	<b>(A)</b>
Support Services	103,200	144,737	41,537	(A)
Capital Charges	243,100	158,279	(84,821)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(551,500)</b>	<b>(496,065)</b>	<b>55,435</b>	<b>(A)</b>

**Variations:**Employees

Additional staffing costs	29,100	(A)
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Premises

Annual inspection Cemeteries not carried out	(22,400)	(F)
LPG savings	(33,000)	(F)
Additional Crematorium plant repairs and maintenance required	33,000	(A)

Supplies and Services

General underspends	(13,500)	(F)
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Fees and Charges

Reduced Sale of Burial Rights	90,400	(A)
Other fee income	(18,500)	(F)

Support Services

Changes in allocations	41,500	(A)
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Capital Charges

Crematorium revaluation gain	(85,100)	(F)
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## NEIGHBOURHOOD SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £
<b><u>S3655 HILL CLOSE GARDENS</u></b>			
<b>DIRECT EXPENDITURE</b>			
Supplies and Services	20,000	20,000	-
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>20,000</b>	<b>20,000</b>	<b>-</b>
<b><u>S4060 STREET CLEANSING</u></b>			
<b>DIRECT EXPENDITURE</b>			
Premises	15,500	16,692	1,192 (A)
Transport	900	893	(7) (F)
Supplies and Services	10,900	11,923	1,023 (A)
Third Party Payments	1,388,400	1,385,158	(3,242) (F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,415,700</b>	<b>1,414,666</b>	<b>(1,034) (F)</b>
Support Services	256,400	218,347	(38,053) (F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>1,672,100</b>	<b>1,633,013</b>	<b>(39,087) (F)</b>

**Variations:**Support Services

Changes in allocations

(38,100) (F)

## NEIGHBOURHOOD SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S4090 WASTE MANAGEMENT</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	673,200	673,078	(122)	(F)
Premises	27,400	27,366	(34)	(F)
Transport	2,200	3,027	827	(A)
Supplies and Services	56,400	55,477	(923)	(F)
Third Party Payments	614,000	611,734	(2,266)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,373,200</b>	<b>1,370,682</b>	<b>(2,518)</b>	<b>(F)</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	-	(267)	(267)	(F)
Other Income	-	(1,875)	(1,875)	(F)
Rents	(49,000)	(49,250)	(250)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT INCOME</b>	<b>(49,000)</b>	<b>(51,392)</b>	<b>(2,392)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>1,324,200</b>	<b>1,319,290</b>	<b>(4,910)</b>	<b>(F)</b>
	<hr/>	<hr/>	<hr/>	
Support Services	477,600	432,080	(45,520)	(F)
Recharges	(939,900)	(938,430)	1,470	(A)
	<hr/>	<hr/>	<hr/>	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>861,900</b>	<b>812,940</b>	<b>(48,960)</b>	<b>(F)</b>
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**Variations:**Support Services

Changes in allocations

(45,500) (F)

**S4095 RANGER SERVICES**

<b>DIRECT EXPENDITURE</b>				
Employees	456,000	447,202	(8,798)	(F)
Transport	10,900	10,453	(447)	(F)
Supplies and Services	20,700	20,168	(532)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT EXPENDITURE</b>	<b>487,600</b>	<b>477,823</b>	<b>(9,777)</b>	<b>(F)</b>
	<hr/>	<hr/>	<hr/>	
Support Services	33,100	31,653	(1,447)	(F)
Recharges	(530,000)	(509,476)	20,524	(A)
	<hr/>	<hr/>	<hr/>	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(9,300)</b>	<b>-</b>	<b>9,300</b>	<b>(A)</b>
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**Variations:**Recharges

Changes in amount to recover

20,500 (A)

## NEIGHBOURHOOD SERVICES

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £
<b><u>S4130 WASTE COLLECTION</u></b>			
<b>DIRECT EXPENDITURE</b>			
Supplies and Services	114,200	64,782	(49,418) (F)
Third Party Payments	2,237,400	2,236,897	(503) (F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>2,351,600</b>	<b>2,301,679</b>	<b>(49,921) (F)</b>
<b>DIRECT INCOME</b>			
Other Income	(460,700)	(480,108)	(19,408) (F)
Fees and Charges	(134,000)	(166,456)	(32,456) (F)
<b>TOTAL DIRECT INCOME</b>	<b>(594,700)</b>	<b>(646,564)</b>	<b>(51,864) (F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>1,756,900</b>	<b>1,655,115</b>	<b>(101,785) (F)</b>
Support Services	46,200	38,305	(7,895) (F)
Capital Charges	71,800	71,796	(4) (F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>1,874,900</b>	<b>1,765,216</b>	<b>(109,684) (F)</b>

**Variations:**Supplies and Services

Earmarked Reserve request - Fly Tipping Response	(28,500) (F)
Replacement bins - reduction in demand following introduction of charging	(15,400) (F)

Other Income

Additional Recycling credits	(19,400) (F)
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Fees and Charges

Increased income from new builds and Housing Associations	(25,300) (F)
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**S4180 ABANDONED VEHICLES****INDIRECT EXPENDITURE**

Support Services	1,300	1,294	(6) (F)
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**NET (INCOME) / EXPENDITURE TO SUMMARY**

