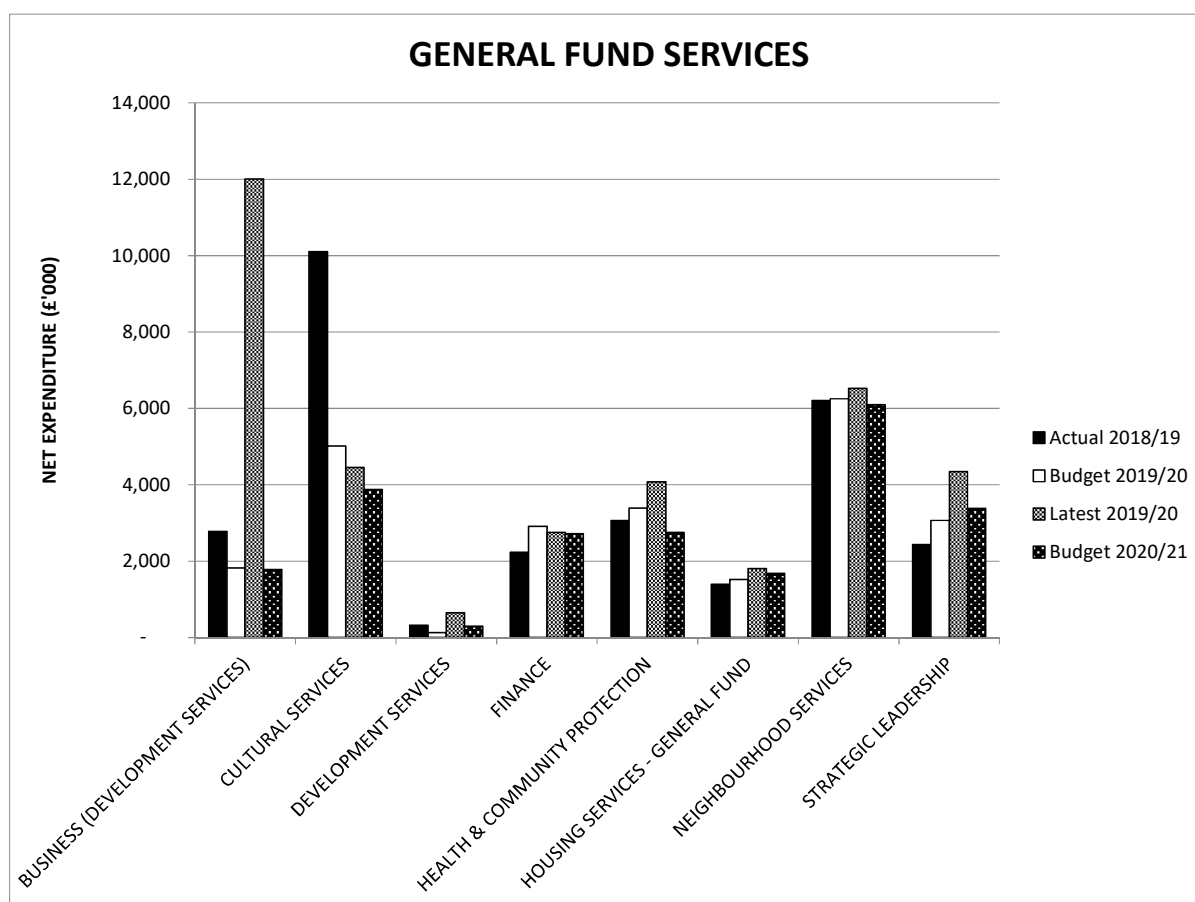


	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
BUSINESS (DEVELOPMENT SERVICES)	2,782,442	1,820,000	12,005,900	1,781,900
CULTURAL SERVICES	10,107,599	5,012,300	4,453,300	3,872,400
DEVELOPMENT SERVICES	317,983	126,500	647,600	299,300
FINANCE	2,233,530	2,911,600	2,753,900	2,718,900
HEALTH & COMMUNITY PROTECTION	3,062,768	3,388,900	4,082,100	2,751,200
HOUSING SERVICES - GENERAL FUND	1,390,564	1,519,600	1,810,300	1,686,200
NEIGHBOURHOOD SERVICES	6,201,987	6,252,400	6,523,200	6,097,900
STRATEGIC LEADERSHIP	2,430,133	3,067,600	4,343,200	3,384,100
TOTAL GENERAL FUND SERVICES	28,527,006	24,098,900	36,619,500	22,591,900
Replacement of Notional with Actual Cost of Capital:				
- Deduct Notional Capital Financing Charges in Budgets	(3,328,021)	(8,271,500)	(17,488,400)	(6,521,200)
- Add Cost of Loan Repayments, Revenue Contributions and Interest paid	108,726	603,800	361,500	466,800
Revenue Contributions to Capital	525,755	2,266,000	1,922,000	237,300
Contributions to / (from) Reserves	4,655,989	1,702,500	1,178,583	786,903
Net External Investment Interest Received	(583,032)	(472,300)	(669,800)	(608,100)
IAS19 Adjustments reversed	(1,545,889)	(1,667,400)	(2,308,400)	(2,322,400)
Employee Benefits Accruals reversed	(17,781)	-	-	-
Contributions to / (from) General Fund	(704,570)	(201,393)	(373,793)	-
NET EXPENDITURE FOR DISTRICT PURPOSES	27,638,183	18,058,607	19,241,190	14,631,203
Less: Revenue Support Grant	(306,736)	-	-	-
Less: Business Rates Income	(7,780,771)	(5,268,000)	(6,920,000)	(4,522,000)
Less: General Grants	(2,515,798)	(3,374,000)	(3,374,000)	(150,000)
Collection Fund (Surplus) / Deficit	-	(143,000)	(143,000)	100,000
Surplus / (Deficit) for the year	-	-	469,417	(460,587)
NET EXPENDITURE BORNE BY COUNCIL TAX	17,034,878	9,273,607	9,273,607	9,598,616

**SUBJECTIVE ANALYSIS:****EXPENDITURE:**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
Employees	16,283,087	17,355,400	18,628,600	18,237,900
Premises	4,711,177	3,889,000	5,089,200	4,039,000
Transport	126,819	152,400	150,900	152,900
Supplies and Services	6,561,809	5,957,200	6,330,200	5,675,100
Third Party Payments	7,435,519	6,012,100	6,912,300	6,063,600
Transfer Payments (Housing Benefits)	27,273,392	25,293,000	25,293,000	25,293,100
Support Services	12,127,808	12,007,100	12,987,700	12,695,600
Capital Charges	11,275,966	8,271,500	17,488,400	6,521,200

TOTAL EXPENDITURE

85,795,577	78,937,700	92,880,300	78,678,400
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INCOME:

Government Grants	(29,063,558)	(26,541,800)	(26,846,500)	(26,145,000)
Other Grants and Contributions	(1,553,467)	(1,213,400)	(1,292,800)	(1,235,500)
Sales	(218,489)	(205,700)	(205,700)	(209,900)
Other Income	(986,177)	(766,800)	(814,500)	(798,800)
Fees and Charges	(9,866,381)	(10,479,900)	(10,330,900)	(11,220,500)
Rents	(1,534,527)	(1,684,700)	(1,632,400)	(1,671,700)
Recharges	(14,045,972)	(13,946,500)	(15,138,000)	(14,805,100)

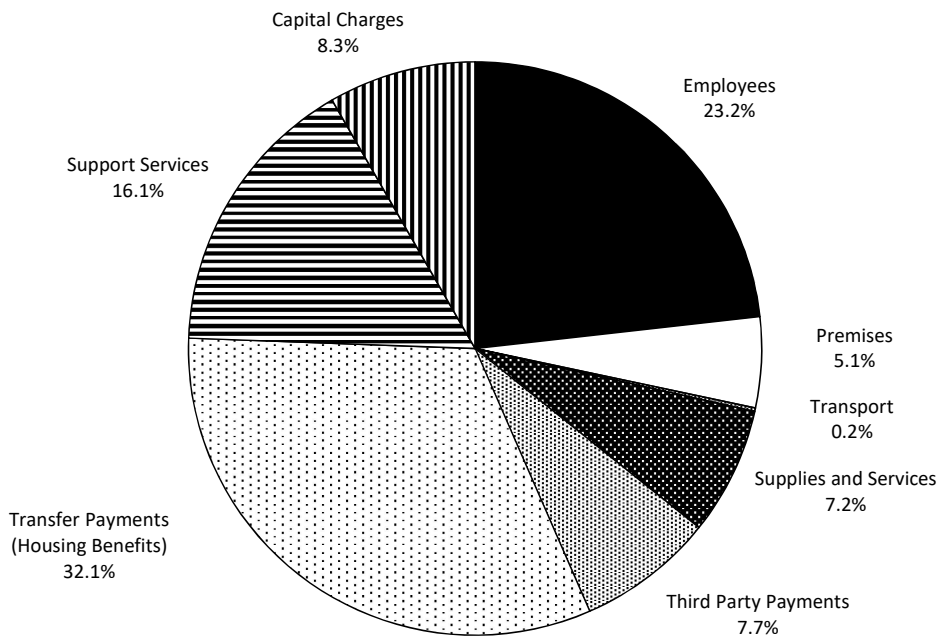
TOTAL INCOME

(57,268,571)	(54,838,800)	(56,260,800)	(56,086,500)
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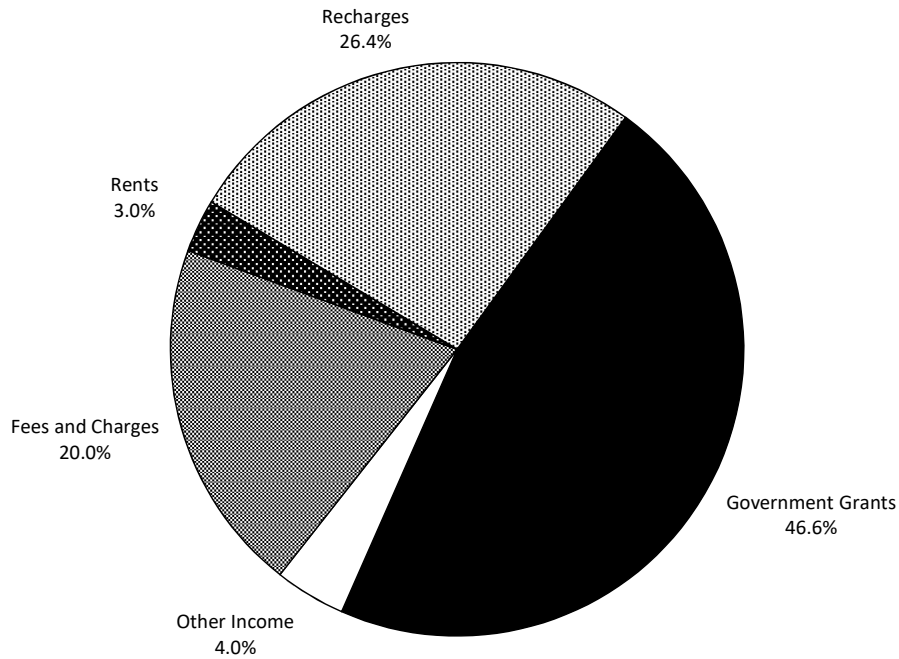
NET COST OF GENERAL FUND SERVICES

28,527,006	24,098,900	36,619,500	22,591,900
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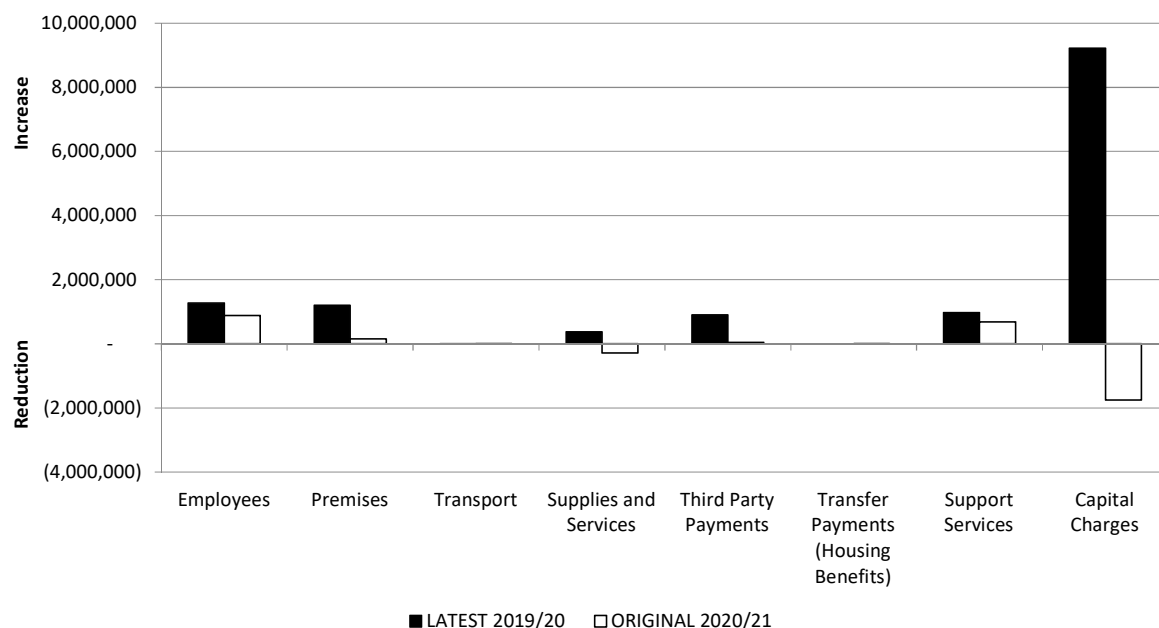
GENERAL FUND EXPENDITURE - 2020/21 BUDGETS



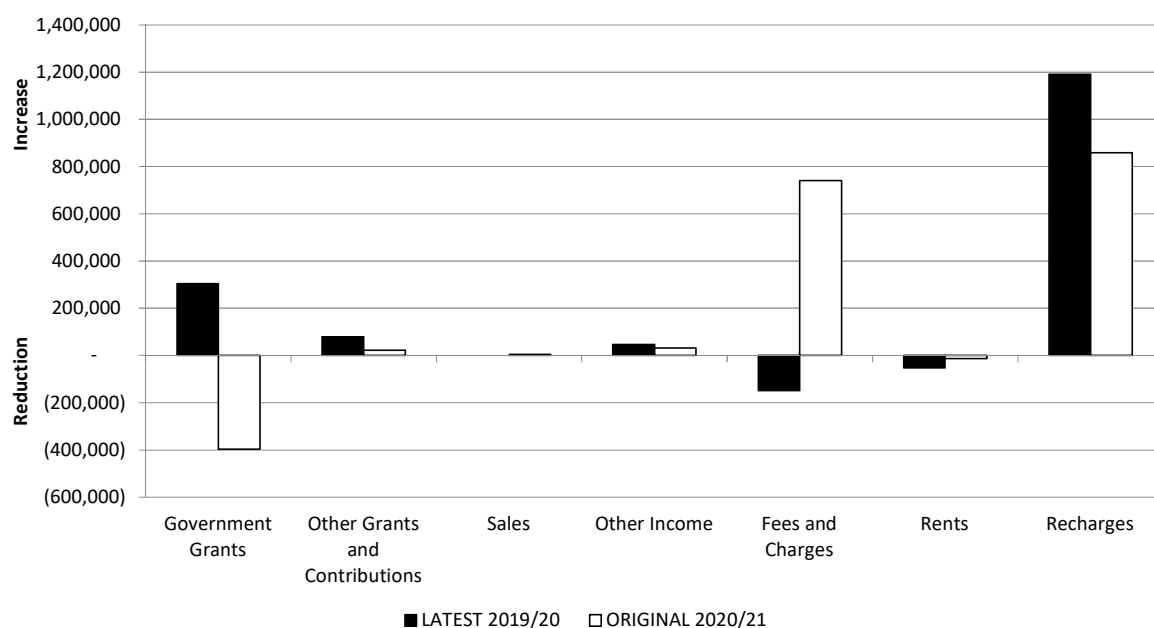
GENERAL FUND INCOME - 2020/21 BUDGETS



GENERAL FUND EXPENDITURE: CHANGE FROM 2019/20 ORIGINAL (£)

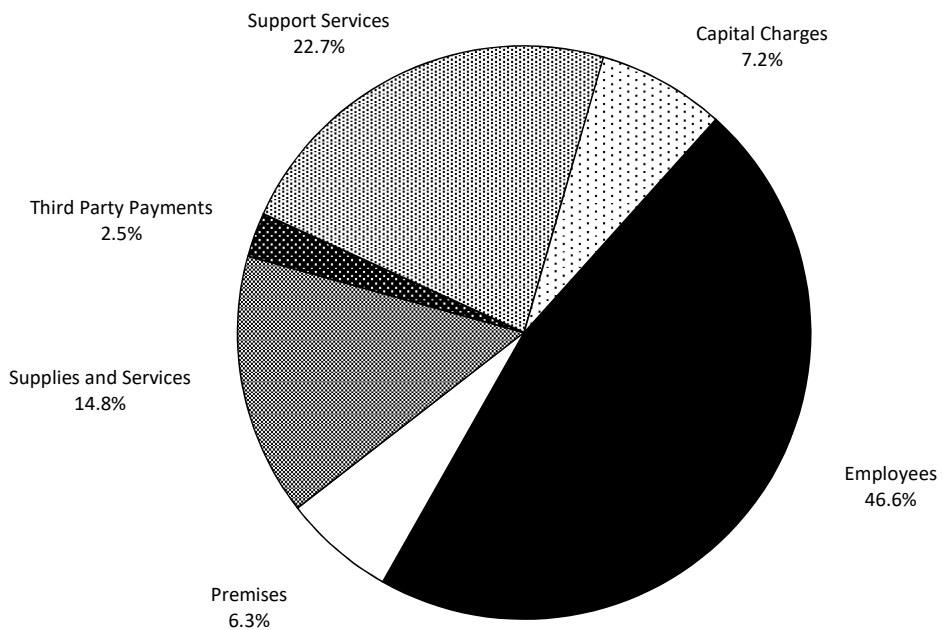


GENERAL FUND INCOME: CHANGE FROM 2019/20 ORIGINAL (£)

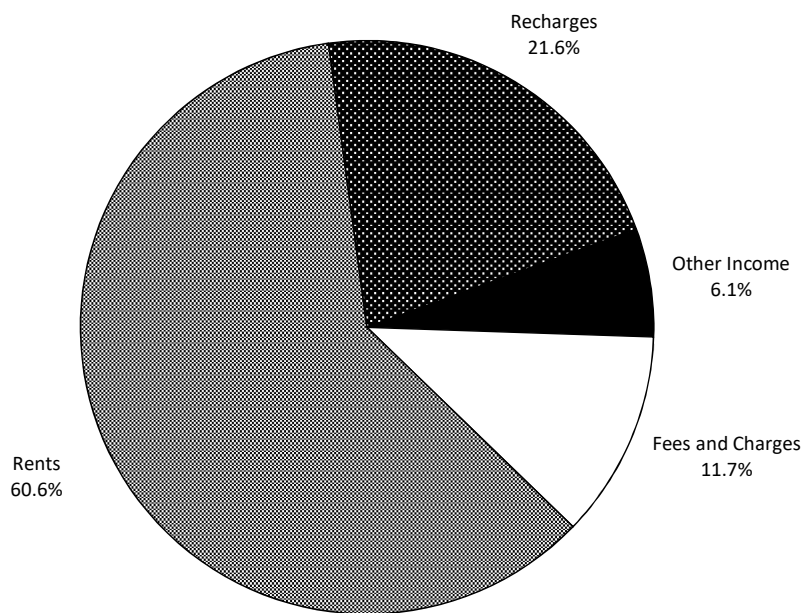


	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>BUSINESS (DEVELOPMENT SERVICES)</u>				
S1035 CHRISTMAS ILLUMINATIONS	66,088	32,400	32,400	33,200
S1040 TCM - WARWICK	34	-	-	-
S1240 MARKETS + MOPS	(24,625)	(23,200)	(21,400)	(21,500)
S1249 EVENTS MANAGEMENT	346,498	259,200	363,500	263,600
S2004 LOCAL LOTTERY	-	-	-	(3,000)
S2005 ADVERTISING INCOME	-	(15,000)	-	(15,000)
S2100 ORGANISATIONAL DEVELOPMENT	-	30,000	-	-
S3170 KENILWORTH PUBLIC SERVICE CENTRE	202,116	81,400	58,800	62,900
S3550 TOURISM	126,995	129,300	128,400	131,400
S3600 ECONOMIC DEVELOPMENT	183,445	156,600	180,400	168,500
S3650 ECONOMIC REGENERATION	648,518	80,800	70,600	73,300
S3660 ENTERPRISE DEVELOPMENT	338,155	142,200	166,000	161,900
S3676 26 HAMILTON TERRACE	(31,725)	(20,500)	(20,600)	(20,700)
S4570 POLICY AND PROJECTS	926,944	966,800	11,047,800	947,300
	<u>2,782,442</u>	<u>1,820,000</u>	<u>12,005,900</u>	<u>1,781,900</u>
TOTAL BUSINESS (DEV SERVS) PORTFOLIO	2,782,442	1,820,000	12,005,900	1,781,900
<u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	971,215	1,075,000	1,131,200	1,118,700
Premises	265,694	156,300	139,900	150,800
Transport	7,044	8,700	8,700	8,800
Supplies and Services	523,899	332,400	424,600	346,400
Third Party Payments	255,275	88,800	188,600	60,000
Support Services	492,418	592,100	545,000	543,800
Capital Charges	1,099,735	162,800	10,166,500	171,900
	<u>3,615,280</u>	<u>2,416,100</u>	<u>12,604,500</u>	<u>2,400,400</u>
TOTAL EXPENDITURE	3,615,280	2,416,100	12,604,500	2,400,400
<u>INCOME:</u>				
Government Grants	(107,000)	-	-	-
Other Grants and Contributions	(61,230)	(4,200)	(4,200)	(4,300)
Sales	(30)	-	-	-
Other Income	(60,609)	(29,800)	(29,800)	(33,400)
Fees and Charges	(59,850)	(63,800)	(66,300)	(72,100)
Rents	(411,919)	(366,100)	(366,100)	(374,800)
Recharges	(132,200)	(132,200)	(132,200)	(133,900)
	<u>(832,838)</u>	<u>(596,100)</u>	<u>(598,600)</u>	<u>(618,500)</u>
TOTAL INCOME	(832,838)	(596,100)	(598,600)	(618,500)
NET COST OF BUSINESS (DEVELOPMENT SERVICES)	2,782,442	1,820,000	12,005,900	1,781,900

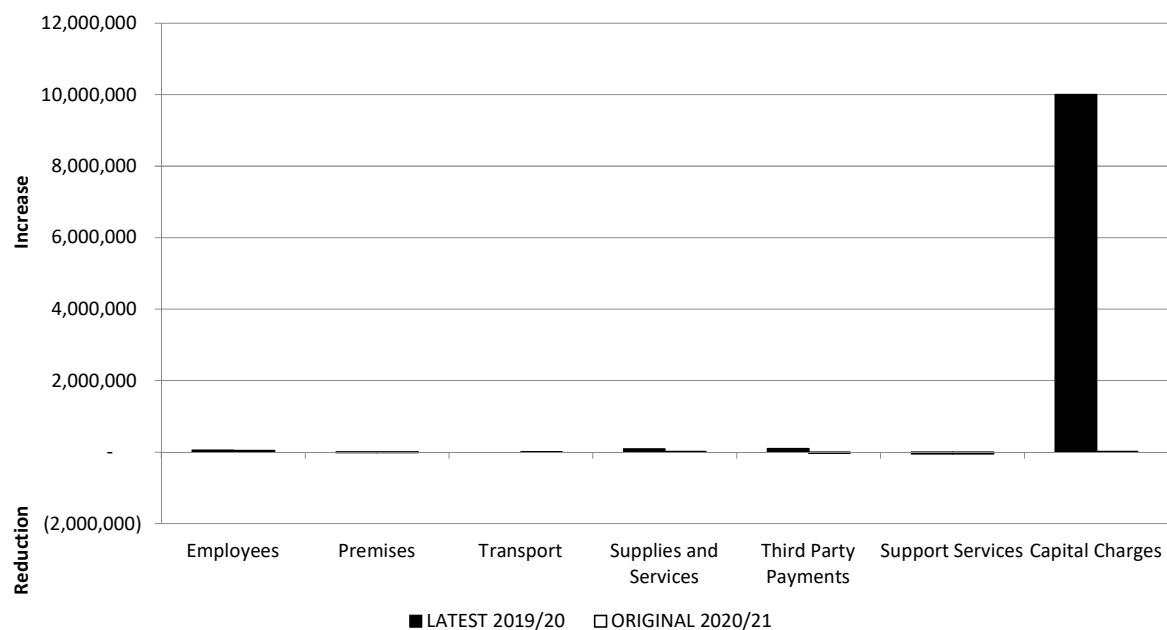
BUSINESS EXPENDITURE - 2020/21 BUDGETS



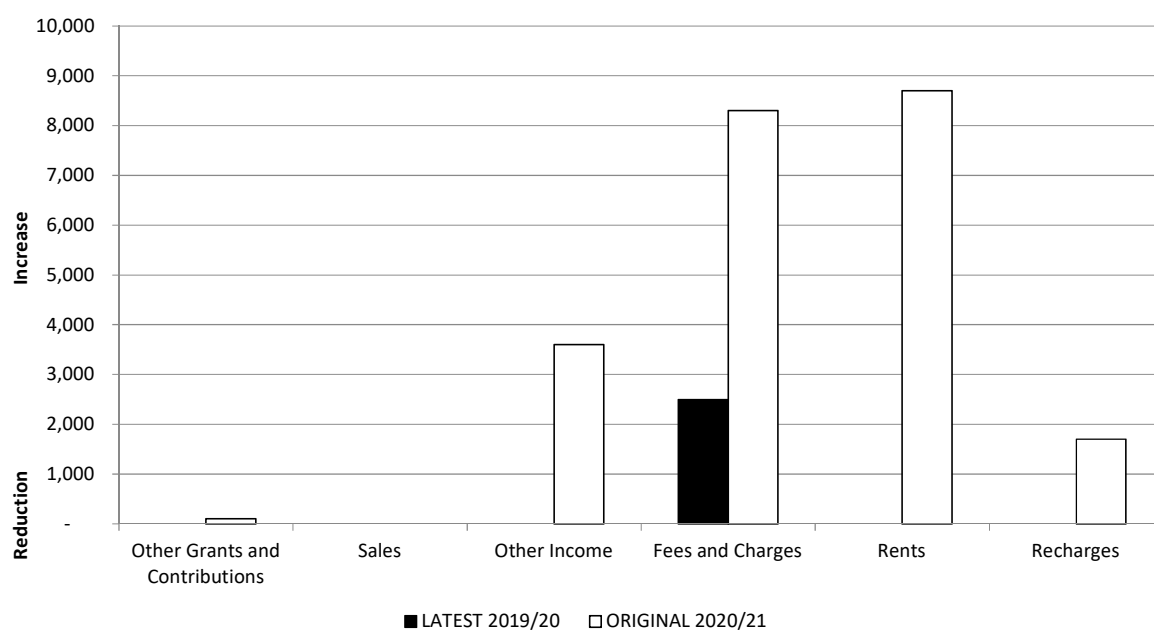
BUSINESS INCOME - 2020/21 BUDGETS



BUSINESS EXPENDITURE: CHANGE FROM 2019/20 ORIGINAL (£)



