	HR MANAGEMENT INFORMATION									
		2013/2014 QUARTERLY							-	
	MANAGEMENT INFORMATION - QUARTERLY	Apr -Jun 1st quarter	QUAR July - Sept 2nd quarter	Oct - Dec 3rd quarter	Jan - Mar 4th quarter		4 1/2 yr Sept 13	ACCUMULATIA 3/4 yr Dec 13	E full yr Mar 14	Notes
ESTABLISHMENT DATA	FTE	472.39	468.29	470	467		470.34	470.2	469.42	average
	Established posts	n/a	n/a	n/a	n/a					not available as a report
	Filled Established posts	511	506	509	510					
	Vacant posts	n/a	n/a	n/a	n/a					not available as a report
	Headcount	530	525	537	535		527.5	530.7	531.75	average
	Fixed Term Contracts	31	32	46	41					
	Secondments	12	9	9	13					
	New starters	13	12	11	6		25	36	42	
LEAVERS DATA	Staff turnover as a % of workforce	1.89%	4.03%	1.86%	2.05%		5.69%	7.64%	9.70%	
	Leavers	10	21	10	11		31	41	52	
	% of Exit Interviews completed	10%	0.0%	10.0%	0.0%					
REC DATA	% of difference in advertising costs for recruitment on previous yr									increase on previous yr
STAFF	Agency staff spend	£206,554.07	£211,772.65	£201,644.70	£220,033.63		£418,326.72	£619,971.42	£841,295.54	data from Comensura
AGENCY S'	Agency Staff	19	26	15	21					data from Comensura
	% of change in agency fees for temporary staff from previous yr	-52%	-27%	-3%	7%					changes are against Qtr 1, Qtr 2, Qtr 3 & Qtr 4 for 2012-2013
A	Average No of working days lost to Sickness Absence per Employee	2.42	2.41	2.8	2.9		4.83	7.63	10.53	
ICE DA	No of people Long term Sick (> or = 4 weeks)	20	21	21	28					
SICKNESS ABSENCE DATA	% of Long Term Sick of all workforce	3.8%	4%	3.9%	5.2%					
	No of people Short term Sick ( < 4 weeks)	148	122	187	164					
	% of Short Term Sick of all workforce	28%	23%	35%	30.6%					
EQUALITY DATA	% of workforce with a disability	3.2%	3.2%	3.16%	3.17%					Information not always divulged by individual
	% of workforce from ethnic minority community	9.1%	9.0%	9.31%	8.78%					
APPRAISAL DATA	% of appraisals undertaken within the completion timeframe								93.0%	appraisal period ended July 2013
EMPLOYEE RELATIONS DATA	Disciplinary Cases	0	1	2	1				4	resulting in disc action during qtr
	Grievance Cases	1	0	3	1				5	concluded during qtr
	Capability Cases	0	2	0	1				3	concluded during qtr
MP	Appeals (non Grading)	0	0	4	5				9	concluded during qtr

2013/2014												
	QUARTERLY					ACCUMULATIVE						
MANAGEMENT INFORMATION - QUARTERLY	Apr -Jun 1st quarter	July - Sept 2nd quarter	Oct - Dec 3rd quarter	Jan - Mar 4th quarter		1/2 yr Sept 13	3/4 yr Dec 13	full yr Mar 14	Notes			