

# Budget Book 2022/23



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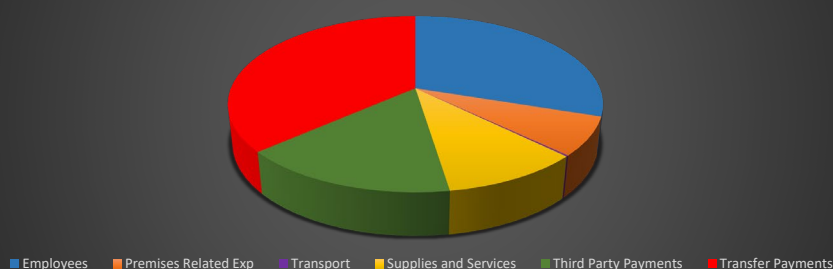
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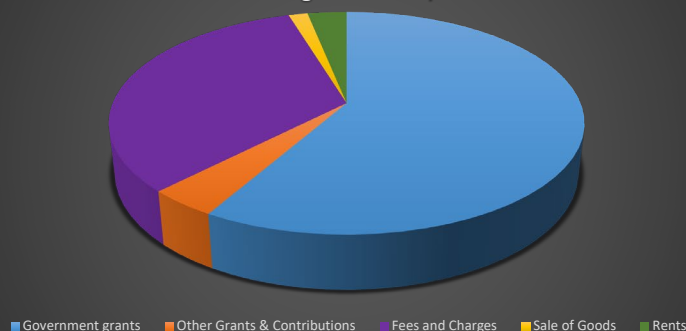
General Fund - Summary						
Portfolio	Outturn	Original Budget	Latest Budget	Original Budget	Variance	Variance
	2020/21	2021/22	2021/22	2022/23	2021/22	2022/23
	£	£	£	£	£	£
	A	B	C	D	C-B	D - B
Assets	1,302,001	2,366,000	2,427,200	1,784,800	61,200	(581,200)
Community Protection	3,921,649	2,800,500	2,913,900	2,854,000	113,400	53,500
Culture, Tourism & Leisure	5,114,401	3,699,900	5,197,000	4,024,900	1,497,100	325,000
Development Services	966,689	351,700	323,900	333,800	(27,800)	(17,900)
Environment & Operations	7,376,088	9,275,200	10,401,000	8,557,800	1,125,800	(717,400)
Finance	(2,856,659)	1,528,100	(483,400)	679,400	(2,011,500)	(848,700)
Housing Services - GF	1,079,374	1,698,200	1,518,900	1,933,900	(179,300)	235,700
ICT Services	145,406	175,500	170,100	156,400	(5,400)	(19,100)
Law & Governance	1,632,041	1,857,100	1,954,200	1,828,800	97,100	(28,300)
People and Communication	204,236	340,900	412,100	387,400	71,200	46,500
Place & Economy	1,883,577	1,934,900	2,040,000	2,157,800	105,100	222,900
Revenues & Customer Services	1,704,906	1,597,500	1,438,900	1,596,000	(158,600)	(1,500)
Strategic Leadership	1,446,726	610,000	1,423,200	506,700	813,200	(103,300)
<b>TOTAL GENERAL FUND SERVICES</b>	<b>23,920,435</b>	<b>28,235,500</b>	<b>29,737,000</b>	<b>26,801,700</b>	<b>1,501,500</b>	<b>(1,433,800)</b>
Replacement of Notional with Actual Cost of Capital:						
- Deduct Notional Capital Financing Charges in Budgets	(9,999,421)	(6,488,000)	(6,488,000)	(6,488,000)	0	0
- Add Cost of Loan Repayments, Revenue Contributions and	0	0	0	0	0	0
- Interest paid	465,492	541,700	541,700	575,300	0	33,600
Revenue Contributions to Capital	1,489,280	2,260,700	2,260,700	259,000	0	(2,001,700)
Contributions to / (from) Reserves	14,646,230	(3,490,000)	(13,866,500)	4,136,500	(10,376,500)	7,626,500
Net External Investment Interest Received	(1,526,875)	(756,900)	(2,120,400)	(2,464,400)	(1,363,500)	(1,707,500)
IAS19 Adjustments reversed	(1,046,560)	(2,859,400)	(2,168,300)	(2,168,300)	691,100	691,100
Employee Benefits Accruals reversed	(16,035)	0	0	0	0	0
Contributions to / (from) General Fund	240,577	0	0	0	0	0
<b>NET EXPENDITURE FOR DISTRICT PURPOSES</b>	<b>28,173,123</b>	<b>17,443,600</b>	<b>7,896,200</b>	<b>20,651,800</b>	<b>(9,547,400)</b>	<b>3,208,200</b>
Less Revenue Support Grant	0	0	0	0	0	0
Less Business Rate Income	(14,347,123)	(4,324,000)	5,370,400	(7,627,100)	9,694,400	(3,303,100)
Less General Grants	(686,262)	0	0	0	0	0
Less New Homes Bonus	(3,726,122)	(3,269,100)	(3,269,100)	(2,680,700)	0	588,400
Less Lower Tier Services Grant	0	0	(147,000)	(154,600)	(147,000)	(154,600)
Services Grant	0	0	0	(237,600)	0	(237,600)
Collection Fund (Surplus) / Deficit	185,000	39,000	39,000	23,000	0	(16,000)
Surplus / (Deficit) for the Year	0	0	0	0	0	0
<b>NET EXPENDITURE BORNE BY COUNCIL TAX</b>	<b>9,598,616</b>	<b>9,889,500</b>	<b>9,889,500</b>	<b>9,974,800</b>	<b>0</b>	<b>85,300</b>
Aggregate Parish Council Expenditure	1,723,904	1,836,800	1,836,800	2,001,900	0	165,100
<b>COMBINED DISTRICT AND PARISH EXPENDITURE BORNE BY COUNCIL TAX:</b>	<b>11,322,520</b>	<b>11,726,300</b>	<b>11,726,300</b>	<b>11,976,700</b>	<b>0</b>	<b>250,400</b>
Warwickshire County Council Expenditure	83,155,400	85,748,900	85,748,900	89,727,800	0	3,978,900
Warwickshire Police and Crime Commissioner Expenditure	13,291,900	14,144,700	14,144,700	14,816,700	0	672,000
<b>BORNE BY COUNCIL TAX</b>	<b>107,769,820</b>	<b>111,619,900</b>	<b>111,619,900</b>	<b>116,521,200</b>	<b>0</b>	<b>4,901,300</b>
<b>Council Tax - Band D</b>						
Warwick District Council	171.86	176.86	176.86	176.86	0.00	0.00
Parish/Town Councils (average)	30.87	32.85	32.85	35.50	0.00	2.65
<b>District &amp; Parish/Town Dand D Council Tax</b>	<b>202.73</b>	<b>209.71</b>	<b>209.71</b>	<b>212.36</b>	<b>0.00</b>	<b>2.65</b>
Warwickshire County Council	1,488.87	1,533.51	1,533.51	1,590.93	0.00	57.42
Warwickshire Police & Crime Commissioner	237.99	252.96	252.96	262.71	0.00	9.75
<b>Total Band D Council Tax</b>	<b>1,929.59</b>	<b>1,996.18</b>	<b>1,996.18</b>	<b>2,066.00</b>	<b>0.00</b>	<b>69.82</b>
<b>Tax Base - Band D</b>	<b>55,851.37</b>	<b>55,916.75</b>	<b>55,916.75</b>	<b>56,399.56</b>	<b>0.00</b>	<b>482.81</b>

WARWICK DISTRICT COUNCIL - General Fund						
Portfolio	Actuals 2020/21 .(A)	Original Budget 2021/22 .(B)	Latest Budget 2021/22 .(C)	Original Budget 2022/23 .(D)	Variance 2021/22 (C-B)	Variance 2022/23 (D-B)
Assets	1,302,001	2,366,000	2,427,200	1,784,800	61,200	(581,200)
Community Protection	3,921,649	2,800,500	2,913,900	2,854,000	113,400	53,500
Culture, Tourism & Leisure	5,114,401	3,699,900	5,197,000	4,024,900	1,497,100	325,000
Development Services	966,689	351,700	323,900	333,800	(27,800)	(17,900)
Environment & Operations	7,376,088	9,275,200	10,401,000	8,557,800	1,125,800	(717,400)
Finance	(2,856,659)	1,528,100	(483,400)	679,400	(2,011,500)	(848,700)
Housing Services - GF	1,079,374	1,698,200	1,518,900	1,933,900	(179,300)	235,700
ICT Services	145,406	175,500	170,100	156,400	(5,400)	(19,100)
Law & Governance	1,632,041	1,857,100	1,954,200	1,828,800	97,100	(28,300)
People and Communication	204,236	340,900	412,100	387,400	71,200	46,500
Place & Economy	1,883,577	1,934,900	2,040,000	2,157,800	105,100	222,900
Revenues & Customer Services	1,704,906	1,597,500	1,438,900	1,596,000	(158,600)	(1,500)
Strategic Leadership	1,446,726	610,000	1,423,200	506,700	813,200	(103,300)
<b>TOTAL WARWICK DISTRICT COUNCIL</b>	<b>23,920,435</b>	<b>28,235,500</b>	<b>29,737,000</b>	<b>26,801,700</b>	<b>1,501,500</b>	<b>(1,433,800)</b>
SUBJECTIVE ANALYSIS						
<b>DIRECT EXPENDITURE</b>						
Employees	17,391,066	18,376,000	19,581,100	19,640,600	1,205,100	1,264,600
Premises Related Exp	16,459,842	5,357,100	5,405,400	4,613,200	48,300	(743,900)
Transport	56,920	128,400	120,700	121,900	(7,700)	(6,500)
Supplies and Services	8,593,519	8,543,500	8,277,700	6,680,800	(265,800)	(1,862,700)
Third Party Payments	6,752,066	10,572,200	12,668,700	10,456,700	2,096,500	(115,500)
Transfer Payments	22,872,831	23,811,800	23,811,800	23,811,900	0	100
<b>TOTAL DIRECT EXPENDITURE</b>	<b>72,126,244</b>	<b>66,789,000</b>	<b>69,865,400</b>	<b>65,325,100</b>	<b>3,076,400</b>	<b>(1,463,900)</b>
<b>DIRECT INCOME</b>						
Government grants	(30,546,901)	(26,295,700)	(28,086,800)	(25,026,900)	(1,791,100)	1,268,800
Other Grants & Contributions	(1,959,197)	(1,628,600)	(2,215,600)	(1,737,400)	(587,000)	(108,800)
Fees and Charges	(7,927,635)	(13,236,900)	(12,340,200)	(14,151,800)	896,700	(914,900)
Sale of Goods	(955,479)	(725,200)	(664,000)	(658,200)	61,200	67,000
Interest	0	0	0	0	0	0
Rents	(27,784,181)	(1,218,400)	(1,279,100)	(1,356,400)	(60,700)	(138,000)
<b>TOTAL DIRECT INCOME</b>	<b>(69,173,393)</b>	<b>(43,104,800)</b>	<b>(44,585,700)</b>	<b>(42,930,700)</b>	<b>(1,480,900)</b>	<b>174,100</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>2,952,850</b>	<b>23,684,200</b>	<b>25,279,700</b>	<b>22,394,400</b>	<b>1,595,500</b>	<b>(1,289,800)</b>
<b>SUPPORT CHARGES</b>						
Support Services	12,919,738	13,228,600	13,228,600	13,228,600	0	0
Capital Charges	20,542,291	6,488,000	6,488,000	6,488,000	0	0
Recharges	(15,006,501)	(15,165,300)	(15,259,300)	(15,309,300)	(94,000)	(144,000)
<b>TOTAL SUPPORT CHARGES</b>	<b>18,455,528</b>	<b>4,551,300</b>	<b>4,457,300</b>	<b>4,407,300</b>	<b>(94,000)</b>	<b>(144,000)</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>21,408,379</b>	<b>28,235,500</b>	<b>29,737,000</b>	<b>26,801,700</b>	<b>1,501,500</b>	<b>(1,433,800)</b>

Gross Expenditure Budgets 2022 / 2023

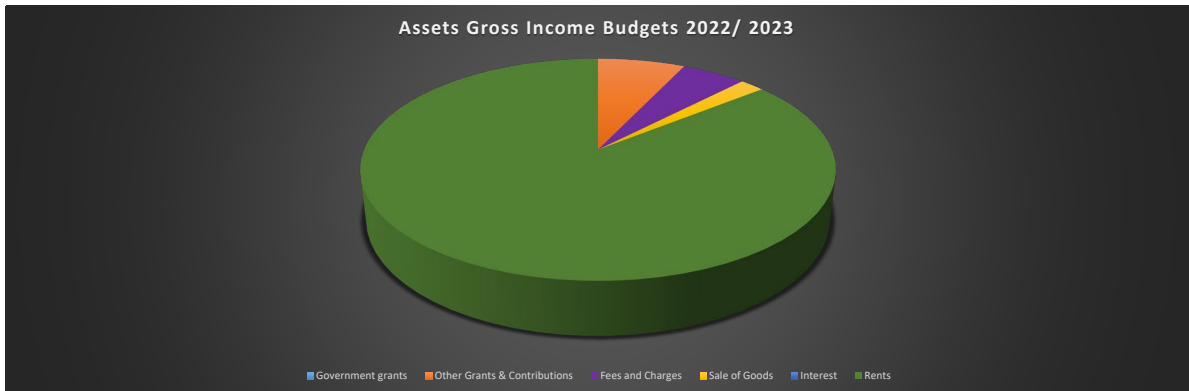
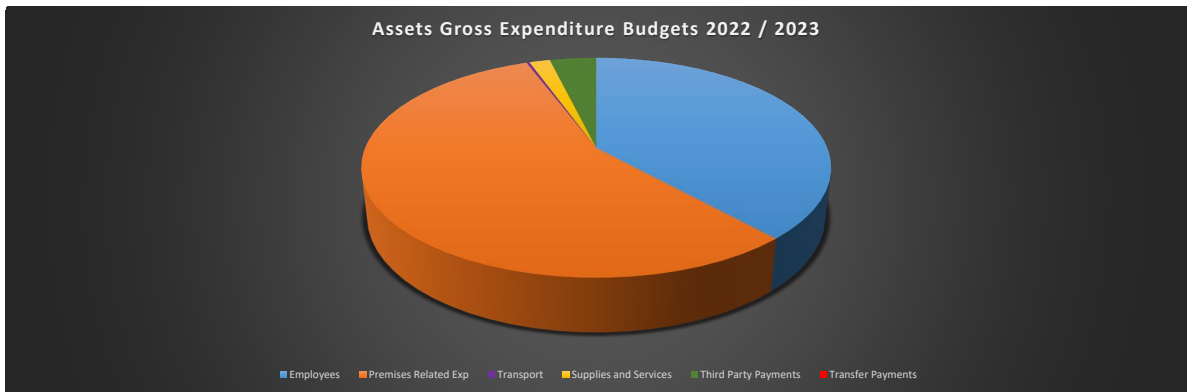