BUSINESS INCOME: CHANGE FROM 2019/20 ORIGINAL (£)



BUSINESS (DEVELOPMENT SERVICES)

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S1035 CHRISTMAS ILLUMINATIONS</u>				
DIRECT EXPENDITURE				
Supplies and Services	88,219	59,700	59,700	61,000
Third Party Payments	843	-	-	-
TOTAL DIRECT EXPENDITURE	89,062	59,700	59,700	61,000
DIRECT INCOME				
Other Income	(25,048)	(29,800)	(29,800)	(30,400)
TOTAL DIRECT INCOME	(25,048)	(29,800)	(29,800)	(30,400)
NET DIRECT (INCOME) / EXPENDITURE	64,014	29,900	29,900	30,600
Support Services	2,074	2,500	2,500	2,600
NET (INCOME) / EXPENDITURE TO SUMMARY	66,088	32,400	32,400	33,200

S1040 TCM - WARWICK

DIRECT EXPENDITURE				
Supplies and Services	34	-	-	-
TOTAL DIRECT EXPENDITURE	34	-	-	-

S1240 MARKETS + MOPS

DIRECT EXPENDITURE				
Premises	367	4,700	4,700	5,100
Supplies and Services	906	600	600	600
Third Party Payments	5,605	7,900	7,900	8,100
TOTAL DIRECT EXPENDITURE	6,878	13,200	13,200	13,800
DIRECT INCOME				
Fees and Charges	(5,331)	(8,200)	(8,200)	(8,400)
Rents	(30,792)	(31,000)	(31,000)	(31,600)
TOTAL DIRECT INCOME	(36,123)	(39,200)	(39,200)	(40,000)
NET DIRECT (INCOME) / EXPENDITURE	(29,244)	(26,000)	(26,000)	(26,200)
Support Services	4,619	2,800	4,600	4,700
NET (INCOME) / EXPENDITURE TO SUMMARY	(24,625)	(23,200)	(21,400)	(21,500)

BUSINESS (DEVELOPMENT SERVICES)**S1249 EVENTS MANAGEMENT**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Employees	153,194	163,500	170,000	175,100
Transport	721	2,900	2,900	2,900
Supplies and Services	199,487	84,800	176,800	86,400
Third Party Payments	2,754	1,000	31,100	1,100
TOTAL DIRECT EXPENDITURE	356,156	252,200	380,800	265,500
DIRECT INCOME				
Other Grants and Contributions	(7,322)	(4,200)	(4,200)	(4,300)
Other Income	(525)	-	-	-
Fees and Charges	(23,318)	(23,300)	(40,800)	(23,400)
TOTAL DIRECT INCOME	(31,165)	(27,500)	(45,000)	(27,700)
NET DIRECT (INCOME) / EXPENDITURE	324,991	224,700	335,800	237,800
Support Services	69,507	82,500	75,700	73,800
Recharges	(48,000)	(48,000)	(48,000)	(48,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	346,498	259,200	363,500	263,600

Variations:**Supplies and Services:**

Pub in The Park	12,000	-
Women's Cycle Tour	30,000	-
Men's Cycle Tour	45,000	-

Third Party Payments:

Economic Impact Assessment (Earmarked reserve)	30,000	-
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Fees and Charges

Pub in the Park and additional special events income	(17,000)	-
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S2004 LOCAL LOTTERY

DIRECT INCOME				
Other Income	-	-	-	(3,000)
TOTAL DIRECT INCOME	-	-	-	(3,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	(3,000)

BUSINESS (DEVELOPMENT SERVICES)

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S2005 ADVERTISING INCOME</u>				
DIRECT INCOME				
Fees and Charges	-	(15,000)	-	(15,000)
TOTAL DIRECT INCOME	-	(15,000)	-	(15,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(15,000)	-	(15,000)

Variations:Fees and Charges:

Project has slipped due to staff secondment

15,000

-

S2100 ORGANISATIONAL DEVELOPMENT

DIRECT EXPENDITURE				
Third Party Payments	-	30,000	-	-
TOTAL DIRECT EXPENDITURE	-	30,000	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	-	30,000	-	-

Variations:Third Party Payments:

Transferred to Committee Services salaries

(30,000)

(30,000)

BUSINESS (DEVELOPMENT SERVICES)

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S3170 KENILWORTH PUBLIC SERVICE CENTRE</u>				
DIRECT EXPENDITURE				
Premises	155,791	53,500	37,800	43,600
Supplies and Services	110	600	600	600
Third Party Payments	2,236	9,500	9,500	9,700
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	158,136	63,600	47,900	53,900
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
DIRECT INCOME				
Rents	(72,370)	(42,300)	(42,300)	(43,100)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT INCOME	(72,370)	(42,300)	(42,300)	(43,100)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET DIRECT (INCOME) / EXPENDITURE	85,766	21,300	5,600	10,800
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Support Services	16,750	22,400	21,400	20,800
Capital Charges	99,600	37,700	31,800	31,300
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	202,116	81,400	58,800	62,900
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Variations:Third Party Payments:

Reduction of Fuel Oil budget

(15,000)

(15,000)

S3550 TOURISM

DIRECT EXPENDITURE				
Supplies and Services	109,750	110,300	110,300	112,500
Third Party Payments	245	500	500	500
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	109,995	110,800	110,800	113,000
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Support Services	17,000	18,500	17,600	18,400
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	126,995	129,300	128,400	131,400
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

BUSINESS (DEVELOPMENT SERVICES)

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S3600 ECONOMIC DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	51,005	52,600	67,200	54,100
Transport	56	1,000	1,000	1,000
Supplies and Services	42,402	31,200	31,200	31,800
Third Party Payments	15,961	-	-	-
	<u>109,423</u>	<u>84,800</u>	<u>99,400</u>	<u>86,900</u>
TOTAL DIRECT EXPENDITURE	109,423	84,800	99,400	86,900
DIRECT INCOME				
Government Grants	(7,000)	-	-	-
Other Income	(315)	-	-	-
	<u>(7,315)</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL DIRECT INCOME	(7,315)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	102,108	84,800	99,400	86,900
Support Services	81,337	71,800	81,000	81,600
	<u>81,337</u>	<u>71,800</u>	<u>81,000</u>	<u>81,600</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	183,445	156,600	180,400	168,500
	<u><u>183,445</u></u>	<u><u>156,600</u></u>	<u><u>180,400</u></u>	<u><u>168,500</u></u>

Variations:Employees

Compromise Agreement

12,600

-

Support Services:

Change in allocations

9,200

9,800

S3650 ECONOMIC REGENERATION

Support Services	67,471	80,800	70,600	73,300
Capital Charges	581,047	-	-	-
	<u>648,518</u>	<u>80,800</u>	<u>70,600</u>	<u>73,300</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	648,518	80,800	70,600	73,300
	<u><u>648,518</u></u>	<u><u>80,800</u></u>	<u><u>70,600</u></u>	<u><u>73,300</u></u>

Variations:Support Services:

Change in allocations

(10,200)

(7,500)

BUSINESS (DEVELOPMENT SERVICES)

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S3660 ENTERPRISE DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	108,933	115,100	117,600	120,300
Premises	93,354	88,100	87,600	91,800
Transport	3,358	3,000	3,000	3,100
Supplies and Services	51,825	26,900	26,900	34,700
Third Party Payments	5,289	2,600	2,600	2,600
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	262,759	235,700	237,700	252,500
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
DIRECT INCOME				
Fees and Charges	(29,041)	(15,900)	(15,900)	(23,900)
Rents	(252,870)	(247,000)	(247,000)	(253,400)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT INCOME	(281,911)	(262,900)	(262,900)	(277,300)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET DIRECT (INCOME) / EXPENDITURE	(19,152)	(27,200)	(25,200)	(24,800)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Support Services	38,219	44,300	47,500	46,100
Capital Charges	319,088	125,100	143,700	140,600
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	338,155	142,200	166,000	161,900
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Variations:Capital charges

Increase in Depreciation

13,900

13,900

BUSINESS (DEVELOPMENT SERVICES)

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S3676 26 HAMILTON TERRACE</u>				
DIRECT EXPENDITURE				
Premises	9,545	10,000	9,800	10,300
Supplies and Services	16,055	15,900	15,900	16,200
TOTAL DIRECT EXPENDITURE	25,600	25,900	25,700	26,500
DIRECT INCOME				
Fees and Charges	(2,160)	(1,400)	(1,400)	(1,400)
Rents	(55,887)	(45,800)	(45,800)	(46,700)
TOTAL DIRECT INCOME	(58,047)	(47,200)	(47,200)	(48,100)
NET DIRECT (INCOME) / EXPENDITURE	(32,446)	(21,300)	(21,500)	(21,600)
Support Services	721	800	900	900
NET (INCOME) / EXPENDITURE TO SUMMARY	(31,725)	(20,500)	(20,600)	(20,700)

BUSINESS (DEVELOPMENT SERVICES)**S4570 POLICY AND PROJECTS**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Employees	658,084	743,800	776,400	769,200
Premises	6,637	-	-	-
Transport	2,910	1,800	1,800	1,800
Supplies and Services	15,110	2,400	2,600	2,600
Third Party Payments	222,343	37,300	137,000	38,000
TOTAL DIRECT EXPENDITURE	905,082	785,300	917,800	811,600
DIRECT INCOME				
Government Grants	(34,721)	-	-	-
Other Grants and Contributions	(100,000)	-	-	-
Sales	(53,908)	-	-	-
Other Income	(84,200)	(84,200)	(84,200)	(85,900)
TOTAL DIRECT INCOME	(272,829)	(84,200)	(84,200)	(85,900)
NET DIRECT (INCOME) / EXPENDITURE	632,253	701,100	833,600	725,700
Support Services	194,721	265,700	223,200	221,600
Capital Charges	100,000	-	9,991,000	-
Recharges	(30)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	926,944	966,800	11,047,800	947,300

Variations:Employees:

Increase in IAS19 Pension charges	28,000	26,500
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Third Party Payments:

Proposed School Bishops Tachbrook	50,000	-
Kenilworth School	35,200	
Inward Investment support	14,500	

Capital Charges

Kenilworth School HIF Grant	9,951,000	-
East Kenilworth Wardens Relocation	40,000	

Support Services:

Change in allocations	(42,500)	(44,100)
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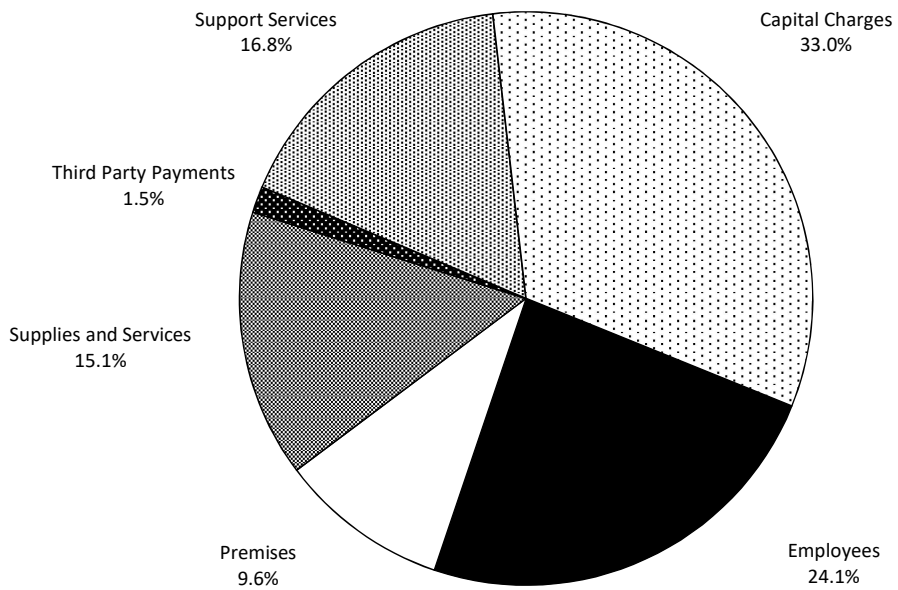
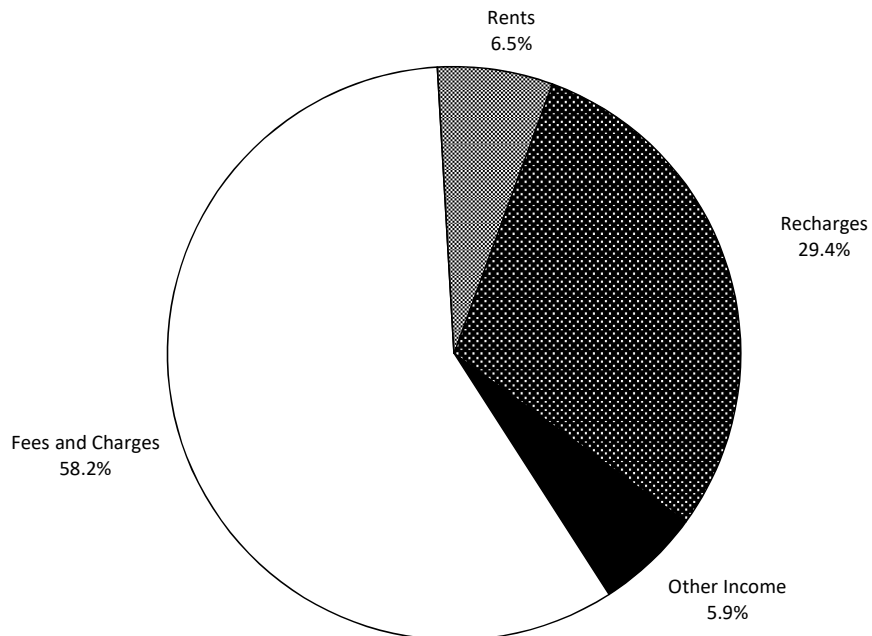
	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>CULTURAL SERVICES</u>				
S1275 GOLF COURSE	111,537	37,000	180,300	24,200
S1280 EDMONDSCOTE SPORTS TRACK	244,784	169,400	187,700	187,200
S1288 OUTDOOR RECREATION	322,632	168,300	183,700	214,900
S1261 COMMONWEALTH GAMES 2022	86,410	88,000	177,800	185,300
S1295 LILLINGTON COMMUNITY CENTRE	28,754	10,200	12,500	11,700
S1297 CLIENT MONITORING TEAM	662,803	(495,200)	(440,600)	(713,600)
S1305 YOUTH SPORT DEVELOPMENT	110,682	118,500	114,500	115,800
S1313 HEAD OF CULTURAL SERVICES	-	-	-	-
S1330 TOWN HALL FACILITIES	-	14,400	-	600
S1335 ROYAL SPA CENTRE	1,062,534	919,700	931,900	903,000
S1356 CATERING CONTRACT	(20,550)	(56,900)	(60,200)	(62,300)
S1365 SPORTS FACILITIES ADMIN	352	-	-	-
S1367 SPORTS & LEISURE OPTIONS	854,831	242,700	424,300	234,000
S1370 ST. NICHOLAS PARK LC	643,407	726,000	401,100	388,800
S1375 ABBEY FIELDS SP	159,587	154,900	162,000	157,800
S1380 NEWBOLD COMYN LC	4,089,386	1,323,600	481,000	475,600
S1385 CASTLE FARM RC	130,852	122,000	116,200	113,900
S1390 MYTON SCHOOL DUAL USE	(56)	-	1,800	1,800
S1400 MEADOW COMMUNITY SPORTS CENTRE	4,692	-	4,500	4,500
S1405 ROYAL PUMP ROOMS	1,562,662	1,423,600	1,527,800	1,579,800
S3550 TOURISM	52,300	46,100	47,000	49,400
TOTAL CULTURAL SERVICES	10,107,599	5,012,300	4,453,300	3,872,400

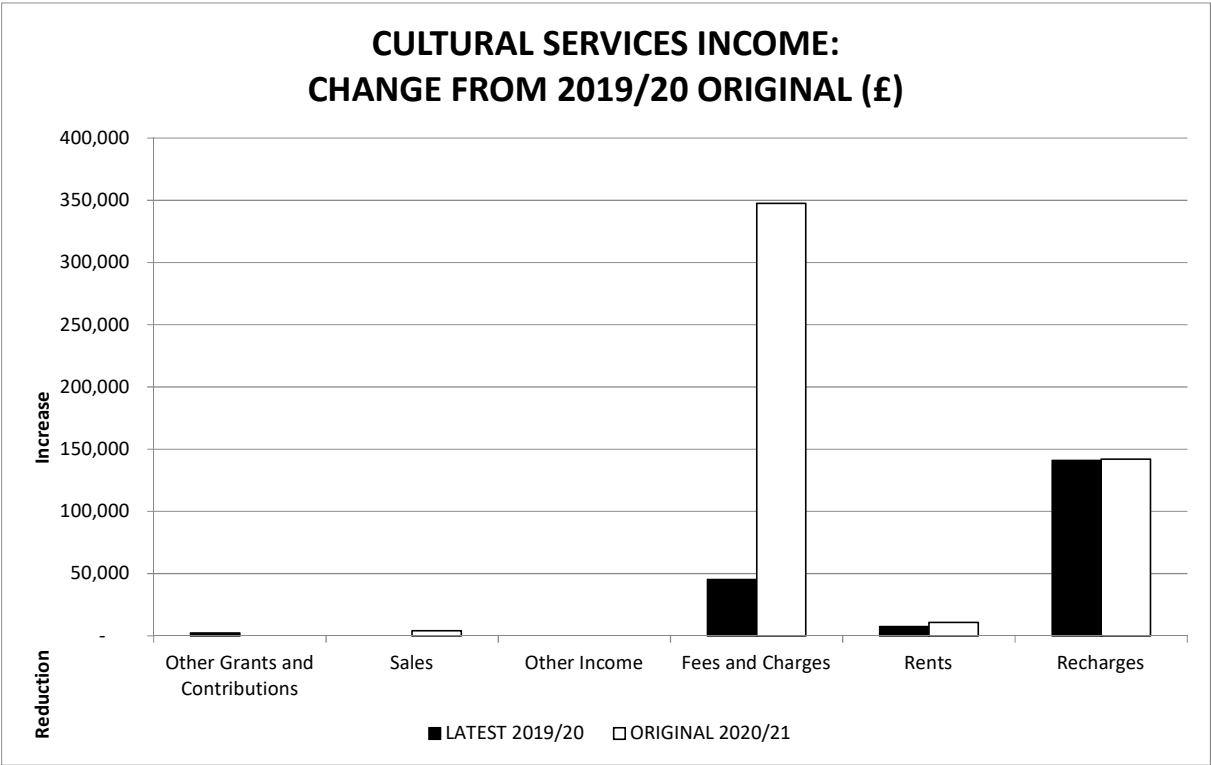
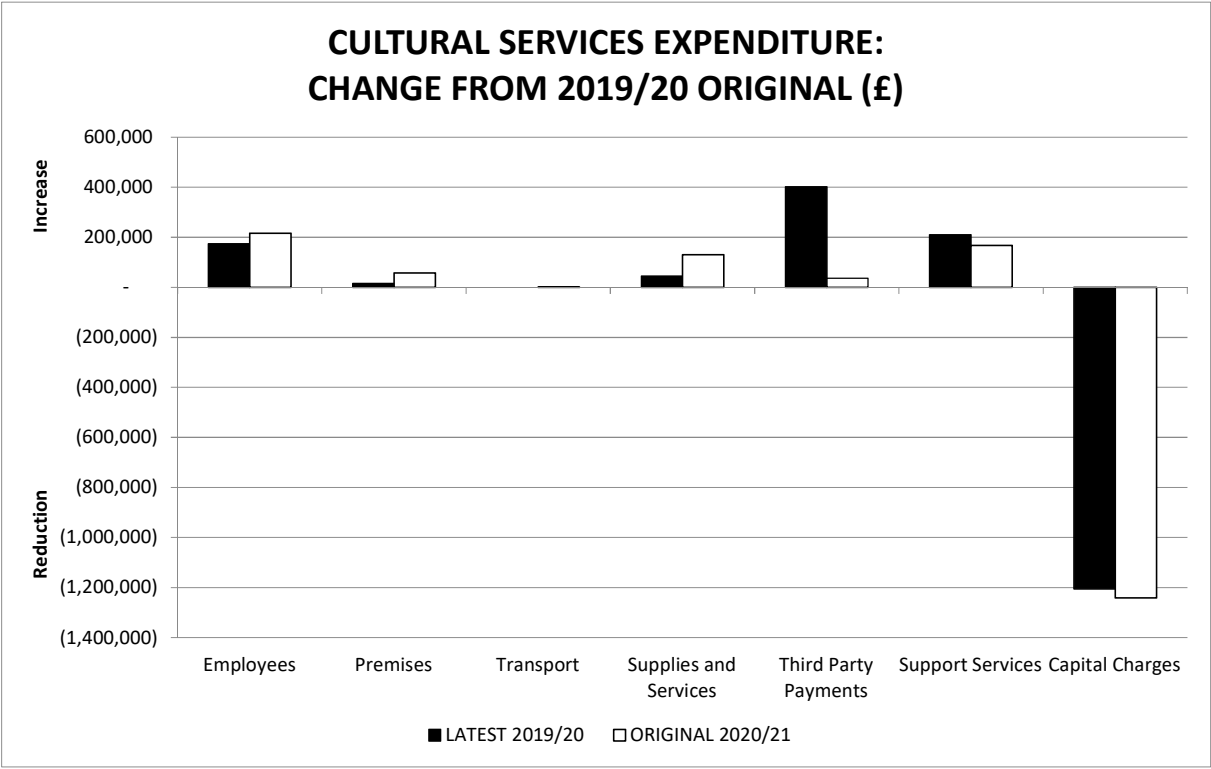
SUBJECTIVE ANALYSIS:**EXPENDITURE:**

Employees	1,631,877	1,572,900	1,746,400	1,788,600
Premises	1,042,895	656,400	671,100	713,200
Transport	2,232	3,100	3,100	3,900
Supplies and Services	1,360,346	991,900	1,035,600	1,121,500
Third Party Payments	1,201,317	73,200	474,000	108,800
Support Services	1,161,475	1,078,100	1,287,800	1,245,900
Capital Charges	6,518,773	3,692,200	2,487,000	2,450,600
TOTAL EXPENDITURE	12,918,916	8,067,800	7,705,000	7,432,500

INCOME:

Government Grants	(3,015)	-	-	-
Other Grants and Contributions	(24,425)	-	(2,400)	-
Sales	(215,737)	(203,300)	(203,300)	(207,500)
Other Income	(4,579)	(1,100)	(1,100)	(1,100)
Fees and Charges	(1,301,445)	(1,725,200)	(1,770,600)	(2,072,600)
Rents	(223,117)	(221,900)	(229,500)	(232,700)
Recharges	(1,038,997)	(904,000)	(1,044,800)	(1,046,200)
TOTAL INCOME	(2,811,316)	(3,055,500)	(3,251,700)	(3,560,100)
NET COST OF CULTURAL SERVICES	10,107,599	5,012,300	4,453,300	3,872,400

CULTURAL SERVICES EXPENDITURE - 2020/21 BUDGETS**CULTURAL SERVICES INCOME - 2020/21 BUDGETS**



CULTURAL SERVICES**S1275 GOLF COURSE**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Premises	17,233	12,800	11,900	7,900
Supplies and Services	458	-	-	-
Third Party Payments	95,618	-	152,800	-
TOTAL DIRECT EXPENDITURE	113,308	12,800	164,700	7,900
DIRECT INCOME				
Other Grants and Contributions	(17,500)	-	-	-
TOTAL DIRECT INCOME	(17,500)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	95,808	12,800	164,700	7,900
Support Services	15,729	24,200	15,600	16,300
NET (INCOME) / EXPENDITURE TO SUMMARY	111,537	37,000	180,300	24,200

Variations:**Third Party Payments:**

Consultants Fees (from contingency / earmarked reserves)	74,000	-
Grounds Maintenance Costs	73,800	-