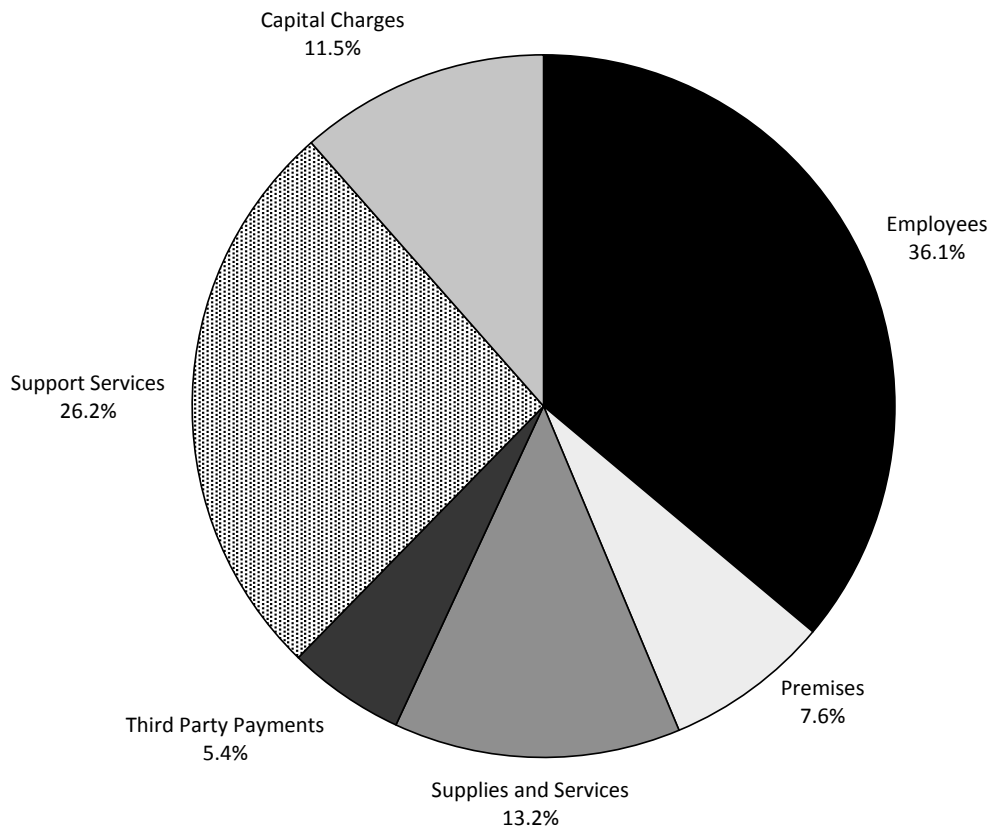
<b>1,300</b>	<b>1,294</b>	<b>(6) (F)</b>
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## NEIGHBOURHOOD SERVICES

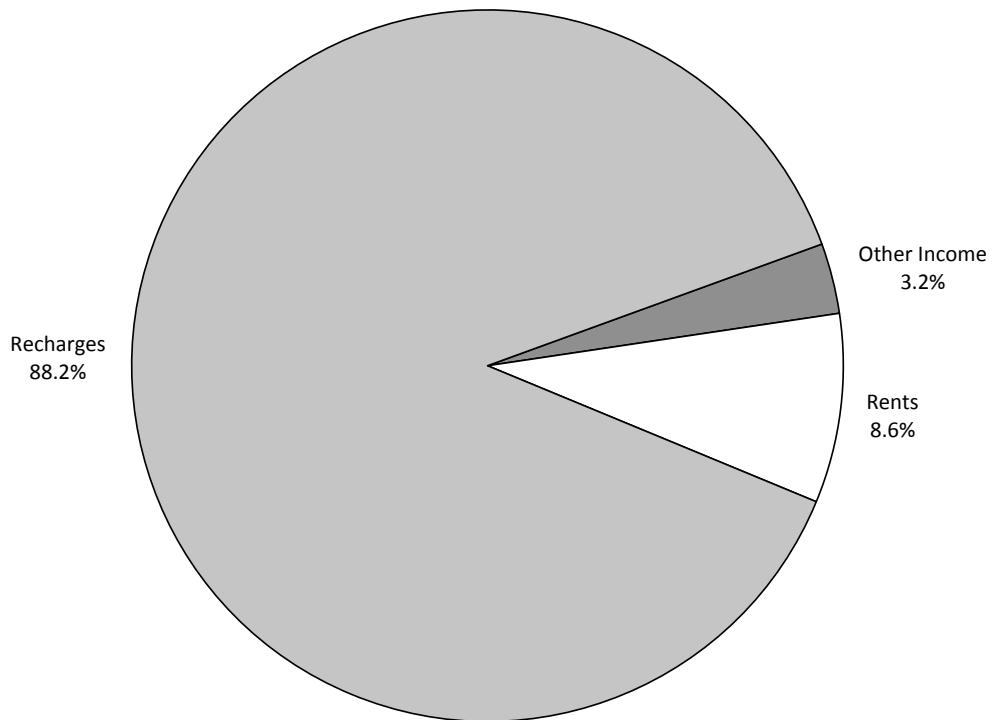
	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £
<b><u>S4811 WATERCOURSES</u></b>			
<b>DIRECT EXPENDITURE</b>			
Premises	13,800	13,800	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>13,800</b>	<b>13,800</b>	<b>-</b>
<b>DIRECT INCOME</b>			
Other Grants and Contributions	(14,000)	(18,438)	(4,438) (F)
<b>TOTAL DIRECT INCOME</b>	<b>(14,000)</b>	<b>(18,438)</b>	<b>(4,438) (F)</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(200)</b>	<b>(4,638)</b>	<b>(4,438) (F)</b>