Gross Income Budgets 2022 / 2023



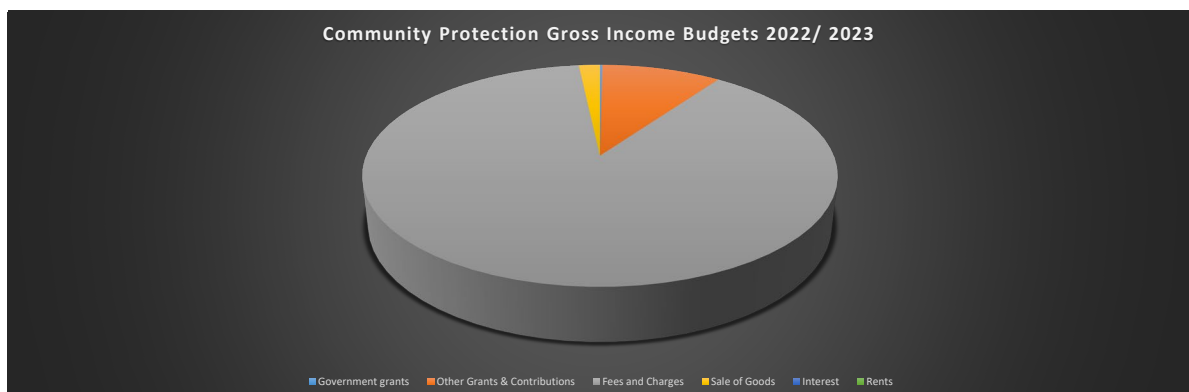
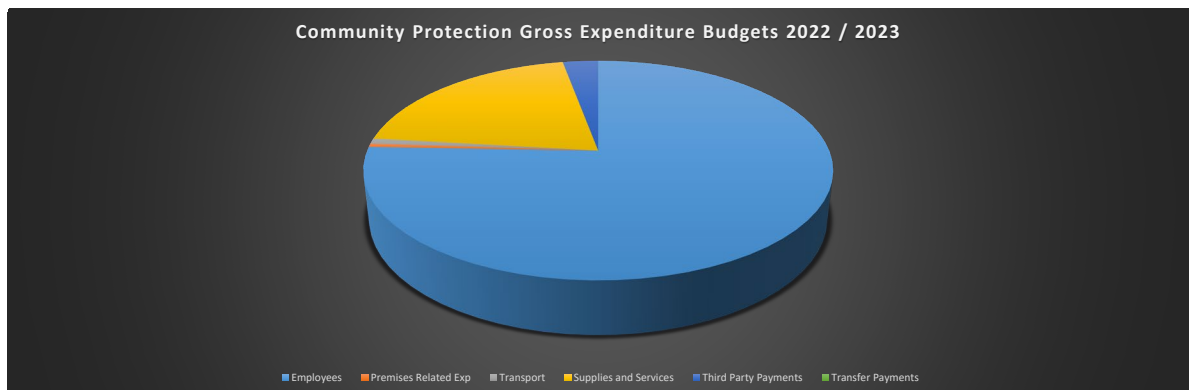
Assets							
Service Area Code	Service Area's	Actuals 2020/21 . (A)	Original Budget 2021/22 . (B)	Latest Budget 2021/22 . (C)	Original Budget 2022/23 . (D)	Variance 2021/22 (C-B)	Variance 2022/23 (D-B)
S1289	Open Spaces	434,689	128,300	128,300	131,300	0	3,000
S6018	Estates	923,007	2,193,000	2,198,800	1,506,400	5,800	(686,600)
S6019	Compliance	31,145	0	28,600	115,000	28,600	115,000
S6020	Asset Management	109,960	208,200	225,000	185,300	16,800	(22,900)
S6027	Commercial	153,456	206,300	216,300	216,600	10,000	10,300
S6034	Strat Lead Investment	(350,257)	(369,800)	(369,800)	(369,800)	0	0
<b>TOTAL ASSETS</b>		<b>1,302,001</b>	<b>2,366,000</b>	<b>2,427,200</b>	<b>1,784,800</b>	<b>61,200</b>	<b>(581,200)</b>
SUBJECTIVE ANALYSIS							
<b>DIRECT EXPENDITURE</b>							
Employees		1,102,315	1,060,200	1,139,700	1,267,000	79,500	206,800
Premises Related Exp		1,279,485	2,551,800	2,549,300	1,856,200	(2,500)	(695,600)
Transport		7,660	8,700	7,800	7,900	(900)	(800)
Supplies and Services		74,739	54,900	54,900	55,800	0	900
Third Party Payments		150,326	205,000	205,000	125,700	0	(79,300)
Transfer Payments		0	0	0	0	0	0
<b>TOTAL DIRECT EXPENDITURE</b>		<b>2,614,524</b>	<b>3,880,600</b>	<b>3,956,700</b>	<b>3,312,600</b>	<b>76,100</b>	<b>(568,000)</b>
<b>DIRECT INCOME</b>							
Government grants		(19,286)	0	0	0	0	0
Other Grants & Contributions		(23,323)	(23,500)	(56,700)	(56,700)	(33,200)	(33,200)
Fees and Charges		(42,034)	(41,700)	(41,700)	(41,700)	0	0
Sale of Goods		(11,304)	(16,300)	(16,300)	(16,300)	0	0
Interest		0	0	0	0	0	0
Rents		(667,001)	(712,500)	(694,200)	(692,500)	18,300	20,000
<b>TOTAL DIRECT INCOME</b>		<b>(762,947)</b>	<b>(794,000)</b>	<b>(808,900)</b>	<b>(807,200)</b>	<b>(14,900)</b>	<b>(13,200)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>		<b>1,851,577</b>	<b>3,086,600</b>	<b>3,147,800</b>	<b>2,505,400</b>	<b>61,200</b>	<b>(581,200)</b>
<b>SUPPORT CHARGES</b>							
Support Services		876,184	722,500	722,500	722,500	0	0
Capital Charges		1,010,211	1,046,700	1,046,700	1,046,700	0	0
Recharges		(2,435,971)	(2,489,800)	(2,489,800)	(2,489,800)	0	0
<b>TOTAL SUPPORT CHARGES</b>		<b>(549,576)</b>	<b>(720,600)</b>	<b>(720,600)</b>	<b>(720,600)</b>	<b>0</b>	<b>0</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>		<b>1,302,001</b>	<b>2,366,000</b>	<b>2,427,200</b>	<b>1,784,800</b>	<b>61,200</b>	<b>(581,200)</b>

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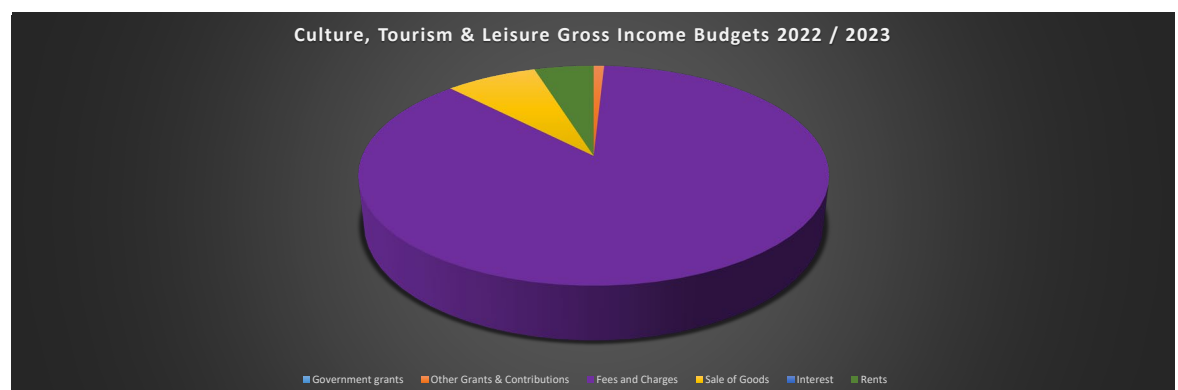
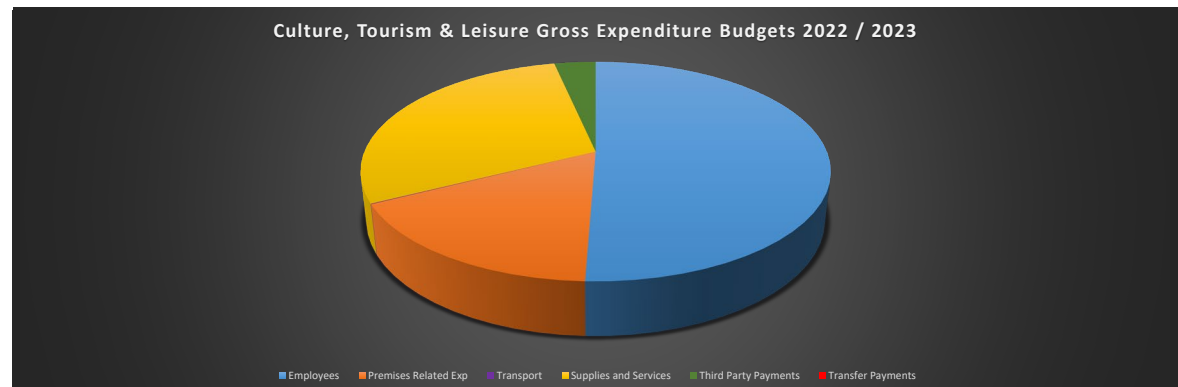
Community Protection							
Service Area Code	Service Area's	Actuals 2020/21 . (A)	Original Budget 2021/22 . (B)	Latest Budget 2021/22 . (C)	Original Budget 2022/23 . (D)	Variance 2021/22 (C-B)	Variance 2022/23 (D-B)
S1001	Community Development	2,129,340	483,000	477,400	477,500	(5,600)	(5,500)
S1045	CCTV	(5,517)	293,500	394,600	257,700	101,100	(35,800)
S2110	Community Partnership	332,532	342,100	291,100	283,800	(51,000)	(58,300)
S2360	Licensing & Registration	122,891	150,600	160,500	142,500	9,900	(8,100)
S3465	Chase Meadow Community Centre	11,614	11,800	11,600	100	(200)	(11,700)
S4210	EH Environmental Health Core	12,062	17,500	114,300	84,500	96,800	67,000
S4270	Food+Occupational Safety+Health	363,331	517,800	399,600	453,800	(118,200)	(64,000)
S4300	Environmental Protection	700,148	750,800	781,900	809,900	31,100	59,100
S4350	Community Safety	255,249	233,400	282,900	344,200	49,500	110,800
		<b>3,921,649</b>	<b>2,800,500</b>	<b>2,913,900</b>	<b>2,854,000</b>	<b>113,400</b>	<b>53,500</b>
SUBJECTIVE ANALYSIS							
<b>DIRECT EXPENDITURE</b>							
Employees		1,843,420	1,999,000	2,029,900	2,110,200	30,900	111,200
Premises Related Exp		15,430	13,500	13,300	13,500	(200)	0
Transport		6,052	21,900	22,100	22,300	200	400
Supplies and Services		704,542	571,500	711,700	565,300	140,200	(6,200)
Third Party Payments		25,625	79,600	79,600	80,800	0	1,200
Transfer Payments		0	0	0	0	0	0
<b>TOTAL DIRECT EXPENDITURE</b>		<b>2,595,069</b>	<b>2,685,500</b>	<b>2,856,600</b>	<b>2,792,100</b>	<b>171,100</b>	<b>106,600</b>
<b>DIRECT INCOME</b>							
Government grants		(71,736)	(1,000)	(1,000)	(1,000)	0	0
Other Grants & Contributions		(60,420)	(26,100)	(85,000)	(51,200)	(58,900)	(25,100)
Fees and Charges		(306,342)	(430,800)	(429,800)	(465,800)	1,000	(35,000)
Sale of Goods		(102,407)	(15,700)	(15,500)	(8,700)	200	7,000
Interest		0	0	0	0	0	0
Rents		0	0	0	0	0	0
<b>TOTAL DIRECT INCOME</b>		<b>(540,906)</b>	<b>(473,600)</b>	<b>(531,300)</b>	<b>(526,700)</b>	<b>(57,700)</b>	<b>(53,100)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>		<b>2,054,163</b>	<b>2,211,900</b>	<b>2,325,300</b>	<b>2,265,400</b>	<b>113,400</b>	<b>53,500</b>
<b>SUPPORT CHARGES</b>							
Support Services		1,345,868	1,340,300	1,340,300	1,340,300	0	0
Capital Charges		1,906,377	255,000	255,000	255,000	0	0
Recharges		(1,384,758)	(1,006,700)	(1,006,700)	(1,006,700)	0	0
<b>TOTAL SUPPORT CHARGES</b>		<b>1,867,486</b>	<b>588,600</b>	<b>588,600</b>	<b>588,600</b>	<b>0</b>	<b>0</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>		<b>3,921,649</b>	<b>2,800,500</b>	<b>2,913,900</b>	<b>2,854,000</b>	<b>113,400</b>	<b>53,500</b>

