	HR MANAGEMENT INFORMATON									
	2013/2014									
		QUARTERLY				ACCUMULATIVE				
	MANAGEMENT INFORMATION - QUARTERLY	Apr -Jun 1st quarter	July - Sept 2nd quarter	Oct - Dec 3rd quarter	Jan - Mar 4th quarter	1/2 yr Sept 13	3/4 yr Dec 13		full yr Mar 14	Notes
ESTABLISHMENT DATA	FTE	472.39	468.29			470.3				
	Established posts									
	Filled Established posts	511	506							
	Vacant posts									
	Headcount	530	525			527				
	Fixed Term Contracts	31	32							
	Secondments	12	9							
	New starters	13	12			25				
LEAVERS DATA	Staff turnover as a % of workforce	1.89%	4.03%			5.69%				
	Leavers	10	21			31				
	% of Exit Interviews completed	10%	0.0%							
REC	% of difference in advertising costs for recruitment on previous yr									increase on previous yr
AGENCY STAFF	Agency staff spend	£206,554.07	£211,772.65							data from Comensura
	Agency Staff	19	26							data from Comensura
	% of change in agency fees for temporary staff from previous yr	-52%	-27%							increases are against Qtr 1, Qtr 2, Qtr 3 & Qtr 4 for 2012-2013
SICKNESS ABSENCE DATA	Average No of working days lost to Sickness Absence per Employee	2.42	2.41			4.83				
	No of people Long term Sick (> or = 4 weeks)	20	21							
	% of Long Term Sick of all workforce	3.8%	4%							
	No of people Short term Sick (< 4 weeks)	148	122							
	% of Short Term Sick of all workforce	28%	23%							
EQUALITY	% of workforce with a disability	3.2%	3.2%							Information not always divulged by individual
	% of workforce from ethnic minority community	9.1%	9.0%							
APPRAISAL	% of appraisals undertaken within the completion timeframe								93.0%	appraisal period ended July 2013