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>STRATEGIC LEADERSHIP</u></b>				
S1270 GREEN SPACE DEVELOPMENT	14,500	6,383	(8,117)	(F)
S1289 OPEN SPACES	(140,500)	(131,285)	9,215	(A)
S1645 ASSET MANAGEMENT	25,700	(1)	(25,701)	(F)
S1650 ESTATE MANAGEMENT	534,600	510,550	(24,050)	(F)
S1660 WARWICK PLANT MAINTENANCE	-	191	191	(A)
S2000 CHIEF EXECUTIVE'S OFFICE	(1,300)	-	1,300	(A)
S2010 CORPORATE PROJECTS	21,100	14,215	(6,885)	(F)
S2060 HUMAN RESOURCES	19,900	19,831	(69)	(F)
S2080 MEMBER TRAINING	6,000	999	(5,001)	(F)
S2100 ORGANISATIONAL DEVELOPMENT	114,400	-	(114,400)	(F)
S2200 COMMITTEE SERVICES	2,000	-	(2,000)	(F)
S2220 DEMOCRATIC REPRESENTATION	1,161,700	1,190,059	28,359	(A)
S2240 ELECTIONS	44,400	40,567	(3,833)	(F)
S2260 ELECTORAL REGISTRATION	283,200	336,969	53,769	(A)
S2280 CHAIR OF THE COUNCIL	73,400	58,415	(14,985)	(F)
S2300 OFFICE ACCOMMODATION	65,100	-	(65,100)	(F)
S2340 MEDIA ROOM	20,900	-	(20,900)	(F)
S3350 CSTEAM	(2,800)	-	2,800	(A)
S3400 PAYMENT CHANNELS	-	-	-	
S3452 CUSTOMER CONTACT MANAGER	-	(607)	(607)	(F)
S3470 WEB SERVICES	-	-	-	
S3500 ICT SERVICES	53,800	(13,992)	(67,792)	(F)
S3600 ECONOMIC DEVELOPMENT	108,500	71,092	(37,408)	(F)
S3661 CUP - UNITED REFORM CHURCH	55,200	55,984	784	(A)
S4300 ENVIRONMENTAL PROTECTION	13,300	27,774	14,474	(A)
S4780 WDC HIGHWAYS	197,000	169,338	(27,662)	(F)
S4810 ALLEVIATION OF FLOODING	90,400	85,429	(4,971)	(F)
S4871 LEGAL SERVICES (SHARED SERVICE WCC)	(9,300)	-	9,300	(A)
<b>TOTAL STRATEGIC LEADERSHIP</b>	<b>2,751,200</b>	<b>2,441,911</b>	<b>(309,289)</b>	<b>(F)</b>
<b><u>GENERAL FUND SUBJECTIVE ANALYSIS:</u></b>				
<b><u>EXPENDITURE:</u></b>				
Employees	3,717,300	3,491,556	(225,744)	(F)
Premises	730,600	739,095	8,495	(A)
Transport	31,700	25,854	(5,846)	(F)
Supplies and Services	1,382,500	1,260,719	(121,781)	(F)
Third Party Payments	533,000	529,011	(3,989)	(F)
Support Services	2,543,300	2,547,291	3,991	(A)
Capital Charges	1,156,100	1,118,427	(37,673)	(F)
<b>TOTAL EXPENDITURE</b>	<b>10,094,500</b>	<b>9,711,953</b>	<b>(382,547)</b>	<b>(F)</b>
<b><u>INCOME:</u></b>				
Government Grants	-	(7,210)	(7,210)	(F)
Other Grants and Contributions	(22,500)	(4,633)	17,867	(A)
Sales	(2,400)	(2,722)	(322)	(F)
Other Income	(128,800)	(129,901)	(1,101)	(F)
Fees and Charges	(64,000)	(85,523)	(21,523)	(F)
Rents	(666,200)	(628,210)	37,990	(A)
Recharges	(6,459,400)	(6,411,843)	47,557	(A)
<b>TOTAL INCOME</b>	<b>(7,343,300)</b>	<b>(7,270,042)</b>	<b>73,258</b>	<b>(A)</b>
<b>NET EXPENDITURE</b>	<b>2,751,200</b>	<b>2,441,911</b>	<b>(309,289)</b>	<b>(F)</b>