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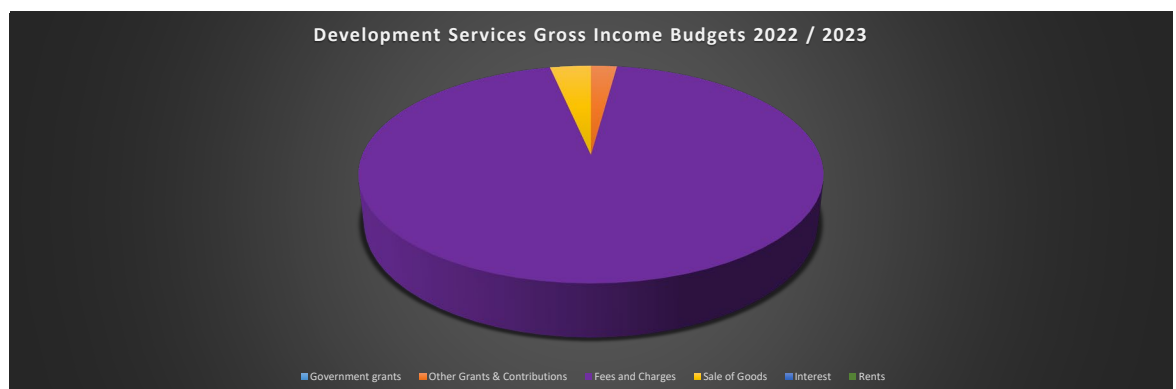
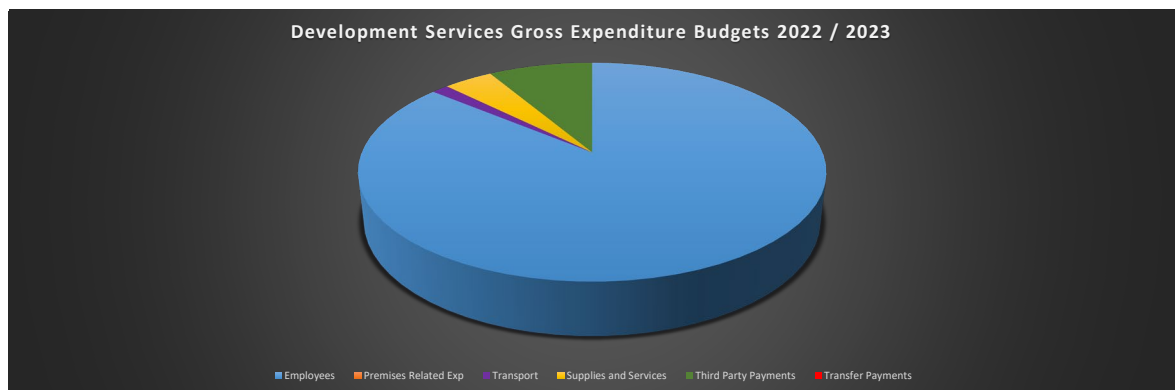
Culture, Tourism & Leisure							
Service Area Code	Service Area's	Actuals 2020/21 .(A)	Original Budget 2021/22 .(B)	Latest Budget 2021/22 .(C)	Original Budget 2022/23 .(D)	Variance 2021/22 (C-B)	Variance 2022/23 (D-B)
S1261	Commonwealth Games 2022	77,820	179,900	409,900	332,500	230,000	152,600
S1288	Outdoor Recreation	951,232	843,800	1,222,500	840,700	378,700	(3,100)
S1297	Business Support	120,486	(1,095,200)	(70,400)	(939,300)	1,024,800	155,900
S1313	Culture, Tourism & Leisure Management	(2,052)	(12,100)	23,500	(37,300)	35,600	(25,200)
S1335	Royal Spa Centre	1,097,255	815,400	795,600	853,200	(19,800)	37,800
S1356	Catering Contract	(28,136)	(71,600)	(87,300)	(70,900)	(15,700)	700
S1367	Leisure Options	1,319,564	1,253,400	1,253,500	1,253,500	100	100
S1368	Sports Development	75,984	109,700	109,700	110,300	0	600
S3550	Tourism	108,822	130,200	130,200	157,300	0	27,100
S6005	Strategic Arts	56,702	12,600	24,000	74,800	11,400	62,200
S6006	Collections & Engagement	1,320,191	1,581,200	1,468,000	1,514,200	(113,200)	(67,000)
S6007	Customer Services	16,534	(47,400)	(82,200)	(64,100)	(34,800)	(16,700)
<b>TOTAL CULTURE, TOURISM &amp; LEISURE</b>		<b>5,114,401</b>	<b>3,699,900</b>	<b>5,197,000</b>	<b>4,024,900</b>	<b>1,497,100</b>	<b>325,000</b>
SUBJECTIVE ANALYSIS							
<b>DIRECT EXPENDITURE</b>							
Employees		1,806,822	1,645,400	1,838,400	2,167,500	193,000	522,100
Premises Related Exp		747,270	707,000	669,000	724,000	(38,000)	17,000
Transport		1,164	3,300	3,300	3,300	0	0
Supplies and Services		293,991	1,252,500	1,625,300	1,244,700	372,800	(7,800)
Third Party Payments		237,212	149,800	346,300	145,400	196,500	(4,400)
Transfer Payments		0	0	0	0	0	0
<b>TOTAL DIRECT EXPENDITURE</b>		<b>3,086,460</b>	<b>3,758,000</b>	<b>4,482,300</b>	<b>4,284,900</b>	<b>724,300</b>	<b>526,900</b>
<b>DIRECT INCOME</b>							
Government grants		(284,062)	0	0	0	0	0
Other Grants & Contributions		(112,877)	0	(25,100)	(25,100)	(25,100)	(25,100)
Fees and Charges		(126,274)	(2,518,700)	(1,564,400)	(2,539,100)	954,300	(20,400)
Sale of Goods		(10,346)	(217,500)	(217,500)	(217,500)	0	0
Interest		0	0	0	0	0	0
Rents		(96,164)	(117,100)	(142,100)	(142,100)	(25,000)	(25,000)
<b>TOTAL DIRECT INCOME</b>		<b>(629,723)</b>	<b>(2,853,300)</b>	<b>(1,949,100)</b>	<b>(2,923,800)</b>	<b>904,200</b>	<b>(70,500)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>		<b>2,456,737</b>	<b>904,700</b>	<b>2,533,200</b>	<b>1,361,100</b>	<b>1,628,500</b>	<b>456,400</b>
<b>SUPPORT CHARGES</b>							
Support Services		1,142,186	981,500	981,500	981,500	0	0
Capital Charges		2,826,337	2,799,200	2,799,200	2,799,200	0	0
Recharges		(1,310,859)	(985,500)	(1,116,900)	(1,116,900)	(131,400)	(131,400)
<b>TOTAL SUPPORT CHARGES</b>		<b>2,657,664</b>	<b>2,795,200</b>	<b>2,663,800</b>	<b>2,663,800</b>	<b>(131,400)</b>	<b>(131,400)</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>		<b>5,114,401</b>	<b>3,699,900</b>	<b>5,197,000</b>	<b>4,024,900</b>	<b>1,497,100</b>	<b>325,000</b>

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Development Services							
Service Area Code	Service Area's	Actuals 2020/21 .(A)	Original Budget 2021/22 .(B)	Latest Budget 2021/22 .(C)	Original Budget 2022/23 .(D)	Variance 2021/22 (C-B)	Variance 2022/23 (D-B)
54600	Building Control	68,668	119,600	78,900	99,500	(40,700)	(20,100)
54840	Local Land Charges	900,009	247,700	206,300	254,200	(41,400)	6,500
56002	Development Services Management	(1,988)	(15,600)	38,700	(19,900)	54,300	(4,300)
<b>TOTAL DEVELOPMENT SERVICES</b>		<b>966,689</b>	<b>351,700</b>	<b>323,900</b>	<b>333,800</b>	<b>(27,800)</b>	<b>(17,900)</b>
SUBJECTIVE ANALYSIS							
<b>DIRECT EXPENDITURE</b>							
	Employees	2,069,529	2,343,900	2,377,500	2,656,900	33,600	313,000
	Premises Related Exp	0	0	0	0	0	0
	Transport	27,632	42,400	42,400	43,100	0	700
	Supplies and Services	85,327	113,500	122,500	124,500	9,000	11,000
	Third Party Payments	226,117	254,100	329,600	264,400	75,500	10,300
	Transfer Payments	0	0	0	0	0	0
<b>TOTAL DIRECT EXPENDITURE</b>		<b>2,408,606</b>	<b>2,753,900</b>	<b>2,872,000</b>	<b>3,088,900</b>	<b>118,100</b>	<b>335,000</b>
<b>DIRECT INCOME</b>							
	Government grants	(20,646)	0	(90,000)	0	(90,000)	0
	Other Grants & Contributions	(65,454)	(70,500)	(70,500)	(70,500)	0	0
	Fees and Charges	(1,908,015)	(2,770,700)	(2,826,600)	(3,123,600)	(55,900)	(352,900)
	Sale of Goods	(158,097)	(112,000)	(112,000)	(112,000)	0	0
	Interest	0	0	0	0	0	0
	Rents	0	0	0	0	0	0
<b>TOTAL DIRECT INCOME</b>		<b>(2,152,212)</b>	<b>(2,953,200)</b>	<b>(3,099,100)</b>	<b>(3,306,100)</b>	<b>(145,900)</b>	<b>(352,900)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>		<b>256,394</b>	<b>(199,300)</b>	<b>(227,100)</b>	<b>(217,200)</b>	<b>(27,800)</b>	<b>(17,900)</b>
<b>SUPPORT CHARGES</b>							
	Support Services	1,595,561	1,892,400	1,892,400	1,892,400	0	0
	Capital Charges	165,502	600	600	600	0	0
	Recharges	(1,050,767)	(1,342,000)	(1,342,000)	(1,342,000)	0	0
<b>TOTAL SUPPORT CHARGES</b>		<b>710,296</b>	<b>551,000</b>	<b>551,000</b>	<b>551,000</b>	<b>0</b>	<b>0</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>		<b>966,689</b>	<b>351,700</b>	<b>323,900</b>	<b>333,800</b>	<b>(27,800)</b>	<b>(17,900)</b>

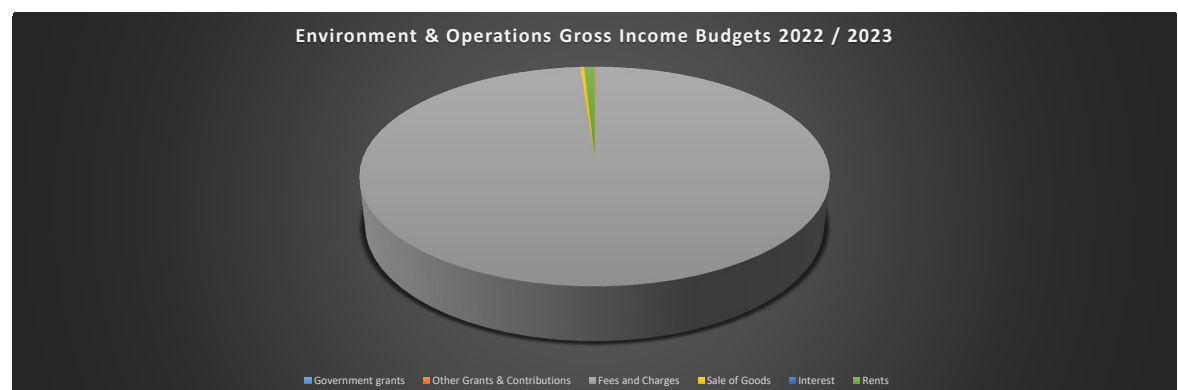
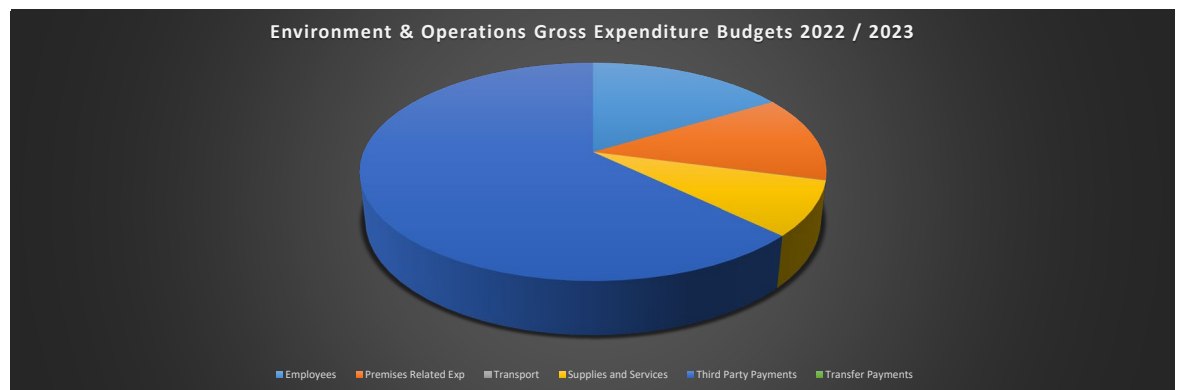
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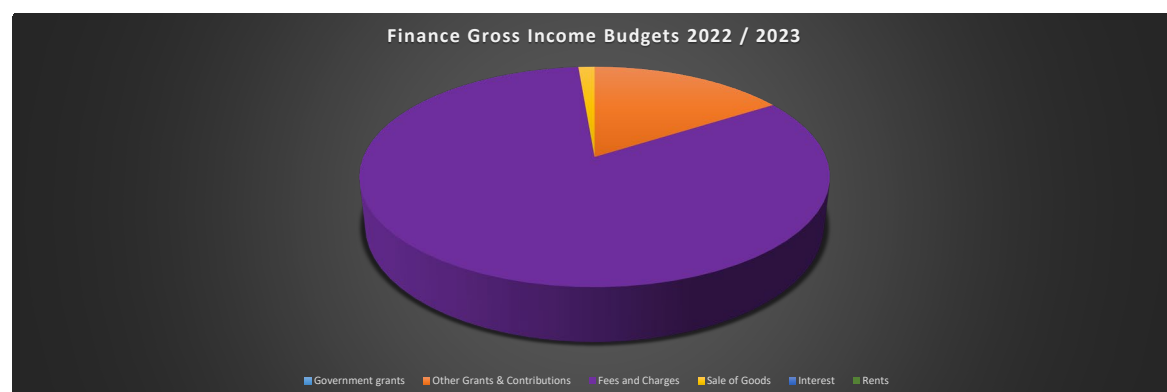
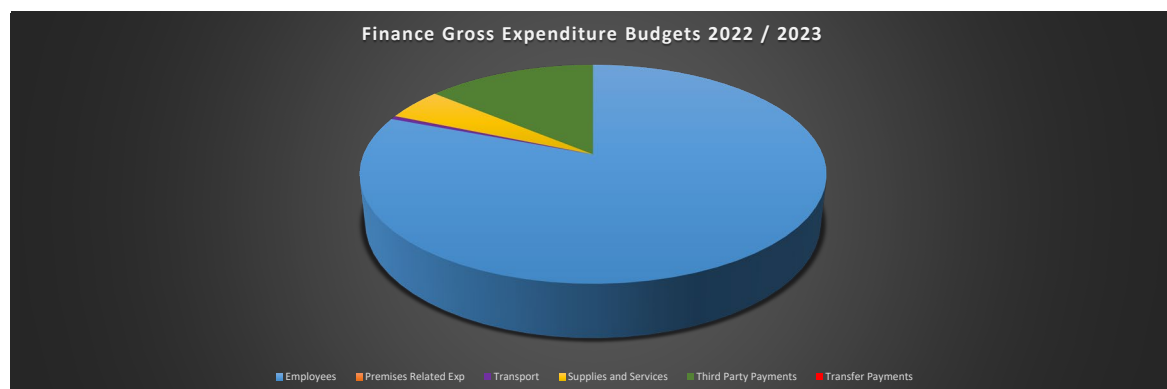


