

**Warwick District Council - Medium Term Financial Strategy Recurrent Developments**

**Appendix Fb**

| <u>Description</u>   | <u>Narrative</u>                        | <u>2012/13</u><br><u>Original Budget</u><br><u>£</u> | <u>2012/13 latest</u><br><u>approved</u><br><u>budgets £</u> | <u>2013/14</u><br><u>£</u> | <u>2014/15</u><br><u>£</u> | <u>2015/16</u><br><u>£</u> | <u>2016/17</u><br><u>£</u> |
|--|---|--|--|----------------------------|----------------------------|----------------------------|----------------------------|
| Major Contract Renewals & Inflation at RPI                         | GM and Waste Management                 | 270,000  | -8,400   | 250,000                    |                            |                            |                            |
| Reduced Inflation on Major Contracts                               | January Budget Setting                  | -30,000  |  |                            |                            |                            |                            |
| Above inflation growth   | to allow for staff increments           | 0  |  | 80,000                     | 80,000                     | 80,000                     | 80,000                     |
| Fees and Charges   | As per Fees and Charges Report          |  |  |                            |                            |                            |                            |
| Car Parking  | (October)                               | -43,000  |  |                            |                            |                            |                            |
|  | Savings on Repairs and Maintenance      |  |  |                            |                            |                            |                            |
|  | Budget                                  | -115,000   |  |                            | 5,000                      |                            | 5,000                      |
| Waste Management   | New Properties                          | 0  |  | 0                          | 13,000                     | 13,000                     | 13,000                     |
| Street Cleaning  | New Adopted roads to be cleansed        | 0  |  | 0                          | 10,000                     | 10,000                     | 10,000                     |
| Hill Close Gardens funding   | April 2004 Executive                    | -5,000   |  | -7,500                     | -5,000                     | -5,000                     | -2,500                     |
| HDPG updated to reflect 2009-10 c/f                                | Grant secured until 2010 (See Nov 2008  |  |  |                            |                            |                            |                            |
|  | Exec Report)                            | 67,000   |  | 50,000                     |                            |                            |                            |
| inflation provision  | reflection of volatility of the economy |  |  |                            |                            |                            |                            |
|  |   | 230,000  | 4,900  | 50,000                     | 50,000                     | 50,000                     | 50,000                     |
| CCTV Maintenance Contract - Inflation increase in contract price   |   |  | 3,500  |                            |                            |                            |                            |
| Inflation on Miscellaneous Budget lines                            | April 2012 FFF Executive                |  |  | -100,000                   | -100,000                   | -100,000                   | -100,000                   |
| Major Contract Inflation Pressure                                  | one-year only                           | -30,000  |  |                            |                            |                            |                            |
| Reduce Infltaion Provision to £50k                                 | January Budget Setting Process          | -150,000   |  |                            |                            |                            |                            |
| Environment, staffing retirements recruited at lower scale 3 years | Service Plan Savings approved           |  |  |                            |                            |                            |                            |
| only   | December 2009                           | 4,203  |  | 4,203                      |                            |                            |                            |
| Sustainable Planting   | SMT Away Day/Citizens Panel             | -5,000   |  |                            |                            |                            |                            |
| East Lodge Rental to Agenda 21                                     |   | -3,000   |  |                            |                            |                            |                            |
| Newbold Comyn Golf   | budget saving & rental income from      |  |  |                            |                            |                            |                            |
|  | Year 3 of Lease                         |  |  | -66,800                    |                            |                            |                            |
| NAFN subscription  | Now paying on actual volumn rather      |  |  |                            |                            |                            |                            |
|  | than flat fee                           | 660  |  |                            |                            |                            |                            |
| Procurement Savings  | apporved by June 2012 executive         | -139,300   | 244,400  |                            |                            |                            |                            |
| Catering Contract  | July/August Executive                   | -8,200   |  | -10,400                    | -12,800                    | -15,500                    | -17,700                    |
| Photocopying/Printing  |   | -800   |  |                            |                            |                            |                            |
| Vending Machines   |   | 6,300  |  |                            |                            |                            |                            |
| Cash Collection contract   | Part Year Effect 2011-12                | -8,000   |  |                            |                            |                            |                            |
