

Portfolio and Service	Latest Annual Budget	Outturn YTD	Variance	Explanation of Variances
Cultural Services	2,789,000	2,717,990	-71,010	
Abbey Fields SP				
Employees	48,700	45,934	-2,766	
Premises	41,200	40,293	-907	
Transport		0	0	
Supplies and Services	2,800	3,483	683	
Third Party Payments		86	86	
Total Direct Expenditure	92,700	89,797	-2,903	
Other Income	-100	-52	49	
Sales	-600	-597	3	
Fees and Charges	-58,900	-58,789	111	
Rents	100	-771	-871	
Total Direct Income	-59,500	-60,208	-708	
Net Direct Cost	33,200	29,589	-3,611	
Support Services	1,700	13,081	11,381	Recharges
Total Abbey Fields SP	34,900	42,670	7,770	
Castle Farm RC				
Employees	26,700	24,361	-2,339	
Premises	26,700	19,771	-6,929	
Supplies and Services	1,700	1,923	223	
Third Party Payments	400	86	-314	
Total Direct Expenditure	55,500	46,142	-9,358	
Fees and Charges	-25,300	-25,461	-161	
Rents	-800	-665	135	
Total Direct Income	-26,100	-26,126	-26	
Net Direct Cost	29,400	20,016	-9,384	
Support Services	1,700	12,580	10,880	Recharges
Total Castle Farm RC	31,100	32,596	1,496	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
Catering Contract				
Premises	24,400	26,426	2,026	
Supplies and Services	1,100	5,194	4,094	
Third Party Payments	100	3,649	3,549	
Total Direct Expenditure	25,600	35,268	9,668	
Rents	-90,100	-86,321	3,779	
Net Direct Cost	-64,500	-51,053	13,447	
Support Services	8,000	8,181	181	
Total Catering Contract	-56,500	-42,872	13,628	
Client Monitoring Team				
Employees	159,500	163,122	3,622	
Transport	3,100	582	-2,518	
Supplies and Services	11,200	3,837	-7,363	
Third Party Payments	500,000	500,000		
Total Direct Expenditure	673,800	667,541	-6,259	
Support Services	91,100	104,055	12,955	Recharges
Recharges		-180,100	-180,100	Budget not aligned when Staffing Restructured
Total Recharges	91,100	-76,046	-167,146	
Total Client Monitoring Team	764,900	591,496	-173,404	
Cultural Services Technical Support Team				
Employees	80,700	82,882	2,182	
Supplies and Services		272	272	
Total Direct Expenditure	80,700	83,154	2,454	
Support Services	22,900	22,558	-342	
Recharges	-116,200	-117,598	-1,398	
Total Recharges	-93,300	-95,040	-1,740	
Total Cultural Services Technical Support Team	-12,600	-11,886	714	
Edmondscote Sports Track				
Premises	16,600	65,754	49,154	Unplanned replacement of Track lighting
Supplies and Services	3,300	6,278	2,978	
Third Party Payments	11,800	8,258	-3,542	
Total Direct Expenditure	31,700	80,290	48,590	
Fees and Charges	-17,200	-19,726	-2,526	
Rents	-200	-247	-47	
Total Direct Income	-17,400	-19,973	-2,573	
Net Direct Cost	14,300	60,317	46,017	
Support Services	20,100	27,508	7,408	
Total Edmondscote Sports Track	34,400	87,825	53,425	

Portfolio and Service	Latest Annual Budget	Outturn YTD	Variance	Explanation of Variances
Golf Course				
Premises	10,200	29,197	18,997	Utility costs of Course now rest with the Council (pirmarily Electricity £10,000 adverse)
Supplies and Services	3,000	3,038	38	
Third Party Payments	47,200	10,911	-36,289	Earmrked Reserve Request
Total Direct Expenditure	60,400	43,146	-17,254	
Other Income		-17,500	-17,500	Compensation Payment from Contractor not received until late March, so unbudgeted
Rents	-6,100	1,812	7,912	
Total Direct Income	-6,100	-15,688	-9,588	