Environment & Operations							
Service Area Code	Service Area's	Actuals 2020/21 .(A)	Original Budget 2021/22 .(B)	Latest Budget 2021/22 .(C)	Original Budget 2022/23 .(D)	Variance 2021/22 (C-B)	Variance 2022/23 (D-B)
S1105	Car Parks	1,984,893	(652,700)	(82,500)	(917,400)	570,200	(264,700)
S1250	WCC Highways	30,186	130,400	70,800	70,900	(59,600)	(59,500)
S1270	Green Space Development	845,113	1,961,500	2,000,400	2,030,700	38,900	69,200
S1320	Bereavement Services	(907,186)	(741,500)	(853,100)	(1,019,100)	(111,600)	(277,600)
S4090	Waste Management	4,518,488	7,155,300	7,818,800	6,969,700	663,500	(185,600)
S4095	Ranger Service	(10,668)	0	(4,400)	(46,400)	(4,400)	(46,400)
S4811	Watercourses & Culverts	(5,639)	(123,700)	(154,400)	(157,200)	(30,700)	(33,500)
S6013	Neighbourhood Services Management	(2,132)	25,100	90,400	25,900	65,300	800
S6014	NS Programme Team	153,152	235,400	356,900	420,800	121,500	185,400
S6015	Grounds Maintenance	809,732	984,400	915,600	931,300	(68,800)	(53,100)
S6016	Business Support & Development	(39,850)	301,000	242,500	248,600	(58,500)	(52,400)
<b>TOTAL ENVIRONMENT &amp; OPERATIONS</b>		<b>7,376,088</b>	<b>9,275,200</b>	<b>10,401,000</b>	<b>8,557,800</b>	<b>1,125,800</b>	<b>(717,400)</b>
SUBJECTIVE ANALYSIS							
<b>DIRECT EXPENDITURE</b>							
Employees		1,873,971	2,231,900	2,241,900	2,230,600	10,000	(1,300)
Premises Related Exp		1,686,860	1,724,300	1,758,700	1,748,200	34,400	23,900
Transport		9,546	9,700	10,100	10,100	400	400
Supplies and Services		1,244,612	705,900	794,500	1,100,600	88,600	394,700
Third Party Payments		5,154,180	8,738,000	9,749,300	8,592,700	1,011,300	(145,300)
Transfer Payments		0	0	0	0	0	0
<b>TOTAL DIRECT EXPENDITURE</b>		<b>9,969,169</b>	<b>13,409,800</b>	<b>14,554,500</b>	<b>13,682,200</b>	<b>1,144,700</b>	<b>272,400</b>
<b>DIRECT INCOME</b>							
Government grants		(1,352)	0	0	0	0	0
Other Grants & Contributions		(28,339)	(6,000)	(6,000)	(6,000)	0	0
Fees and Charges		(5,235,133)	(6,891,400)	(6,940,100)	(7,910,700)	(48,700)	(1,019,300)
Sale of Goods		(58,374)	(55,100)	(25,300)	(26,300)	29,800	28,800
Interest		0	0	0	0	0	0
Rents		(67,946)	(69,000)	(69,000)	(68,300)	0	700
<b>TOTAL DIRECT INCOME</b>		<b>(5,391,146)</b>	<b>(7,021,500)</b>	<b>(7,040,400)</b>	<b>(8,011,300)</b>	<b>(18,900)</b>	<b>(989,800)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>		<b>4,578,023</b>	<b>6,388,300</b>	<b>7,514,100</b>	<b>5,670,900</b>	<b>1,125,800</b>	<b>(717,400)</b>
<b>SUPPORT CHARGES</b>							
Support Services		2,487,265	2,306,400	2,306,400	2,306,400	0	0
Capital Charges		1,845,288	1,938,700	1,938,700	1,938,700	0	0
Recharges		(1,534,488)	(1,358,200)	(1,358,200)	(1,358,200)	0	0
<b>TOTAL SUPPORT CHARGES</b>		<b>2,798,065</b>	<b>2,886,900</b>	<b>2,886,900</b>	<b>2,886,900</b>	<b>0</b>	<b>0</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>		<b>7,376,088</b>	<b>9,275,200</b>	<b>10,401,000</b>	<b>8,557,800</b>	<b>1,125,800</b>	<b>(717,400)</b>

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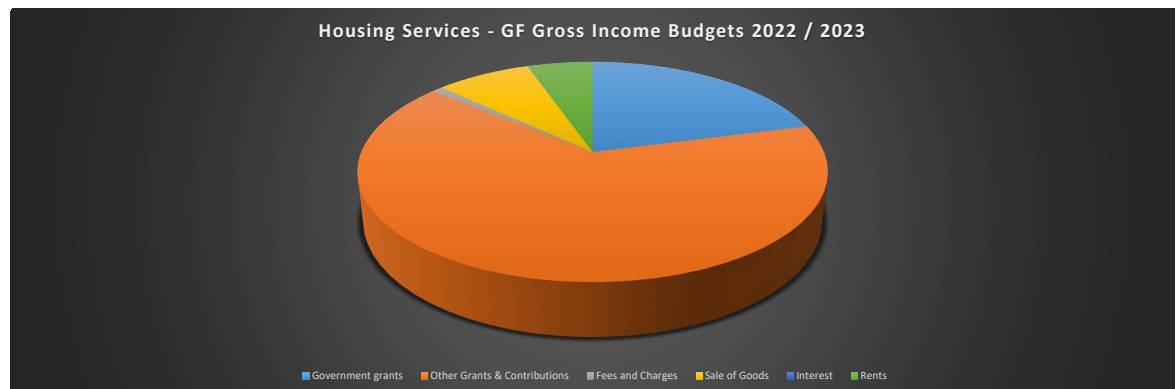
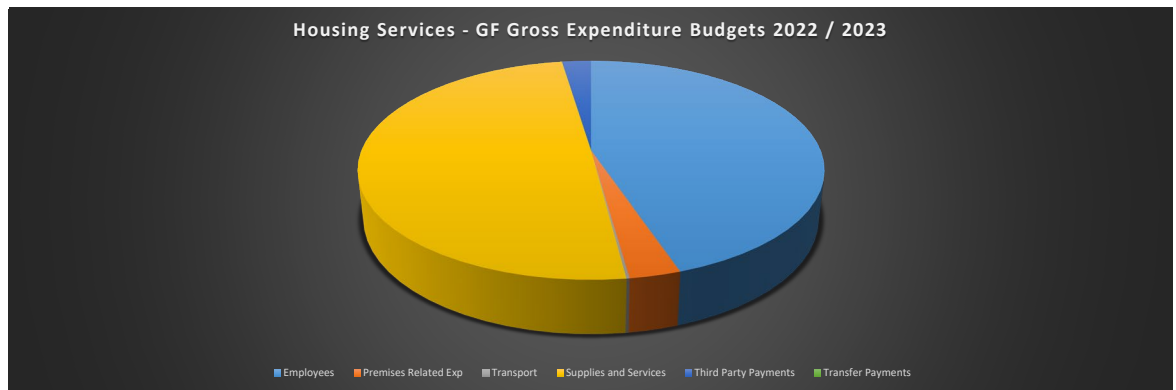


Finance							
Service Area Code	Service Area's	Actuals 2020/21 (.A)	Original Budget 2021/22 (.B)	Latest Budget 2021/22 (.C)	Original Budget 2022/23 (.D)	Variance 2021/22 (C-B)	Variance 2022/23 (D-B)
S1410	Finance Management	(3,241,124)	1,391,100	(682,700)	480,300	(2,073,800)	(910,800)
S1417	Procurement	(2,080)	(20,000)	(20,200)	(15,800)	(200)	4,200
S1425	Financial Services	324,722	73,900	129,700	118,900	55,800	45,000
S1578	Audit & Risk	60,891	82,800	68,700	77,100	(14,100)	(5,700)
S3400	Payment Channels	931	300	21,100	18,900	20,800	18,600
<b>TOTAL FINANCE</b>		<b>(2,856,659)</b>	<b>1,528,100</b>	<b>(483,400)</b>	<b>679,400</b>	<b>(2,011,500)</b>	<b>(848,700)</b>
SUBJECTIVE ANALYSIS							
<b>DIRECT EXPENDITURE</b>							
Employees		1,590,639	1,227,400	1,266,800	907,600	39,400	(319,800)
Premises Related Exp		26,016	0	0	0	0	0
Transport		(124)	6,000	6,000	6,100	0	100
Supplies and Services		1,254,608	2,372,000	648,800	53,100	(1,723,200)	(2,318,900)
Third Party Payments		192,041	141,800	154,600	157,400	12,800	15,600
Transfer Payments		0	0	0	0	0	0
<b>TOTAL DIRECT EXPENDITURE</b>		<b>3,063,180</b>	<b>3,747,200</b>	<b>2,076,200</b>	<b>1,124,200</b>	<b>(1,671,000)</b>	<b>(2,623,000)</b>
<b>DIRECT INCOME</b>							
Government grants		(5,377,506)	(1,384,000)	(1,661,000)	0	(277,000)	1,384,000
Other Grants & Contributions		(14,589)	0	(50,900)	(97,100)	(50,900)	(97,100)
Fees and Charges		0	0	0	500,000	0	500,000
Sale of Goods		(26,044)	(7,700)	(7,700)	(7,700)	0	0
Interest		0	0	0	0	0	0
Rents		0	0	0	0	0	0
<b>TOTAL DIRECT INCOME</b>		<b>(5,418,138)</b>	<b>(1,391,700)</b>	<b>(1,719,600)</b>	<b>395,200</b>	<b>(327,900)</b>	<b>1,786,900</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>		<b>(2,354,958)</b>	<b>2,355,500</b>	<b>356,600</b>	<b>1,519,400</b>	<b>(1,998,900)</b>	<b>(836,100)</b>
<b>SUPPORT CHARGES</b>							
Support Services		1,285,044	1,064,000	1,064,000	1,064,000	0	0
Capital Charges		48,048	38,600	38,600	38,600	0	0
Recharges		(1,834,793)	(1,930,000)	(1,942,600)	(1,942,600)	(12,600)	(12,600)
<b>TOTAL SUPPORT CHARGES</b>		<b>(501,701)</b>	<b>(827,400)</b>	<b>(840,000)</b>	<b>(840,000)</b>	<b>(12,600)</b>	<b>(12,600)</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>		<b>(2,856,659)</b>	<b>1,528,100</b>	<b>(483,400)</b>	<b>679,400</b>	<b>(2,011,500)</b>	<b>(848,700)</b>

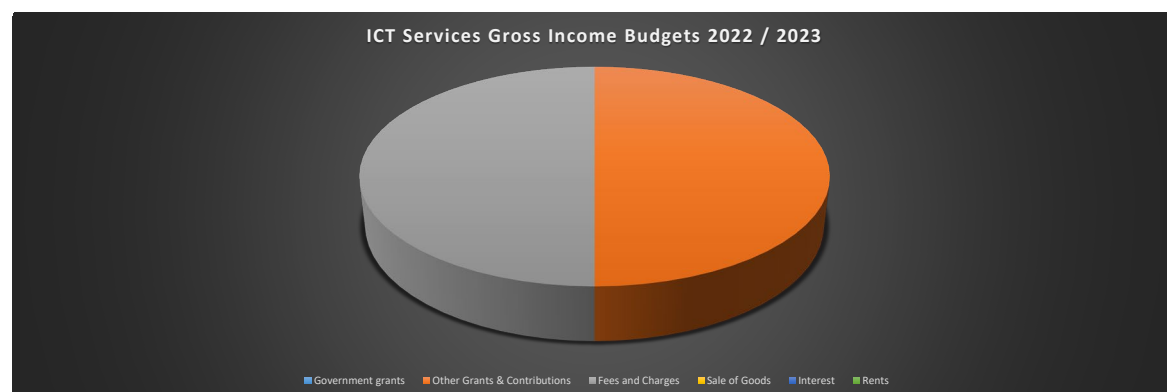
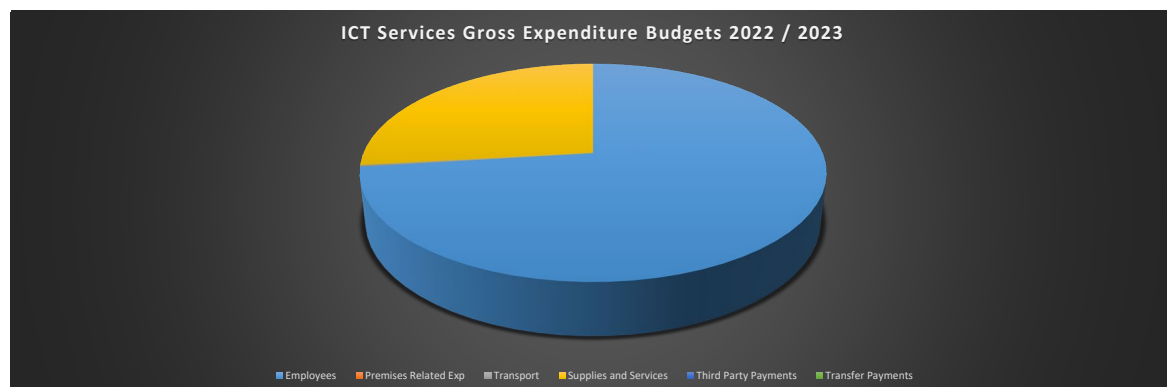


Housing Services - GF							
Service Area Code	Service Area's	Actuals 2020/21 (.A)	Original Budget 2021/22 (.B)	Latest Budget 2021/22 (.C)	Original Budget 2022/23 (.D)	Variance 2021/22 (C-B)	Variance 2022/23 (D-B)
S1590	Homelessness - Housing Advice	336,779	859,100	826,900	1,080,000	(32,200)	220,900
S1605	Housing Strategy	229,033	328,900	224,000	328,700	(104,900)	(200)
S1610	Other Housing Property	162,205	40,300	40,300	40,300	0	0
S1615	Contributions to HRA	38,700	39,400	12,000	12,700	(27,400)	(26,700)
S1630	Private Sector Housing	312,657	430,500	415,700	472,200	(14,800)	41,700
<b>TOTAL HOUSING SERVICES - GF</b>		<b>1,079,374</b>	<b>1,698,200</b>	<b>1,518,900</b>	<b>1,933,900</b>	<b>(179,300)</b>	<b>235,700</b>
SUBJECTIVE ANALYSIS							
<b>DIRECT EXPENDITURE</b>							
	Employees	1,202,184	1,091,700	1,463,300	1,515,700	371,600	424,000
	Premises Related Exp	130,637	100,300	139,300	102,000	39,000	1,700
	Transport	686	5,500	5,500	5,500	0	0
	Supplies and Services	1,578,454	1,341,000	2,018,000	1,680,100	677,000	339,100
	Third Party Payments	159,783	79,700	288,000	81,200	208,300	1,500
	Transfer Payments	0	0	0	0	0	0
<b>TOTAL DIRECT EXPENDITURE</b>		<b>3,071,744</b>	<b>2,618,200</b>	<b>3,914,100</b>	<b>3,384,500</b>	<b>1,295,900</b>	<b>766,300</b>
<b>DIRECT INCOME</b>							
	Government grants	(882,307)	(27,700)	(1,182,600)	(390,700)	(1,154,900)	(363,000)
	Other Grants & Contributions	(1,055,228)	(1,046,200)	(1,366,500)	(1,213,800)	(320,300)	(167,600)
	Fees and Charges	(8,478)	(15,600)	(15,600)	(15,600)	0	0
	Sale of Goods	(142,842)	(144,900)	(144,900)	(144,900)	0	0
	Interest	0	0	0	0	0	0
	Rents	(148,092)	(100,200)	(100,200)	(100,200)	0	0
<b>TOTAL DIRECT INCOME</b>		<b>(2,236,945)</b>	<b>(1,334,600)</b>	<b>(2,809,800)</b>	<b>(1,865,200)</b>	<b>(1,475,200)</b>	<b>(530,600)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>		<b>834,799</b>	<b>1,283,600</b>	<b>1,104,300</b>	<b>1,519,300</b>	<b>(179,300)</b>	<b>235,700</b>
<b>SUPPORT CHARGES</b>							
	Support Services	1,101,934	1,074,900	1,074,900	1,074,900	0	0
	Capital Charges	56,474	54,600	54,600	54,600	0	0
	Recharges	(913,833)	(714,900)	(714,900)	(714,900)	0	0
<b>TOTAL SUPPORT CHARGES</b>		<b>244,575</b>	<b>414,600</b>	<b>414,600</b>	<b>414,600</b>	<b>0</b>	<b>0</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>		<b>1,079,374</b>	<b>1,698,200</b>	<b>1,518,900</b>	<b>1,933,900</b>	<b>(179,300)</b>	<b>235,700</b>