### STRATEGIC LEADERSHIP EXPENDITURE 2018/19

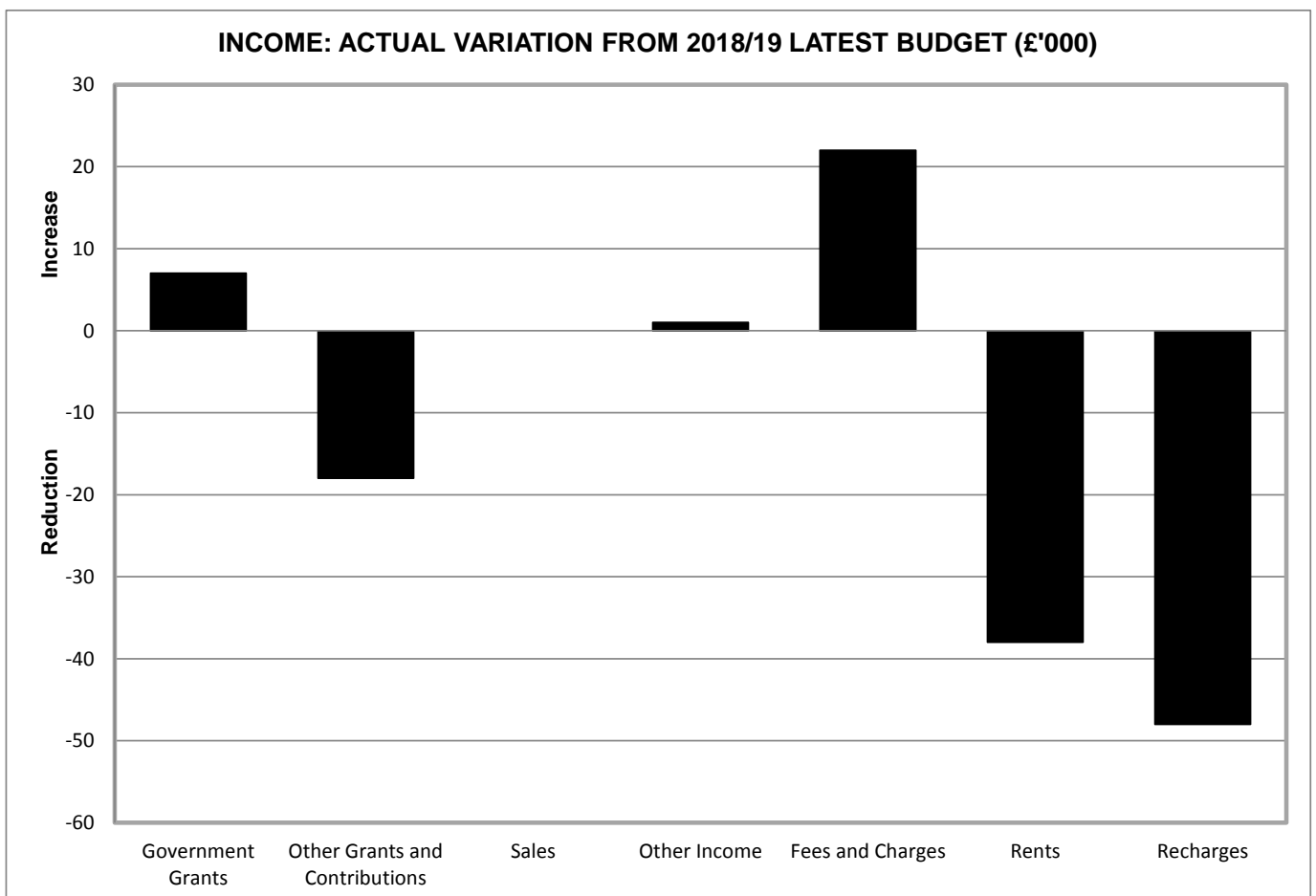
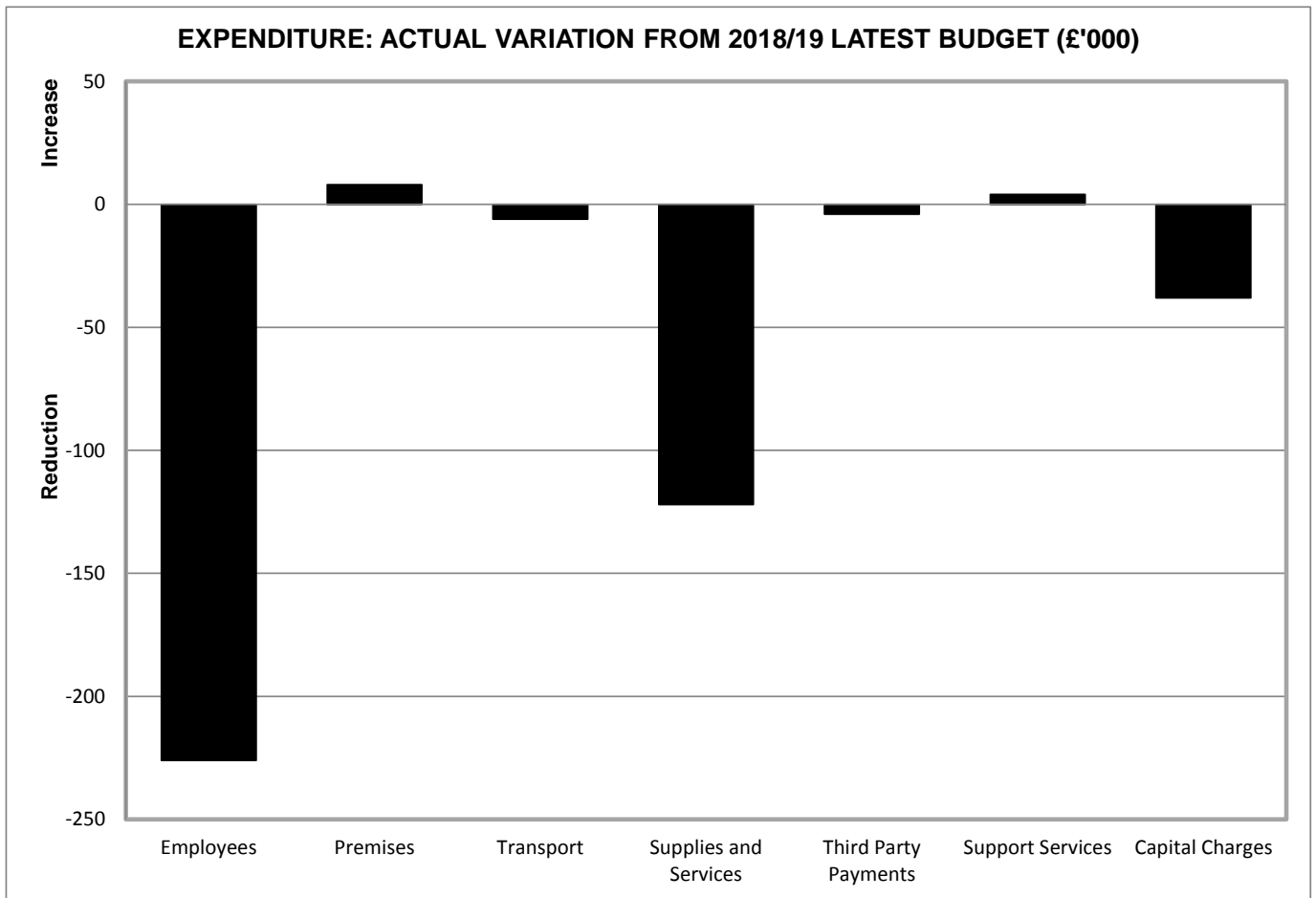


### STRATEGIC LEADERSHIP INCOME 2018/19





STRATEGIC LEADERSHIP



## STRATEGIC LEADERSHIP

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1270 GREEN SPACE DEVELOPMENT</u></b>				
<b>DIRECT EXPENDITURE</b>				
Premises	14,500	6,383	(8,117)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>14,500</b>	<b>6,383</b>	<b>(8,117)</b>	<b>(F)</b>
<b><u>S1289 OPEN SPACES</u></b>				
<b>DIRECT EXPENDITURE</b>				
Premises	12,500	10,624	(1,876)	(F)
Third Party Payments	10,400	10,417	17	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>22,900</b>	<b>21,041</b>	<b>(1,859)</b>	<b>(F)</b>
<b>DIRECT INCOME</b>				
Fees and Charges	(35,000)	(35,841)	(841)	(F)
Rents	(155,900)	(134,013)	21,887	(A)
<b>TOTAL DIRECT INCOME</b>	<b>(190,900)</b>	<b>(169,854)</b>	<b>21,046</b>	<b>(A)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>(168,000)</b>	<b>(148,813)</b>	<b>19,187</b>	<b>(A)</b>
Support Services	27,500	17,528	(9,972)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(140,500)</b>	<b>(131,285)</b>	<b>9,215</b>	<b>(A)</b>