| Clarendon Arcade development                                       | Lost income from Chandos Str Car Park   |  |  |                            | 300,000                    |                            |                            |
| Photocopy/Printers rental  | New printers purchased under Finance    |  |  |                            |                            |                            |                            |
|  | Lease                                   | -15,200  |  | -400                       |                            |                            |                            |
| Lease of Station Approach  |   | -10,000  |  |                            |                            |                            |                            |

| <u>Description</u>                                       | <u>Narrative</u>                        | <u>2012/13</u><br><u>Original Budget</u><br><u>£</u> | <u>2012/13 latest</u><br><u>approved</u><br><u>budgets £</u> | <u>2013/14</u><br><u>£</u> | <u>2014/15</u><br><u>£</u> | <u>2015/16</u><br><u>£</u> | <u>2016/17</u><br><u>£</u> |
|--|---|--|--|----------------------------|----------------------------|----------------------------|----------------------------|
| Salaries   | Achievement Award-April 2012            |  |  |                            |                            |                            |                            |
|  | Executive                               | 0  |  | -280,000                   | -280,000                   | -280,000                   | -280,000                   |
| Election Management System                               | New system savings in future years      | -3,600   |  |                            |                            | -4,800                     |                            |
| WDC share of WMC pension costs                           | Executive 2 March 2011                  | 1,800  |  |                            |                            |                            |                            |
| Pension fund Increases                                   | Updated March 2011                      | 41,734   |  | 65,156                     | 55,383                     | 56,490                     | 57,620                     |
| Pension fund Increases                                   | Based on Actuals November 2011          | 32,366   |  |                            |                            |                            |                            |
| National Employment Savings Trust (NEST)                 |   | 38,600   | -38,600  | 65,750                     | 65,750                     |                            |                            |
| Amended Discretionary Rate Relief scheme                 | Executive 6/1/11                        | -75,000  |  |                            |                            |                            |                            |
| Committee Teas   | Royal Spa Centre to provide in-house    | -1,000   |  |                            |                            |                            |                            |
| Warwick Town Council Service Charges -Pageant House      | March 2011 Executive                    | -2,775   |  |                            |                            |                            |                            |
|  | As per Revised and Original Budgets Dec |  |  |                            |                            |                            |                            |
| Kenilworth Public Service Centre                         | Exec                                    | 16,800   |  |                            |                            |                            |                            |
| St Marys Land-Race Course Rent review                    | future settlement (provisional)         | 25,000   |  | -5,000                     | -5,000                     |                            |                            |
| Termination of Environment Agency Agreement              |   | 102,200  |  | 42,600                     |                            |                            |                            |
| Loss of Riverside House rental income and service charge | Registrars                              | 14,000   |  |                            |                            |                            |                            |
|  | August Executive (part of FFF           |  |  |                            |                            |                            |                            |
| Sydenham Sports Centre-termination of Dual use           | intervention for sports                 | -9,000   |  |                            |                            |                            |                            |
| Support Services Review                                  | A Team net of HRA share                 | -35,500  |  |                            |                            |                            |                            |
| Fit for the Future-Development Services                  | Senior Planning Technician              | -15,000  |  |                            |                            |                            |                            |
| Corporate and Community Services Restructure             | March 2012 Executive                    |  | -161,800   |                            |                            |                            |                            |
| Corporate and Community Services Restructure             | April 2012 Executive- correction        |  | 4,200  | -4,200                     |                            |                            |                            |
| Neighbourhood Contract Services Intervention             | March Employment Committee              |  | -93,900  | -31,300                    |                            |                            |                            |
| Fit for the Future- Finance                              |   |  | -80,000  |                            |                            |                            |                            |
| Fit for the Future-Neighbourhood Services                |   |  | -2,500   |                            |                            |                            |                            |
|  | Outstanding target not achieved in      |  |  |                            |                            |                            |                            |
| Fit for the Future                                       | 2011-12                                 | -334,354   | 334,000  |                            |                            |                            |                            |