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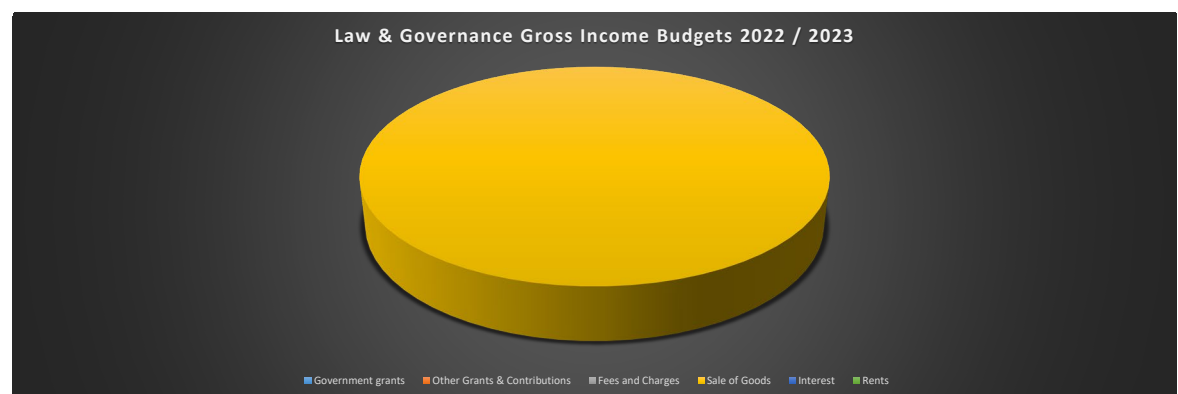
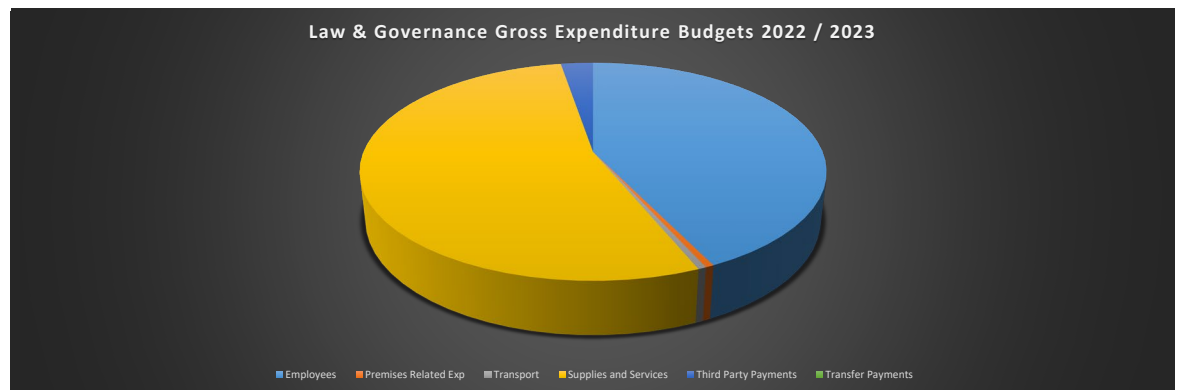


ICT Services							
Service Area Code	Service Area's	Actuals 2020/21 . (A)	Original Budget 2021/22 . (B)	Latest Budget 2021/22 . (C)	Original Budget 2022/23 . (D)	Variance 2021/22 (C-B)	Variance 2022/23 (D-B)
S3500	ICT Management	145,406	175,500	170,100	156,400	(5,400)	(19,100)
<b>TOTAL ICT SERVICES</b>		<b>145,406</b>	<b>175,500</b>	<b>170,100</b>	<b>156,400</b>	<b>(5,400)</b>	<b>(19,100)</b>
SUBJECTIVE ANALYSIS							
<b>DIRECT EXPENDITURE</b>							
	Employees	1,012,247	1,215,400	1,208,500	1,244,300	(6,900)	28,900
	Premises Related Exp	0	0	0	0	0	0
	Transport	158	4,100	4,100	4,100	0	0
	Supplies and Services	356,903	489,500	481,000	456,500	(8,500)	(33,000)
	Third Party Payments	15,189	0	0	0	0	0
	Transfer Payments	0	0	0	0	0	0
<b>TOTAL DIRECT EXPENDITURE</b>		<b>1,384,497</b>	<b>1,709,000</b>	<b>1,693,600</b>	<b>1,704,900</b>	<b>(15,400)</b>	<b>(4,100)</b>
<b>DIRECT INCOME</b>							
	Government grants	(2,552)	0	0	0	0	0
	Other Grants & Contributions	(15,875)	(44,800)	(44,800)	(44,800)	0	0
	Fees and Charges	(34,655)	(30,000)	(20,000)	(45,000)	10,000	(15,000)
	Sale of Goods	0	0	0	0	0	0
	Interest	0	0	0	0	0	0
	Rents	0	0	0	0	0	0
<b>TOTAL DIRECT INCOME</b>		<b>(53,083)</b>	<b>(74,800)</b>	<b>(64,800)</b>	<b>(89,800)</b>	<b>10,000</b>	<b>(15,000)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>		<b>1,331,414</b>	<b>1,634,200</b>	<b>1,628,800</b>	<b>1,615,100</b>	<b>(5,400)</b>	<b>(19,100)</b>
<b>SUPPORT CHARGES</b>							
	Support Services	224,323	248,900	248,900	248,900	0	0
	Capital Charges	130,123	127,900	127,900	127,900	0	0
	Recharges	(1,540,453)	(1,835,500)	(1,835,500)	(1,835,500)	0	0
<b>TOTAL SUPPORT CHARGES</b>		<b>(1,186,008)</b>	<b>(1,458,700)</b>	<b>(1,458,700)</b>	<b>(1,458,700)</b>	<b>0</b>	<b>0</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>		<b>145,406</b>	<b>175,500</b>	<b>170,100</b>	<b>156,400</b>	<b>(5,400)</b>	<b>(19,100)</b>

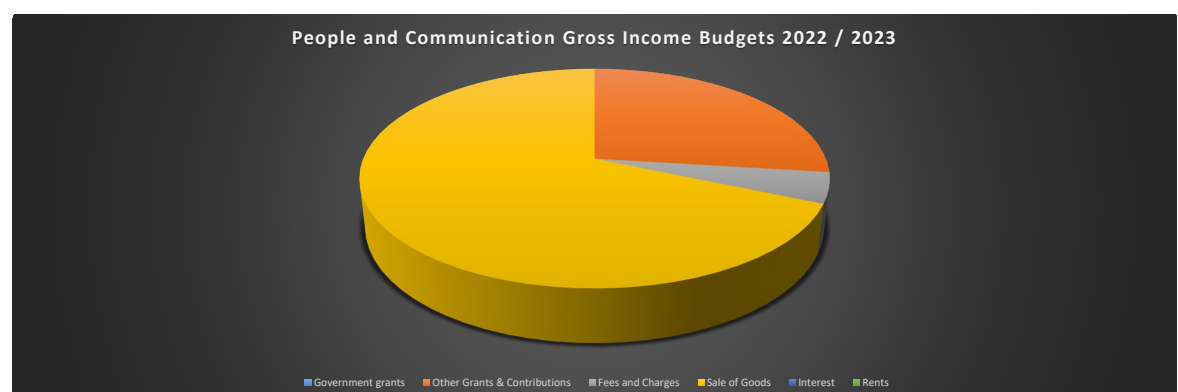
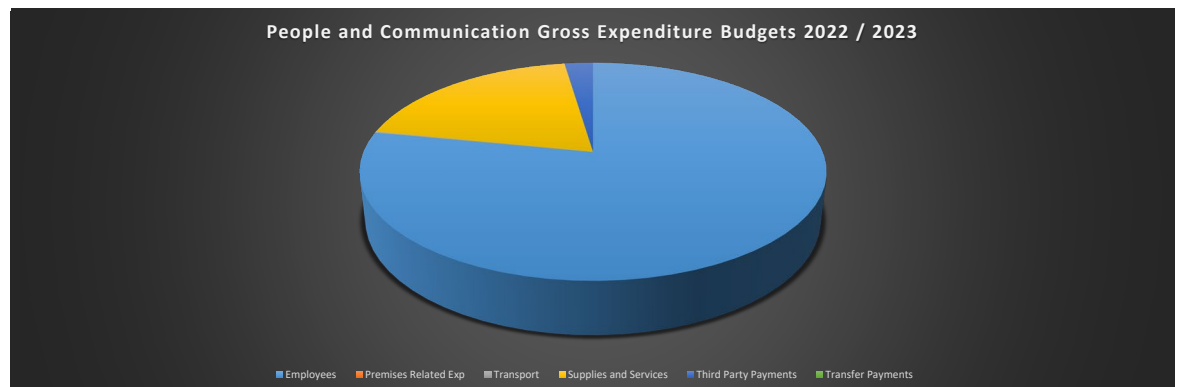
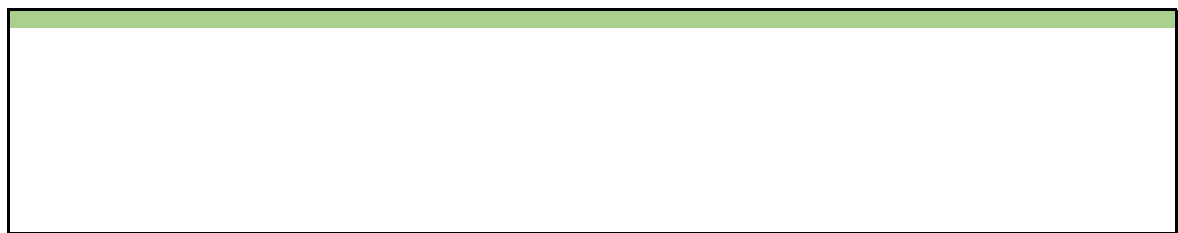


Law & Governance							
Service Area Code	Service Area's	Actuals 2020/21 (.A)	Original Budget 2021/22 (.B)	Latest Budget 2021/22 (.C)	Original Budget 2022/23 (.D)	Variance 2021/22 (C-B)	Variance 2022/23 (D-B)
S2200	Committee Services	61,267	35,500	77,200	51,000	41,700	15,500
S2220	Democratic Representation	1,099,528	1,272,500	1,288,500	1,296,400	16,000	23,900
S2240	Elections	471,246	497,600	489,500	454,100	(8,100)	(43,500)
S4871	Legal Services	0	51,500	99,000	27,300	47,500	(24,200)
<b>TOTAL LAW &amp; GOVERNANCE</b>		<b>1,632,041</b>	<b>1,857,100</b>	<b>1,954,200</b>	<b>1,828,800</b>	<b>97,100</b>	<b>(28,300)</b>
SUBJECTIVE ANALYSIS							
DIRECT EXPENDITURE							
	Employees	429,417	725,600	740,300	434,700	14,700	(290,900)
	Premises Related Exp	10,046	100,800	100,800	5,400	0	(95,400)
	Transport	1,243	12,400	5,000	5,100	(7,400)	(7,300)
	Supplies and Services	586,357	683,900	726,200	544,800	42,300	(139,100)
	Third Party Payments	19,204	50,500	48,000	26,800	(2,500)	(23,700)
	Transfer Payments	0	0	0	0	0	0
<b>TOTAL DIRECT EXPENDITURE</b>		<b>1,046,266</b>	<b>1,573,200</b>	<b>1,620,300</b>	<b>1,016,800</b>	<b>47,100</b>	<b>(556,400)</b>
DIRECT INCOME							
	Government grants	(15,862)	(264,700)	(264,700)	0	0	264,700
	Other Grants & Contributions	(735)	(263,400)	(263,400)	0	0	263,400
	Fees and Charges	(7,427)	0	0	0	0	0
	Sale of Goods	10,918	(3,100)	(3,100)	(3,100)	0	0
	Interest	0	0	0	0	0	0
	Rents	0	0	0	0	0	0
<b>TOTAL DIRECT INCOME</b>		<b>(13,106)</b>	<b>(531,200)</b>	<b>(531,200)</b>	<b>(3,100)</b>	<b>0</b>	<b>528,100</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>		<b>1,033,160</b>	<b>1,042,000</b>	<b>1,089,100</b>	<b>1,013,700</b>	<b>47,100</b>	<b>(28,300)</b>
SUPPORT CHARGES							
	Support Services	1,036,283	1,306,700	1,306,700	1,306,700	0	0
	Capital Charges	15,156	13,700	13,700	13,700	0	0
	Recharges	(452,558)	(505,300)	(455,300)	(505,300)	50,000	0
<b>TOTAL SUPPORT CHARGES</b>		<b>598,881</b>	<b>815,100</b>	<b>865,100</b>	<b>815,100</b>	<b>50,000</b>	<b>0</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>		<b>1,632,041</b>	<b>1,857,100</b>	<b>1,954,200</b>	<b>1,828,800</b>	<b>97,100</b>	<b>(28,300)</b>