**Variations:**Rents

Reduced rental income	21,900	(A)
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Support Services

Changes in allocations	(10,000)	(F)
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## STRATEGIC LEADERSHIP

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1645 ASSET MANAGEMENT</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	980,700	844,260	(136,440)	(F)
Premises	1,300	-	(1,300)	(F)
Transport	6,500	6,537	37	(A)
Supplies and Services	17,800	8,738	(9,062)	(F)
Third Party Payments	4,100	12,891	8,791	(A)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,010,400</b>	<b>872,426</b>	<b>(137,974)</b>	<b>(F)</b>
	<hr/>	<hr/>	<hr/>	
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(22,500)	-	22,500	(A)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT INCOME</b>	<b>(22,500)</b>	<b>-</b>	<b>22,500</b>	<b>(A)</b>
	<hr/>	<hr/>	<hr/>	
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>987,900</b>	<b>872,426</b>	<b>(115,474)</b>	<b>(F)</b>
	<hr/>	<hr/>	<hr/>	
Support Services	238,400	235,782	(2,618)	(F)
Recharges	(1,200,600)	(1,108,209)	92,391	(A)
	<hr/>	<hr/>	<hr/>	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>25,700</b>	<b>(1)</b>	<b>(25,701)</b>	<b>(F)</b>
	<hr/>	<hr/>	<hr/>	

**Variations:**Employees

Restructure, vacancies during recruitment

(112,900) (F)

IAS19 Pension Adjustments

(28,300) (F)

Other Grants and Contributions

Asset Management Restructure - HRA contribution incorporated into recharges

22,500 (A)

Recharges

Changes in amount to recover

92,400 (A)

## STRATEGIC LEADERSHIP

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S1650 ESTATE MANAGEMENT</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	-	529	529	(A)
Premises	314,400	331,208	16,808	(A)
Supplies and Services	7,100	4,168	(2,932)	(F)
Third Party Payments	92,400	79,185	(13,215)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>413,900</b>	<b>415,090</b>	<b>1,190</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Other Income	(15,600)	(17,154)	(1,554)	(F)
Fees and Charges	(2,000)	(525)	1,475	(A)
Rents	(510,300)	(494,197)	16,103	(A)
<b>TOTAL DIRECT INCOME</b>	<b>(527,900)</b>	<b>(511,876)</b>	<b>16,024</b>	<b>(A)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>(114,000)</b>	<b>(96,786)</b>	<b>17,214</b>	<b>(A)</b>
Support Services	206,300	214,873	8,573	(A)
Capital Charges	442,300	392,463	(49,837)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>534,600</b>	<b>510,550</b>	<b>(24,050)</b>	<b>(F)</b>

**Variations:**Premises

Increased utility costs 9,300 (A)

Third Party Payments

Reduced legal fees (18,800) (F)

Rents

Vacant properties - lost rents 16,100 (A)

Capital Charges

2nd Warwick Sea Scouts' Headquarters slipped to 2019/20 (49,800) (F)

**S1660 WARWICK PLANT MAINTENANCE****DIRECT EXPENDITURE**

Supplies and Services - 191 191 (A)

**NET (INCOME) / EXPENDITURE TO SUMMARY**

- 191 191 (A)

## STRATEGIC LEADERSHIP

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S2000 CHIEF EXECUTIVE'S OFFICE</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	430,500	436,136	5,636	(A)
Transport	500	198	(302)	(F)
Supplies and Services	11,500	9,205	(2,295)	(F)
Third Party Payments	21,200	99,145	77,945	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>463,700</b>	<b>544,684</b>	<b>80,984</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Fees and Charges	-	(40)	(40)	(F)
<b>TOTAL DIRECT INCOME</b>	<b>-</b>	<b>(40)</b>	<b>(40)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>463,700</b>	<b>544,644</b>	<b>80,944</b>	<b>(A)</b>
Support Services	69,900	70,379	479	(A)
Recharges	(534,900)	(615,023)	(80,123)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(1,300)</b>	<b>-</b>	<b>1,300</b>	<b>(A)</b>

**Variations:**Third Party Payments

Additional legal advice required	59,900	(A)
Consultants - socio economic report Avon Navigation Trust funded from reserves	18,000	(A)

Recharges

Changes in amount to recover	(80,100)	(F)
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## STRATEGIC LEADERSHIP

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £
<b><u>S2010 CORPORATE PROJECTS</u></b>			
<b>DIRECT EXPENDITURE</b>			
Employees	13,100	12,639	(461) (F)
Premises	3,200	-	(3,200) (F)
Supplies and Services	11,500	7,637	(3,863) (F)
Third Party Payments	88,900	57,969	(30,931) (F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>116,700</b>	<b>78,245</b>	<b>(38,455) (F)</b>
<b>DIRECT INCOME</b>			
Other Income	-	(838)	(838)
Fees and Charges	-	(3,000)	(3,000) (F)
<b>TOTAL DIRECT INCOME</b>	<b>-</b>	<b>(3,838)</b>	<b>(3,838) (F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>116,700</b>	<b>74,407</b>	<b>(42,293) (F)</b>
Support Services	3,200	4,216	1,016 (A)
Recharges	(98,800)	(64,408)	34,392 (A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>21,100</b>	<b>14,215</b>	<b>(6,885) (F)</b>

**Variations:**

<u>Third Party Payments</u>		
Earmarked Reserve request - HQ Relocation consultants		(31,500) (F)
<u>Recharges</u>		
Changes in amount to recover		34,400 (A)