| Fit for the Future-April Executive Additional savings    | Neighbourhood Services                  |  | -8,600   |                            |                            |                            |                            |
| Fit for the Future-April Executive Additional savings    | Chief Executive's Office                |  | -20,000  |                            |                            |                            |                            |
| Fit for the Future-April Executive Additional savings    | Community Protection                    |  | -10,000  |                            |                            |                            |                            |
| Fit for the Future-April Executive Additional savings    | Development Services                    |  | -70,000  |                            |                            |                            |                            |
| Fit for the Future- Community Protection                 | CCTV VRT saving                         |  | -10,000  |                            |                            |                            |                            |
| Fit for the Future- Community Protection                 | Offset FFF target above                 |  | 10,000   |                            |                            |                            |                            |
|  | Savings2012-13 net of those already     |  |  |                            |                            |                            |                            |
| Fit for th Future April 2012 Executive                   | identified                              |  |  | -798,500                   |                            |                            |                            |
| GCSX charges   |   | 1,400  |  |                            |                            |                            |                            |
| Customer Service Centre                                  | PC maintenance not budgeted             | 6,000  |  |                            |                            |                            |                            |
|  | Reduced Income net of expenditure       |  |  |                            |                            |                            |                            |
| Spa Centre budget changes                                | savings                                 | 10,600   |  |                            |                            |                            |                            |

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|--|---|--|--|----------------------------|----------------------------|----------------------------|----------------------------|
| Contribution from Kenilworth Town Council (reduction)    | kenilworth Town centre managemeny   | 5,000  |  |                            |                            |                            |                            |
| Community and Voluntary Grants                           | 3 year SLAs frozen-August Executive   |  |  | -5,778                     | -5,778                     |                            |                            |
| Canvassers Budget  | August 2011 Executive   |  |  | -12,500                    |                            |                            |                            |
| Printing   | Prior Year Underspends off set Print Room Deficit                               | -900   |  |                            |                            |                            |                            |
| Print Room   | Unavoidable Growth-Prior Year deficit plus additional costs of in-house service | -20,000  |  |                            |                            |                            |                            |
| Termination and ammalgamation of IT contracts            |   | -14,100  |  |                            |                            |                            |                            |
| Improved WAN link CSC at Shire Hall                      |   | 10,000   |  |                            |                            |                            |                            |
| Bulky refuse and Recycling credits                       | Latest Forecast for Revised Budgets   | 2,800  |  |                            |                            |                            |                            |
| Charging for Events in the Parks, introduced 2012        | October Executive   |  |  | -9,500                     |                            |                            |                            |
| One Stop Shop  | Staff to deliver Police Services  | 8,500  |  |                            |                            |                            |                            |
| NNDR increase  | in line with 5.6% RPI   | 61,000   |  |                            |                            |                            |                            |
| Anti Social Funding Behaviour                            | Grant Funding finished  | 34,100   |  |                            |                            |                            |                            |
| Revenues and Benfits Restructure                         |   | -5,287   |  |                            |                            |                            |                            |
| Warwickshire Direct Partnership-WDC share of costs       |   |  |  |                            |                            |                            |                            |
|  | Salary previously funded from Reserve   | 8,588  |  | 712                        |                            |                            |                            |
| Empty Homes Strategy - time limited post                 |   | -19,100  |  |                            |                            |                            |                            |
| Elections  | Computer Equipment Saving   |  |  |                            |                            | -4,000                     |                            |
| Further Budget Changes                                   | Accountant/Head of ServiceReview  | -63,200  |  |                            |                            |                            |                            |
| Increased Energy Costs                                   |   | 57,800   |  |                            |                            |                            |                            |