Net Direct Cost	54,300	27,458	-26,842	
Support Services	22,500	22,238	-262	
Total Golf Course	76,800	49,696	-27,104	
Lillington Community Centre				
Employees	4,200	5,143	943	
Premises	3,000	4,094	1,094	
Supplies and Services	200	5	-195	
Total Direct Expenditure	7,400	9,242	1,842	
Rents	-3,200	-2,364	836	
Net Direct Cost	4,200	6,878	2,678	
Support Services	2,400	4,584	2,184	
Total Lillington Community Centre	6,600	11,462	4,862	
Meadow Community Sports Centre				
Total Direct Expenditure	12,700	14,828	2,128	
Employees	11,400	10,389	-1,011	
Premises	4,300	4,272	-28	
Supplies and Services	2,500	465	-2,035	
Total Direct Expenditure	30,900	29,953	-947	
Fees and Charges	-7,300	-7,288	12	
Net Direct Cost	23,600	22,664	-936	
Support Services	1,800	6,991	5,191	
Total Meadow Community Sports Centre	12,700	14,828	2,128	
Myton School Dual Use				
Employees	4,200	3,904	-296	
Premises	1,800	2,518	718	
Supplies and Services	300	239	-61	
Total Direct Expenditure	6,300	6,662	362	
Fees and Charges	-8,400	-8,414	-14	
Net Direct Cost	-2,100	-1,752	348	
Support Services	1,800	2,791	991	
Myton School Dual Use	-300	1,039	1,339	

Portfolio and Service	Latest Annual Budget	Outturn YTD	Variance	Explanation of Variances
Newbold Comyn LC				
Employees	66,400	66,916	516	
Premises	-7,800	2,352	10,152	Budgeted for Rates Refund, but no budget provision made for first 2 months costs prior to Contractor taking over.
Supplies and Services	2,100	1,583	-517	
Third Party Payments		86	86	
Total Direct Expenditure	60,700	70,937	10,237	
Fees and Charges	-100	324	424	
Net Direct Cost	60,600	71,260	10,660	
Support Services	3,400	26,501	23,101	REcharges
Total Newbold Comyn LC	64,000	97,761	33,761	
Outdoor Recreation				
Premises	39,400	44,471	5,071	
Transport	300		-300	
Supplies and Services	6,200	3,937	-2,263	
Third Party Payments	82,200	66,235	-15,965	Ear Marked Reserve Requested for Consultancy Fees
Total Direct Expenditure	128,100	114,642	-13,458	
Fees and Charges	-30,700	-28,428	2,272	
Rents	-14,900	-14,800	100	
Total Direct Income	-45,600	-43,228	2,372	
Net Direct Cost	82,500	71,414	-11,086	
Support Services	8,800	51,322	42,522	REcharges
Total Outdoor Recreation	91,300	122,737	31,437	

Portfolio and Service	Latest Annual Budget	Outturn YTD	Variance	Explanation of Variances
Royal Pump Rooms				
Employees	347,600	322,909	-24,691	outcome of Arts Review, offset by Art Gallery increased costs. 2018/19 budgets corrected
Premises	280,200	257,476	-22,724	various maintenance budgets, electricity and Earmarked Reserve Reuest
Transport	1,500	1,318	-182	
Supplies and Services	148,400	127,285	-21,115	Rolling Programme for Exhibitions unspend Balance being transferred to following year
Total Direct Expenditure	777,700	708,988	-68,712	
Other grants and Contributions	-15,900	-20,103	-4,203	
Other Income	-1,400	-7,409	-6,009	
Sales	-1,900	-19,462	-17,562	Chanmges in ways VIC and Art Gallery sales were recored part way through the year. To be consolidated in 2018/19
Fees and Charges	-1,600	-3,251	-1,651	
Rents	-63,800	-76,456	-12,656	actual settlements vs estimated for 16/17 and new estimates for 17/18
Total Direct Income	-84,600	-126,682	-42,082	
Net Direct Cost	693,100	582,306	-110,794	
Support Services	199,100	172,438	-26,662	Recharges
Recharges	-2,700		2,700	