## STRATEGIC LEADERSHIP

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £
<b><u>S2060 HUMAN RESOURCES</u></b>			
<b>DIRECT EXPENDITURE</b>			
Employees	456,100	426,376	(29,724) (F)
Transport	1,200	682	(518) (F)
Supplies and Services	72,700	71,927	(773) (F)
Third Party Payments	24,900	24,896	(4) (F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>554,900</b>	<b>523,881</b>	<b>(31,019) (F)</b>
<b>DIRECT INCOME</b>			
Other Income	-	(407)	(407) (F)
Fees and Charges	-	(14)	(14) (F)
<b>TOTAL DIRECT INCOME</b>	<b>-</b>	<b>(421)</b>	<b>(421) (F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>554,900</b>	<b>523,460</b>	<b>(31,440) (F)</b>
Support Services	173,300	155,975	(17,325) (F)
Recharges	(708,300)	(659,604)	48,696 (A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>19,900</b>	<b>19,831</b>	<b>(69) (F)</b>

**Variations:**Employees

Earmarked Reserve request - Corporate Training (24,100) (F)

Support Services

Changes in allocations 48,700 (A)

Recharges

Changes in amount to recover 48,700 (A)

**S2080 MEMBER TRAINING****DIRECT EXPENDITURE**

Employees 5,500 999 (4,501) (F)

Supplies and Services 500 - (500) (F)

**NET (INCOME) / EXPENDITURE TO SUMMARY****6,000 999 (5,001) (F)**

## STRATEGIC LEADERSHIP

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £
<b><u>S2100 ORGANISATIONAL DEVELOPMENT</u></b>			
<b>DIRECT EXPENDITURE</b>			
Supplies and Services	114,400	-	(114,400) (F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>114,400</b>	<b>-</b>	<b>(114,400) (F)</b>

**Variations:**Supplies and Services

Digital Transformation - reserve created to fund further work

(114,400) (F)

**S2200 COMMITTEE SERVICES**

<b>DIRECT EXPENDITURE</b>			
Employees	189,800	179,171	(10,629) (F)
Transport	900	863	(37) (F)
Supplies and Services	20,200	18,440	(1,760) (F)
Third Party Payments	39,500	19,548	(19,952) (F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>250,400</b>	<b>218,022</b>	<b>(32,378) (F)</b>
Support Services	116,500	117,118	618 (A)
Recharges	(364,900)	(335,140)	29,760 (A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>2,000</b>	<b>-</b>	<b>(2,000) (F)</b>

**Variations:**Employees

Information Governance Manager Joint Post with Stratford straddles 2018/19 and 2019/20

(9,300) (F)

Third Party Payments

Reduced legal fees

(20,000) (F)

Recharges

Changes in amount to recover

29,800 (A)



## STRATEGIC LEADERSHIP

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S2220 DEMOCRATIC REPRESENTATION</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	4,200	4,995	795	(A)
Transport	3,500	758	(2,742)	(F)
Supplies and Services	354,800	357,699	2,899	(A)
Third Party Payments	5,900	-	(5,900)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT EXPENDITURE</b>	<b>368,400</b>	<b>363,452</b>	<b>(4,948)</b>	<b>(F)</b>
Support Services	865,200	898,485	33,285	(A)
Capital Charges	1,600	1,622	22	(A)
Recharges	(73,500)	(73,500)	-	
	<hr/>	<hr/>	<hr/>	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>1,161,700</b>	<b>1,190,059</b>	<b>28,359</b>	<b>(A)</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	

**Variations:**Support Services

Changes in allocations

33,300 (A)

**S2240 ELECTIONS**

<b>DIRECT EXPENDITURE</b>				
Employees	12,800	6,884	(5,916)	(F)
Premises	900	3,444	2,544	(A)
Transport	300	263	(37)	(F)
Supplies and Services	12,400	13,438	1,038	(A)
Third Party Payments	-	378	378	(A)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT EXPENDITURE</b>	<b>26,400</b>	<b>24,407</b>	<b>(1,993)</b>	<b>(F)</b>
<b>DIRECT INCOME</b>				
Government Grants	-	(6,511)	(6,511)	(F)
Other Income	(10,900)	(11,610)	(710)	(F)
	<hr/>	<hr/>	<hr/>	
<b>TOTAL DIRECT INCOME</b>	<b>(10,900)</b>	<b>(18,121)</b>	<b>(7,221)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>15,500</b>	<b>6,286</b>	<b>(9,214)</b>	<b>(F)</b>
Support Services	28,900	34,281	5,381	(A)
	<hr/>	<hr/>	<hr/>	
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>44,400</b>	<b>40,567</b>	<b>(3,833)</b>	<b>(F)</b>
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## STRATEGIC LEADERSHIP

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £
<b><u>S2260 ELECTORAL REGISTRATION</u></b>			
<b>DIRECT EXPENDITURE</b>			
Employees	129,100	148,746	19,646
Premises	2,800	-	(2,800) (F)
Transport	1,600	1,368	(232) (F)
Supplies and Services	116,700	169,021	52,321 (A)
Third Party Payments	28,600	6,487	(22,113) (F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>278,800</b>	<b>325,622</b>	<b>46,822 (A)</b>
<b>DIRECT INCOME</b>			
Sales	(2,400)	(2,722)	(322) (F)
Other Income	(43,900)	(57,907)	(14,007) (F)
<b>TOTAL DIRECT INCOME</b>	<b>(46,300)</b>	<b>(60,629)</b>	<b>(14,329) (F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>232,500</b>	<b>264,993</b>	<b>32,493 (A)</b>
Support Services	66,400	87,676	21,276 (A)
Recharges	(15,700)	(15,700)	-
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>283,200</b>	<b>336,969</b>	<b>53,769 (A)</b>

**Variations:**Employees

Additional staff member financed from Other Income	14,000	(A)
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Supplies and Services

Increased printing costs	14,900	(A)
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Increased postage costs	36,300	(A)
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Third Party Payments

Earmarked Reserve request - Boundary Review	(22,100)	(F)
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Other Income

Contribution towards Individual Electoral Registration (IER)	(14,000)	(F)
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Support Services

Changes in allocations	21,300	(A)
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## STRATEGIC LEADERSHIP