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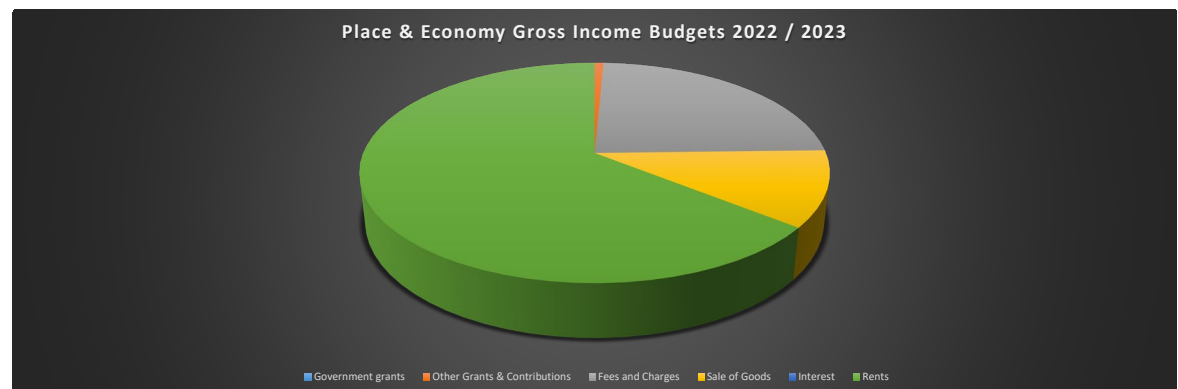
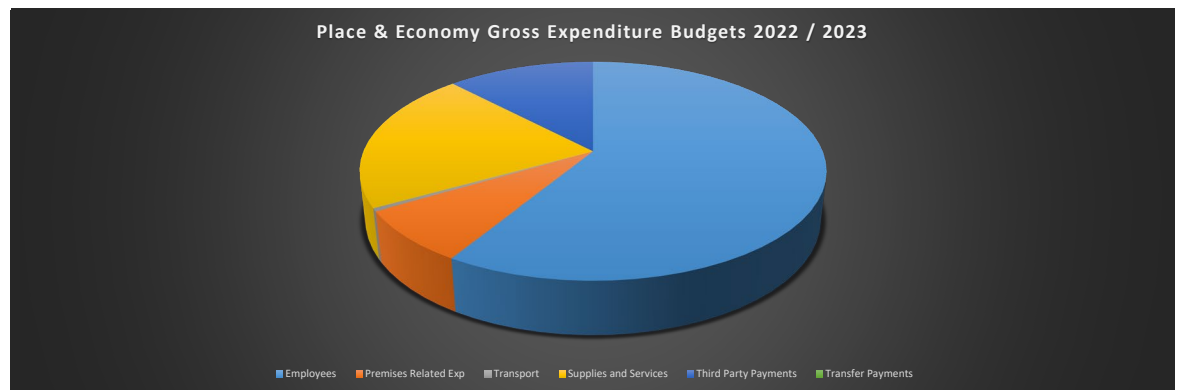


People and Communication							
Service Area Code	Service Area's	Actuals 2020/21 . (A)	Original Budget 2021/22 . (B)	Latest Budget 2021/22 . (C)	Original Budget 2022/23 . (D)	Variance 2021/22 (C-B)	Variance 2022/23 (D-B)
S2060	Human Resources	194,289	271,100	305,100	259,900	34,000	(11,200)
S2340	Media Room	10,261	64,600	97,600	120,300	33,000	55,700
S3470	Media & Communications	(1,136)	0	(100)	1,900	(100)	1,900
S6033	Members Training	823	5,200	9,500	5,300	4,300	100
<b>TOTAL PEOPLE &amp; COMMUNICATION</b>		<b>204,236</b>	<b>340,900</b>	<b>412,100</b>	<b>387,400</b>	<b>71,200</b>	<b>46,500</b>
SUBJECTIVE ANALYSIS							
DIRECT EXPENDITURE							
	Employees	930,949	1,033,800	1,113,300	1,063,700	79,500	29,900
	Premises Related Exp	0	0	0	0	0	0
	Transport	81	2,100	2,100	2,100	0	0
	Supplies and Services	168,962	225,200	235,200	265,300	10,000	40,100
	Third Party Payments	34,420	31,500	37,300	32,100	5,800	600
	Transfer Payments	0	0	0	0	0	0
<b>TOTAL DIRECT EXPENDITURE</b>		<b>1,134,412</b>	<b>1,292,600</b>	<b>1,387,900</b>	<b>1,363,200</b>	<b>95,300</b>	<b>70,600</b>
DIRECT INCOME							
	Government grants	(1,533)	0	0	0	0	0
	Other Grants & Contributions	(8,713)	0	(24,100)	(24,100)	(24,100)	(24,100)
	Fees and Charges	(2,774)	(4,200)	(4,200)	(4,200)	0	0
	Sale of Goods	(16,966)	(60,900)	(60,900)	(60,900)	0	0
	Interest	0	0	0	0	0	0
	Rents	0	0	0	0	0	0
<b>TOTAL DIRECT INCOME</b>		<b>(29,987)</b>	<b>(65,100)</b>	<b>(89,200)</b>	<b>(89,200)</b>	<b>(24,100)</b>	<b>(24,100)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>		<b>1,104,425</b>	<b>1,227,500</b>	<b>1,298,700</b>	<b>1,274,000</b>	<b>71,200</b>	<b>46,500</b>
SUPPORT CHARGES							
	Support Services	245,172	304,900	304,900	304,900	0	0
	Capital Charges	11,767	22,000	22,000	22,000	0	0
	Recharges	(1,157,128)	(1,213,500)	(1,213,500)	(1,213,500)	0	0
<b>TOTAL SUPPORT CHARGES</b>		<b>(900,189)</b>	<b>(886,600)</b>	<b>(886,600)</b>	<b>(886,600)</b>	<b>0</b>	<b>0</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>		<b>204,236</b>	<b>340,900</b>	<b>412,100</b>	<b>387,400</b>	<b>71,200</b>	<b>46,500</b>

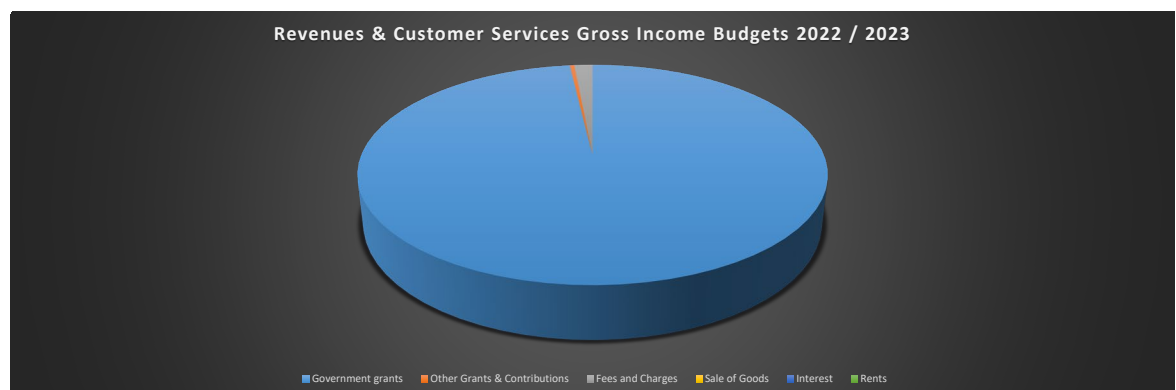
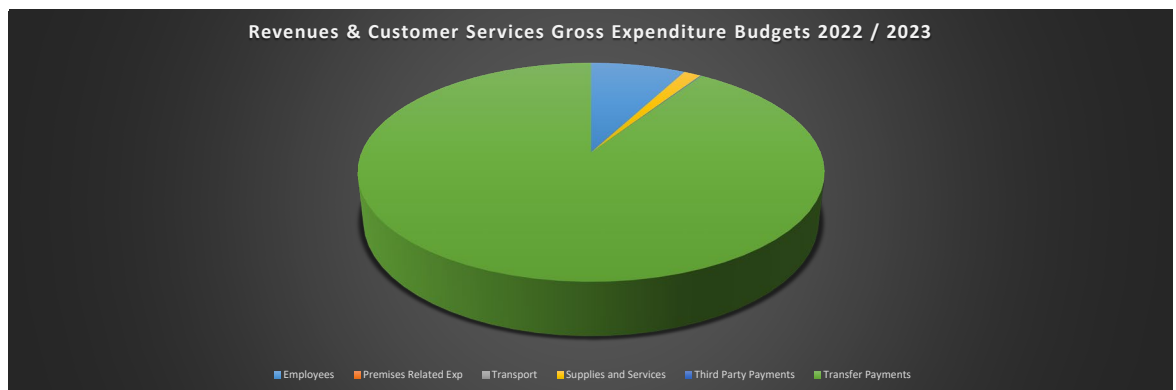
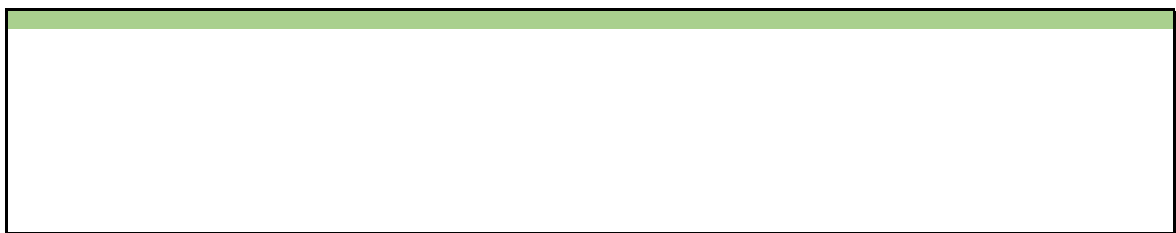


Place & Economy							
Service Area Code	Service Area's	Actuals 2020/21 .(A)	Original Budget 2021/22 .(B)	Latest Budget 2021/22 .(C)	Original Budget 2022/23 .(D)	Variance 2021/22 (C-B)	Variance 2022/23 (D-B)
S1035	Christmas Illuminations	41,758	42,700	42,700	44,400	0	1,700
S1249	Events Management	196,905	248,100	262,600	281,600	14,500	33,500
S6000	Projects	750,490	323,400	326,300	243,900	2,900	(79,500)
S6001	Policy & Development	716,901	1,118,100	1,159,100	1,343,500	41,000	225,400
S6030	Regeneration	33,064	42,000	88,000	88,400	46,000	46,400
S6031	Markets	(1,080)	(16,600)	(23,300)	(23,100)	(6,700)	(6,500)
S6098	Grwoth Hub	145,539	177,200	184,600	179,100	7,400	1,900
<b>TOTAL PLACE &amp; ECONOMY</b>		<b>1,883,577</b>	<b>1,934,900</b>	<b>2,040,000</b>	<b>2,157,800</b>	<b>105,100</b>	<b>222,900</b>
SUBJECTIVE ANALYSIS							
<b>DIRECT EXPENDITURE</b>							
	Employees	986,657	1,167,800	1,228,100	1,252,300	60,300	84,500
	Premises Related Exp	149,951	159,400	175,000	163,900	15,600	4,500
	Transport	1,717	8,800	8,800	8,800	0	0
	Supplies and Services	465,427	341,800	423,800	447,700	82,000	105,900
	Third Party Payments	147,889	156,200	164,700	259,000	8,500	102,800
	Transfer Payments	0	0	0	0	0	0
<b>TOTAL DIRECT EXPENDITURE</b>		<b>1,751,641</b>	<b>1,834,000</b>	<b>2,000,400</b>	<b>2,131,700</b>	<b>166,400</b>	<b>297,700</b>
<b>DIRECT INCOME</b>							
	Government grants	(39,726)	0	0	0	0	0
	Other Grants & Contributions	(279,400)	(4,400)	(78,900)	(4,400)	(74,500)	0
	Fees and Charges	(115,483)	(159,100)	(123,100)	(131,400)	36,000	27,700
	Sale of Goods	(58,092)	(92,000)	(60,800)	(60,800)	31,200	31,200
	Interest	0	0	0	0	0	0
	Rents	(255,319)	(219,600)	(273,600)	(353,300)	(54,000)	(133,700)
<b>TOTAL DIRECT INCOME</b>		<b>(748,020)</b>	<b>(475,100)</b>	<b>(536,400)</b>	<b>(549,900)</b>	<b>(61,300)</b>	<b>(74,800)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>		<b>1,003,621</b>	<b>1,358,900</b>	<b>1,464,000</b>	<b>1,581,800</b>	<b>105,100</b>	<b>222,900</b>
<b>SUPPORT CHARGES</b>							
	Support Services	266,888	518,800	518,800	518,800	0	0
	Capital Charges	613,068	189,400	189,400	189,400	0	0
	Recharges	0	(132,200)	(132,200)	(132,200)	0	0
<b>TOTAL SUPPORT CHARGES</b>		<b>879,956</b>	<b>576,000</b>	<b>576,000</b>	<b>576,000</b>	<b>0</b>	<b>0</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>		<b>1,883,577</b>	<b>1,934,900</b>	<b>2,040,000</b>	<b>2,157,800</b>	<b>105,100</b>	<b>222,900</b>

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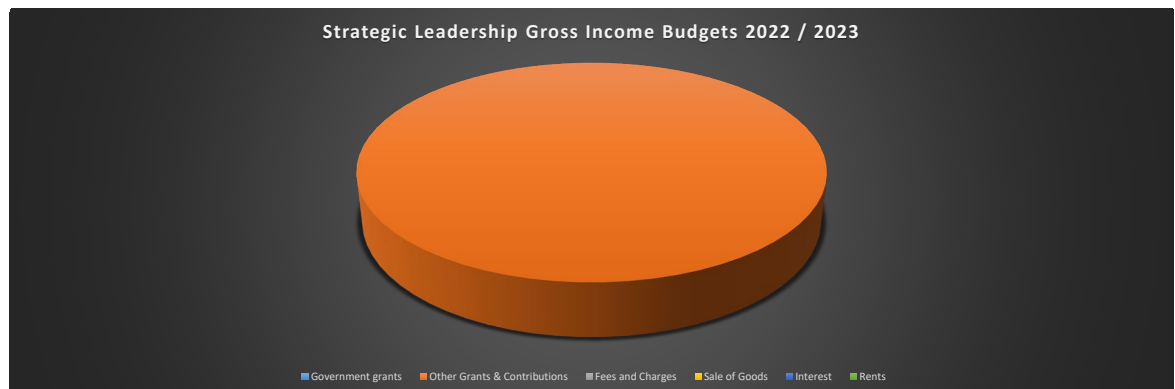
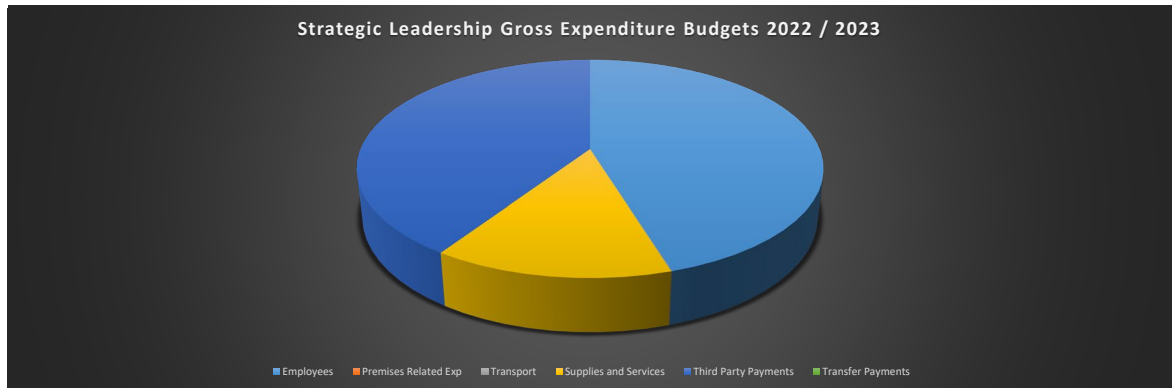