Total Recharges	196,400	172,438	-23,962	
Total Royal Pump Rooms	889,500	754,744	-134,756	
Royal Spa Centre	560,800	434,954	-125,846	
Employees	393,300	407,973	14,673	Increased Bar Activity, off set by additional income
Premises	176,400	133,638	-42,762	Less responsive maintenance
Transport	300	814	514	
Supplies and Services	827,000	895,603	68,603	Non-WDC shows offset by increased income
Third Party Payments	4,200	769	-3,431	
Total Direct Expenditure	1,401,200	1,438,797	37,597	
Other Income		-53	-53	
Sales	-130,600	-193,437	-62,837	Non-WDC Shows, see above
Fees and Charges	-965,600	-1,028,100	-62,500	Bar Income, see above
Total Direct Income	-1,096,200	-1,221,591	-125,391	
Net Direct Cost	305,000	217,206	-87,794	
Support Services	255,800	218,706	-37,094	Recharges
Recharges		-958	-958	
Total Recharges	255,800	217,748	-38,052	
Total Royal Spa Centre	560,800	434,954	-125,846	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
Sports Facilities Admin	216,200	393,017	176,817	
Employees	103,900	105,286	1,386	
Premises	300	-274	-574	
Transport	500	460	-40	
Supplies and Services	3,700	9,497	5,797	
Third Party Payments	103,400	186,749	83,349	Mainly a Payment to Leisure Contractor - delay in completion of re-furbishment - Reserve funded
Total Direct Expenditure	211,800	301,718	89,918	
Sales		-180	-180	
Net Direct Cost	211,800	301,538	89,738	
Support Services	15,200	172,000	156,800	Recharges, Budget not re-aligned to reflect new arrangements, corrected for 2018/19
Recharges	-10,800	-80,521	-69,721	Recharges, Budget not re-aligned to reflect new arrangements, corrected for 2018/19
Total Recharges	4,400	91,479	87,079	
Total Sports Facilities Admin	216,200	393,017	176,817	
St. Nicholas Park LC	50,800	76,288	25,488	
Employees	59,900	53,307	-6,593	
Premises	32,100	40,261	8,161	
Supplies and Services	4,100	3,850	-250	
Third Party Payments		86	86	
Total Direct Expenditure	96,100	97,504	1,404	
Other Income		-9	-9	
Sales				
Fees and Charges	-43,900	-43,805	95	
Rents	-5,100	-3,242	1,858	
Total Direct Income	-49,000	-47,055	1,945	
Net Direct Cost	47,100	50,449	3,349	
Support Services	3,700	25,839	22,139	Recharges
Total St. Nicholas Park LC	50,800	76,288	25,488	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
Tourism	49,100	45,419	-3,681	
Employees	31,900	31,145	-755	
Premises	17,200	15,496	-1,704	
Supplies and Services	13,000	10,318	-2,682	
Total Direct Expenditure	62,100	56,958	-5,142	
Sales	-13,300	-11,599	1,701	
Fees and Charges	-500	-1,042	-542	
Total Direct Income	-13,800	-12,641	1,159	
Net Direct Cost	3,400	2,855	-545	
Support Services	800	1,102	302	
Total Tourism	49,100	45,419	-3,681	
Town Hall Facilities				
Employees	168,700	169,091	391	
Premises	130,400	141,066	10,666	various all below £10,000
Transport		9	9	
Supplies and Services	12,600	14,608	2,008	
Third Party Payments	1,200	886	-314	
Total Direct Expenditure	312,900	325,661	12,761	
Fees and Charges	-78,800	-62,816	15,984	Duplication in Budget , being corrected in 2018/19
Rents	-37,400	-38,093	-693	
Total Direct Income	-116,200	-100,909	15,291	
Net Direct Cost	196,700	224,752	28,052	
Support Services	202,200	204,765	2,565	
Recharges	-518,800	-525,203	-6,403	
Total Recharges	-518,800	-525,203	-6,403	
Total Town Hall Facilities	-119,900	-95,686	24,214	
