Risk Management Review 2015/16: Recommendations Implementation Table

Recommendation	Agree? (Y/N)	Action	Timescale	Responsibility / Resources
1. Undertake further work to define the risk appetite for the organisation and what that means in terms of decision making.	Y	Commission external expertise to help define organisational risk appetite. Issue paper to SMT recommending that course of action.	By end of May 2016.	Audit & Risk Manager / SMT.
2. Consider opportunities for integrating risk management and performance management reporting.	Y	Opportunities to be explored and discussions to be had with Organisational Development Team.	June 2016.	Audit & Risk Manager.
3. Re-iterate the guidance on completion of the risk section within committee papers to drive quality of risk assessments.	Y	Guidance to be extended and re-issued.	By end of April 2016.	Audit & Risk Manager.
4. Consider splitting the existing strategy into separate documents covering policy (longer term aims) and framework (tools).	Y	Documents to be split as suggested. To be applied from next risk management annual report.	August 2016 and then ongoing.	Audit & Risk Manager.

Recommendation	Agree? (Y/N)	Action	Timescale	Responsibility / Resources
5. Improve communications about risk management principles e.g. through the intranet or desktop guides.	Y	Information and guidance on risk management principles and practices to be communicated to staff and members via new intranet.	Immediately and ongoing.	Audit & Risk Manager.
6. Review the role and effectiveness of the Risk Management Group.	Y	Self-review to be undertaken following recognised good practice.	By end of March 2017.	Audit & Risk Manager Risk Management Group.
7. Allocate individual SMT owners to risks on the significant business risks register.	Y	Senior Management Team to undertake.	By end June 2016.	Senior Management Team.
8. Consider whether some of the principles applied to contract risk management can be applied equally to partnerships.	Y	Issue to be examined and, if possible, addressed.	By end March 2017.	Audit & Risk Manager.
9. Review the mechanisms by which the Insurance & Risk Officer can input further to strategic risks and decision making.	Y	Insurance & Risk Officer to engage more closely in risk management process including issuing quarterly report to SMT on insurance claims and risk management lessons learned.	Immediately and ongoing.	Audit & Risk Manager.

Recommendation	Agree? (Y/N)	Action	Timescale	Responsibility / Resources
10. Consider the specific application of risks on the significant business risk register to individual service areas.	Y	SMT to consider at future meeting that reviews SBRR.	By end June 2016.	Senior Management Team.
11. Increase the visibility of risk registers to enable common risk types to be identified across the organisation.	Y	Risk registers to be made available on intranet to all staff and, if possible, councillors.	September 2016.	Audit & Risk Manager.
12. Review the criteria for evaluating project risks to make it more specific to time, cost and quality of delivery.	Y	Approach to project risk assessment to be reviewed.	September 2017.	Audit & Risk Manager.
13. Include the target risk level in reporting to aid understanding of when additional management actions should and should not be considered.	Y	Issue to be explored as part of risk appetite work.	By end of May 2016.	Audit & Risk Manager.
14. In evaluating risks ensure that the full range of impacts is considered.	Y	Risk assessment criteria to be reviewed with the possibility of extending the range of potential impacts.	By end of June 2016.	Audit & Risk Manager.