CULTURAL SERVICES

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S1280 EDMONDSCOTE SPORTS TRACK</u>				
DIRECT EXPENDITURE				
Premises	85,264	17,600	29,900	32,700
Supplies and Services	13,138	3,500	3,500	3,500
Third Party Payments	11,256	12,400	12,400	12,600
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	109,658	33,500	45,800	48,800
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
DIRECT INCOME				
Fees and Charges	(21,713)	(17,000)	(17,000)	(17,500)
Rents	(256)	(200)	(200)	(200)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT INCOME	(21,968)	(17,200)	(17,200)	(17,700)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET DIRECT (INCOME) / EXPENDITURE	87,690	16,300	28,600	31,100
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Support Services	32,774	32,000	34,900	35,200
Capital Charges	124,320	121,100	124,200	120,900
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	244,784	169,400	187,700	187,200
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Variations:Premises

Business Rates

12,600

12,900

CULTURAL SERVICES

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S1288 OUTDOOR RECREATION</u>				
DIRECT EXPENDITURE				
Premises	43,231	31,300	31,000	62,200
Transport	-	300	300	300
Supplies and Services	106,725	4,800	9,600	9,800
Third Party Payments	73,770	55,000	55,000	55,900
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	223,727	91,400	95,900	128,200
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
DIRECT INCOME				
Fees and Charges	(27,439)	(33,000)	(32,300)	(33,100)
Rents	(13,350)	(14,900)	(14,900)	(15,200)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT INCOME	(40,789)	(47,900)	(47,200)	(48,300)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET DIRECT (INCOME) / EXPENDITURE	182,938	43,500	48,700	79,900
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Support Services	73,458	59,900	76,900	78,200
Capital Charges	66,237	64,900	58,100	56,800
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	322,632	168,300	183,700	214,900
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Variations:Premises

Cleaning Contract

12,500 29,100

Support Services:

Change in allocations

17,000 18,300

CULTURAL SERVICES**S1261 COMMONWEALTH GAMES 2022**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Employees	44,734	51,800	53,600	58,100
Transport	137	-	-	800
Supplies and Services	11,234	34,800	45,800	68,700
Third Party Payments	4,439	-	51,800	31,000
TOTAL DIRECT EXPENDITURE	60,543	86,600	151,200	158,600
Support Services	25,867	1,400	26,600	26,700
NET (INCOME) / EXPENDITURE TO SUMMARY	86,410	88,000	177,800	185,300

Variations:Supplies and Services

Events (March Exec)	11,000	-
Reserve allocation (March Exec)	-	68,700

Third Party Payments

Grounds Maintenance (March Exec)	20,000	20,000
Consultants Fees (March Exec)	31,800	11,000

Support Services

Change in allocations	25,200	25,300
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S1295 LILLINGTON COMMUNITY CENTRE

DIRECT EXPENDITURE				
Employees	4,581	4,700	4,700	4,800
Premises	18,016	3,300	3,200	3,100
Supplies and Services	24	200	200	200
TOTAL DIRECT EXPENDITURE	22,620	8,200	8,100	8,100
DIRECT INCOME				
Rents	(5,583)	(8,000)	(8,000)	(8,400)
TOTAL DIRECT INCOME	(5,583)	(8,000)	(8,000)	(8,400)
NET DIRECT (INCOME) / EXPENDITURE	17,038	200	100	(300)
Support Services	6,889	5,300	7,800	7,500
Capital Charges	4,827	4,700	4,600	4,500
NET (INCOME) / EXPENDITURE TO SUMMARY	28,754	10,200	12,500	11,700

CULTURAL SERVICES

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S1297 CLIENT MONITORING TEAM</u>				
DIRECT EXPENDITURE				
Employees	204,741	195,700	220,000	236,500
Transport	579	1,000	1,000	1,000
Supplies and Services	3,285	10,100	10,200	10,200
Third Party Payments	502,000	-	-	-
	<u>710,605</u>	<u>206,800</u>	<u>231,200</u>	<u>247,700</u>
TOTAL DIRECT EXPENDITURE	710,605	206,800	231,200	247,700
DIRECT INCOME				
Fees and Charges	-	(635,400)	(635,400)	(922,500)
	<u>-</u>	<u>(635,400)</u>	<u>(635,400)</u>	<u>(922,500)</u>
TOTAL DIRECT INCOME	-	(635,400)	(635,400)	(922,500)
NET DIRECT (INCOME) / EXPENDITURE	710,605	(428,600)	(404,200)	(674,800)
Support Services	118,498	113,500	129,900	127,500
Recharges	(166,300)	(180,100)	(166,300)	(166,300)
	<u>662,803</u>	<u>(495,200)</u>	<u>(440,600)</u>	<u>(713,600)</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	662,803	(495,200)	(440,600)	(713,600)

Variations:**Employees:**

FFP Project Officer	12,500	25,900
IAS 19 Pension adjustment	9,200	12,000

Fees and Charges:

Concession Fees due from SLM Contract	-	(287,100)
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Support Services:

Change in allocations	16,400	14,000
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Recharges:

Change in allocations	13,800	13,800
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CULTURAL SERVICES

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S1305 YOUTH SPORT DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	-	2,600	2,100	2,700
Supplies and Services	31,911	32,600	32,600	32,700
Third Party Payments	223	-	-	-
	<u>32,134</u>	<u>35,200</u>	<u>34,700</u>	<u>35,400</u>
TOTAL DIRECT EXPENDITURE				
Support Services	78,548	83,300	79,800	80,400
	<u>110,682</u>	<u>118,500</u>	<u>114,500</u>	<u>115,800</u>
NET (INCOME) / EXPENDITURE TO SUMMARY				
	<u><u>110,682</u></u>	<u><u>118,500</u></u>	<u><u>114,500</u></u>	<u><u>115,800</u></u>

S1313 HEAD OF CULTURAL SERVICES

DIRECT EXPENDITURE				
Employees	94,941	94,700	98,100	100,000
Transport	18	-	-	-
Supplies and Services	312	300	300	300
	<u>95,271</u>	<u>95,000</u>	<u>98,400</u>	<u>100,300</u>
TOTAL DIRECT EXPENDITURE				
Support Services	13,872	14,100	11,800	12,000
Recharges	(109,143)	(109,100)	(110,200)	(112,300)
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
NET (INCOME) / EXPENDITURE TO SUMMARY				
	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>

CULTURAL SERVICES**S1330 TOWN HALL FACILITIES**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Employees	171,506	194,000	199,300	204,500
Premises	163,369	133,100	130,600	135,100
Supplies and Services	17,230	13,100	15,000	17,700
Third Party Payments	2,447	1,200	1,200	1,200
TOTAL DIRECT EXPENDITURE	354,551	341,400	346,100	358,500
DIRECT INCOME				
Fees and Charges	(68,716)	(65,800)	(67,300)	(67,300)
Rents	(38,077)	(40,900)	(40,900)	(41,800)
TOTAL DIRECT INCOME	(106,792)	(106,700)	(108,200)	(109,100)
NET DIRECT (INCOME) / EXPENDITURE	247,759	234,700	237,900	249,400
Support Services	155,981	179,400	196,200	187,400
Capital Charges	251,114	215,100	225,500	222,700
Recharges	(654,854)	(614,800)	(659,600)	(658,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	14,400	-	600

Variations:Support Services

Change in allocations

16,800

8,000

Recharges

Change in allocations

(44,800)

(44,100)

CULTURAL SERVICES

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S1335 ROYAL SPA CENTRE</u>				
DIRECT EXPENDITURE				
Employees	485,760	482,400	503,700	511,600
Premises	318,393	153,700	145,900	151,700
Transport	697	300	300	300
Supplies and Services	988,841	789,000	790,700	806,200
Third Party Payments	181	4,300	4,300	4,400
	<u>1,793,872</u>	<u>1,429,700</u>	<u>1,444,900</u>	<u>1,474,200</u>
TOTAL DIRECT EXPENDITURE				
	1,793,872	1,429,700	1,444,900	1,474,200
DIRECT INCOME				
Government Grants	(3,015)	-	-	-
Sales	(182,187)	(188,100)	(188,100)	(191,900)
Fees and Charges	(1,168,613)	(967,500)	(1,011,000)	(1,030,600)
	<u>(1,353,815)</u>	<u>(1,155,600)</u>	<u>(1,199,100)</u>	<u>(1,222,500)</u>
TOTAL DIRECT INCOME				
	(1,353,815)	(1,155,600)	(1,199,100)	(1,222,500)
NET DIRECT (INCOME) / EXPENDITURE				
	440,056	274,100	245,800	251,700
Support Services	262,435	267,200	302,100	275,700
Capital Charges	360,043	378,400	384,000	375,600
Recharges	-	-	-	-
	<u>1,062,534</u>	<u>919,700</u>	<u>931,900</u>	<u>903,000</u>
NET (INCOME) / EXPENDITURE TO SUMMARY				
	1,062,534	919,700	931,900	903,000

Variations:Employees:

IAS19 Pension adjustment
Casual Staff

14,100 15,400
15,000 15,000

Supplies and Services:

Inflation

- 14,200

Fees and Charges:

Increased activity

(43,500) (63,100)

Support Services:

Change in allocations

34,900 8,500

CULTURAL SERVICES**S1356 CATERING CONTRACT**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Premises	22,460	28,400	31,700	32,200
Supplies and Services	28,544	-	4,300	2,000
Third Party Payments	8,244	-	-	-
TOTAL DIRECT EXPENDITURE	59,248	28,400	36,000	34,200
DIRECT INCOME				
Rents	(85,352)	(94,100)	(101,700)	(102,000)
TOTAL DIRECT INCOME	(85,352)	(94,100)	(101,700)	(102,000)
NET DIRECT (INCOME) / EXPENDITURE	(26,105)	(65,700)	(65,700)	(67,800)
Support Services	5,555	8,800	5,500	5,500
NET (INCOME) / EXPENDITURE TO SUMMARY	(20,550)	(56,900)	(60,200)	(62,300)

S1365 SPORTS FACILITIES ADMIN

DIRECT EXPENDITURE				
Premises	23	-	-	-
Supplies and Services	191	-	-	-
Third Party Payments	139	-	-	-
TOTAL DIRECT EXPENDITURE	352	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	352	-	-	-

CULTURAL SERVICES

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S1367 SPORTS & LEISURE OPTIONS</u>				
DIRECT EXPENDITURE				
Employees	160,710	120,300	152,100	128,500
Transport	44	-	-	-
Supplies and Services	3,248	-	-	-
Third Party Payments	496,737	300	176,500	1,200
	<u>660,739</u>	<u>120,600</u>	<u>328,600</u>	<u>129,700</u>
TOTAL DIRECT EXPENDITURE	660,739	120,600	328,600	129,700
DIRECT INCOME				
Sales	(130)	-	-	-
Fees and Charges	(12,065)	(6,000)	(6,000)	-
	<u>(12,195)</u>	<u>(6,000)</u>	<u>(6,000)</u>	<u>-</u>
TOTAL DIRECT INCOME	(12,195)	(6,000)	(6,000)	-
NET DIRECT (INCOME) / EXPENDITURE	648,545	114,600	322,600	129,700
Support Services	205,191	128,100	210,400	213,000
Capital	109,796	-	-	-
Recharges	(108,700)	-	(108,700)	(108,700)
	<u>854,831</u>	<u>242,700</u>	<u>424,300</u>	<u>234,000</u>
NET DIRECT (INCOME) / EXPENDITURE	854,831	242,700	424,300	234,000

Variations:Employees:

Temporary posts and post extensions	29,800	7,000
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Third Party Payments:

Earmarked Reserves carried forward from 2018/19	175,300	-
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Support Services

Change in allocations	82,300	84,900
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Recharges

Change in allocations	(108,700)	(108,700)
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CULTURAL SERVICES**S1370 ST. NICHOLAS PARK LC**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Premises	5,218	-	7,400	100
Supplies and Services	242	-	-	-
TOTAL DIRECT EXPENDITURE	5,460	-	7,400	100
DIRECT INCOME				
Fees and Charges	(107)	-	-	-
TOTAL DIRECT INCOME	(107)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	5,354	-	7,400	100
Capital Charges	638,054	726,000	393,700	388,700
NET (INCOME) / EXPENDITURE TO SUMMARY	643,407	726,000	401,100	388,800

Variations:Capital Charges

Reduction in depreciation due to impairment

(325,400)

(325,400)

S1375 ABBEY FIELDS SP

DIRECT EXPENDITURE				
Premises	476	-	-	-
Supplies and Services	388	-	-	-
TOTAL DIRECT EXPENDITURE	864	-	-	-
Capital Charges	158,723	154,900	162,000	157,800
NET (INCOME) / EXPENDITURE TO SUMMARY	159,587	154,900	162,000	157,800

CULTURAL SERVICES

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S1380 NEWBOLD COMYN LC</u>				
DIRECT EXPENDITURE				
Premises	188	-	-	-
Supplies and Services	60	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	248	-	-	-
Capital Charges	4,089,139	1,323,600	481,000	475,600
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	4,089,386	1,323,600	481,000	475,600
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Variations:**Capital Charges**

Notional Interest	(171,200)	(176,600)
Reduction in depreciation due to impairment	(671,400)	(671,400)

S1385 CASTLE FARM RC

DIRECT EXPENDITURE				
Premises	1,961	-	-	-
Supplies and Services	1,321	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	3,282	-	-	-
Capital Charges	127,570	122,000	116,200	113,900
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	130,852	122,000	116,200	113,900
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

CULTURAL SERVICES

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S1390 MYTON SCHOOL DUAL USE</u>				
DIRECT EXPENDITURE				
Supplies and Services	(56)	-	1,800	1,800
TOTAL DIRECT EXPENDITURE	(56)	-	1,800	1,800
NET (INCOME) / EXPENDITURE TO SUMMARY	(56)	-	1,800	1,800

S1400 MEADOW COMMUNITY SPORTS CENTRE

DIRECT EXPENDITURE				
Supplies and Services	192	-	-	-
TOTAL DIRECT EXPENDITURE	192	-	-	-
Support Services	4,500	-	4,500	4,500
NET (INCOME) / EXPENDITURE TO SUMMARY	4,692	-	4,500	4,500

CULTURAL SERVICES

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S1405 ROYAL PUMP ROOMS</u>				
DIRECT EXPENDITURE				
Employees	437,550	397,800	482,800	510,200
Premises	351,944	258,600	261,900	269,800
Transport	757	1,500	1,500	1,500
Supplies and Services	123,319	90,500	108,600	155,200
Third Party Payments	6,263	-	20,000	2,500
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	919,833	748,400	874,800	939,200
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
DIRECT INCOME				
Other Grants and Contributions	(6,925)	-	(2,400)	-
Sales	(13,414)	(1,900)	(1,900)	(2,000)
Other Income	(4,579)	(1,100)	(1,100)	(1,100)
Fees and Charges	(2,725)	-	(1,100)	(1,100)
Rents	(80,500)	(63,800)	(63,800)	(65,100)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT INCOME	(108,143)	(66,800)	(70,300)	(69,300)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET DIRECT (INCOME) / EXPENDITURE	811,690	681,600	804,500	869,900
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Support Services	162,021	160,500	185,600	175,800
Capital Charges	588,951	581,500	537,700	534,100
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	1,562,662	1,423,600	1,527,800	1,579,800
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Variations:Employees:

Strategic Arts Project (March Exec)	51,500	56,500
Casual Staff	25,000	25,000
IAS 19 Pension adjustments	19,700	23,100

Supplies and Services:

Strategic Arts Project (March Exec)	18,100	-
Arts Active Framework	-	58,500

Support Services:

Change in allocations	25,100	15,300
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Capital Charges

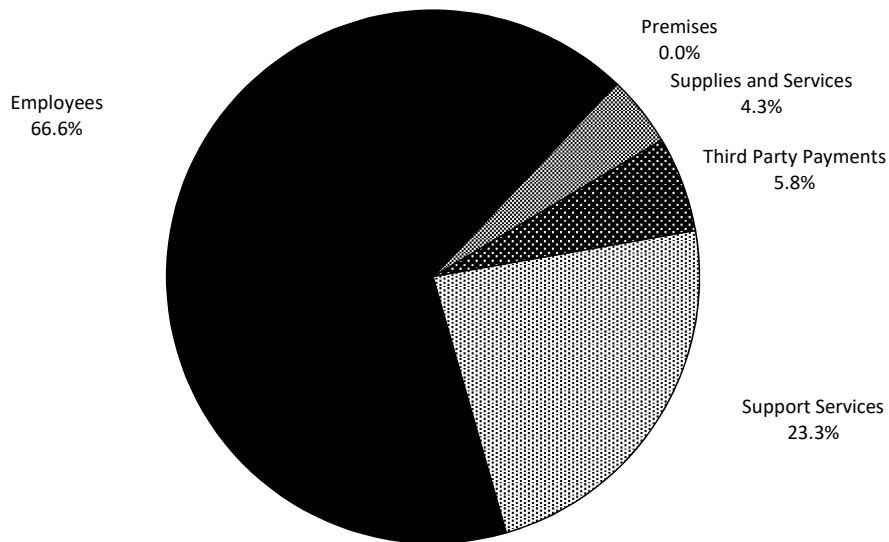
Notional Interest	(27,800)	(31,400)
Depreciation	(16,000)	(16,000)

CULTURAL SERVICES

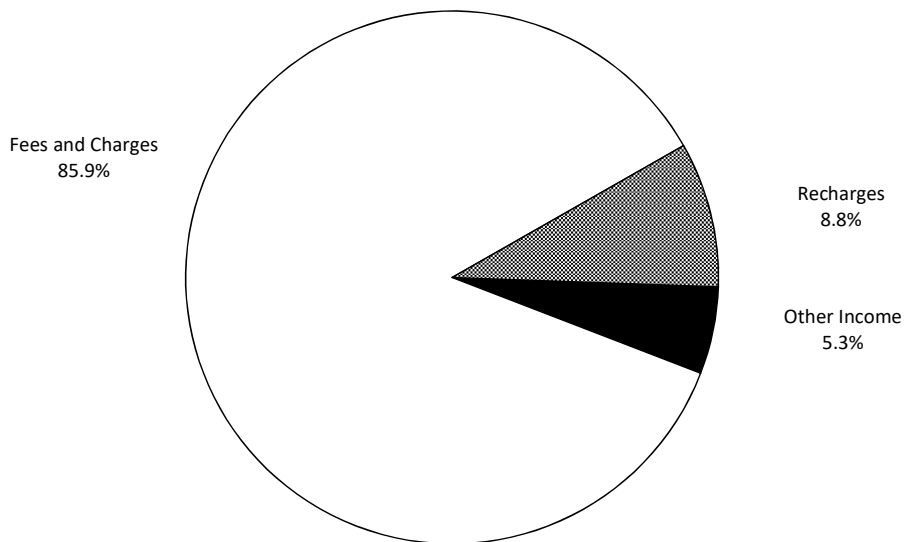
	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S3550 TOURISM</u>				
DIRECT EXPENDITURE				
Employees	27,356	28,900	30,000	31,700
Premises	15,120	17,600	17,600	18,400
Supplies and Services	29,740	13,000	13,000	13,200
TOTAL DIRECT EXPENDITURE	72,216	59,500	60,600	63,300
DIRECT INCOME				
Sales	(20,007)	(13,300)	(13,300)	(13,600)
Fees and Charges	(68)	(500)	(500)	(500)
TOTAL DIRECT INCOME	(20,075)	(13,800)	(13,800)	(14,100)
NET DIRECT (INCOME) / EXPENDITURE	52,141	45,700	46,800	49,200
Support Services	159	400	200	200
NET (INCOME) / EXPENDITURE TO SUMMARY	52,300	46,100	47,000	49,400

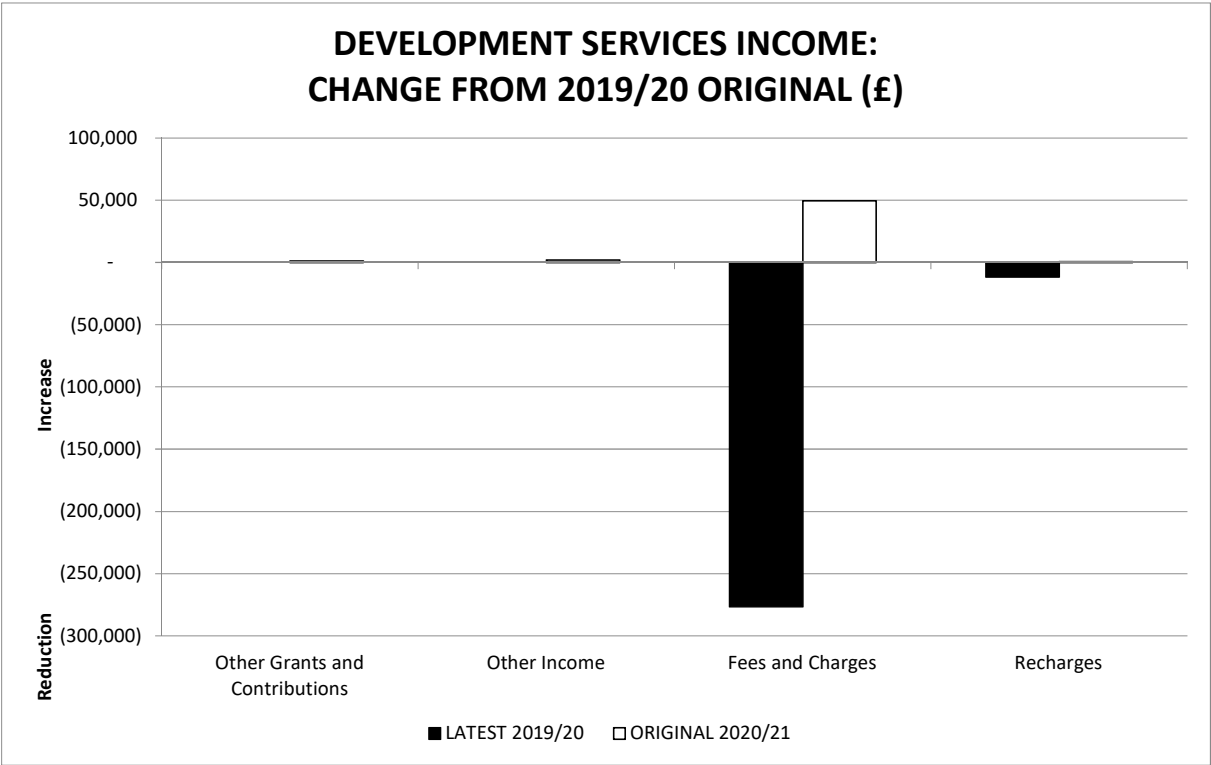
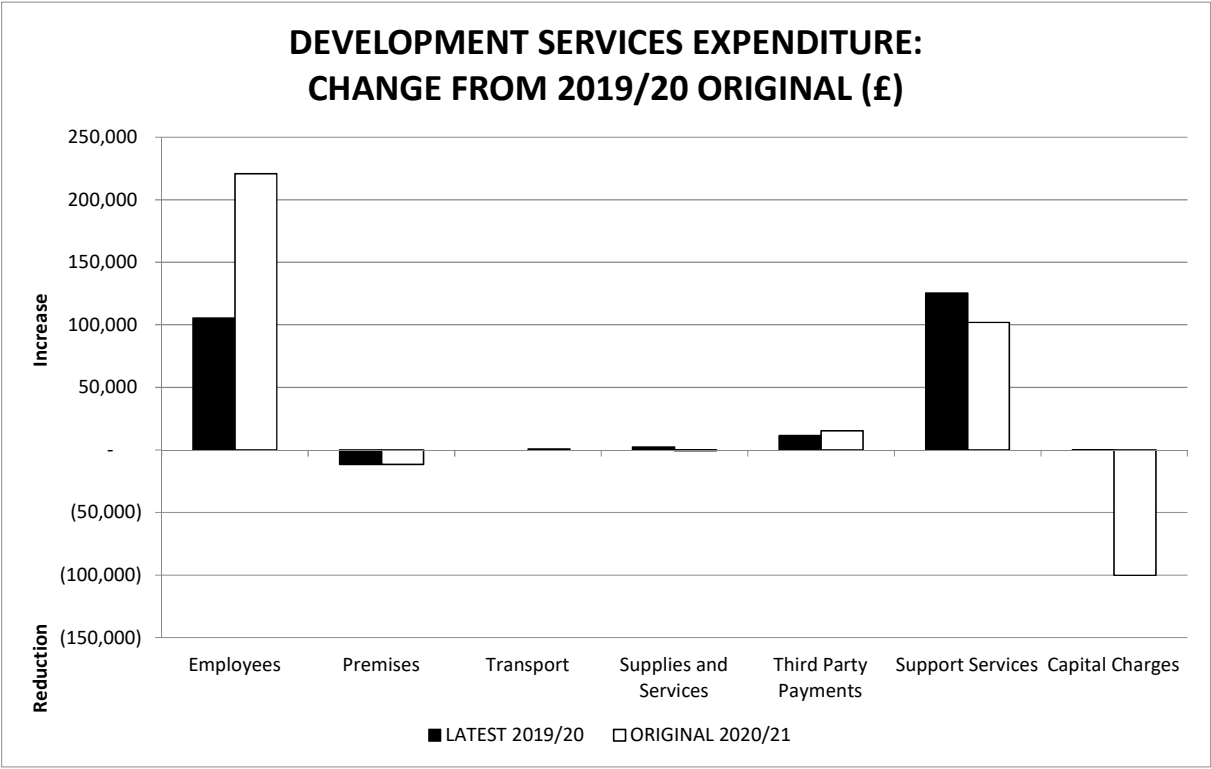
	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>DEVELOPMENT SERVICES</u>				
S4510 DEVELOPMENT SERVICES MGT	-	-	-	(100)
S4540 DEVELOPMENT CONTROL	246,125	(8,700)	552,400	175,800
S4570 POLICY AND PROJECTS	3,440	-	-	-
S4600 BUILDING CONTROL	88,923	186,500	102,200	138,800
S4840 LOCAL LAND CHARGES	(20,505)	(51,300)	(7,000)	(15,200)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DEVELOPMENT SERVICES	317,983	126,500	647,600	299,300
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
 <u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	2,014,035	2,092,200	2,197,500	2,312,900
Premises	-	11,500	-	-
Transport	36,685	38,400	38,400	39,100
Supplies and Services	114,728	112,700	115,000	112,100
Third Party Payments	262,722	187,100	198,400	202,400
Support Services	774,204	710,700	836,100	812,500
Capital Charges	282	100,800	100,600	600
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL EXPENDITURE	3,202,657	3,253,400	3,486,000	3,479,600
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
<u>INCOME:</u>				
Government Grants	(500)	-	-	-
Other Grants and Contributions	-	(60,000)	(60,000)	(61,200)
Other Income	(106,319)	(105,100)	(105,100)	(107,200)
Fees and Charges	(2,545,413)	(2,682,800)	(2,406,100)	(2,732,300)
Rents	-	-	-	-
Recharges	(232,441)	(279,000)	(267,200)	(279,600)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL INCOME	(2,884,674)	(3,126,900)	(2,838,400)	(3,180,300)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET COST OF DEVELOPMENT SERVICES	317,983	126,500	647,600	299,300
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