Revenues & Customer Services							
Service Area Code	Service Area's	Actuals 2020/21 .(A)	Original Budget 2021/22 .(B)	Latest Budget 2021/22 .(C)	Original Budget 2022/23 .(D)	Variance 2021/22 (C-B)	Variance 2022/23 (D-B)
S1418	Exchequer	(4,575)	0	(11,500)	(34,500)	(11,500)	(34,500)
S2600	Revenues & Customer Services Management (2)	3,922	0	45,000	(18,300)	45,000	(18,300)
S3050	Revenues	1,036,071	889,200	921,700	946,000	32,500	56,800
S3100	Customer Service	304,455	0	167,200	160,400	167,200	160,400
S3250	Benefits	365,033	708,300	316,500	542,400	(391,800)	(165,900)
<b>TOTAL REVENUES &amp; CUSTOMER SERVICES</b>		<b>1,704,906</b>	<b>1,597,500</b>	<b>1,438,900</b>	<b>1,596,000</b>	<b>(158,600)</b>	<b>(1,500)</b>
SUBJECTIVE ANALYSIS							
<b>DIRECT EXPENDITURE</b>							
	Employees	1,897,629	2,042,600	2,104,200	2,052,100	61,600	9,500
	Premises Related Exp	0	0	0	0	0	0
	Transport	1,106	2,700	2,700	2,700	0	0
	Supplies and Services	332,702	365,600	414,600	370,900	49,000	5,300
	Third Party Payments	9,349	26,800	26,800	27,300	0	500
	Transfer Payments	22,872,840	23,811,800	23,811,800	23,811,900	0	100
<b>TOTAL DIRECT EXPENDITURE</b>		<b>25,113,626</b>	<b>26,249,500</b>	<b>26,360,100</b>	<b>26,264,900</b>	<b>110,600</b>	<b>15,400</b>
<b>DIRECT INCOME</b>							
	Government grants	(23,829,110)	(24,618,300)	(24,887,500)	(24,635,200)	(269,200)	(16,900)
	Other Grants & Contributions	(87,719)	(91,700)	(91,700)	(91,700)	0	0
	Fees and Charges	(141,021)	(374,700)	(374,700)	(374,700)	0	0
	Sale of Goods	0	0	0	0	0	0
	Interest	0	0	0	0	0	0
	Rents	0	0	0	0	0	0
<b>TOTAL DIRECT INCOME</b>		<b>(24,057,850)</b>	<b>(25,084,700)</b>	<b>(25,353,900)</b>	<b>(25,101,600)</b>	<b>(269,200)</b>	<b>(16,900)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>		<b>1,055,776</b>	<b>1,164,800</b>	<b>1,006,200</b>	<b>1,163,300</b>	<b>(158,600)</b>	<b>(1,500)</b>
<b>SUPPORT CHARGES</b>							
	Support Services	1,177,809	1,305,200	1,305,200	1,305,200	0	0
	Capital Charges	0	0	0	0	0	0
	Recharges	(528,678)	(872,500)	(872,500)	(872,500)	0	0
<b>TOTAL SUPPORT CHARGES</b>		<b>649,130</b>	<b>432,700</b>	<b>432,700</b>	<b>432,700</b>	<b>0</b>	<b>0</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>		<b>1,704,906</b>	<b>1,597,500</b>	<b>1,438,900</b>	<b>1,596,000</b>	<b>(158,600)</b>	<b>(1,500)</b>





Strategic Leadership							
Service Area Code	Service Area's	Actuals 2020/21 (.A)	Original Budget 2021/22 (.B)	Latest Budget 2021/22 (.C)	Original Budget 2022/23 (.D)	Variance 2021/22 (C-B)	Variance 2022/23 (D-B)
S2000	Chief Executive's Office	24,968	(35,000)	221,700	(139,900)	256,700	(104,900)
S2010	Corporate Projects	1,308,995	137,200	608,500	1,800	471,300	(135,400)
S3350	Corporate Support Team	(7,913)	0	(11,400)	(2,800)	(11,400)	(2,800)
S3600	Economic Development	43,719	1,800	9,000	1,800	7,200	0
S6032	Climate Change	76,956	506,000	495,400	545,800	(10,600)	39,800
S6035	Transformation	0	0	100,000	100,000	100,000	100,000
<b>TOTAL STRATEGIC LEADERSHIP</b>		<b>1,446,726</b>	<b>610,000</b>	<b>1,423,200</b>	<b>506,700</b>	<b>813,200</b>	<b>(103,300)</b>
SUBJECTIVE ANALYSIS							
<b>DIRECT EXPENDITURE</b>							
	Employees	645,287	591,300	829,200	738,000	237,900	146,700
	Premises Related Exp	0	0	0	0	0	0
	Transport	0	800	800	800	0	0
	Supplies and Services	5,937	26,200	21,200	(228,500)	(5,000)	(254,700)
	Third Party Payments	380,731	659,200	1,239,500	663,900	580,300	4,700
	Transfer Payments	0	0	0	0	0	0
<b>TOTAL DIRECT EXPENDITURE</b>		<b>1,031,955</b>	<b>1,277,500</b>	<b>2,090,700</b>	<b>1,174,200</b>	<b>813,200</b>	<b>(103,300)</b>
<b>DIRECT INCOME</b>							
	Government grants	(1,222)	0	0	0	0	0
	Other Grants & Contributions	(66,680)	(52,000)	(52,000)	(52,000)	0	0
	Fees and Charges	0	0	0	0	0	0
	Sale of Goods	0	0	0	0	0	0
	Interest	0	0	0	0	0	0
	Rents	0	0	0	0	0	0
<b>TOTAL DIRECT INCOME</b>		<b>(67,902)</b>	<b>(52,000)</b>	<b>(52,000)</b>	<b>(52,000)</b>	<b>0</b>	<b>0</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>		<b>964,053</b>	<b>1,225,500</b>	<b>2,038,700</b>	<b>1,122,200</b>	<b>813,200</b>	<b>(103,300)</b>
<b>SUPPORT CHARGES</b>							
	Support Services	135,223	162,100	162,100	162,100	0	0
	Capital Charges	1,209,664	1,600	1,600	1,600	0	0
	Recharges	(862,215)	(779,200)	(779,200)	(779,200)	0	0
<b>TOTAL SUPPORT CHARGES</b>		<b>482,673</b>	<b>(615,500)</b>	<b>(615,500)</b>	<b>(615,500)</b>	<b>0</b>	<b>0</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>		<b>1,446,726</b>	<b>610,000</b>	<b>1,423,200</b>	<b>506,700</b>	<b>813,200</b>	<b>(103,300)</b>



Housing Revenue Account (HRA) - Summary

Housing Revenue Account - Summary						
HOUSING SERVICES - HOUSING REVENUE ACCOUNT	Outturn	Original Budget	Latest Budget	Original Budget	Variance	Variance
	2020/21	2021/22	2021/22	2022/23	2021/22	2022/23
	£	£	£	£	£	£
	A	B	C	D	C - B	D - B
<b>7000</b>	<b>HOUSING REVENUE ACCOUNT</b>					
<b>EXPENDITURE</b>						
7000-2051 PPM Non-Op	0	0	0	0	0	0
7000-2094 Housing Repairs Supervision	820,481	942,000	942,000	942,000	0	0
7000-2097 HRA Repairs and Maintenance	5,306,892	6,450,200	6,961,000	6,350,100	510,800	(100,100)
7000-2100 Electricity	58	400	0	0	(400)	(400)
7000-2110 Gas	80	2,500	2,500	3,000	0	500
7000-2130 Wood Fuel - Bio-Mass boiler	0	0	0	0	0	0
7000-2300 Rates	43,432	49,000	45,000	50,600	(4,000)	1,600
7000-2310 Council Tax	193,459	142,500	142,500	145,100	0	2,600
7000-2400 Water Charges-Metered	31,764	41,600	41,600	42,300	0	700
7000-2410 Water Rates	649	0	0	0	0	0
<b>PREMISES</b>	<b>6,396,815</b>	<b>7,628,200</b>	<b>8,134,600</b>	<b>7,533,100</b>	<b>506,400</b>	<b>(95,100)</b>
7000-4430 Debt Recovery Agency Costs	0	4,000	4,000	4,100	0	100
7000-4700 Grants-Revenue	2,000	0	0	0	0	0
7000-4800 Contributions To Provisions	0	75,800	75,800	77,200	0	1,400
7000-4810 Bad Debts Provision	350,736	395,500	395,500	402,600	0	7,100
<b>SUPPLIES AND SERVICES</b>	<b>352,736</b>	<b>475,300</b>	<b>475,300</b>	<b>483,900</b>	<b>0</b>	<b>8,600</b>
7000-5770 Consultants Fees	1,440	0	0	0	0	0
<b>THIRD PARTY PAYMENTS</b>	<b>1,440</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
7000-7670 Supervision & Management - General	2,644,427	3,351,900	3,438,300	3,726,100	86,400	374,200
7000-7675 Supervision & Management - Special	2,326,404	2,650,400	2,627,900	2,602,800	(22,500)	(47,600)
<b>SUPPORT SERVICES</b>	<b>4,970,831</b>	<b>6,002,300</b>	<b>6,066,200</b>	<b>6,328,900</b>	<b>63,900</b>	<b>326,600</b>
7000-8200 Loss On Impairment/Revaluation Of Assets	(81,917)	0	0	0	0	0
7000-8810 Depreciation on Council Dwellings	5,512,704	5,654,000	5,654,000	5,654,000	0	0
7000-8811 Depreciation on Other HRA Properties	450,894	541,800	541,800	541,800	0	0
7000-8812 Depreciation on Equipment	57,049	10,700	10,700	10,700	0	0
<b>CAPITAL CHARGES</b>	<b>5,938,730</b>	<b>6,206,500</b>	<b>6,206,500</b>	<b>6,206,500</b>	<b>0</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>17,660,552</b>	<b>20,312,300</b>	<b>20,882,600</b>	<b>20,552,400</b>	<b>570,300</b>	<b>240,100</b>
<b>INCOME</b>						
7000-9019 Government Grants - Covid-19	(4,974)	0	0	0	0	0
7000-9110 Contributions from other local authoriti	(201,375)	0	0	0	0	0
7000-9208 Other Income	(3,410)	0	0	0	0	0
7000-9260 Insurance Settlement	(1,091)	0	0	0	0	0
7000-9303 Fees+Charges General	0	(2,000)	(2,000)	(2,000)	0	0
7000-9320 Credit Card Charges	(1)	0	0	0	0	0
7000-9395 Other Licences	(695)	(4,200)	(4,200)	(4,200)	0	0
7000-9396 Legal Fees	0	0	0	0	0	0
7000-9397 Heating Charges	(168,651)	(164,500)	(164,500)	(164,500)	0	0
7000-9402 Service Charges	(194,483)	(204,000)	(204,000)	(204,000)	0	0
7000-9407 Service Charges Supporting People	(108,672)	(161,400)	(161,400)	(171,200)	0	(9,800)
7000-9422 Water Charges Supporting People	(36,090)	(33,000)	(33,000)	(34,400)	0	(1,400)
7000-9442 Service Charges Leasehold	(9,935)	0	0	0	0	0
7000-9481 Ringo income	0	0	0	0	0	0
7000-9500 Rents-Housing	(24,779,676)	(25,330,000)	(25,330,000)	(26,341,100)	0	(1,011,100)
7000-9506 Rents-Shared Ownership	(61,425)	(73,700)	(73,700)	(100,000)	0	(26,300)
7000-9507 Rents-Affordable	(546,455)	(513,300)	(513,300)	(731,900)	0	(218,600)
7000-9509 Use and Occupation - Homeless	(65,547)	(30,000)	(30,000)	(33,000)	0	(3,000)
7000-9510 Rents-Garages	(691,855)	(762,200)	(762,200)	(764,900)	0	(2,700)
7000-9520 Rents-Others	(365,011)	(353,700)	(353,700)	(353,700)	0	0
7000-9710 General Fund	(38,700)	(38,700)	(38,700)	(38,700)	0	0
<b>GROSS INCOME</b>	<b>(27,278,046)</b>	<b>(27,670,700)</b>	<b>(27,670,700)</b>	<b>(28,943,600)</b>	<b>0</b>	<b>(1,272,900)</b>
<b>NET INCOME FROM SERVICES</b>	<b>(9,617,494)</b>	<b>(7,358,400)</b>	<b>(6,788,100)</b>	<b>(8,391,200)</b>	<b>570,300</b>	<b>(1,032,800)</b>
7000-9610 Interest-Balances	(224,995)	(304,200)	(304,200)	(304,200)	0	0
7000-9810 Capital Charges - Adj	0	(100,000)	(100,000)	(100,000)	0	0
<b>NET OPERATIONAL INCOME</b>	<b>(9,842,489)</b>	<b>(7,762,600)</b>	<b>(7,192,300)</b>	<b>(8,795,400)</b>	<b>570,300</b>	<b>(1,032,800)</b>
<b>APPROPRIATIONS</b>						
7000-8000 Reversal of Notional Interest	14,356,600	14,357,000	14,357,000	14,357,000	0	0
7000-8030 Reversal of Notional Interest	(14,356,600)	(14,357,000)	(14,357,000)	(14,357,000)	0	0
7000-8600 External Interest	4,765,564	4,765,600	4,765,600	4,765,600	0	0
7000-9801 Approp HRA Resource Equiv to Depn to MRR	6,020,646	0	0	0	0	0
7000-9802 Approp from CAA to Offset HRA Resources	(6,020,646)	0	0	0	0	0
7000-8015 Capital financing	1,185,970	0	0	0	0	0
7000-8017 Cap Fin-Rev Contr to Cap Outlay(GF+HIP)	0	119,600	119,600	119,600	0	0
7000-8043 Cont from Reserves	851,675	8,000	(109,300)	73,400	(117,300)	65,400
7000-8044 Contrib HRA Capital Invest Reserve (Dr)	4,359,311	3,250,100	2,797,100	4,220,700	(453,000)	970,600
7000-8282 Recognised gains/losses -asset sales	2,332,150	0	0	0	0	0
7000-8288 F Assets sales b/s val trf to I & E a/c	1,576,597	0	0	0	0	0
7000-8515 Capital financing	(1,185,970)	0	0	0	0	0
7000-8543 Cont from Reserves	(57,600)	(100,000)	(100,000)	(100,000)	0	0
7000-8782 rec gains/losses - fa - reversal	(2,332,150)	0	0	0	0	0
7000-8786 NCA Impair/Revals Losses charged to rev	81,917	0	0	0	0	0
7000-8789 F Asset sales trf from I & E to CAA a/c	(1,576,597)	0	0	0	0	0
7000-8791 employee benefits accruals (cr)	(8,115)	0	0	0	0	0
7000-8990 Net IAS19 Charges for Retirement Benefits	(683,629)	(878,800)	(878,800)	(878,800)	0	0
7000-8991 Employers Contribs payable to Pension Fd	365,026	402,000	402,000	402,000	0	0
7000-8992 Pensions Interest+Rate of Return Assets	138,141	165,700	165,700	165,700	0	0
<b>TRANSFER (TO) / FROM HRA RESERVE</b>	<b>(30,200)</b>	<b>(30,400)</b>	<b>(30,400)</b>	<b>(27,200)</b>	<b>0</b>	<b>3,200</b>
Balance Brought Forward	(1,482,900)	(1,513,100)	(1,513,100)	(1,543,500)	0	(30,400)
<b>HRA BALANCE CARRIED FORWARD</b>	<b>(1,513,100)</b>	<b>(1,543,500)</b>	<b>(1,543,500)</b>	<b>(1,570,700)</b>	<b>0</b>	<b>(27,200)</b>