Youth Sport Development	95,200	111,904	16,704	
Employees	6,600	2,384	-4,216	
Transport				
Supplies and Services	33,400	33,217	-183	
Third Party Payments		53	53	
Total Direct Expenditure	40,000	35,653	-4,347	
Fees and Charges	-1,500	-826	675	
Net Direct Cost	38,500	34,828	-3,672	
Support Services	56,700	77,076	20,376	Recharges
Total Youth Sport Development	95,200	111,904	16,704	
Development Services & Business	1,288,800	1,119,742	-169,058	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
26HT				
Premises	9,600	7,263	-2,337	
Supplies and Services	15,900	13,425	-2,475	
Total Direct Expenditure	25,500	20,688	-4,812	
Fees and Charges	-1,400	-1,435	-35	
Rents	-43,800	-45,214	-1,414	
Total Direct Income	-45,200	-46,648	-1,448	
Net Direct Cost	-19,700	-25,960	-6,260	
Support Services	700	710	10	
Total 26HT	-19,000	-25,250	-6,250	
Building Control				
Employees	680,600	676,583	-4,017	
Premises	11,500		-11,500	Rent previously paid to Rugby Borough Council for use of Offices
Transport	48,500	42,274	-6,226	
Supplies and Services	41,900	29,854	-12,046	various all below £5,000
Third Party Payments	5,700	2,544	-3,156	
Total Direct Expenditure	788,200	751,256	-36,944	
Other Income	-105,000	-106,360	-1,360	
Fees and Charges	-727,600	-753,944	-26,344	Ring Fenced Account
Total Direct Income	-832,600	-860,304	-27,704	
Net Direct Cost	-44,400	-109,048	-64,648	
Support Services	1,316,500	1,217,992	-98,508	Recharges
Recharges	-1,132,900	-1,022,929	109,971	Recharges
Total Recharges	183,600	195,063	11,463	
Total Building Control	139,200	86,015	-53,185	
Christmas Illuminations				
Premises		1,943	1,943	
Supplies and Services	59,700	76,989	17,289	Replacement of Lights at Kenilworth
Total Direct Expenditure	59,700	78,932	19,232	
Other Income	-36,400	-36,852	-452	
Net Direct Cost	23,300	42,081	18,781	
Support Services	2,100	2,131	31	
Total Christmas Illuminations	25,400	44,212	18,812	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
Development Control	69,400	51,326	-18,074	
Employees	904,400	885,355	-19,045	vacancies
Transport	14,800	12,751	-2,049	
Supplies and Services	62,800	57,447	-5,353	
Third Party Payments	188,700	179,025	-9,675	
Total Direct Expenditure	1,240,100	1,185,904	-54,196	
Other Income	-100	-123	-23	
Fees and Charges	-1,458,300	-1,402,928	55,372	Revised Budget overoptimistic
Total Direct Income	-1,458,400	-1,403,051	55,349	
Net Direct Cost	-218,300	-217,148	1,152	
Support Services	436,600	398,799	-37,801	Recharges
Recharges	-79,500	-79,000	500	
Total Recharges	357,100	319,799	-37,301	
Total Development Control	69,400	51,326	-18,074	
Development Services Mgt				
Employees	80,800	86,750	5,950	
Transport	500	68	-432	
Supplies and Services	12,800	9,343	-3,457	
Total Direct Expenditure	94,100	96,162	2,062	
Support Services	60,000	61,259	1,259	
Recharges	-167,500	-170,068	-2,568	
Total Recharges	-107,500	-108,810	-1,310	
Total Development Services Mgt	-13,400	-12,648	752	
Economic Development				
Employees	42,500	38,665	-3,835	
Transport	1,000	174	-826	
Supplies and Services	26,100	23,493	-2,607	
Third Party Payments	5,300	14,341	9,041	
Total Direct Expenditure	74,900	76,674	1,774	
Other Income	-2,900	-2,900	0	
Net Direct Cost	72,000	73,774	1,774	
Support Services	88,000	85,988	-2,012	