DEVELOPMENT SERVICES EXPENDITURE - 2020/21 BUDGETS



DEVELOPMENT SERVICES INCOME - 2020/21 BUDGETS





DEVELOPMENT SERVICES

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S4510 DEVELOPMENT SERVICES MGT</u>				
DIRECT EXPENDITURE				
Employees	89,221	93,000	96,400	100,100
Transport	120	500	500	500
Supplies and Services	15,578	9,400	9,700	6,600
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	104,919	102,900	106,600	107,200
Support Services	35,840	44,000	42,500	44,000
Capital Charges	282	800	600	600
Recharges	(141,041)	(147,700)	(149,700)	(151,900)
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	(100)
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

DEVELOPMENT SERVICES**S4540 DEVELOPMENT CONTROL**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Employees	1,183,531	1,172,700	1,281,800	1,340,400
Transport	4,793	7,200	7,200	7,300
Supplies and Services	64,400	62,100	64,200	63,800
Third Party Payments	214,182	131,800	143,100	146,000
TOTAL DIRECT EXPENDITURE	1,466,907	1,373,800	1,496,300	1,557,500
DIRECT INCOME				
Other Income	(836)	(100)	(100)	(100)
Other Grants and Contributions	-	(60,000)	(60,000)	(61,200)
Fees and Charges	(1,648,079)	(1,771,200)	(1,451,500)	(1,773,600)
TOTAL DIRECT INCOME	(1,648,915)	(1,831,300)	(1,511,600)	(1,834,900)
NET DIRECT (INCOME) / EXPENDITURE	(182,008)	(457,500)	(15,300)	(277,400)
Support Services	507,133	427,800	546,700	533,800
Capital Charges	-	100,000	100,000	-
Recharges	(79,000)	(79,000)	(79,000)	(80,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	246,125	(8,700)	552,400	175,800

Variations:Employees:

Reserve funded posts	59,000	119,400
IAS19 Pension adjustments	48,800	62,200

Fees and Charges:

Income Budget reduced forecast	320,000	-
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Support Services

Change in allocations	118,900	106,000
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Capital charges

One-off spend not required in 2020/21 (Warwick Town Wall)	-	(100)
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S4570 POLICY AND PROJECTS

DIRECT EXPENDITURE				
Third Party Payments	3,440	-	-	-
TOTAL DIRECT EXPENDITURE	3,440	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	3,440	-	-	-

DEVELOPMENT SERVICES**S4600 BUILDING CONTROL**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Employees	741,138	826,400	819,200	872,300
Premises	-	11,500	-	-
Transport	31,772	30,700	30,700	31,300
Supplies and Services	26,407	30,800	31,000	31,400
Third Party Payments	3,215	5,700	5,700	5,800
TOTAL DIRECT EXPENDITURE	802,532	905,100	886,600	940,800
DIRECT INCOME				
Government Grants	(500)	-	-	-
Other Income	(105,483)	(105,000)	(105,000)	(107,100)
Fees and Charges	(773,399)	(767,600)	(843,600)	(843,700)
TOTAL DIRECT INCOME	(879,382)	(872,600)	(948,600)	(950,800)
NET DIRECT (INCOME) / EXPENDITURE	(76,851)	32,500	(62,000)	(10,000)
Support Services	178,174	206,300	202,700	195,900
Recharges	(12,400)	(52,300)	(38,500)	(47,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	88,923	186,500	102,200	138,800

Variations:**Employees:**

Staff vacancies	(43,000)	-
Pay award	-	14,100
IAS 19 Pension Adjustments	24,100	31,400

Premises

Rent no longer payable	(11,500)	(11,500)
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Fees and Charges

Increase in Building Control Fees	(76,000)	(76,000)
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Support Services:

Change in allocations	(3,600)	(10,400)
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Recharges:

Change in allocations	13,800	5,200
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DEVELOPMENT SERVICES

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S4840 LOCAL LAND CHARGES</u>				
DIRECT EXPENDITURE				
Employees	145	100	100	100
Supplies and Services	8,343	10,400	10,100	10,300
Third Party Payments	41,885	49,600	49,600	50,600
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	50,373	60,100	59,800	61,000
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
DIRECT INCOME				
Fees and Charges	(123,935)	(144,000)	(111,000)	(115,000)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT INCOME	(123,935)	(144,000)	(111,000)	(115,000)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET DIRECT (INCOME) / EXPENDITURE	(73,562)	(83,900)	(51,200)	(54,000)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Support Services	53,057	32,600	44,200	38,800
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	(20,505)	(51,300)	(7,000)	(15,200)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Variations:**Fees and Charges:**

Reduction of CON29 fee income (Fees & Charges report)

33,000

29,000

Support Services:

Change in allocations

11,600

6,200

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
FINANCE				
S1410 FINANCE MANAGEMENT	-	-	-	(52,000)
S1417 PROCUREMENT	-	-	-	-
S1418 FINANCIAL SERVICES TEAM	-	-	-	100
S1421 MOBILE PHONE HOLDING CODE	(37)	-	-	-
S1425 ACCOUNTANCY	(13)	39,000	-	200
S1440 NON-DISTRIBUTED COSTS	158,734	162,400	142,300	146,400
S1460 TREASURY MANAGEMENT	21,685	86,800	87,100	89,400
S1461 CONTINGENCY BUDGETS	-	323,100	50,000	31,900
S1465 CORPORATE MANAGEMENT	794,699	714,900	762,100	797,100
S1468 PARISH COUNCIL SUPPORT	35,037	3,400	5,700	4,100
S1578 AUDIT & RISK	-	-	-	-
S2315 ASSISTED TRAVEL PASSES	70	-	-	-
S3050 REVENUES	926,397	907,300	1,014,500	978,200
S3100 ONE STOP SHOPS	-	-	-	-
S3200 RECEPTION FACILITIES & LEAMINGTON OSS	-	-	-	700
S3250 BENEFITS	290,008	674,700	692,200	722,800
S3450 CUSTOMER SERVICE CENTRE	6,951	-	-	-
TOTAL FINANCE	2,233,530	2,911,600	2,753,900	2,718,900

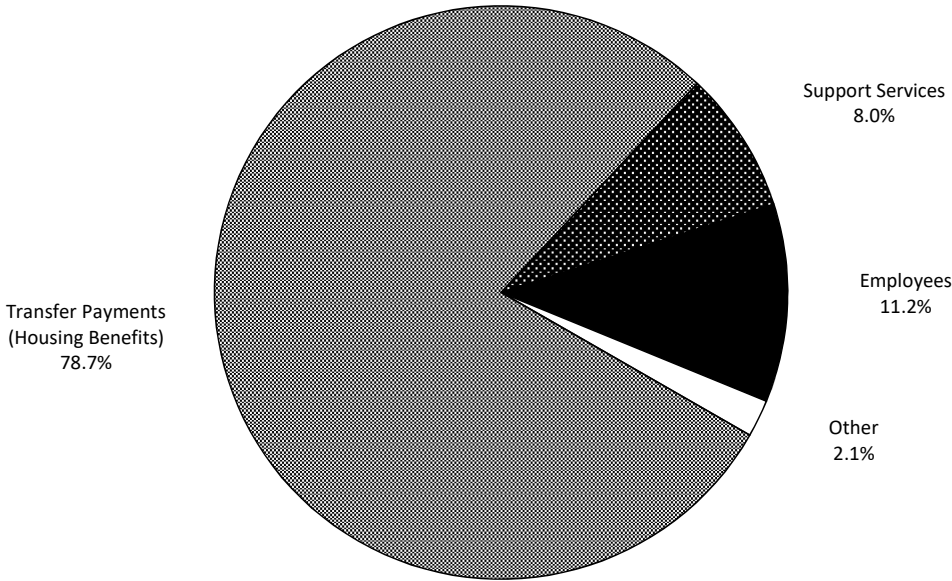
SUBJECTIVE ANALYSIS:**EXPENDITURE:**

Employees	3,367,042	3,476,500	3,530,300	3,569,300
Premises	-	-	-	-
Transport	13,471	9,700	9,700	9,700
Supplies and Services	669,184	797,500	684,700	548,800
Third Party Payments	65,997	77,400	63,500	66,700
Transfer Payments (Housing Benefits)	27,273,392	25,293,000	25,293,000	25,293,100
Support Services	2,431,248	2,384,500	2,580,600	2,576,600
Capital Charges	41,013	51,700	39,500	38,400
TOTAL EXPENDITURE	33,861,348	32,090,300	32,201,300	32,102,600

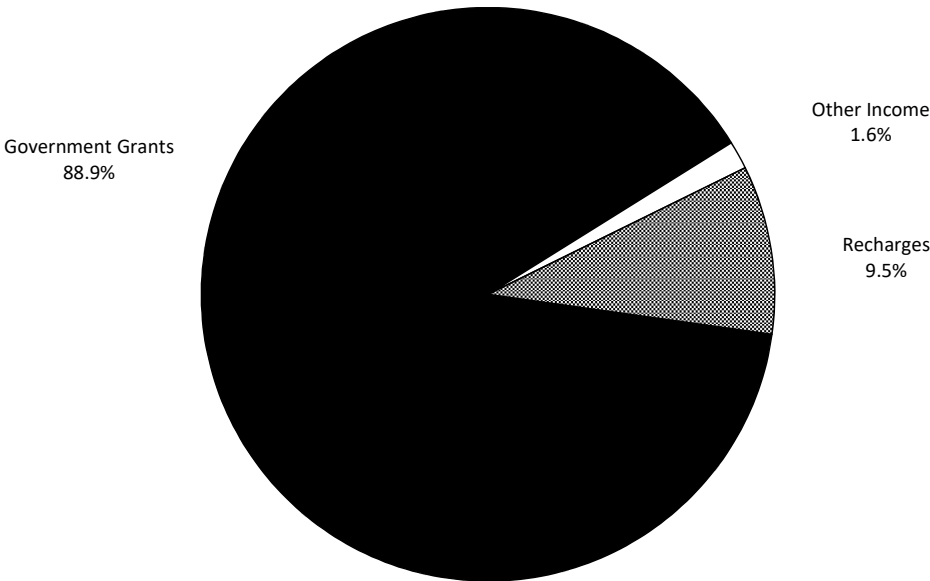
INCOME:

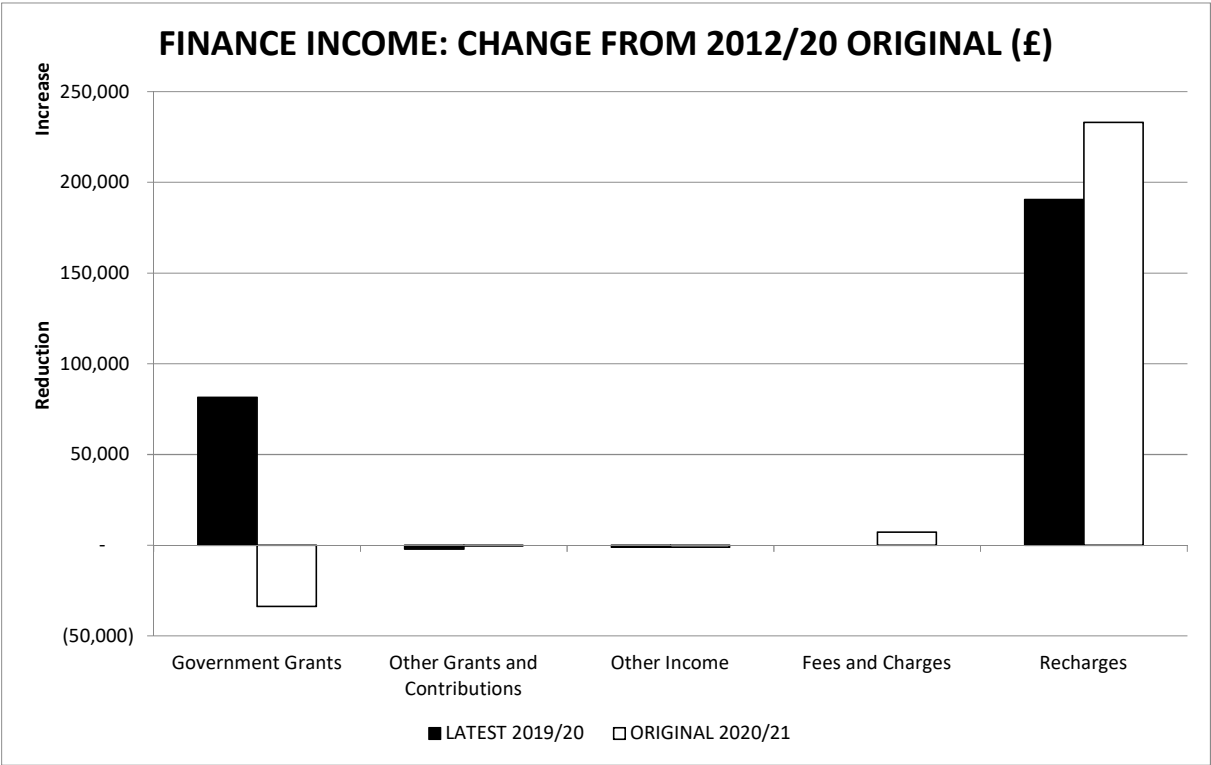
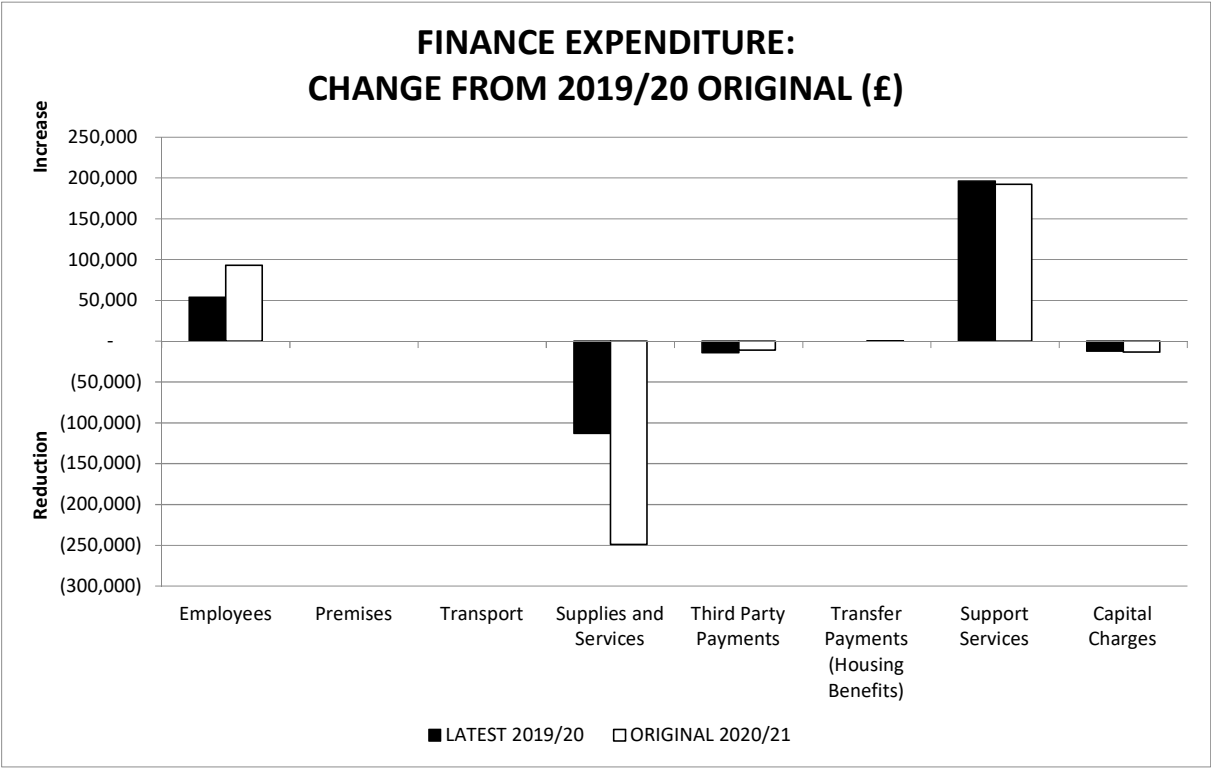
Government Grants	(28,452,237)	(26,150,000)	(26,231,500)	(26,116,300)
Other Grants and Contributions	(84,947)	(90,200)	(88,100)	(89,800)
Other Income	(80,277)	(13,700)	(12,500)	(12,600)
Fees and Charges	(409,048)	(360,000)	(360,000)	(367,200)
Recharges	(2,601,309)	(2,564,800)	(2,755,300)	(2,797,800)
TOTAL INCOME	(31,627,818)	(29,178,700)	(29,447,400)	(29,383,700)
NET COST OF FINANCE	2,233,530	2,911,600	2,753,900	2,718,900

FINANCE EXPENDITURE - 2020/21 BUDGETS



FINANCE INCOME - 2020/21 BUDGETS





FINANCE**S1410 FINANCE MANAGEMENT**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Employees	119,312	119,100	160,800	187,600
Transport	445	300	300	300
Supplies and Services	7,263	7,400	7,400	7,900
Third Party Payments	79	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	127,100	126,800	168,500	195,800
Support Services	44,933	61,900	49,100	49,700
Recharges	(172,033)	(188,700)	(217,600)	(297,500)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	(52,000)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Variations:Supplies and Services:

Reserve funded post	41,700	52,900
IAS19 Pension adjustment	9,700	13,500

Support Services:

Change in allocations	(12,800)	(12,200)
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Recharges:

Change in amount of costs to be recharged	(28,900)	(108,800)
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FINANCE

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S1417 PROCUREMENT</u>				
DIRECT EXPENDITURE				
Employees	92,887	98,400	101,900	106,000
Transport	542	800	800	800
Supplies and Services	4,566	4,100	4,100	4,200
Third Party Payments	15,731	23,700	23,900	24,400
TOTAL DIRECT EXPENDITURE	113,727	127,000	130,700	135,400
DIRECT INCOME				
Government Grants	(1,800)	-	-	-
TOTAL DIRECT INCOME	(1,800)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	111,927	127,000	130,700	135,400
Support Services	30,334	40,200	36,600	41,300
Recharges	(142,261)	(167,200)	(167,300)	(176,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

S1418 FINANCIAL SERVICES TEAM

DIRECT EXPENDITURE				
Employees	206,935	211,700	209,300	215,400
Transport	-	100	100	100
Supplies and Services	9,305	9,000	9,600	9,400
TOTAL DIRECT EXPENDITURE	216,241	220,800	219,000	224,900
DIRECT INCOME				
Government Grants	(1,333)	-	-	-
Other Grants and Contributions	(8,500)	(8,500)	(8,500)	(8,700)
TOTAL DIRECT INCOME	(9,833)	(8,500)	(8,500)	(8,700)
NET DIRECT (INCOME) / EXPENDITURE	206,407	212,300	210,500	216,200
Support Services	64,966	50,500	72,300	60,800
Recharges	(271,373)	(262,800)	(282,800)	(276,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	100

Variations:**Support Services**

Change in allocation

21,800

10,300

Recharges:

Change in allocation

(20,000)

(14,100)

FINANCE**S1421 MOBILE PHONE HOLDING CODE****DIRECT EXPENDITURE**

Supplies and Services

ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
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(37)

-

-

-

TOTAL DIRECT EXPENDITURE

(37)

-

-

-

S1425 ACCOUNTANCY**DIRECT EXPENDITURE**

Employees

701,032

659,500

688,100

681,500

Transport

495

800

800

800

Supplies and Services

88,937

53,100

56,600

57,700

Third Party Payments

4,840

-

1,500

-

TOTAL DIRECT EXPENDITURE

795,303

713,400

747,000

740,000

DIRECT INCOME

Other Income

(17)

-

-

-

TOTAL DIRECT INCOME

(17)

-

-

-

NET DIRECT (INCOME) / EXPENDITURE

795,287

713,400

747,000

740,000

Support Services

155,901

176,900

160,400

180,400

Recharges

(951,201)

(851,300)

(907,400)

(920,200)

NET (INCOME) / EXPENDITURE TO SUMMARY

(13)

39,000

-

200

Variations:**Employees:**

IAS19 Pension adjustment

27,300

34,900

Project Accountant (Reserve funded)

-

52,000

Pay Award

-

28,300

Additional Temporary staffing removed

-

(93,200)

Support Services:

Change in allocations

(16,500)

3,500

Recharges:

Change in amount of costs to be recharged

(56,100)

(68,900)

S1440 NON-DISTRIBUTED COSTS**DIRECT EXPENDITURE**

Employees

137,443

130,100

122,500

127,700

TOTAL DIRECT EXPENDITURE

137,443

130,100

122,500

127,700

Capital Charges

41,013

51,700

39,500

38,400

Recharges

(19,722)

(19,400)

(19,700)

(19,700)

NET (INCOME) / EXPENDITURE TO SUMMARY

158,734

162,400

142,300

146,400

FINANCE**S1460 TREASURY MANAGEMENT**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Supplies and Services	9,782	30,800	27,300	27,800
Third Party Payments	-	2,200	2,200	2,200
TOTAL DIRECT EXPENDITURE	9,782	33,000	29,500	30,000
DIRECT INCOME				
Other Income	(48,155)	-	-	-
TOTAL DIRECT INCOME	(48,155)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	(38,373)	33,000	29,500	30,000
Support Services	62,831	57,000	60,800	62,700
Recharges	(2,773)	(3,200)	(3,200)	(3,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	21,685	86,800	87,100	89,400

S1461 CONTINGENCY BUDGETS

DIRECT EXPENDITURE				
Employees	-	86,100	-	31,900
Supplies and Services	-	237,000	50,000	-
TOTAL DIRECT EXPENDITURE	-	323,100	50,000	31,900
NET (INCOME) / EXPENDITURE TO SUMMARY	-	323,100	50,000	31,900

Variations:**Employees:**

Apprenticeship budget transferred to HR	(86,100)	(86,100)
Employers Pension		31,900

Supplies and Services:

Contingency budget allocated to services	(362,000)	-
Contingency Budget top-up from 2017/18 surplus (November Executive)	75,000	-
Contingency budget 2019/20 only	-	(187,000)

FINANCE**S1465 CORPORATE MANAGEMENT**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Supplies and Services	113,393	58,000	56,500	58,800
TOTAL DIRECT EXPENDITURE	113,393	58,000	56,500	58,800
Support Services	723,107	675,000	723,700	756,800
Recharges	(41,800)	(18,100)	(18,100)	(18,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	794,699	714,900	762,100	797,100

Variations:Support Services:

Change in allocations

48,700

81,800

S1468 PARISH COUNCIL SUPPORT

DIRECT EXPENDITURE				
Supplies and Services	31,454	-	2,000	-
TOTAL DIRECT EXPENDITURE	31,454	-	2,000	-
Support Services	3,583	3,400	3,700	4,100
NET (INCOME) / EXPENDITURE TO SUMMARY	35,037	3,400	5,700	4,100

FINANCE**S1578 AUDIT & RISK**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Employees	243,415	268,800	281,300	291,000
Transport	397	1,100	1,100	1,000
Supplies and Services	30,763	17,500	17,600	17,800
Third Party Payments	2,433	5,000	5,000	8,600
TOTAL DIRECT EXPENDITURE	277,008	292,400	305,000	318,400
DIRECT INCOME				
Other Income	(12,204)	(13,700)	(12,500)	(12,600)
TOTAL DIRECT INCOME	(12,204)	(13,700)	(12,500)	(12,600)
NET DIRECT (INCOME) / EXPENDITURE	264,804	278,700	292,500	305,800
Support Services	64,224	61,500	72,300	71,500
Recharges	(329,028)	(340,200)	(364,800)	(377,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

Variations:Employees:

IAS19 Pension adjustment	9,900	11,200
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Support Services

Change in allocation	10,800	10,000
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Recharges

Change in allocation	(24,600)	(37,100)
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S2315 ASSISTED TRAVEL PASSES

DIRECT EXPENDITURE				
Third Party Payments	1,540	-	-	-
TOTAL DIRECT EXPENDITURE	1,540	-	-	-
DIRECT INCOME				
Other Income	(1,470)	-	-	-
TOTAL DIRECT INCOME	(1,470)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	70	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	70	-	-	-