Housing Revenue Account - Service Analysis						
HOUSING SERVICES - HOUSING REVENUE ACCOUNT	Outturn 2020/21 £ A	Original Budget 2021/22 £ B	Latest Budget 2021/22 £ C	Original Budget 2022/23 £ D	Variance 2021/22 £ C - B	Variance 2022/23 £ D - B
7000 HOUSING REVENUE FUND	(0)	0	0	0	0	0
<b>HOUSING SERVICES</b>						
7780 Housing & Void Repairs Team	390,628	449,200	443,800	457,500	(5,400)	8,300
7300 Housing & Property Services Management	126,089	50,000	176,000	(9,800)	126,000	(59,800)
7405 Sustaining Tenancies Mgt	15,663	4,700	4,700	4,700	0	0
7550 Housing Lettings Team	235,361	268,700	268,700	268,700	0	0
7200 Housing Services (dept. wide costs)	194,120	181,300	181,000	181,100	(300)	(200)
7250 Housing Services Recharges a/c	(2,780,764)	(3,421,700)	(3,421,700)	(3,421,700)	0	0
7330 Housing Strategy & Development Mgt	552,055	822,600	835,200	956,800	12,600	134,200
7335 Business Development & Change	158,663	276,000	242,700	282,700	(33,300)	6,700
7600 Tenancy Management	834,455	937,500	985,600	1,036,000	48,100	98,500
7406 Lettings Incentive Scheme	8,781	20,800	20,800	21,200	0	400
7700 Housing Income Recovery	123,599	223,700	221,900	224,700	(1,800)	1,000
7710 Housing Financial Inclusion	1,564	3,200	3,200	3,200	0	0
7340 H&PS Service Improvement	85,630	98,800	106,500	99,900	7,700	1,100
7360 Housing Technical Admin	0	0	0	0	0	0
7610 Tenant Development	24,076	41,200	41,200	41,500	0	300
7611 Tenant Panel	746	0	0	0	0	0
7615 Engagement Grants	0	800	800	800	0	0
7616 EMR Housing Tenant Survey	0	0	0	0	0	0
7750 H&PS Business Support	35,891	41,900	41,500	41,500	(400)	(400)
7755 Tenants Insurance	(6,558)	1,400	3,700	(600)	2,300	(2,000)
<b>TRANSFER TO HRA SUMMARY</b>	<b>(0)</b>	<b>100</b>	<b>155,600</b>	<b>188,200</b>	<b>155,500</b>	<b>188,100</b>
<b>SUPERVISION &amp; MANAGEMENT GENERAL</b>						
7011 HRA PV Panels	(86,189)	(74,200)	(74,200)	(74,100)	0	100
7013 RHI Renewable Heat Initiative	0	(20,900)	(20,900)	(20,900)	0	0
7782 HRA Stock Condition+Structural Surveys	8,070	124,800	124,800	200,000	0	75,200
7010 Housing Supervision & Mgt (S&M) General	2,592,910	3,253,100	3,180,700	3,367,500	(72,400)	114,400
7030 HRA Shops and Commercial Props	35,812	14,400	14,400	14,600	0	200
7210 Turpin Court Garage site	38,545	0	0	0	0	0
7211 Spa View Garage site	0	0	5,100	0	5,100	0
7212 Shakespeare Avenue Garage site	0	0	5,800	0	5,800	0
7213 1 Warwick Street site	6,308	0	0	0	0	0
7214 Golf Lane land	0	0	0	0	0	0
7614 Events & Consultations	0	6,200	6,200	6,300	0	100
7650 Shared Ownership	5,958	3,100	1,400	3,400	(1,700)	300
7020 Right to Buy Admin	43,014	45,400	39,400	41,100	(6,000)	(4,300)
7640 Leasehold Management	0	0	0	0	0	0
<b>TRANSFER TO HRA SUMMARY</b>	<b>2,644,427</b>	<b>3,351,900</b>	<b>3,282,700</b>	<b>3,537,900</b>	<b>(69,200)</b>	<b>186,000</b>
<b>SUPERVISION &amp; MANAGEMENT SPECIAL</b>						
7928 RepM Fire Risk Assessments- Communal	0	49,300	49,300	0	0	(49,300)
7433 William Wallsgrove House	0	6,700	6,700	6,900	0	200
7620 Open Spaces	594,564	579,900	561,300	599,100	(18,600)	19,200
7630 Communal Areas	434,985	497,400	497,400	506,600	0	9,200
7635 Neighbourhood Estates Services	233,227	330,100	330,300	385,400	200	55,300
7415 Warwick Response Business Mgt	29,722	38,700	38,700	38,700	0	0
7420 Warwick Response Control Centre	933,914	1,050,100	1,182,700	1,105,300	132,600	55,200
7427 Help on call MSWLT	0	0	0	0	0	0
7428 Help on call LLAT	0	0	0	0	0	0
7429 Lifeline Private WDC customer income	(173,831)	(173,800)	(311,000)	(331,000)	(137,200)	(157,200)
7431 Very Sheltered Cleaning	15,930	9,400	9,400	9,500	0	100
7434 Supported Housing Scheme	0	0	0	0	0	0
7436 Beauchamp House	32,761	25,700	28,000	28,400	2,300	2,700
7445 Housing Support Team	0	2,100	2,100	2,100	0	0
7450 Housing Central Heating	1,545	2,300	2,300	2,300	0	0
7451 CH Acorn Court, LS	28,840	26,400	26,400	28,800	0	2,400
7452 CH Tannery Court, Ken	16,870	32,200	30,500	31,900	(1,700)	(300)
7453 CH Yeomanry Close, Wk	22,571	21,700	21,700	24,100	0	2,400
7454 CH James Court, Wk	16,469	14,300	14,300	16,000	0	1,700
7455 CH Chandos Court, LS	44,157	41,900	41,900	45,800	0	3,900
7456 CH Radcliffe Gardens, LS	21,899	21,200	21,200	25,400	0	4,200
7457 Utility charges Sayer Court, LS	37,679	34,700	34,700	36,400	0	1,700
7460 Community Centres	35,102	40,000	40,000	41,100	0	1,100
<b>TRANSFER TO HRA SUMMARY</b>	<b>2,326,404</b>	<b>2,650,300</b>	<b>2,627,900</b>	<b>2,602,800</b>	<b>(22,400)</b>	<b>(47,500)</b>
<b>HOUSING REPAIRS</b>						
7910 RepM Electrical repairs	321,623	573,500	573,500	574,000	0	500
7912 RepM Gas/Heating Maintenance	746,787	594,700	594,700	750,000	0	155,300
7940 RepM HRA Asbestos works	401,072	416,000	416,000	400,000	0	(16,000)
7960 RepR Void Repair Contract	1,206,308	1,280,700	1,280,700	1,200,000	0	(80,700)
7964 RepR Out of Hours Contract	(149)	0	0	0	0	0
7966 RepR Day to Day Repairs Contract	1,989,041	1,499,900	1,499,900	1,900,100	0	400,200
7968 RepR Garages: Responsive Repairs	25,268	158,700	158,700	160,000	0	1,300
7900 RepM Painting & Decorations	83,975	595,000	1,106,000	595,000	511,000	0
7901 RepM Concrete Repairs	0	40,000	40,000	0	0	(40,000)
7911 RepM Energy Efficiency	3,697	0	0	0	0	0
7916 RepM Door Entry & Security Maintenance	103,535	60,200	60,200	100,200	0	40,000
7922 RepM Legionella Testing	5,755	34,600	34,600	10,000	0	(24,600)
7923 EMR Mobility Scooter Store (RepM Fire Pr	0	0	0	0	0	0
7926 RepM Fire Prevention Works	105,925	967,000	967,000	400,000	0	(567,000)
7930 RepM HRA Paths and Surfacing	119,856	100,000	100,000	100,000	0	0
7914 RepM HRA Lift Maintenance	99,725	37,300	37,300	100,000	0	62,700
7920 RepM HRA Stairlift Maintenance	52,613	81,700	81,700	50,000	0	(31,700)
7918 RepM Shop Maintenance	41,860	10,900	10,700	10,800	(200)	(100)
7903 RepM Communal flooring/carpets	0	0	0	0	0	0
<b>TRANSFER TO SUMMARY</b>	<b>5,306,892</b>	<b>6,450,200</b>	<b>6,961,000</b>	<b>6,350,100</b>	<b>510,800</b>	<b>(100,100)</b>

Housing Services - HRA							
Service Area Code	Service Area's	Actuals 2020/21 (.A)	Original Budget 2021/22 (.B)	Latest Budget 2021/22 (.C)	Original Budget 2022/23 (.D)	Variance 2021/22 (C-B)	Variance 2022/23 (D-B)
S6099	Tenancy Management	844,800	961,500	1,009,600	1,060,400	48,100	98,900
S7000	Housing Revenue Ac	(0)	0	0	0	0	0
S7010	Hsg Sup+Man General	0	(6,200)	(161,800)	(194,500)	(155,600)	(188,300)
S7020	Housing Business Support	(2,034,588)	(2,417,800)	(2,405,500)	(2,283,800)	12,300	134,000
S7030	Housing Services Management	126,089	50,000	176,000	176,000	126,000	(59,800)
S7040	Business Development	244,293	374,800	349,200	382,600	(25,600)	7,800
S7060	Maintenance	390,628	449,200	443,800	457,500	(5,400)	8,300
S7070	Independent Living	428,778	588,600	588,700	587,600	100	(1,000)
S7410	Warwick Response	789,804	915,000	910,400	813,000	(4,600)	(102,000)
S7430	Homelessness	32,761	32,400	34,700	35,300	2,300	2,900
S7450	Utilities	190,031	194,700	193,000	210,700	(1,700)	16,000
S7460	Community Centres	35,102	40,000	40,000	41,100	0	1,100
S7635	Building & Estates Service	(1,047,698)	(1,231,500)	(1,227,400)	(1,100,100)	4,100	131,400
S7900	Housing Repairs - Major	(3,220,468)	(2,890,000)	(2,890,000)	(3,260,100)	0	(370,100)
S7950	Housing Repairs - Responsive	3,220,468	2,939,300	2,939,300	3,260,100	0	320,800
<b>TOTAL HOUSING SERVICES - HRA</b>		<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
SUBJECTIVE ANALYSIS							
DIRECT EXPENDITURE							
Employees		3,055,180	3,575,600	3,707,800	3,665,300	132,200	89,700
Premises Related Exp		12,414,154	14,912,300	15,936,100	14,714,500	1,023,800	(197,800)
Transport		11,372	22,800	37,800	38,400	15,000	15,600
Supplies and Services		1,440,964	1,119,100	1,418,300	1,379,900	299,200	260,800
Third Party Payments		846,932	1,058,300	1,116,800	1,159,000	58,500	100,700
Transfer Payments		0	0	0	0	0	0
BS Internal Debit		10,335,903	3,408,100	2,837,800	4,440,900	(570,300)	1,032,800
BS Internal Credit		(5,258,978)	(411,100)	(411,100)	(411,100)	0	0
<b>TOTAL DIRECT EXPENDITURE</b>		<b>22,845,528</b>	<b>23,685,100</b>	<b>24,643,500</b>	<b>24,986,900</b>	<b>958,400</b>	<b>1,301,800</b>
DIRECT INCOME							
Government grants		(688,802)	(17,500)	(360,700)	(29,000)	(343,200)	(11,500)
Other Grants & Contributions		(139,834)	(29,800)	(57,200)	(57,200)	(27,400)	(27,400)
Fees and Charges		(918,328)	(987,600)	(1,104,800)	(1,136,000)	(117,200)	(148,400)
Sale of Goods		(381,913)	(241,600)	(201,400)	(194,500)	40,200	47,100
Interest		(224,995)	(304,200)	(304,200)	(304,200)	0	0
Rents		(26,549,646)	(27,062,900)	(27,062,900)	(28,324,600)	0	(1,261,700)
<b>TOTAL DIRECT INCOME</b>		<b>(28,903,517)</b>	<b>(28,643,600)</b>	<b>(29,091,200)</b>	<b>(30,045,500)</b>	<b>(447,600)</b>	<b>(1,401,900)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>		<b>(6,057,989)</b>	<b>(4,958,500)</b>	<b>(4,447,700)</b>	<b>(5,058,600)</b>	<b>510,800</b>	<b>(100,100)</b>
SUPPORT CHARGES							
Support Services		9,298,664	10,984,400	11,048,300	11,311,000	63,900	326,600
Capital Charges		10,704,293	10,972,100	10,972,100	10,972,100	0	0
Capital Charges Adjustment		0	(100,000)	(100,000)	(100,000)	0	0
Recharges		(13,944,968)	(16,898,000)	(17,472,700)	(17,124,500)	(574,700)	(226,500)
<b>TOTAL SUPPORT CHARGES</b>		<b>6,057,989</b>	<b>4,958,500</b>	<b>4,447,700</b>	<b>5,058,600</b>	<b>(510,800)</b>	<b>100,100</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>		<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