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S2280 CHAIR OF THE COUNCIL</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	20,300	14,153	(6,147)	(F)
Transport	8,100	7,431	(669)	(F)
Supplies and Services	19,300	13,913	(5,387)	(F)
	<u>47,700</u>	<u>35,497</u>	<u>(12,203)</u>	<b>(F)</b>
<b>DIRECT INCOME</b>				
Other Income	-	(670)	(670)	(F)
	<u>-</u>	<u>(670)</u>	<u>(670)</u>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>				
	<b>47,700</b>	<b>34,827</b>	<b>(12,873)</b>	<b>(F)</b>
Support Services	28,300	26,188	(2,112)	(F)
Recharges	(2,600)	(2,600)	-	
	<u>73,400</u>	<u>58,415</u>	<u>(14,985)</u>	<b>(F)</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>				
	<u><u>73,400</u></u>	<u><u>58,415</u></u>	<u><u>(14,985)</u></u>	<b>(F)</b>

## STRATEGIC LEADERSHIP

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S2300 OFFICE ACCOMMODATION</u></b>				
<b>DIRECT EXPENDITURE</b>				
Premises	274,700	310,560	35,860	(A)
Supplies and Services	-	10,259	10,259	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>274,700</b>	<b>320,819</b>	<b>46,119</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Other Income	-	(3,528)	(3,528)	(F)
<b>TOTAL DIRECT INCOME</b>	<b>-</b>	<b>(3,528)</b>	<b>(3,528)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>274,700</b>	<b>317,291</b>	<b>42,591</b>	<b>(A)</b>
Support Services	168,200	124,015	(44,185)	(F)
Capital Charges	426,600	465,908	39,308	(A)
Recharges	(804,400)	(907,214)	(102,814)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>65,100</b>	<b>-</b>	<b>(65,100)</b>	<b>(F)</b>

**Variations:**Premises

Additional repairs and maintenance costs	56,600	(A)
Reduced Business Rates	(11,900)	(F)
Reduced utility costs	(9,500)	(F)

Support Services

Changes in allocations	(44,200)	(F)
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Capital Charges

Increased depreciation charges	37,300	(A)
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Recharges

Changes in amount to recover	(102,800)	(F)
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## STRATEGIC LEADERSHIP

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S2340 MEDIA ROOM</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	238,800	223,807	(14,993)	(F)
Transport	800	382	(418)	(F)
Supplies and Services	94,000	74,311	(19,689)	(F)
Third Party Payments	400	-	(400)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>334,000</b>	<b>298,500</b>	<b>(35,500)</b>	<b>(F)</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	-	(1,477)	(1,477)	(F)
Other Income	(58,400)	(37,787)	20,613	(A)
Fees and Charges	(4,000)	(2,051)	1,949	(A)
<b>TOTAL DIRECT INCOME</b>	<b>(62,400)</b>	<b>(41,315)</b>	<b>21,085</b>	<b>(A)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>271,600</b>	<b>257,185</b>	<b>(14,415)</b>	<b>(F)</b>
Support Services	108,200	112,265	4,065	(A)
Capital Charges	17,900	12,657	(5,243)	(F)
Recharges	(376,800)	(382,107)	(5,307)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>20,900</b>	<b>-</b>	<b>(20,900)</b>	<b>(F)</b>

**Variations:**Employees

Staff vacancies	(11,100)	(F)
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Supplies and Services

Reduced stock purchases	(7,300)	(F)
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Reduced photocopying charges	(8,300)	(F)
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Other Income

Projects put on hold for Elections reduced income in the short term	20,600	(A)
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## STRATEGIC LEADERSHIP

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £
<b><u>S3350 CSTEAM</u></b>			
<b>DIRECT EXPENDITURE</b>			
Employees	184,000	174,799	(9,201) (F)
Transport	100	358	258 (A)
Supplies and Services	10,200	8,588	(1,612) (F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>194,300</b>	<b>183,745</b>	<b>(10,555) (F)</b>
<b>DIRECT INCOME</b>			
Other Grants and Contributions	-	(1,556)	(1,556) (F)
<b>TOTAL DIRECT INCOME</b>	<b>-</b>	<b>(1,556)</b>	<b>(1,556) (F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>194,300</b>	<b>182,189</b>	<b>(12,111) (F)</b>
Support Services	74,200	76,428	2,228 (A)
Recharges	(271,300)	(258,617)	12,683 (A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(2,800)</b>	<b>-</b>	<b>2,800 (A)</b>

**Variations:**Recharges

Changes in amount to recover

12,700 (A)

**S3400 PAYMENT CHANNELS**

<b>DIRECT EXPENDITURE</b>			
Supplies and Services	21,500	23,324	1,824 (A)
Third Party Payments	120,700	132,525	11,825 (A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>142,200</b>	<b>155,849</b>	<b>13,649 (A)</b>
Support Services	14,300	14,108	(192) (F)
Recharges	(156,500)	(169,957)	(13,457) (F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Variations:**Third Party Payments

Additional processing costs

11,800 (A)

Recharges

Changes in amount to recover

(13,500) (F)

## STRATEGIC LEADERSHIP

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S3452 CUSTOMER CONTACT MANAGER</u></b>				
<b>DIRECT EXPENDITURE</b>				
Supplies and Services	-	(675)	(675)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>-</b>	<b>(675)</b>	<b>(675)</b>	<b>(F)</b>
Support Services	-	68	68	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>(607)</b>	<b>(607)</b>	<b>(F)</b>
<b><u>S3470 WEB SERVICES</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	53,100	54,698	1,598	(A)
Transport	100	156	56	(A)
Supplies and Services	39,600	37,801	(1,799)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>92,800</b>	<b>92,655</b>	<b>(145)</b>	<b>(F)</b>
Support Services	22,200	21,831	(369)	(F)
Recharges	(115,000)	(114,486)	514	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## STRATEGIC LEADERSHIP