FINANCE**S3050 REVENUES**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Employees	791,059	786,300	823,100	834,300
Transport	1,938	1,900	1,900	1,900
Supplies and Services	175,972	128,900	142,100	108,900
Third Party Payments	22,248	25,800	25,800	26,300
TOTAL DIRECT EXPENDITURE	991,216	942,900	992,900	971,400
DIRECT INCOME				
Government Grants	(212,756)	(214,400)	(223,600)	(214,400)
Other Grants and Contributions	(76,447)	(81,700)	(79,600)	(81,100)
Fees and Charges	(408,981)	(360,000)	(360,000)	(367,200)
TOTAL DIRECT INCOME	(698,185)	(656,100)	(663,200)	(662,700)
NET DIRECT (INCOME) / EXPENDITURE	293,032	286,800	329,700	308,700
Support Services	633,365	620,500	684,800	669,500
NET (INCOME) / EXPENDITURE TO SUMMARY	926,397	907,300	1,014,500	978,200

Variations:**Employees:**

Pay award	-	13,800
Compromise agreement (from contingency)	9,000	
Post made full time	7,100	
IAS 19 Pension Adjustments	22,800	25,000

Supplies and Services:

Computer equipment (funded by additional grant)	9,200	-
Removal of one off reserve funding	-	(25,000)

Support Services:

Change in allocations	64,300	49,000
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FINANCE**S3100 ONE STOP SHOPS**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Employees	183,342	191,700	184,100	179,200
Transport	62	700	700	700
Supplies and Services	954	2,700	52,000	2,700
TOTAL DIRECT EXPENDITURE	184,358	195,100	236,800	182,600
DIRECT INCOME				
Other Income	(732)	-	-	-
TOTAL DIRECT INCOME	(732)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	183,626	195,100	236,800	182,600
Support Services	17,557	22,600	21,900	20,100
Recharges	(201,183)	(217,700)	(258,700)	(202,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

Variations:Supplies and Services:

Digital Transformation - earmarked reserve carried forward from 2018/19

49,300

-

Recharges:

Change in amount of costs to be recharged

(41,000)

15,000

FINANCE

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S3200 RECEPTION FACILITIES & LEAMINGTON OSS</u>				
DIRECT EXPENDITURE				
Employees	150,436	165,000	152,000	146,000
Transport	-	300	300	300
Supplies and Services	1,642	14,700	14,700	15,000
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	152,079	180,000	167,000	161,300
Support Services	190,901	176,100	197,500	192,500
Recharges	(342,980)	(356,100)	(364,500)	(353,100)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	700
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Variations:Employees:

End of salary protection

(10,800)

(19,000)

Support Services:

Change in allocations

21,400

16,400

FINANCE**S3250 BENEFITS**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Employees	741,180	759,800	807,200	768,700
Transport	9,592	3,700	3,700	3,800
Supplies and Services	178,490	234,300	244,800	238,600
Third Party Payments	12,175	20,700	5,100	5,200
Transfer Payments	27,273,392	25,293,000	25,293,000	25,293,100
TOTAL DIRECT EXPENDITURE	28,214,829	26,311,500	26,353,800	26,309,400
DIRECT INCOME				
Government Grants	(28,236,347)	(25,935,600)	(26,007,900)	(25,901,900)
Other Income	(1,025)	-	-	-
Fees and Charges	(40)	-	-	-
TOTAL DIRECT INCOME	(28,237,412)	(25,935,600)	(26,007,900)	(25,901,900)
NET DIRECT (INCOME) / EXPENDITURE	(22,583)	375,900	345,900	407,500
Support Services	439,547	438,900	497,500	467,200
Recharges	(126,956)	(140,100)	(151,200)	(151,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	290,008	674,700	692,200	722,800

Variations:**Employees:**

Grant funded post	25,300	-
IAS 19 Pension Adjustments	27,300	22,800
Temporary post	-	(24,300)

Supplies and Services:

IT changes	8,900	-
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Third Party Payments

Reduction of legal budget	(15,600)	(15,600)
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Government Grants:

Reduction in HB Admin Grant	33,500	33,500
Additional administration funding	(105,800)	-

Support Services:

Change in allocations	58,600	28,300
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S3450 CUSTOMER SERVICE CENTRE

DIRECT EXPENDITURE				
Third Party Payments	6,951	-	-	-
TOTAL DIRECT EXPENDITURE	6,951	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	6,951	-	-	-

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>HEALTH & COMMUNITY PROTECTION</u>				
S1001 COMMUNITY DEVELOPMENT	928,310	1,188,600	1,640,900	470,200
S1045 CCTV	268,278	231,300	273,900	226,000
S2102 COMMUNITY FORUMS	30,461	26,600	21,000	20,100
S2110 COMMUNITY PARTNERSHIP	281,880	270,700	303,300	303,600
S2141 CIVIL CONTINGENCIES	91,747	100,800	96,200	96,100
S2300 OFFICE ACCOMMODATION	-	-	-	-
S2360 LICENSING & REGISTRATION	117,420	117,300	162,700	151,100
S3465 CHASE MEADOW COMMUNITY CENTRE	11,773	3,400	11,600	11,600
S4210 EH ENVIRONMENTAL HEALTH CORE	-	(3,900)	-	-
S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH	452,426	539,200	509,000	511,500
S4300 ENVIRONMENTAL PROTECTION	688,632	705,600	852,400	751,500
S4350 COMMUNITY SAFETY	191,842	209,300	211,100	209,500
TOTAL HEALTH & COMMUNITY PROTECTION	3,062,768	3,388,900	4,082,100	2,751,200

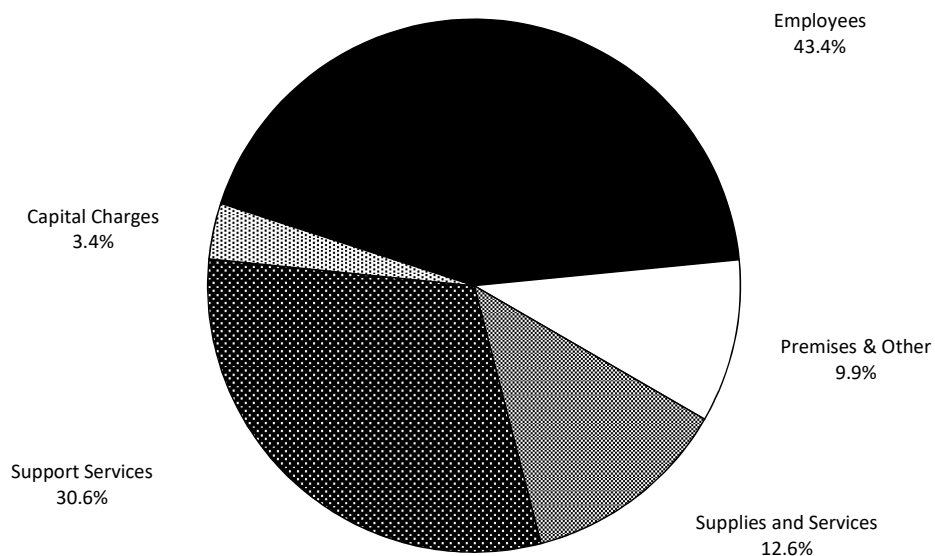
SUBJECTIVE ANALYSIS:**EXPENDITURE:**

Employees	1,911,745	1,979,900	2,128,300	2,046,300
Premises	347,567	358,400	349,500	359,300
Transport	17,612	23,400	23,400	23,500
Supplies and Services	736,005	669,900	757,100	596,300
Third Party Payments	115,634	69,900	84,300	83,800
Support Services	1,380,321	1,347,100	1,454,900	1,443,500
Capital Charges	592,392	858,000	1,308,600	161,300
TOTAL EXPENDITURE	5,101,276	5,306,600	6,106,100	4,714,000

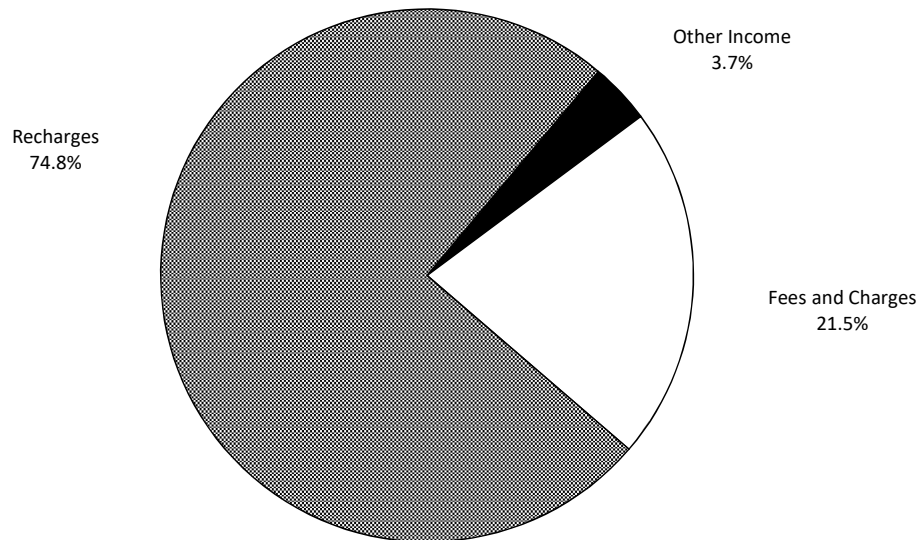
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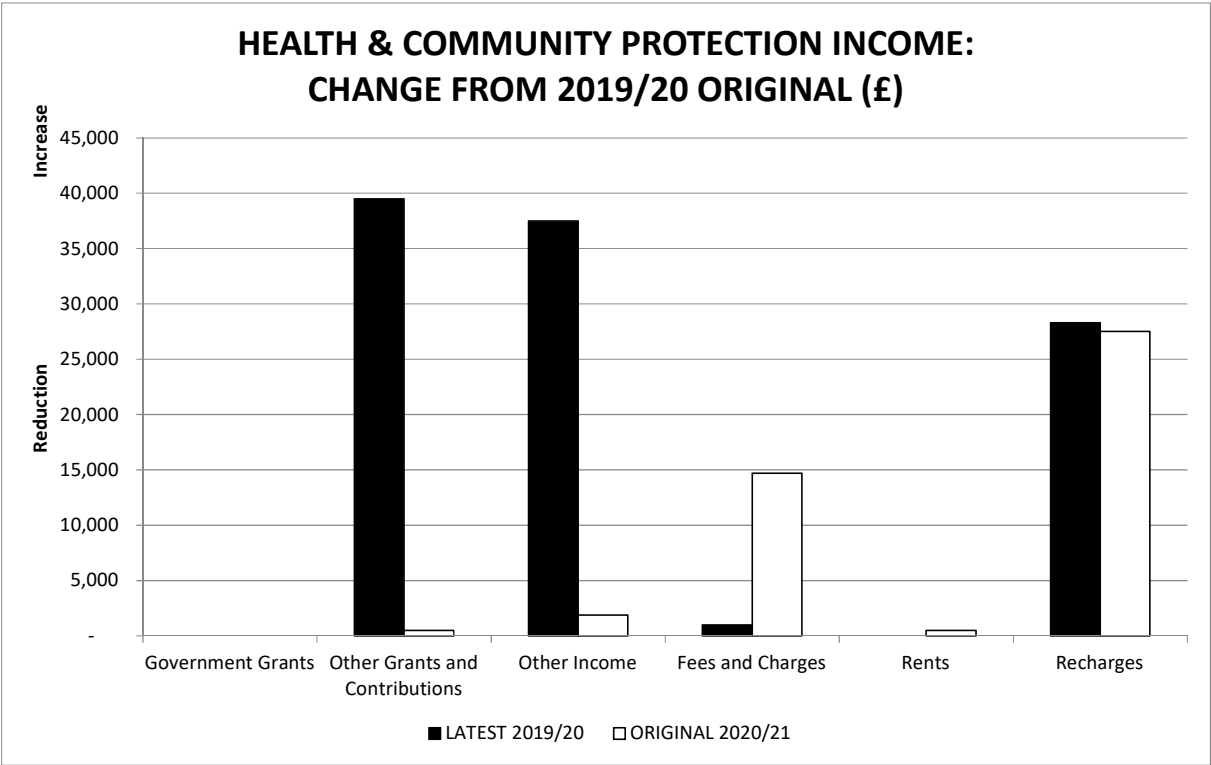
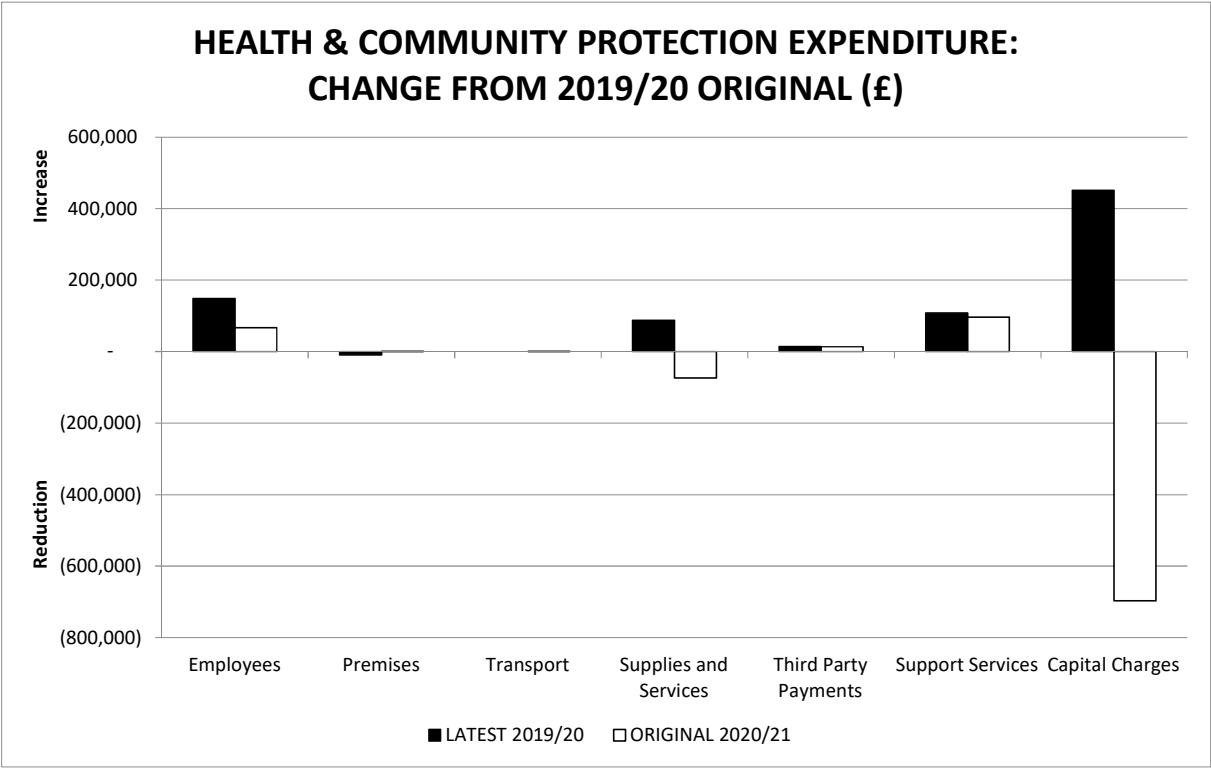
Government Grants	(35,330)	(1,000)	(1,000)	(1,000)
Other Grants and Contributions	(70,573)	(25,000)	(64,500)	(25,500)
Other Income	(75,674)	(16,400)	(53,900)	(18,300)
Fees and Charges	(404,196)	(407,000)	(408,000)	(421,700)
Rents	(27,000)	(27,000)	(27,000)	(27,500)
Recharges	(1,425,735)	(1,441,300)	(1,469,600)	(1,468,800)
TOTAL INCOME	(2,038,508)	(1,917,700)	(2,024,000)	(1,962,800)
NET COST OF HEALTH & COMMUNITY PROTECTION	3,062,768	3,388,900	4,082,100	2,751,200

HEALTH & COMMUNITY PROTECTION EXPENDITURE - 2020/21 BUDGETS



HEALTH & COMMUNITY PROTECTION INCOME - 2020/21 BUDGETS





HEALTH & COMMUNITY PROTECTION

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
S1001 COMMUNITY DEVELOPMENT				
DIRECT EXPENDITURE				
Supplies and Services	331,391	315,700	315,700	285,300
TOTAL DIRECT EXPENDITURE	331,391	315,700	315,700	285,300
Support Services	33,842	32,900	34,000	34,900
Capital Charges	563,077	840,000	1,291,200	150,000
NET (INCOME) / EXPENDITURE TO SUMMARY	928,310	1,188,600	1,640,900	470,200

Variations:Supplies and Services:

Reduced contract costs	-	(30,400)
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Capital Charges

Whitnash Community Hub	451,200	-
Rural & Urban Initiatives	-	(690,000)

S1045 CCTV

DIRECT EXPENDITURE				
Employees	242,748	234,500	251,100	247,600
Premises	11,608	8,800	8,800	11,800
Transport	209	300	300	300
Supplies and Services	135,354	134,400	134,400	84,800
Third Party Payments	24	300	300	300
TOTAL DIRECT EXPENDITURE	389,942	378,300	394,900	344,800
DIRECT INCOME				
Other Grants and Contributions	(14,687)	-	-	-
Other Income	(9,190)	(8,000)	(8,000)	(8,200)
TOTAL DIRECT INCOME	(23,877)	(8,000)	(8,000)	(8,200)
NET DIRECT (INCOME) / EXPENDITURE	366,065	370,300	386,900	336,600
Support Services	176,984	146,700	173,200	181,600
Capital Charges	26,129	15,200	14,700	8,700
Recharges	(300,900)	(300,900)	(300,900)	(300,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	268,278	231,300	273,900	226,000

Variations:Employees:

IAS19 Pension adjustment	9,700	9,300
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Support Services:

Change in allocations	26,500	34,900
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HEALTH & COMMUNITY PROTECTION

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S2102 COMMUNITY FORUMS</u>				
DIRECT EXPENDITURE				
Supplies and Services	30,461	26,600	21,000	20,100
TOTAL DIRECT EXPENDITURE	30,461	26,600	21,000	20,100
NET (INCOME) / EXPENDITURE TO SUMMARY	30,461	26,600	21,000	20,100

S2110 COMMUNITY PARTNERSHIP

DIRECT EXPENDITURE				
Employees	184,460	189,600	195,400	199,000
Premises	1,136	1,800	1,200	1,200
Transport	1,021	1,300	1,300	1,300
Supplies and Services	6,380	6,400	7,000	7,000
Third Party Payments	5,242	400	400	400
TOTAL DIRECT EXPENDITURE	198,239	199,500	205,300	208,900
DIRECT INCOME				
Other Grants and Contributions	(25,000)	(25,000)	(25,000)	(25,500)
Other Income	(500)	-	-	-
TOTAL DIRECT INCOME	(25,500)	(25,000)	(25,000)	(25,500)
NET DIRECT (INCOME) / EXPENDITURE	172,739	174,500	180,300	183,400
Support Services	134,342	121,400	148,200	145,400
Recharges	(25,200)	(25,200)	(25,200)	(25,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	281,880	270,700	303,300	303,600

Variations:**Support Services**

Change in allocation

26,800

24,000

HEALTH & COMMUNITY PROTECTION

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S2141 CIVIL CONTINGENCIES</u>				
DIRECT EXPENDITURE				
Employees	3,484	-	-	-
Supplies and Services	4,196	10,000	10,000	10,200
Third Party Payments	353	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	8,033	10,000	10,000	10,200
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Support Services	83,714	90,800	86,200	85,900
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	91,747	100,800	96,200	96,100
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

S2300 OFFICE ACCOMMODATION

DIRECT EXPENDITURE				
Premises	334,602	344,500	339,500	346,300
Supplies and Services	24,900	27,400	24,400	24,900
Third Party Payments	3,288	5,200	5,200	5,200
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	362,790	377,100	369,100	376,400
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
DIRECT INCOME				
Rents	(27,000)	(27,000)	(27,000)	(27,500)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT INCOME	(27,000)	(27,000)	(27,000)	(27,500)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET DIRECT (INCOME) / EXPENDITURE	335,790	350,100	342,100	348,900
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Recharges	(335,790)	(350,100)	(342,100)	(348,900)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

HEALTH & COMMUNITY PROTECTION

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S2360 LICENSING & REGISTRATION</u>				
DIRECT EXPENDITURE				
Employees	200,197	204,400	217,500	216,200
Transport	1,145	1,300	1,300	1,300
Supplies and Services	20,025	23,600	23,700	24,100
Third Party Payments	18,110	28,000	28,000	28,500
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	239,476	257,300	270,500	270,100
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
DIRECT INCOME				
Other Income	(1,740)	(3,000)	(3,000)	(3,100)
Fees and Charges	(370,836)	(369,500)	(369,200)	(374,700)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT INCOME	(372,576)	(372,500)	(372,200)	(377,800)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET DIRECT (INCOME) / EXPENDITURE	(133,099)	(115,200)	(101,700)	(107,700)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Support Services	252,319	250,000	266,200	260,600
Recharges	(1,800)	(17,500)	(1,800)	(1,800)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	117,420	117,300	162,700	151,100
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Variations:Employees:

IAS19 Pension adjustment	7,400	7,900
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Support Services:

Change in allocations	16,200	10,600
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Recharges:

Change in amount of costs to be recharged	15,700	15,700
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HEALTH & COMMUNITY PROTECTION**S3465 CHASE MEADOW COMMUNITY CENTRE**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Premises	-	3,300	-	-
Supplies and Services	6,500	-	11,500	11,500
Third Party Payments	6,000	-	-	-
TOTAL DIRECT EXPENDITURE	12,500	3,300	11,500	11,500
DIRECT INCOME				
Other Income	(838)	-	-	-
TOTAL DIRECT INCOME	(838)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	11,662	3,300	11,500	11,500
Support Services	111	100	100	100
NET (INCOME) / EXPENDITURE TO SUMMARY	11,773	3,400	11,600	11,600

Variations:

Supplies and Services
CMCC grant funding

11,500 11,500

S4210 EH ENVIRONMENTAL HEALTH CORE

DIRECT EXPENDITURE				
Employees	102,652	102,200	105,300	107,200
Transport	363	1,400	1,400	1,200
Supplies and Services	22,695	30,000	33,900	29,200
Third Party Payments	6,101	7,100	2,600	2,700
TOTAL DIRECT EXPENDITURE	131,812	140,700	143,200	140,300
DIRECT INCOME				
Other Income	(1,222)	-	-	-
TOTAL DIRECT INCOME	(1,222)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	130,590	140,700	143,200	140,300
Support Services	52,147	58,600	52,600	56,900
Recharges	(182,736)	(203,200)	(195,800)	(197,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(3,900)	-	-

HEALTH & COMMUNITY PROTECTION

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH</u>				
DIRECT EXPENDITURE				
Employees	455,156	490,300	499,000	506,900
Transport	3,150	4,000	4,000	4,100
Supplies and Services	4,471	2,900	2,900	2,700
Third Party Payments	15,264	7,900	16,600	16,800
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	478,042	505,100	522,500	530,500
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
DIRECT INCOME				
Other Grants and Contributions	(5,796)	-	-	-
Other Income	(3,536)	(2,000)	(2,000)	(2,000)
Fees and Charges	(5,904)	(5,800)	(7,500)	(9,200)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT INCOME	(15,236)	(7,800)	(9,500)	(11,200)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET DIRECT (INCOME) / EXPENDITURE	462,806	497,300	513,000	519,300
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Support Services	110,820	126,300	117,200	113,400
Recharges	(121,200)	(84,400)	(121,200)	(121,200)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	452,426	539,200	509,000	511,500
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Variations:Employees:

IAS19 Pension adjustment	16,500	17,500
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Support Services:

Change in allocations	(9,100)	(12,900)
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Recharges:

Change in amount of costs to be recharged	(36,800)	(36,800)
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HEALTH & COMMUNITY PROTECTION

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S4300 ENVIRONMENTAL PROTECTION</u>				
DIRECT EXPENDITURE				
Employees	450,645	498,300	578,400	488,900
Premises	222	-	-	-
Transport	10,980	13,500	13,500	13,700
Supplies and Services	37,092	36,100	50,300	50,700
Third Party Payments	57,930	16,800	24,200	22,800
TOTAL DIRECT EXPENDITURE	556,868	564,700	666,400	576,100
DIRECT INCOME				
Government Grants	(35,330)	(1,000)	(1,000)	(1,000)
Other Income	(5,659)	-	(1,500)	(1,500)
Fees and Charges	(17,084)	(18,400)	(18,000)	(24,200)
TOTAL DIRECT INCOME	(58,074)	(19,400)	(20,500)	(26,700)
NET DIRECT (INCOME) / EXPENDITURE	498,794	545,300	645,900	549,400
Support Services	334,124	313,700	357,900	348,400
Capital Charges	2,290	1,900	1,800	1,700
Recharges	(146,576)	(155,300)	(153,200)	(148,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	688,632	705,600	852,400	751,500

Variations:Employees:

Temporary posts	35,000	(32,300)
Temporary increase in hours funded from underspends elsewhere	27,000	-
IAS19 Pension adjustment	13,700	20,400
Pay Award	-	8,900

Supplies and Services

Computer equipment	14,200	14,600
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Support Services

Change in allocation	44,200	34,700
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HEALTH & COMMUNITY PROTECTION

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S4350 COMMUNITY SAFETY</u>				
DIRECT EXPENDITURE				
Employees	272,405	260,600	281,600	280,500
Transport	744	1,600	1,600	1,600
Supplies and Services	112,539	56,800	122,300	45,800
Third Party Payments	3,322	4,200	7,000	7,100
TOTAL DIRECT EXPENDITURE	389,010	323,200	412,500	335,000
DIRECT INCOME				
Other Grants and Contributions	(25,090)	-	(39,500)	-
Other Income	(52,989)	(3,400)	(39,400)	(3,500)
Fees and Charges	(10,372)	(13,300)	(13,300)	(13,600)
TOTAL DIRECT INCOME	(88,451)	(16,700)	(92,200)	(17,100)
NET DIRECT (INCOME) / EXPENDITURE	300,559	306,500	320,300	317,900
Support Services	201,919	206,600	219,300	216,300
Capital Charges	896	900	900	900
Recharges	(311,532)	(304,700)	(329,400)	(325,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	191,842	209,300	211,100	209,500