| Further Budget Changes                                   | Accountant/Head of ServiceReview  | -23,800  |  |                            |                            |                            |                            |
| SMT Savings proposals                                    |   | -124,200   |  |                            |                            |                            |                            |
| SMT Savings proposals                                    | Recharge to Housing re Client Fee already actioned                              | 30,000   |  |                            |                            |                            |                            |
| Pyramids additional Income                               |   | -30,000  |  |                            |                            |                            |                            |
| HR Recruitment Budget                                    |   | -30,000  |  |                            |                            |                            |                            |
| Corporate R&M Budget                                     |   | -100,000   |  |                            |                            |                            |                            |
| HB Subsidy   | November 2011 forecast  |  |  | 36,000                     |                            |                            |                            |
| Lost Rental and Insurance Income                         | from Corporate Properties   | 31,200   |  |                            |                            |                            |                            |
| Equalities Recurrent Budget                              |   |  |  |                            |                            |                            |                            |
|  | not reflected in 2012-13 Original budget  |  | 8,500  |                            |                            |                            |                            |
| Bin Replacements funded from Capital                     |   |  |  | -120,000                   |                            |                            |                            |
| WCC no longer contributing to Packmores Community Centre |   |  | 2,000  |                            |                            |                            |                            |
| Lost Rental  | May 2012 Executive  |  |  | 5,300                      |                            |                            |                            |
| VIC use of Pump Rooms site not in Pump Rooms budget      |   |  | -7,200   |                            |                            |                            |                            |
| NNDR Catering corrections                                |   |  | 15,200   |                            |                            |                            |                            |

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|--|-------------------------------------|------------------------|-----------------------|-----------------|-----------------|-----------------|----------------|
|  |                                     | <u>Original Budget</u> | <u>approved</u>       |                 |                 |                 |                |
|  |                                     | <u>£</u>               | <u>budgets £</u>      | <u>£</u>        | <u>£</u>        | <u>£</u>        | <u>£</u>       |
| Open Spaces - rent income - revised agreements   |                                     |                        | 7,000                 |                 |                 |                 |                |
| Savings - Waste Management-Overtime  |                                     |                        | -1,400                |                 |                 |                 |                |
| Licensing savings  |                                     |                        | -800                  |                 |                 |                 |                |
| Salary Budget Corrections  | Corporate & Community               |                        | 7,600                 |                 |                 |                 |                |
| Rental of Covent Garden Car Parking Space  | For Tesco Trolleys                  |                        | -2,100                |                 |                 |                 |                |
| Dual-use charges Meadow costs below budget   |                                     |                        | -5,000                |                 |                 |                 |                |
| LGA annual subscription-saving   |                                     |                        |                       | -5,900          |                 |                 |                |
| Planning Fees Increase   | Newsletter to Chief Execs July 2012 |                        |                       | -62,700         |                 |                 |                |
| CIPFA Publication Subscription Saving  |                                     |                        | -2,500                |                 |                 |                 |                |
| Committee Services - increment not budgeted  |                                     |                        |                       | 1,600           |                 |                 |                |
| Rent Income for RSH overbudgeted.  |                                     |                        | 12,000                |                 |                 |                 |                |
| Stationery underspend  |                                     |                        | -300                  |                 |                 |                 |                |
| mileage/training budget not provided for in original budget                            |                                     |                        | 1,300                 |                 |                 |                 |                |
| Benefits overpayments receiving subsidy, netted off for increasing bad debt provision. |                                     |                        | 50,000                |                 |                 |                 |                |
| Savings required   |                                     |                        |                       | 85,579          | -563,771        | -146,249        | 349,805        |
| <b>Total for Year</b>  |                                     | <b>-351,664</b>        | <b>181,500</b>        | <b>-783,577</b> | <b>-393,216</b> | <b>-346,059</b> | <b>165,225</b> |