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £
<b><u>S3500 ICT SERVICES</u></b>			
<b>DIRECT EXPENDITURE</b>			
Employees	999,300	963,364	(35,936) (F)
Transport	3,500	2,382	(1,118) (F)
Supplies and Services	426,200	393,440	(32,760) (F)
Third Party Payments	-	28,299	28,299 (A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,429,000</b>	<b>1,387,485</b>	<b>(41,515) (F)</b>
<b>DIRECT INCOME</b>			
Other Grants and Contributions	-	(1,600)	(1,600) (F)
Fees and Charges	(23,000)	(42,345)	(19,345) (F)
<b>TOTAL DIRECT INCOME</b>	<b>(23,000)</b>	<b>(43,945)</b>	<b>(20,945) (F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>1,406,000</b>	<b>1,343,540</b>	<b>(62,460) (F)</b>
Support Services	227,200	230,108	2,908 (A)
Capital Charges	110,800	88,894	(21,906) (F)
Recharges	(1,690,200)	(1,676,534)	13,666 (A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>53,800</b>	<b>(13,992)</b>	<b>(67,792) (F)</b>

**Variations:**

<b><u>Employees</u></b>			
Staff vacancies			(28,400) (F)
<b><u>Supplies and Services</u></b>			
Earmarked Reserve request - Office 365 introduction			(23,400) (F)
<b><u>Third Party Payments</u></b>			
Declassified capital expenditure			28,300 (A)
<b><u>Fees and Charges</u></b>			
Increased demand for Street Numbering and Naming changes			(19,300) (F)
<b><u>Capital Charges</u></b>			
Reduced depreciation charges			(21,200) (F)
<b><u>Recharges</u></b>			
Changes in amount to recover			13,700 (A)



## STRATEGIC LEADERSHIP

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S3600 ECONOMIC DEVELOPMENT</u></b>				
<b>DIRECT EXPENDITURE</b>				
Supplies and Services	23,400	15,391	(8,009)	(F)
Third Party Payments	85,100	55,395	(29,705)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>108,500</b>	<b>70,786</b>	<b>(37,714)</b>	<b>(F)</b>
Support Services	-	306	306	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>108,500</b>	<b>71,092</b>	<b>(37,408)</b>	<b>(F)</b>

**Variations:**Supplies and Services

Earmarked Reserve request - St Mary's Masterplan	(8,000)	(F)
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Third Party Payments

Earmarked Reserve request - St Mary's Masterplan	(29,700)	(F)
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**S3661 CUP - UNITED REFORM CHURCH**

<b>DIRECT EXPENDITURE</b>				
Premises	1,500	3,078	1,578	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,500</b>	<b>3,078</b>	<b>1,578</b>	<b>(A)</b>
Support Services	9,200	8,365	(835)	(F)
Capital Charges	44,500	44,541	41	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>55,200</b>	<b>55,984</b>	<b>784</b>	<b>(A)</b>

## STRATEGIC LEADERSHIP

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S4300 ENVIRONMENTAL PROTECTION</u></b>				
<b>DIRECT EXPENDITURE</b>				
Transport	4,600	4,476	(124)	(F)
Supplies and Services	8,700	23,903	15,203	(A)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>13,300</b>	<b>28,379</b>	<b>15,079</b>	<b>(A)</b>
<b>DIRECT INCOME</b>				
Government Grants	-	(699)	(699)	(F)
<b>TOTAL DIRECT INCOME</b>	<b>-</b>	<b>(699)</b>	<b>(699)</b>	<b>(F)</b>
<b>NET DIRECT EXPENDITURE / (INCOME)</b>	<b>13,300</b>	<b>27,680</b>	<b>14,380</b>	<b>(A)</b>
Support Services	-	94	94	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>13,300</b>	<b>27,774</b>	<b>14,474</b>	<b>(A)</b>

**Variations:**Supplies and Services

Extension of electric car and van leases (funded from 2019/20)

13,900 (A)

**S4780 WDC HIGHWAYS**

<b>DIRECT EXPENDITURE</b>				
Premises	94,400	73,798	(20,602)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>94,400</b>	<b>73,798</b>	<b>(20,602)</b>	<b>(F)</b>
Support Services	68,400	61,413	(6,987)	(F)
Capital Charges	34,200	34,127	(73)	(F)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>197,000</b>	<b>169,338</b>	<b>(27,662)</b>	<b>(F)</b>

**Variations:**Premises

Lights replaced are more energy efficient

(22,300) (F)

## STRATEGIC LEADERSHIP

	LATEST BUDGET 2018/19 £	ACTUAL 2018/19 £	VARIATION 2018/19 £	
<b><u>S4810 ALLEVIATION OF FLOODING</u></b>				
<b>DIRECT EXPENDITURE</b>				
Premises	10,400	-	(10,400)	(F)
Third Party Payments	500	-	(500)	(F)
<b>TOTAL DIRECT EXPENDITURE</b>	<b>10,900</b>	<b>-</b>	<b>(10,900)</b>	<b>(F)</b>
Support Services	1,300	7,214	5,914	(A)
Capital Charges	78,200	78,215	15	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>90,400</b>	<b>85,429</b>	<b>(4,971)</b>	<b>(F)</b>

**Variations:**Supplies and Services

No requirement in year

(22,300) (F)

**S4871 LEGAL SERVICES (SHARED SERVICE WCC)**

<b>DIRECT EXPENDITURE</b>				
Third Party Payments	10,400	1,876	(8,524)	(F)
<b>GROSS EXPENDITURE</b>	<b>10,400</b>	<b>1,876</b>	<b>(8,524)</b>	<b>(F)</b>
<b>INCOME</b>				
Fees and Charges	-	(1,707)	(1,707)	(F)
<b>TOTAL INCOME</b>	<b>-</b>	<b>(1,707)</b>	<b>(1,707)</b>	<b>(F)</b>
	<b>10,400</b>	<b>169</b>	<b>(10,231)</b>	<b>(F)</b>
Support Services	26,200	28,575	2,375	(A)
Recharges	(45,900)	(28,744)	17,156	(A)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(9,300)</b>	<b>-</b>	<b>9,300</b>	<b>(A)</b>

**Variations:**Recharges

Changes in amount to recover

17,200 (A)