Variations:**Employees:**

IAS19 Pension adjustment	12,500	11,200
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Supplies and Services:

Contract Services budget transferred to salaries	-	(10,200)
Street Marshalls funded from contribution by Warwick University	36,000	-
Various anti-social initiatives funded by Police and Crime Commissioner	39,500	-
Virtual Reality Project funded from external sources		

Other Grants and Contributions and Other Income:

External funding towards above projects	(75,500)	-
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Support Services:

Change in allocation	12,700	9,700
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Recharges:

Change in allocation	(24,700)	(20,900)
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	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>HOUSING SERVICES - GENERAL FUND</u>				
S1050 PUBLIC CONVENIENCES	200,622	208,300	208,500	299,400
S1590 HOMELESSNESS/HOUSING ADVICE	613,815	630,000	771,700	797,100
S1605 HOUSING STRATEGY	265,886	251,800	363,600	129,300
S1610 OTHER HOUSING PROPERTY	14,393	16,600	29,900	28,700
S1615 CONTRIBUTIONS TO HRA	37,900	37,900	37,900	38,700
S1630 PRIVATE SECTOR HOUSING	257,947	375,000	398,700	393,000
TOTAL HOUSING SERVICES - GENERAL FUND	1,390,564	1,519,600	1,810,300	1,686,200

SUBJECTIVE ANALYSIS:**EXPENDITURE:**

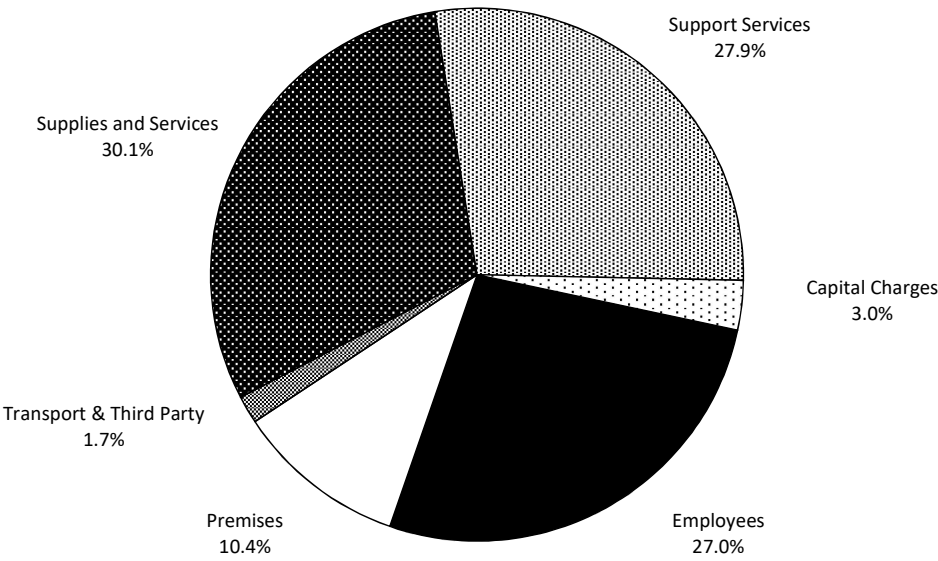
Employees	898,300	1,134,300	1,225,600	897,600
Premises	458,743	258,900	246,600	345,800
Transport	4,324	5,500	5,500	5,500
Supplies and Services	1,159,765	1,157,400	1,134,600	1,001,100
Third Party Payments	142,571	80,300	171,000	49,800
Support Services	950,741	807,800	983,300	927,200
Capital Charges	92,266	90,500	101,800	100,000
TOTAL EXPENDITURE	3,706,709	3,534,700	3,868,400	3,327,000

INCOME:

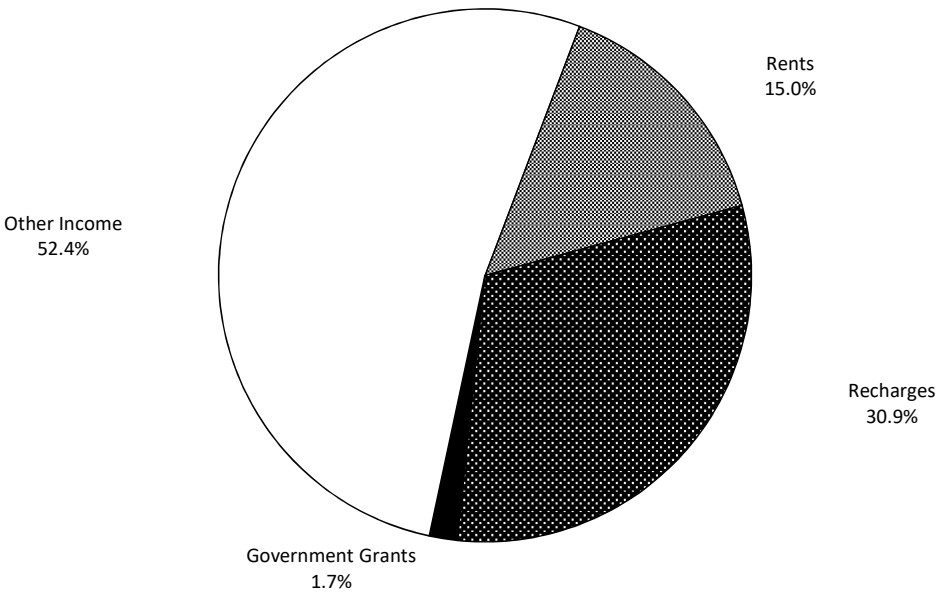
Government Grants	(453,367)	(390,800)	(390,800)	(27,700)
Other Grants and Contributions	(1,090,761)	(838,100)	(877,700)	(854,800)
Other Income	(666)	(1,000)	(1,000)	(1,000)
Fees and Charges	(8,046)	(3,500)	(8,000)	(3,600)
Rents	(161,412)	(283,800)	(243,100)	(245,900)
Recharges	(601,894)	(497,900)	(537,500)	(507,800)
TOTAL INCOME	(2,316,145)	(2,015,100)	(2,058,100)	(1,640,800)

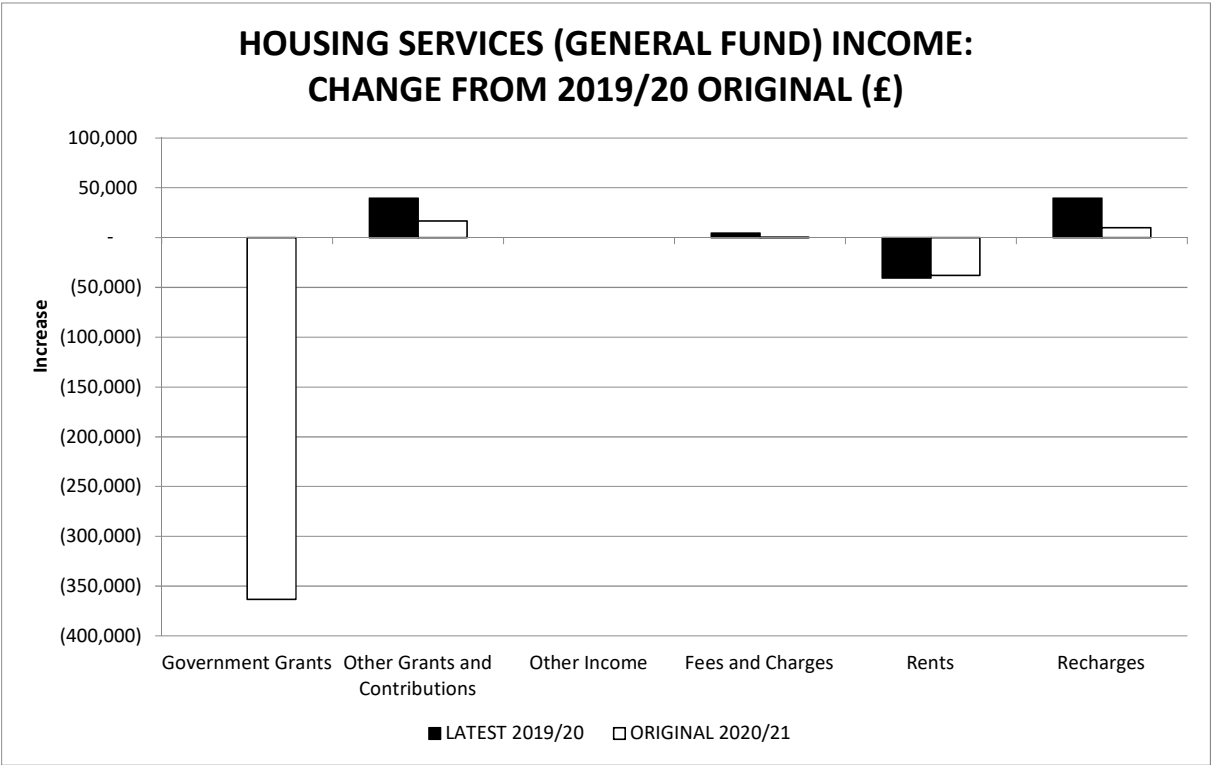
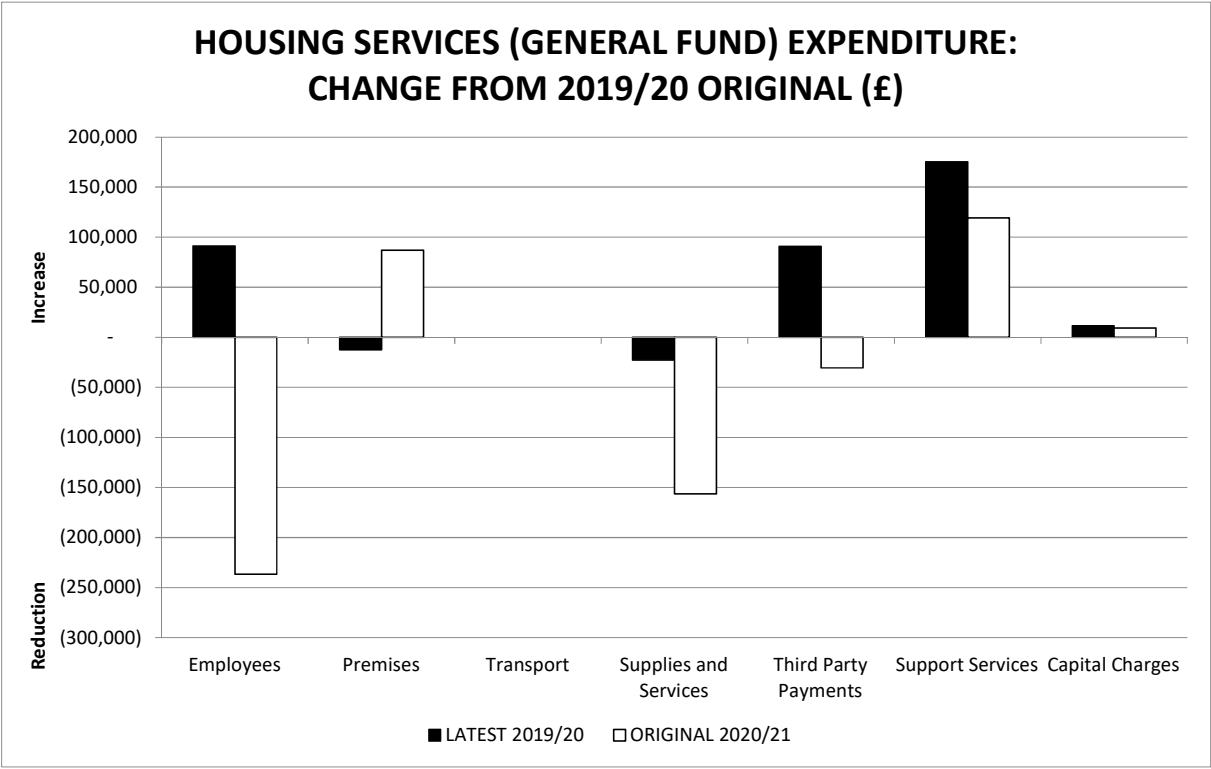
NET COST OF HOUSING SERVICES - GENERAL FUND	1,390,564	1,519,600	1,810,300	1,686,200
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**HOUSING SERVICES (GENERAL FUND) EXPENDITURE:
2020/21 BUDGETS**



**HOUSING SERVICES (GENERAL FUND) INCOME:
2020/21 BUDGETS**





HOUSING SERVICES - GENERAL FUND

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S1050 PUBLIC CONVENIENCES</u>				
DIRECT EXPENDITURE				
Premises	145,861	154,300	153,800	246,100
Transport	52	-	-	-
Supplies and Services	470	-	-	-
	<u>146,382</u>	<u>154,300</u>	<u>153,800</u>	<u>246,100</u>
TOTAL DIRECT EXPENDITURE	146,382	154,300	153,800	246,100
DIRECT INCOME				
Rents	(9)	-	-	-
	<u>(9)</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL DIRECT INCOME	(9)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	146,373	154,300	153,800	246,100
Support Services	6,955	7,600	7,900	7,500
Capital Charges	47,293	46,400	46,800	45,800
	<u>200,622</u>	<u>208,300</u>	<u>208,500</u>	<u>299,400</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	200,622	208,300	208,500	299,400

Variations:Premises

Cleaning contract

- 89,400

HOUSING SERVICES - GENERAL FUND

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S1590 HOMELESSNESS/HOUSING ADVICE</u>				
DIRECT EXPENDITURE				
Employees	539,376	748,300	779,200	497,700
Premises	311,268	103,000	91,200	98,000
Transport	1,579	1,900	1,900	1,900
Supplies and Services	104,010	193,800	164,300	165,300
Third Party Payments	63,570	57,100	57,100	19,800
TOTAL DIRECT EXPENDITURE	1,019,803	1,104,100	1,093,700	782,700
DIRECT INCOME				
Government Grants	(438,138)	(390,800)	(390,800)	(27,700)
Other Grants and Contributions	(41,048)	(14,000)	(14,000)	(14,200)
Rents	(117,005)	(240,100)	(199,400)	(202,200)
Fees and Charges	(7,376)	(2,800)	(2,800)	(2,900)
TOTAL DIRECT INCOME	(603,566)	(647,700)	(607,000)	(247,000)
NET DIRECT (INCOME) / EXPENDITURE	416,237	456,400	486,700	535,700
Support Services	649,724	520,600	632,000	615,300
Recharges	(452,146)	(347,000)	(347,000)	(353,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	613,815	630,000	771,700	797,100

Variations:Employees:

Grant funded staff	-	(198,300)
IAS 19 Pension Adjustments	22,600	(9,600)
Joint post contribution	-	(60,000)

Supplies and Services

Bed & Breakfast expenses	(50,700)	(50,900)
Prevention work	20,000	9,600
Software	-	10,000

Other Grants and Contributions and Other Income:

Homelessness Prevention Grant determination	-	363,100
Rent rebates	-	40,700

Support Services:

Change in allocations	111,400	94,700
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HOUSING SERVICES - GENERAL FUND**S1605 HOUSING STRATEGY**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Employees	6,443	53,600	55,400	53,500
Transport	220	1,300	1,300	1,300
Supplies and Services	171,773	158,700	158,700	12,700
Third Party Payments	50,907	6,500	96,500	12,300
TOTAL DIRECT EXPENDITURE	229,343	220,100	311,900	79,800
DIRECT INCOME				
Government Grants	(14,000)	-	-	-
Fees and Charges	(115)	-	-	-
TOTAL DIRECT INCOME	(14,115)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	215,228	220,100	311,900	79,800
Support Services	69,590	51,400	71,400	69,600
Recharges	(18,932)	(19,700)	(19,700)	(20,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	265,886	251,800	363,600	129,300

Variations:Supplies and Services:

Waterloo Housing Association contribution - funded from New Homes Bonus - (146,200)

Third Party Payments:

Private Stock Condition survey - earmarked reserve carried forward from 2018/19 54,400 -

Housing Market Assessment - earmarked reserve carried forward from 2018/19 30,000 -

Support Services:

Change in allocations 20,000 18,200

S1610 OTHER HOUSING PROPERTY

DIRECT EXPENDITURE				
Supplies and Services	-	-	2,100	2,100
Premises	1,613	1,600	1,600	1,700
TOTAL DIRECT EXPENDITURE	1,613	1,600	3,700	3,800
DIRECT INCOME				
Rents	(44,399)	(43,700)	(43,700)	(43,700)
TOTAL DIRECT INCOME	(44,399)	(43,700)	(43,700)	(43,700)
NET DIRECT (INCOME) / EXPENDITURE	(42,785)	(42,100)	(40,000)	(39,900)
Support Services	12,206	14,600	14,900	14,400
Capital Charges	44,973	44,100	55,000	54,200
NET (INCOME) / EXPENDITURE TO SUMMARY	14,393	16,600	29,900	28,700

HOUSING SERVICES - GENERAL FUND

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S1615 CONTRIBUTIONS TO HRA</u>				
DIRECT EXPENDITURE				
Supplies and Services	37,900	37,900	37,900	38,700
TOTAL DIRECT EXPENDITURE	37,900	37,900	37,900	38,700
NET (INCOME) / EXPENDITURE TO SUMMARY	37,900	37,900	37,900	38,700

S1630 PRIVATE SECTOR HOUSING

DIRECT EXPENDITURE				
Employees	352,481	332,400	391,000	346,400
Transport	2,473	2,300	2,300	2,300
Supplies and Services	845,612	767,000	771,600	782,300
Third Party Payments	28,094	16,700	17,400	17,700
TOTAL DIRECT EXPENDITURE	1,228,659	1,118,400	1,182,300	1,148,700
DIRECT INCOME				
Government Grants	(1,229)	-	-	-
Other Grants and Contributions	(1,049,713)	(824,100)	(863,700)	(840,600)
Other Income	(666)	(1,000)	(1,000)	(1,000)
Fees and Charges	(554)	(700)	(5,200)	(700)
TOTAL DIRECT INCOME	(1,052,162)	(825,800)	(869,900)	(842,300)
NET DIRECT (INCOME) / EXPENDITURE	176,497	292,600	312,400	306,400
Support Services	212,266	213,600	257,100	220,400
Recharges	(130,816)	(131,200)	(170,800)	(133,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	257,947	375,000	398,700	393,000

Variations:**Employees:**

Temporary post funded from grant income	39,600	-
IAS19 Pension adjustment	19,000	12,200

Other Grants and Contributions

Additional grant	(39,600)	(16,500)
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Support Services:

Change in allocation	43,500	6,800
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Recharges:

Change in allocation	(39,600)	(2,600)
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	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>NEIGHBOURHOOD SERVICES</u>				
S1020 NEIGHBOURHOOD SERVICES	48,282	-	-	-
S1105 CAR PARKS	(179,427)	(201,100)	36,700	(320,300)
S1250 WCC HIGHWAYS	52,652	77,800	59,700	56,200
S1258 GREEN SPACES CONTRACT MGT	362,720	346,900	325,200	332,200
S1270 GREEN SPACE DEVELOPMENT	1,951,273	1,910,700	1,776,900	1,722,200
S1289 OPEN SPACES	234,726	130,500	127,900	128,200
S1320 BEREAVEMENT SERVICES	(496,065)	(598,000)	(546,200)	(621,600)
S3655 HILL CLOSE GARDENS	20,000	20,000	20,000	-
S4060 STREET CLEANSING	1,633,013	1,780,300	1,684,900	1,732,600
S4090 WASTE MANAGEMENT	812,940	849,900	1,065,500	1,075,500
S4095 RANGER SERVICE	-	-	-	(100)
S4130 WASTE COLLECTION	1,765,216	1,934,400	1,971,600	1,992,200
S4180 ABANDONED VEHICLES	1,294	1,200	1,200	1,300
S4811 WATERCOURSES	(4,638)	(200)	(200)	(500)
TOTAL NEIGHBOURHOOD SERVICES	6,201,987	6,252,400	6,523,200	6,097,900

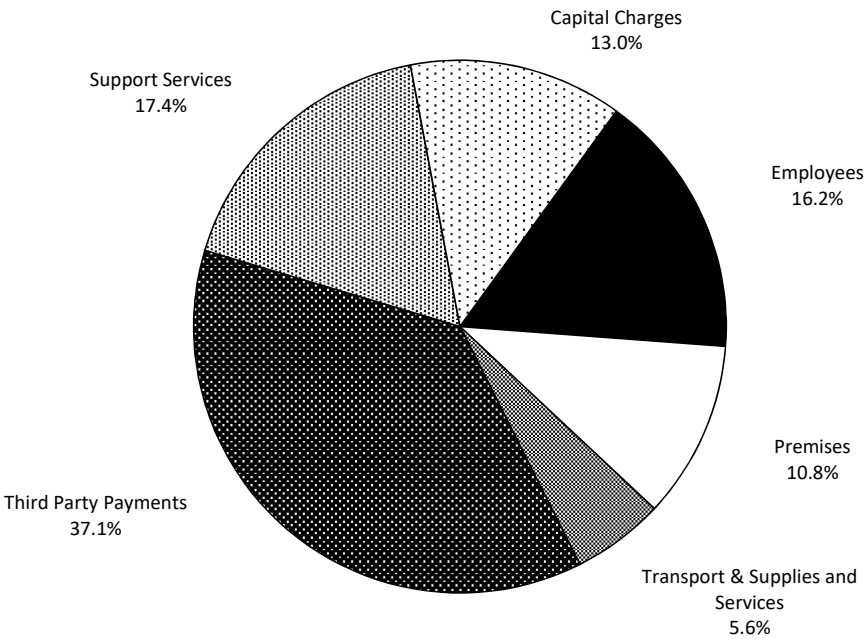
SUBJECTIVE ANALYSIS:**EXPENDITURE:**

Employees	1,997,317	2,144,500	2,210,300	2,243,900
Premises	1,857,185	1,483,500	1,758,300	1,493,600
Transport	19,597	29,800	25,100	30,300
Supplies and Services	743,667	658,400	783,600	748,200
Third Party Payments	4,868,993	4,972,600	4,989,000	5,146,100
Support Services	2,390,224	2,645,300	2,472,400	2,409,900
Capital Charges	1,813,076	2,009,600	1,849,100	1,804,900
TOTAL EXPENDITURE	13,690,059	13,943,700	14,087,800	13,876,900

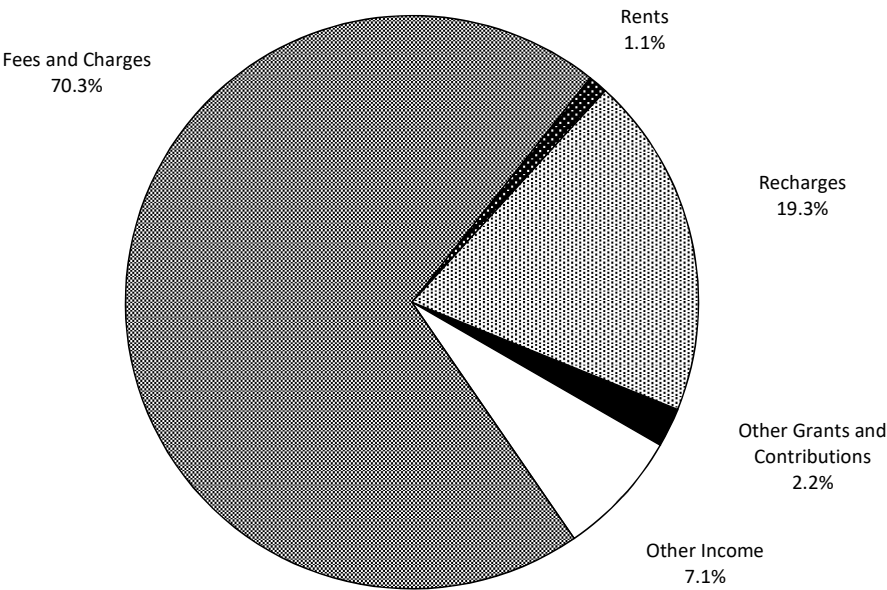
INCOME:

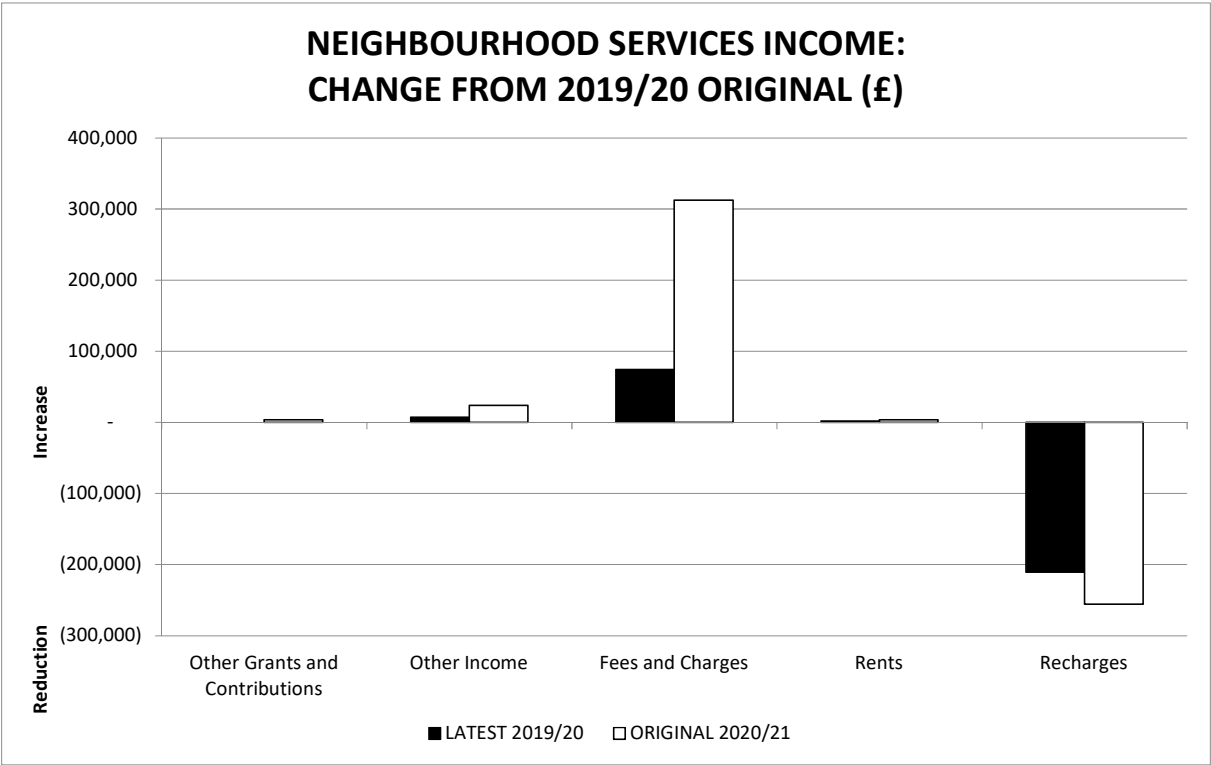
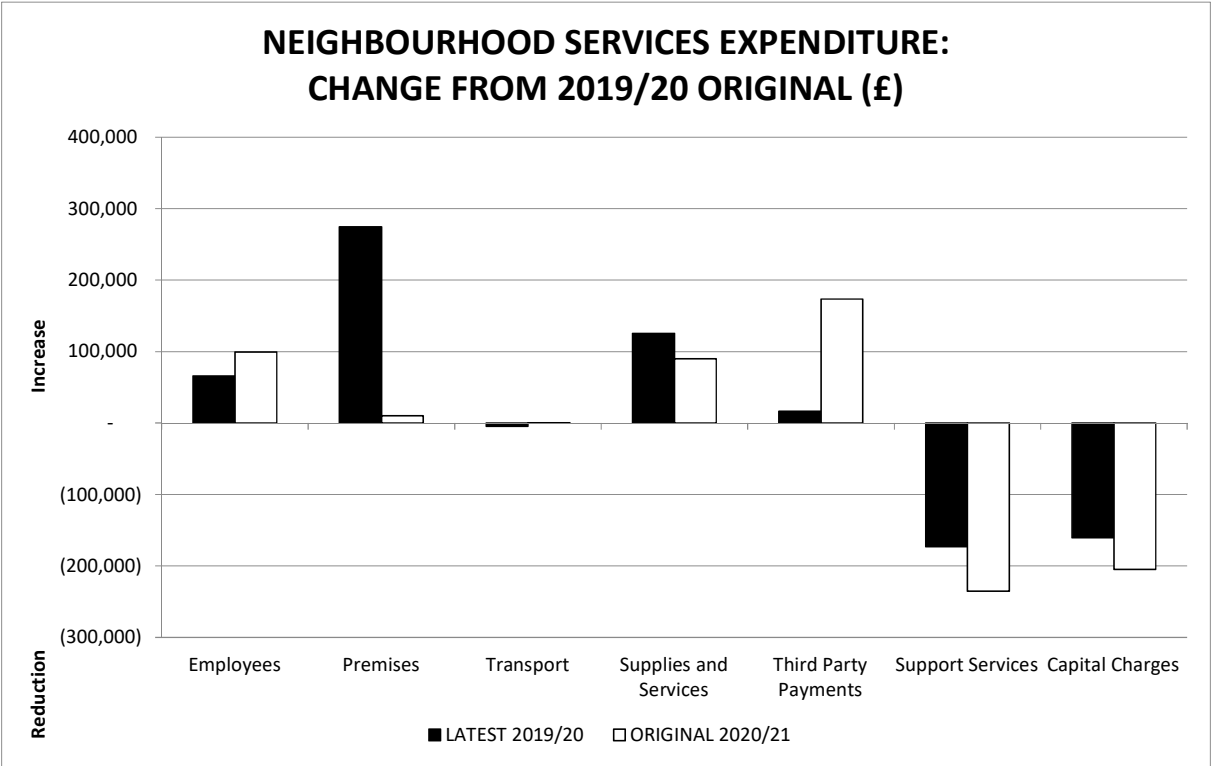
Government Grants	(267)	-	-	-
Other Grants and Contributions	(221,530)	(173,400)	(173,400)	(176,900)
Other Income	(528,990)	(525,200)	(532,600)	(549,200)
Fees and Charges	(5,052,887)	(5,151,600)	(5,225,900)	(5,464,200)
Rents	(82,842)	(82,300)	(84,500)	(85,700)
Recharges	(1,601,556)	(1,758,800)	(1,548,200)	(1,503,000)
TOTAL INCOME	(7,488,072)	(7,691,300)	(7,564,600)	(7,779,000)
NET COST OF NEIGHBOURHOOD SERVICES	6,201,987	6,252,400	6,523,200	6,097,900

**NEIGHBOURHOOD SERVICES EXPENDITURE -
2020/21 BUDGETS**



NEIGHBOURHOOD SERVICES INCOME - 2020/21 BUDGETS





NEIGHBOURHOOD SERVICES

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S1020 NEIGHBOURHOOD SERVICES</u>				
DIRECT EXPENDITURE				
Employees	94,941	94,900	98,300	100,100
Supplies and Services	48,314	(3,800)	(3,800)	(8,100)
TOTAL DIRECT EXPENDITURE	143,254	91,100	94,500	92,000
Support Services	28,977	28,700	33,200	40,500
Recharges	(123,950)	(119,800)	(127,700)	(132,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	48,282	-	-	-

Variations:Support Services

Change in allocation

4,500

11,800

Recharges:

Change in allocation

(7,900)

(12,700)

NEIGHBOURHOOD SERVICES

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
S1105 CAR PARKS				
DIRECT EXPENDITURE				
Employees	108,882	112,600	120,000	121,900
Premises	779,273	751,800	995,300	751,300
Transport	201	400	400	400
Supplies and Services	165,025	167,200	263,900	272,500
Third Party Payments	237,165	147,200	147,500	149,800
TOTAL DIRECT EXPENDITURE	1,243,886	1,084,300	1,425,400	1,194,900
DIRECT INCOME				
Other Income	(36,314)	(45,000)	(45,000)	(45,000)
Fees and Charges	(3,182,045)	(3,175,100)	(3,275,000)	(3,373,500)
Rents	(6,577)	(9,400)	(9,400)	(9,600)
TOTAL DIRECT INCOME	(1,934,390)	(2,050,300)	(1,805,700)	(2,133,100)
NET DIRECT (INCOME) / EXPENDITURE	(1,934,390)	(2,050,300)	(1,802,300)	(2,132,200)
Support Services	897,977	984,800	948,000	935,300
Capital Charges	864,086	866,000	898,100	883,700
Recharges	(7,100)	(1,600)	(7,100)	(7,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	(179,427)	(201,100)	36,700	(320,300)

Variations:Premises:

Linen Street refurbishment - earmarked reserve carried forward from 2018/19	24,600	-
Covent Garden displacement - earmarked reserve carried forward from 2018/19	133,300	-
Covent Garden repairs - earmarked reserve carried forward from 2018/19	93,100	-

Supplies and Services

Allocation of increased income	96,700	100,000
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Fees and Charges

Projected increase in income	(99,900)	(198,400)
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Support Services:

Change in allocations	(36,800)	(49,500)
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Capital Charges

Change in depreciation estimate	38,600	36,600
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NEIGHBOURHOOD SERVICES

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S1250 WCC HIGHWAYS</u>				
DIRECT EXPENDITURE				
Third Party Payments	97,074	112,600	112,600	114,400
TOTAL DIRECT EXPENDITURE	97,074	112,600	112,600	114,400
DIRECT INCOME				
Other Grants and Contributions	(120,962)	(118,300)	(118,300)	(120,600)
TOTAL DIRECT INCOME	(120,962)	(118,300)	(118,300)	(120,600)
NET DIRECT (INCOME) / EXPENDITURE	(23,888)	(5,700)	(5,700)	(6,200)
Support Services	76,540	83,500	65,400	62,400
NET (INCOME) / EXPENDITURE TO SUMMARY	52,652	77,800	59,700	56,200

Variations:Support Services:

Change in allocation

(18,100)

(21,100)

S1258 GREEN SPACES CONTRACT MGT

DIRECT EXPENDITURE				
Premises	11,373	12,200	12,900	13,200
Supplies and Services	206,807	161,700	161,700	165,000
Third Party Payments	126,861	132,900	132,900	136,400
TOTAL DIRECT EXPENDITURE	345,040	306,800	307,500	314,600
DIRECT INCOME				
Other Grants and Contributions	(35,685)	(35,600)	(35,600)	(36,300)
TOTAL DIRECT INCOME	(35,685)	(35,600)	(35,600)	(36,300)
NET DIRECT (INCOME) / EXPENDITURE	309,356	271,200	271,900	278,300
Support Services	53,364	75,700	53,300	53,900
NET (INCOME) / EXPENDITURE TO SUMMARY	362,720	346,900	325,200	332,200

Variations:Support Services

Change in allocation

(22,400)

(21,800)

NEIGHBOURHOOD SERVICES

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S1270 GREEN SPACE DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	311,814	331,000	343,100	354,300
Premises	419,852	200,200	233,100	190,100
Transport	2,102	2,600	2,600	2,700
Supplies and Services	71,195	45,000	45,000	45,900
Third Party Payments	30,358	29,100	29,100	29,700
TOTAL DIRECT EXPENDITURE	835,322	607,900	652,900	622,700
DIRECT INCOME				
Other Grants and Contributions	(39,001)	(2,600)	(2,600)	(2,700)
Other Income	(2,945)	(4,400)	(4,400)	(4,500)
Rents	(5,370)	-	-	-
TOTAL DIRECT INCOME	(47,316)	(7,000)	(7,000)	(7,200)
NET DIRECT (INCOME) / EXPENDITURE	788,005	600,900	645,900	615,500
Support Services	466,952	526,800	511,500	502,500
Capital Charges	718,916	821,800	658,300	643,800
Recharges	(22,600)	(38,800)	(38,800)	(39,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	1,951,273	1,910,700	1,776,900	1,722,200

Variations:Employees:

IAS 19 Pension adjustments	12,100	13,500
Increments / pay award	-	9,800

Premises:

Gypsy and traveller camps - earmarked reserve carried forward from 2018/19	39,600	-
Insurance	-	(6,000)

Capital Charges

Notional interest - original estimate too high	(110,200)	(119,100)
Depreciation reduced due to lower than anticipated capital expenditure	(53,300)	(58,900)

Support Services:

Change in allocations	(15,300)	(24,300)
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NEIGHBOURHOOD SERVICES

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S1289 OPEN SPACES</u>				
DIRECT EXPENDITURE				
Premises	233,868	130,500	127,900	128,200
Supplies and Services	858	-	-	-
TOTAL DIRECT EXPENDITURE	234,726	130,500	127,900	128,200
NET (INCOME) / EXPENDITURE TO SUMMARY	234,726	130,500	127,900	128,200

S1320 BEREAVEMENT SERVICES

DIRECT EXPENDITURE				
Employees	361,401	349,500	358,000	397,400
Premises	354,961	331,500	331,800	352,700
Transport	2,921	3,400	3,400	3,400
Supplies and Services	79,117	92,600	92,700	94,400
Third Party Payments	143,745	140,700	140,900	143,100
TOTAL DIRECT EXPENDITURE	942,146	917,700	926,800	991,000
DIRECT INCOME				
Other Grants and Contributions	(7,445)	(2,900)	(2,900)	(3,000)
Other Income	(7,749)	(100)	(7,500)	(8,200)
Fees and Charges	(1,704,387)	(1,830,500)	(1,804,900)	(1,939,900)
Rents	(21,644)	(23,900)	(26,100)	(26,100)
TOTAL DIRECT INCOME	(1,741,225)	(1,857,400)	(1,841,400)	(1,977,200)
NET DIRECT (INCOME) / EXPENDITURE	(799,080)	(939,700)	(914,600)	(986,200)
Support Services	144,736	103,100	150,100	150,300
Capital Charges	158,279	238,600	218,300	214,300
NET (INCOME) / EXPENDITURE TO SUMMARY	(496,065)	(598,000)	(546,200)	(621,600)

Variations:**Employees:**

IAS19 pension adjustment	13,400	18,600
Regrade and increments	-	23,100

Premises

Cleaning contract	-	10,500
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Fees and Charges:

Sale of burial rights	58,200	51,500
Interments	(24,200)	(112,600)

Support Services:

Change in allocation	47,000	47,200
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Capital Charges

Depreciation	(23,400)	(23,400)
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NEIGHBOURHOOD SERVICES

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S3655 HILL CLOSE GARDENS</u>				
DIRECT EXPENDITURE				
Supplies and Services	20,000	20,000	20,000	-
TOTAL DIRECT EXPENDITURE	20,000	20,000	20,000	-
NET (INCOME) / EXPENDITURE TO SUMMARY	20,000	20,000	20,000	-

S4060 STREET CLEANSING

DIRECT EXPENDITURE				
Premises	16,692	15,500	15,500	15,800
Transport	893	1,000	1,000	1,000
Supplies and Services	11,923	24,900	24,900	25,400
Third Party Payments	1,385,158	1,457,300	1,457,300	1,513,200
TOTAL DIRECT EXPENDITURE	1,414,666	1,498,700	1,498,700	1,555,400
Support Services	218,347	281,600	186,200	177,200
NET (INCOME) / EXPENDITURE TO SUMMARY	1,633,013	1,780,300	1,684,900	1,732,600

Variations:**Third Party Payments:**

Contract inflation	-	55,900
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Support Services:

Change in allocations	(95,400)	(104,400)
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NEIGHBOURHOOD SERVICES

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S4090 WASTE MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	673,077	732,100	778,000	766,200
Premises	27,366	28,000	28,000	28,500
Transport	3,027	2,200	2,200	2,200
Supplies and Services	55,478	56,200	56,400	57,500
Third Party Payments	611,734	592,700	593,400	602,400
	<u>1,370,682</u>	<u>1,411,200</u>	<u>1,458,000</u>	<u>1,456,800</u>
TOTAL DIRECT EXPENDITURE	1,370,682	1,411,200	1,458,000	1,456,800
DIRECT INCOME				
Government Grants	(267)	-	-	-
Other Income	(1,875)	-	-	-
Rents	(49,250)	(49,000)	(49,000)	(50,000)
	<u>(51,392)</u>	<u>(49,000)</u>	<u>(49,000)</u>	<u>(50,000)</u>
TOTAL DIRECT INCOME	(51,392)	(49,000)	(49,000)	(50,000)
NET DIRECT (INCOME) / EXPENDITURE	1,319,290	1,362,200	1,409,000	1,406,800
Support Services	432,080	488,200	432,600	401,700
Recharges	(938,430)	(1,000,500)	(776,100)	(733,000)
	<u>812,940</u>	<u>849,900</u>	<u>1,065,500</u>	<u>1,075,500</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	812,940	849,900	1,065,500	1,075,500

Variations:**Employees:**

Redundancy payment	32,600	-
IAS 19 Pension Adjustments	21,300	23,800
Transfer apprentice budgets to HR	(13,100)	(13,100)
Business Support Officers reserve funded	-	33,700

Support Services:

Change in allocation	(55,600)	(86,500)
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Recharges:

Change in allocation	224,400	267,500
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NEIGHBOURHOOD SERVICES

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S4095 RANGER SERVICE</u>				
DIRECT EXPENDITURE				
Employees	447,202	524,400	512,900	504,000
Transport	10,453	20,200	15,500	20,600
Supplies and Services	20,168	20,700	20,700	21,100
TOTAL DIRECT EXPENDITURE	477,823	565,300	549,100	545,700
Support Services	31,653	32,800	49,400	45,000
Recharges	(509,476)	(598,100)	(598,500)	(590,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	(100)

Variations:Employees:

Additional Ranger posts funded from car parks surplus removed	-	(26,600)
Vacant posts	(30,300)	-
IAS 19 Pension Adjustments	14,100	-

Support Services:

Change in allocation	16,600	12,200
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Recharges:

Change in allocation	(400)	7,300
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NEIGHBOURHOOD SERVICES

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S4130 WASTE COLLECTION</u>				
DIRECT EXPENDITURE				
Supplies and Services	64,782	73,900	102,100	74,500
Third Party Payments	2,236,897	2,360,100	2,375,300	2,457,100
TOTAL DIRECT EXPENDITURE	2,301,679	2,434,000	2,477,400	2,531,600
DIRECT INCOME				
Other Income	(480,108)	(475,700)	(475,700)	(491,500)
Fees and Charges	(166,456)	(146,000)	(146,000)	(150,800)
TOTAL DIRECT INCOME	(646,563)	(621,700)	(621,700)	(642,300)
NET DIRECT (INCOME) / EXPENDITURE	1,655,116	1,812,300	1,855,700	1,889,300
Support Services	38,304	38,900	41,500	39,800
Capital Charges	71,796	83,200	74,400	63,100
NET (INCOME) / EXPENDITURE TO SUMMARY	1,765,216	1,934,400	1,971,600	1,992,200

Variations:Supplies and Services:

Fly Tipping Response - earmarked reserve carried forward from 2018/19	28,200	-
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Third Party Payments:

Project manager	15,000	-
Inflation	-	37,800
Vehicle leasing - reserve funded	-	15,000
Additional properties	-	44,000

Other Income:

Increased Recycling Credit income	-	(15,800)
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Capital Charges

Depreciation	(7,900)	(17,600)
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NEIGHBOURHOOD SERVICES

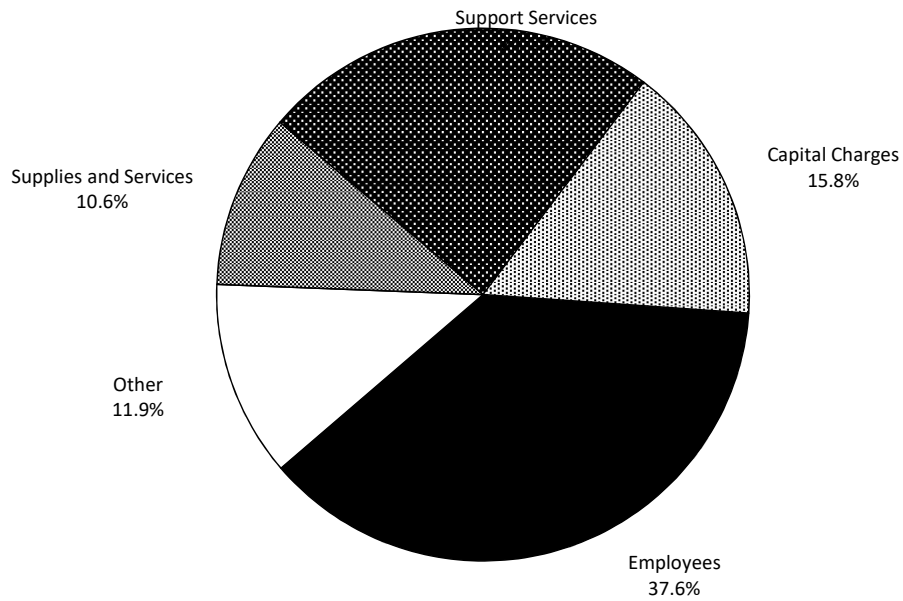
	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S4180 ABANDONED VEHICLES</u>				
EXPENDITURE				
Support Services	1,294	1,200	1,200	1,300
NET (INCOME) / EXPENDITURE TO SUMMARY	1,294	1,200	1,200	1,300

NEIGHBOURHOOD SERVICES

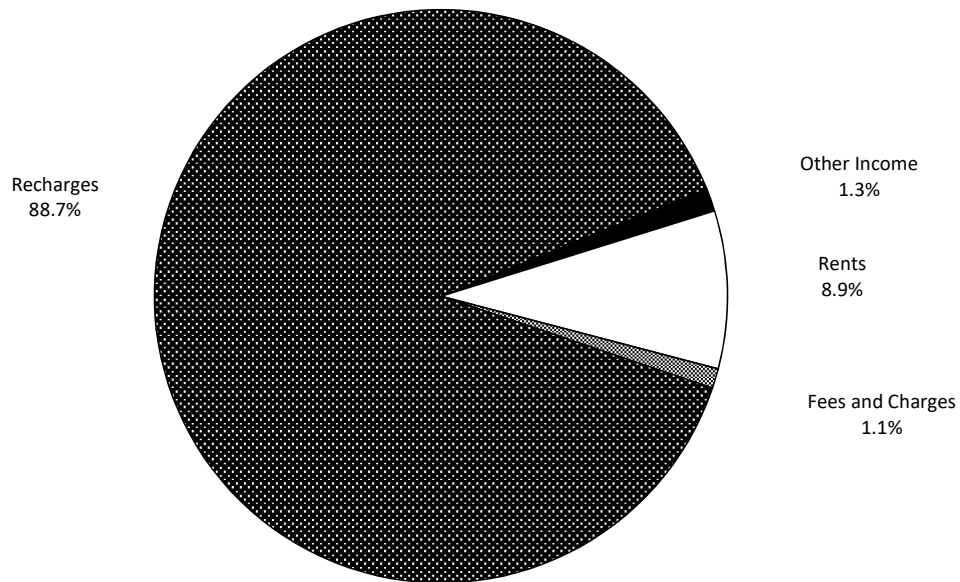
	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S4811 WATERCOURSES</u>				
DIRECT EXPENDITURE				
Premises	13,800	13,800	13,800	13,800
TOTAL DIRECT EXPENDITURE	13,800	13,800	13,800	13,800
DIRECT INCOME				
Other Grants and Contributions	(18,438)	(14,000)	(14,000)	(14,300)
TOTAL DIRECT INCOME	(18,438)	(14,000)	(14,000)	(14,300)
NET DIRECT (INCOME) / EXPENDITURE	(4,638)	(200)	(200)	(500)
NET (INCOME) / EXPENDITURE TO SUMMARY	(4,638)	(200)	(200)	(500)

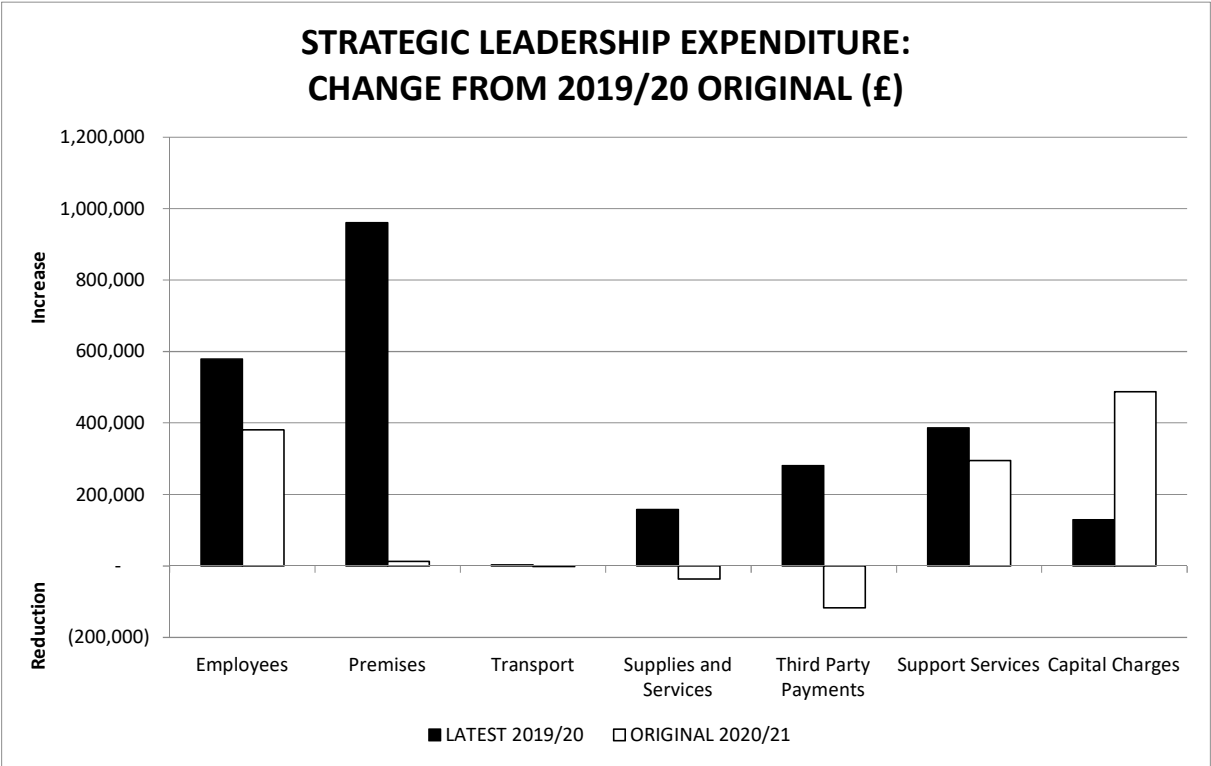
	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>STRATEGIC LEADERSHIP</u>				
S1270 GREEN SPACE DEVELOPMENT	6,383	14,500	4,500	14,500
S1289 OPEN SPACES	(131,284)	(125,800)	112,200	259,000
S1645 ASSET MANAGEMENT	(1)	-	48,500	-
S1650 ESTATE MANAGEMENT	510,547	406,600	370,600	537,400
S1660 WARWICK PLANT MAINTENANCE	190	-	-	-
S2000 CHIEF EXECUTIVE'S OFFICE	-	-	-	100
S2010 CORPORATE PROJECTS	2,444	-	75,500	-
S2060 HUMAN RESOURCES	19,829	80,000	-	100
S2080 MEMBER TRAINING	999	5,100	10,100	5,200
S2100 ORGANISATIONAL DEVELOPMENT	-	16,000	16,000	16,300
S2200 COMMITTEE SERVICES	-	-	-	-
S2220 DEMOCRATIC REPRESENTATION	1,190,058	1,123,600	1,227,200	1,244,000
S2240 ELECTIONS	40,568	192,300	213,000	67,400
S2260 ELECTORAL REGISTRATION	336,967	260,200	351,400	368,100
S2280 CHAIR OF THE COUNCIL	58,416	80,400	82,800	84,500
S2300 OFFICE ACCOMMODATION	(0)	41,300	-	-
S2340 MEDIA ROOM	-	17,900	-	300
S3350 CSTEAM	-	15,900	-	200
S3400 PAYMENT CHANNELS	-	-	-	(100)
S3452 CUSTOMER CONTACT MANAGER	(607)	-	100	100
S3470 WEB SERVICES	-	-	-	-
S3500 ICT SERVICES	(13,993)	88,300	(9,200)	(9,000)
S3600 ECONOMIC DEVELOPMENT	71,092	77,000	134,000	16,400
S3661 CUP - UNITED REFORM CHURCH	55,984	55,300	46,700	45,900
S4300 ENVIRONMENTAL PROTECTION	27,773	11,400	11,500	11,700
S4780 WDC HIGHWAYS	169,337	202,900	194,400	202,600
S4810 ALLEVIATION OF FLOODING	85,429	89,200	94,900	96,600
S4871 LEGAL SERVICES (SHARED SERVICE WCC)	-	-	-	9,600
SW000 CORPORATE R+M UNALLOCATED	-	415,500	1,359,000	413,200
TOTAL STRATEGIC LEADERSHIP	2,430,133	3,067,600	4,343,200	3,384,100
<u>EXPENDITURE:</u>				
Employees	3,491,555	3,880,100	4,459,000	4,260,600
Premises	739,093	964,000	1,923,800	976,300
Transport	25,855	33,800	37,000	32,100
Supplies and Services	1,254,215	1,237,000	1,395,000	1,200,700
Third Party Payments	523,010	462,800	743,500	346,000
Support Services	2,547,177	2,441,500	2,827,600	2,736,200
Capital Charges	1,118,428	1,305,900	1,435,300	1,793,500
TOTAL EXPENDITURE	9,699,334	10,325,100	12,821,200	11,345,400
<u>INCOME:</u>				
Government Grants	(11,842)	-	(223,200)	-
Other Grants and Contributions	-	(22,500)	(22,500)	(23,000)
Sales	(2,722)	(2,400)	(2,400)	(2,400)
Other Income	(129,063)	(74,500)	(78,500)	(76,000)
Fees and Charges	(85,523)	(86,000)	(86,000)	(86,800)
Rents	(628,211)	(703,600)	(682,200)	(705,100)
Recharges	(6,411,840)	(6,368,500)	(7,383,200)	(7,068,000)
TOTAL INCOME	(7,269,201)	(7,257,500)	(8,478,000)	(7,961,300)
NET COST OF STRATEGIC LEADERSHIP	2,430,133	3,067,600	4,343,200	3,384,100

STRATEGIC LEADERSHIP EXPENDITURE: 2020/21 BUDGETS



STRATEGIC LEADERSHIP INCOME - 2020/21 BUDGETS





STRATEGIC LEADERSHIP

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S1270 GREEN SPACE DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Premises	6,383	14,500	4,500	14,500
TOTAL DIRECT EXPENDITURE	6,383	14,500	4,500	14,500
NET (INCOME) / EXPENDITURE TO SUMMARY	6,383	14,500	4,500	14,500

Variations:Premises

One-off transfer to fund expenditure elsewhere

(10,000)

-

S1289 OPEN SPACES

DIRECT EXPENDITURE				
Premises	10,624	12,600	12,600	11,800
Third Party Payments	10,418	10,300	10,600	10,800
TOTAL DIRECT EXPENDITURE	21,042	22,900	23,200	22,600
DIRECT INCOME				
Fees and Charges	(35,841)	(35,000)	(35,000)	(35,700)
Rents	(134,013)	(140,800)	(140,800)	(143,300)
TOTAL DIRECT INCOME	(169,854)	(175,800)	(175,800)	(179,000)
NET DIRECT (INCOME) / EXPENDITURE	(148,812)	(152,900)	(152,600)	(156,400)
Support Services	17,528	27,100	17,700	17,500
Capital Charges	-	-	247,100	397,900
NET (INCOME) / EXPENDITURE TO SUMMARY	(131,284)	(125,800)	112,200	259,000

Variations:Support Services:

Change in allocation

(9,400)

(9,600)

STRATEGIC LEADERSHIP

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S1645 ASSET MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	844,260	1,053,200	1,205,400	1,128,800
Premises	-	1,300	5,600	5,600
Transport	6,538	6,500	6,500	6,600
Supplies and Services	8,737	17,100	17,200	16,800
Third Party Payments	12,891	4,000	16,500	4,100
	<u>872,426</u>	<u>1,082,100</u>	<u>1,251,200</u>	<u>1,161,900</u>
TOTAL DIRECT EXPENDITURE	872,426	1,082,100	1,251,200	1,161,900
DIRECT INCOME				
Other Grants and Contributions	-	(22,500)	(22,500)	(23,000)
	<u>-</u>	<u>(22,500)</u>	<u>(22,500)</u>	<u>(23,000)</u>
TOTAL DIRECT INCOME	-	(22,500)	(22,500)	(23,000)
NET DIRECT (INCOME) / EXPENDITURE	872,426	1,059,600	1,228,700	1,138,900
Support Services	235,782	228,800	257,200	266,900
Recharges	(1,108,209)	(1,288,400)	(1,437,400)	(1,405,800)
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	(1)	-	48,500	-
	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>48,500</u></u>	<u><u>-</u></u>

Variations:**Employees:**

Post transferred from HRA	14,700	-
Business Transformation Officer post	17,000	-
IAS19 Pension Adjustments	57,400	-
Asset restructure recruitment - earmarked reserve carried forward from 2018/19	48,500	53,500
Pay award	-	18,700

Support Services:

Change in allocation	28,400	38,100
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Recharges:

Change in allocation	(149,000)	(117,400)
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STRATEGIC LEADERSHIP**S1650 ESTATE MANAGEMENT**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Employees	529	-	-	-
Premises	331,206	123,100	132,800	127,100
Supplies and Services	4,168	6,800	6,800	6,900
Third Party Payments	79,185	77,900	123,000	79,400
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	415,088	207,800	262,600	213,400
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
DIRECT INCOME				
Other Income	(17,154)	(15,600)	(15,600)	(15,900)
Fees and Charges	(525)	(2,000)	(2,000)	(2,000)
Rents	(494,197)	(562,800)	(541,400)	(561,800)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT INCOME	(511,877)	(580,400)	(559,000)	(579,700)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET DIRECT (INCOME) / EXPENDITURE	(96,789)	(372,600)	(296,400)	(366,300)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Support Services	214,872	226,600	264,200	260,000
Capital Charges	392,463	552,600	402,800	643,700
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	510,547	406,600	370,600	537,400
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Variations:

Third Party Payments
EPCs for commercial properties

43,500 -

Rents:

32 Hamilton Terrace rent free
Inflation

21,400 16,800
- (11,700)

Support Services:

Change in allocations

37,600 33,400

Capital Charges

Notional interest correction
Depreciation
Warwick Sea Scouts' HQ

(145,400) (145,400)
(14,200) (14,200)
9,800 250,800

S1660 WARWICK PLANT MAINTENANCE

DIRECT EXPENDITURE				
Supplies and Services	190	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	190	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

STRATEGIC LEADERSHIP

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S2000 CHIEF EXECUTIVE'S OFFICE</u>				
DIRECT EXPENDITURE				
Employees	436,136	443,600	453,700	463,400
Transport	198	800	600	800
Supplies and Services	9,205	11,100	10,200	9,100
Third Party Payments	99,145	19,300	29,300	21,600
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	544,684	474,800	493,800	494,900
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
DIRECT INCOME				
Other Grants and Contributions	(40)	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT INCOME	(40)	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET DIRECT (INCOME) / EXPENDITURE	544,644	474,800	493,800	494,900
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Support Services	70,379	72,400	66,700	63,700
Recharges	(615,023)	(547,200)	(560,500)	(558,500)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	100
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Variations:Employees:

IAS 19 Pension Adjustments	15,200	16,200
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Recharges:

Change in allocation	(13,300)	(11,300)
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STRATEGIC LEADERSHIP

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S2010 CORPORATE PROJECTS</u>				
DIRECT EXPENDITURE				
Employees	12,639	-	-	-
Supplies and Services	1,138	-	-	-
Third Party Payments	51,969	-	150,500	-
	<u>65,746</u>	<u>-</u>	<u>150,500</u>	<u>-</u>
TOTAL DIRECT EXPENDITURE	65,746	-	150,500	-
DIRECT INCOME				
Fees and Charges	(3,000)	-	-	-
	<u>(3,000)</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL DIRECT INCOME	(3,000)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	62,746	-	150,500	-
Support Services	4,105	3,100	200	200
Recharges	(64,407)	(3,100)	(75,200)	(200)
	<u>2,444</u>	<u>-</u>	<u>75,500</u>	<u>-</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	2,444	-	75,500	-

Variations:Third Party Payments:

Riverside House Relocation consultancy
CPO legal fees

110,500
35,000

-

Recharges:

Change in amount of costs to be recharged

(72,100)

2,900

STRATEGIC LEADERSHIP

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S2060 HUMAN RESOURCES</u>				
DIRECT EXPENDITURE				
Employees	426,377	425,100	682,100	632,100
Transport	682	1,200	1,200	1,200
Supplies and Services	71,926	77,000	77,000	78,500
Third Party Payments	24,896	103,700	107,900	24,600
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	523,881	607,000	868,200	736,400
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
DIRECT INCOME				
Other Income	(407)	-	-	-
Fees and Charges	(14)	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT INCOME	(421)	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET DIRECT (INCOME) / EXPENDITURE	523,460	607,000	868,200	736,400
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Support Services	155,974	166,500	158,600	160,700
Recharges	(659,604)	(693,500)	(1,026,800)	(897,000)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	19,829	80,000	-	100
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Variations:**Employees**

Centralisation of apprenticeship scheme	150,000	151,700
IAS19 Pension adjustment	52,300	47,800
Reserve funded HR Business Partner	33,100	-
Cultural change programme - earmarked reserve carried forward from 2018/19	20,400	-

Recharges:

Change in amount of costs to be recharged	(333,300)	(203,500)
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S2080 MEMBER TRAINING

DIRECT EXPENDITURE				
Employees	999	4,600	9,000	4,700
Supplies and Services	-	500	1,100	500
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	999	5,100	10,100	5,200
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	999	5,100	10,100	5,200
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

STRATEGIC LEADERSHIP

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S2100 ORGANISATIONAL DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Supplies and Services	-	16,000	16,000	16,300
TOTAL DIRECT EXPENDITURE	-	16,000	16,000	16,300
NET (INCOME) / EXPENDITURE TO SUMMARY	-	16,000	16,000	16,300

S2200 COMMITTEE SERVICES

DIRECT EXPENDITURE				
Employees	179,171	184,100	202,300	237,400
Transport	862	400	400	400
Supplies and Services	18,440	20,100	24,300	20,800
Third Party Payments	19,548	39,100	39,100	39,900
TOTAL DIRECT EXPENDITURE	218,022	243,700	266,100	298,500
Support Services	117,118	116,900	135,900	124,200
Recharges	(335,140)	(360,600)	(402,000)	(422,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

Variations:**Recharges:**

Performance management officer	-	35,200
IAS19 Pension adjustment	5,900	12,000
Joint post contribution	12,000	20,900

Support Services

Change in allocation	19,000	7,300
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Recharges:

Change in allocation	(41,400)	(62,100)
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STRATEGIC LEADERSHIP

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S2220 DEMOCRATIC REPRESENTATION</u>				
DIRECT EXPENDITURE				
Employees	4,995	4,200	6,000	6,100
Transport	758	4,000	3,900	4,100
Supplies and Services	357,699	344,500	347,000	346,700
Third Party Payments	-	5,900	5,900	6,000
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	363,451	358,600	362,800	362,900
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	898,485	836,900	936,300	953,200
Capital Charges	1,622	1,600	1,600	1,400
Recharges	(73,500)	(73,500)	(73,500)	(73,500)
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	1,190,058	1,123,600	1,227,200	1,244,000
	<hr/>	<hr/>	<hr/>	<hr/>

Variations:Support Services:

Change in allocations

99,400

116,300

STRATEGIC LEADERSHIP**S2240 ELECTIONS**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Employees	6,884	75,300	180,500	6,700
Premises	3,444	29,100	62,100	-
Transport	263	2,000	5,700	-
Supplies and Services	13,438	47,300	129,100	7,500
Third Party Payments	378	-	-	-
TOTAL DIRECT EXPENDITURE	24,407	153,700	377,400	14,200
DIRECT INCOME				
Government Grants	(6,511)	-	(223,200)	-
Other Income	(11,610)	(500)	(500)	(500)
TOTAL DIRECT INCOME	(18,120)	(500)	(223,700)	(500)
NET DIRECT (INCOME) / EXPENDITURE	6,287	153,200	153,700	13,700
Support Services	34,281	39,100	59,100	53,600
Capital Charges	-	-	200	100
NET (INCOME) / EXPENDITURE TO SUMMARY	40,568	192,300	213,000	67,400

Variations:Employees:

European Election (19/20), No local election (20/21)	104,900	(68,600)
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Premises:

European Election (19/20), No local election (20/21)	33,000	(29,100)
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Supplies and Services

European Election (19/20), No local election (20/21)	81,800	(39,800)
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Other Income:

Additional income re European elections	(223,200)	-
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Support Services:

Change in allocations	20,000	14,500
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STRATEGIC LEADERSHIP**S2260 ELECTORAL REGISTRATION**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Employees	148,745	128,700	148,700	174,100
Premises	-	2,800	2,800	2,800
Transport	1,368	500	500	500
Supplies and Services	169,021	74,900	77,700	87,700
Third Party Payments	6,487	-	19,800	-
TOTAL DIRECT EXPENDITURE	325,620	206,900	249,500	265,100
DIRECT INCOME				
Sales	(2,722)	(2,400)	(2,400)	(2,400)
Other Income	(57,907)	-	(4,000)	-
TOTAL DIRECT INCOME	(60,629)	(2,400)	(6,400)	(2,400)
NET DIRECT (INCOME) / EXPENDITURE	264,992	204,500	243,100	262,700
Support Services	87,676	71,400	124,000	121,400
Recharges	(15,700)	(15,700)	(15,700)	(16,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	336,967	260,200	351,400	368,100

Variations:Employees:

Hay regrades	8,100	8,100
IAS19 Pension adjustment	5,900	10,000
Trainee post	3,700	10,000
IER post	-	14,800

Supplies and Services

Remainder of IER post funding	-	11,200
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Third Party Payments

AEA Consultants - earmarked reserve carried forward from 2018/19	19,800	-
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Support Services

Change in allocation	52,600	50,000
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S2280 CHAIR OF THE COUNCIL

DIRECT EXPENDITURE				
Employees	14,154	27,800	28,600	29,200
Transport	7,432	8,300	8,300	8,400
Supplies and Services	13,913	19,200	19,000	19,600
TOTAL DIRECT EXPENDITURE	35,498	55,300	55,900	57,200
DIRECT INCOME				
Other Income	(2,600)	(2,600)	(2,600)	(2,700)
TOTAL DIRECT INCOME	(2,600)	(2,600)	(2,600)	(2,700)
NET DIRECT (INCOME) / EXPENDITURE	32,898	52,700	53,300	54,500
Support Services	26,188	27,700	29,500	30,000
Recharges	(670)	-	-	-

NET (INCOME) / EXPENDITURE TO SUMMARY	58,416	80,400	82,800	84,500
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

S2300 OFFICE ACCOMMODATION**DIRECT EXPENDITURE**

Premises	310,560	258,800	250,600	294,600
Supplies and Services	10,259	-	-	-

TOTAL DIRECT EXPENDITURE	320,819	258,800	250,600	294,600
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DIRECT INCOME

Other Income	(3,528)	-	-	-
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TOTAL DIRECT INCOME	(3,528)	-	-	-
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NET DIRECT (INCOME) / EXPENDITURE	317,291	258,800	250,600	294,600
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Support Services	124,015	75,500	142,500	66,500
Capital Charges	465,908	420,900	477,300	470,500
Recharges	(907,214)	(713,900)	(870,400)	(831,600)

NET (INCOME) / EXPENDITURE TO SUMMARY	(0)	41,300	-	-
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Variations:Premises:

Cleaning contract	-	51,200
Electricity	-	(14,000)

Support Services:

Change in allocation	67,000	(9,000)
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Capital Charges

Notional Interest	25,700	18,900
Depreciation	30,700	30,700

Recharges:

Change in allocation	(156,500)	(117,700)
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STRATEGIC LEADERSHIP**S2340 MEDIA ROOM**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
DIRECT EXPENDITURE				
Employees	223,807	255,900	263,400	257,300
Transport	382	800	800	800
Supplies and Services	74,311	96,900	96,900	102,000
Third Party Payments	-	400	400	400
TOTAL DIRECT EXPENDITURE	298,499	354,000	361,500	360,500
DIRECT INCOME				
Government Grants	(1,477)	-	-	-
Other Income	(37,787)	(58,400)	(58,400)	(59,600)
Fees and Charges	(2,051)	(4,000)	(4,000)	(4,100)
TOTAL DIRECT INCOME	(41,315)	(62,400)	(62,400)	(63,700)
NET DIRECT (INCOME) / EXPENDITURE	257,184	291,600	299,100	296,800
Support Services	112,265	103,500	131,500	116,000
Capital Charges	12,657	17,400	19,400	18,900
Recharges	(382,107)	(394,600)	(450,000)	(431,400)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	17,900	-	300

Variations:Support Services

Change in allocation

28,000

12,500

Recharges:

Change in allocation

(55,400)

(36,800)

S3350 CSTEAM

DIRECT EXPENDITURE				
Employees	174,798	196,300	179,100	177,600
Transport	359	400	200	200
Supplies and Services	8,588	20,900	10,100	10,800
TOTAL DIRECT EXPENDITURE	183,745	217,600	189,400	188,600
DIRECT INCOME				
Government Grants	(1,556)	-	-	-
TOTAL DIRECT INCOME	(1,556)	-	-	-
Support Services	76,428	72,000	87,000	94,700
Recharges	(258,617)	(273,700)	(276,400)	(283,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	15,900	-	200

Variations:Employees:

Apprenticeship salaries moved to HR

(13,000)

(13,300)

Staff transfer to Media Team

(7,100)

(7,100)

Support Services

Change in allocation

15,000

22,700

STRATEGIC LEADERSHIP

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S3400 PAYMENT CHANNELS</u>				
DIRECT EXPENDITURE				
Supplies and Services	23,324	21,500	21,500	21,900
Third Party Payments	132,525	120,000	125,500	128,000
TOTAL DIRECT EXPENDITURE	155,849	141,500	147,000	149,900
Support Services	14,108	17,200	10,500	11,300
Recharges	(169,957)	(158,700)	(157,500)	(161,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	(100)

S3452 CUSTOMER CONTACT MANAGER

DIRECT EXPENDITURE				
Digital transformation	(675)	-	-	-
TOTAL DIRECT EXPENDITURE	(675)	-	-	-
Recharges	68	-	100	100
NET (INCOME) / EXPENDITURE TO SUMMARY	(607)	-	100	100

S3470 WEB SERVICES

DIRECT EXPENDITURE				
Employees	54,698	52,100	53,900	56,000
Transport	156	100	100	100
Supplies and Services	37,801	30,200	30,200	30,800
TOTAL DIRECT EXPENDITURE	92,655	82,400	84,200	86,900
Support Services	21,831	22,600	23,300	25,400
Recharges	(114,486)	(105,000)	(107,500)	(112,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

STRATEGIC LEADERSHIP

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S3500 ICT SERVICES</u>				
DIRECT EXPENDITURE				
Employees	963,364	1,029,200	1,046,300	1,087,200
Transport	2,382	4,000	4,000	4,100
Supplies and Services	393,439	411,400	489,300	402,800
Third Party Payments	28,299	-	-	-
TOTAL DIRECT EXPENDITURE	1,387,484	1,444,600	1,539,600	1,494,100
DIRECT INCOME				
Government Grants	(1,600)	-	-	-
Fees and Charges	(42,345)	(45,000)	(45,000)	(45,000)
TOTAL DIRECT INCOME	(43,945)	(45,000)	(45,000)	(45,000)
NET DIRECT (INCOME) / EXPENDITURE	1,343,539	1,399,600	1,494,600	1,449,100
Support Services	230,108	221,900	262,100	250,900
Capital Charges	88,894	159,100	119,900	114,900
Recharges	(1,676,533)	(1,692,300)	(1,885,800)	(1,823,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	(13,993)	88,300	(9,200)	(9,000)

Variations:**Employees:**

Pay Award	-	18,400
Apprentice salaries transferred to HR	(15,000)	(7,900)
Correction to initial budget	10,000	10,000
IAS 19 Pension Adjustments	34,100	37,500
Training budget transferred elsewhere	(9,500)	-

Supplies and Services:

Equipment budget moved to 19/20 from 20/21	25,000	(25,000)
Reserve funded equipment	22,700	15,500
Office 365 implementation - earmarked reserve brought forward from 2018/19	20,700	-

Support Services:

Change in allocations	40,200	29,000
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Capital Charges

Depreciation	(35,200)	(37,000)
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Recharges:

Change in amount of costs to be recharged	(193,500)	(131,600)
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STRATEGIC LEADERSHIP

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S3600 ECONOMIC DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Supplies and Services	15,391	15,000	15,000	15,300
Third Party Payments	55,395	62,000	99,400	-
TOTAL DIRECT EXPENDITURE	70,786	77,000	114,400	15,300
NET (INCOME) / EXPENDITURE TO SUMMARY	70,786	77,000	114,400	15,300
Support Services	306	-	300	300
Capital Charges	-	-	19,300	800
NET (INCOME) / EXPENDITURE TO SUMMARY	71,092	77,000	134,000	16,400

Variations:Third Party Payments:

St. Marys Lands Masterplan - earmarked reserve brought forward from 2018/19	37,400	-
St. Marys Lands revenue elements funded by New Homes Bonus	-	(62,000)

Capital Charges

St. Marys Lands Multi Use Games Area	18,400	-
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S3661 CUP - UNITED REFORM CHURCH

DIRECT EXPENDITURE				
Premises	3,078	1,500	1,500	1,500
TOTAL DIRECT EXPENDITURE	3,078	1,500	1,500	1,500
Support Services	8,365	10,300	10,700	10,500
Capital Charges	44,541	43,500	34,500	33,900
NET (INCOME) / EXPENDITURE TO SUMMARY	55,984	55,300	46,700	45,900

STRATEGIC LEADERSHIP

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S4300 ENVIRONMENTAL PROTECTION</u>				
DIRECT EXPENDITURE				
Transport	4,476	4,800	4,800	4,900
Supplies and Services	23,903	6,600	6,600	6,700
TOTAL DIRECT EXPENDITURE	28,379	11,400	11,400	11,600
DIRECT INCOME				
Government Grants	(699)	-	-	-
TOTAL DIRECT INCOME	(699)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	27,680	11,400	11,400	11,600
Support Services	94	-	100	100
NET (INCOME) / EXPENDITURE TO SUMMARY	27,773	11,400	11,500	11,700

S4780 WDC HIGHWAYS

DIRECT EXPENDITURE				
Premises	73,798	94,400	84,400	94,800
TOTAL DIRECT EXPENDITURE	73,798	94,400	84,400	94,800
Support Services	61,413	74,800	75,600	74,000
Capital Charges	34,127	33,700	34,400	33,800
NET (INCOME) / EXPENDITURE TO SUMMARY	169,337	202,900	194,400	202,600

Variations:

Premises
Electricity

(10,000)

-

STRATEGIC LEADERSHIP

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>S4810 ALLEVIATION OF FLOODING</u>				
DIRECT EXPENDITURE				
Premises	-	10,400	7,900	10,400
Third Party Payments	-	500	500	500
TOTAL DIRECT EXPENDITURE	-	10,900	8,400	10,900
Support Services	7,214	1,200	7,700	8,100
Capital Charges	78,215	77,100	78,800	77,600
NET (INCOME) / EXPENDITURE TO SUMMARY	85,429	89,200	94,900	96,600

S4871 LEGAL SERVICES (SHARED SERVICE WCC)

DIRECT EXPENDITURE				
Third Party Payments	1,876	19,700	15,100	30,700
TOTAL DIRECT EXPENDITURE	1,876	19,700	15,100	30,700
DIRECT INCOME				
Fees and Charges	(1,707)	-	-	-
TOTAL DIRECT INCOME	(1,707)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	168	19,700	15,100	30,700
Support Services	28,575	26,000	26,800	26,900
Recharges	(28,743)	(45,700)	(41,900)	(48,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	9,600

Variations:**Third Party Payments**

Transferred from Benefit Fraud legal budget

15,600 15,600

Transfer to Kenilworth School / Housing Strategy

(20,200) (5,200)

STRATEGIC LEADERSHIP

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>SW000 CORPORATE R+M UNALLOCATED</u>				
DIRECT EXPENDITURE				
Premises	-	415,500	1,359,000	413,200
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	-	415,500	1,359,000	413,200
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	415,500	1,359,000	413,200
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Variations:Premises

Corporate R&M programme (Excutive April 2019)

943,500

-