Total Economic Development	160,000	159,762	-238	
Economic Regeneration				
Supplies and Services		854	854	
Support Services	67,300	73,034	5,734	
Total Economic Regeneration	67,300	73,887	6,587	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
Enterprise Development				
Employees	101,200	99,117	-2,083	
Premises	82,500	116,476	33,976	2 break-ins at Althorpe Centre, part funded from Reserves
Transport	2,700	1,700	-1,000	
Supplies and Services	24,000	22,800	-1,200	
Third Party Payments	2,800	6,819	4,019	
Total Direct Expenditure	213,200	246,912	33,712	
Fees and Charges	-13,700	-24,298	-10,598	various all below £5,000
Rents	-239,800	-237,455	2,345	
Total Direct Income	-253,500	-261,753	-8,253	
Net Direct Cost	-40,300	-14,841	25,459	
Support Services	56,200	32,504	-23,696	Recharges
Total Enterprise Development	15,900	17,663	1,763	
Events Management				
Employees	131,500	134,020	2,520	
Premises	8,500	11,058	2,558	
Transport	2,600	1,253	-1,347	
Supplies and Services	116,100	136,075	19,975	various including £9,000 overspent on Women's cycle tour
Third Party Payments	14,000	13,522	-478	
Total Direct Expenditure	272,700	295,929	23,229	
Other grants and Contributions	-19,200	-4,842	14,358	No longer get Town Council Funding towards Town Centre Management. Budget for 2018/19 amended
Other Income		-115	-115	
Fees and Charges	-61,300	-63,366	-2,066	
Rents	-137,300	-130,035	7,265	
Total Direct Income	-217,800	-198,358	19,442	
Net Direct Cost	54,900	97,571	42,671	
Support Services	119,700	106,829	-12,871	Recharges
Recharges	-48,000	-48,000		
Total Recharges	71,700	58,829	-12,871	
Total Events Management	126,600	156,401	29,801	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
Kenilworth Public Service Centre				
Premises	47,800	64,673	16,873	overspendings on Responsive Repairs (all below £10,000)
Supplies and Services	1,500	996	-504	
Third Party Payments	9,200	3,801	-5,399	
Total Direct Expenditure	58,500	69,470	10,970	
Fees and Charges		-307	-307	
Rents	-42,300	-39,818	2,482	
Total Direct Income	-42,300	-40,125	2,175	
Net Direct Cost	16,200	29,345	13,145	
Support Services	11,900	14,754	2,854	
Total Kenilworth Public Service Centre	28,100	44,099	15,999	
Local Land Charges				
Employees	100	115	15	
Supplies and Services	42,800	-153,809	-196,609	Land Charges Provision for Costs no longer required
Third Party Payments	49,500	47,978	-1,522	
Total Direct Expenditure	92,400	-105,716	-198,116	
Government Grants	-32,600	-32,578	22	
Fees and Charges	-169,000	-172,381	-3,381	
Total Direct Income	-201,600	-204,959	-3,359	
Net Direct Cost	-109,200	-310,675	-201,475	
Support Services	32,900	33,277	377	
Total Local Land Charges	-76,300	-277,398	-201,098	
Markets + Mops				
Premises	5,200	5,496	296	
Supplies and Services	600	986	386	
Third Party Payments	7,900	6,087	-1,813	
Total Direct Expenditure	13,700	12,569	-1,131	
Fees and Charges	-8,200	-6,147	2,053	
Rents	-31,000	-30,792	208	
Total Direct Income	-39,200	-36,939	2,261	
Net Direct Cost	-25,500	-24,370	1,130	
Support Services	5,200	2,652	-2,548	
Total Markets + Mops	-20,300	-21,718	-1,418	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
Planning Policy & Projects				
Employees	465,700	462,300	-3,400	
Transport	1,400	1,745	345	
Supplies and Services	2,400	12,967	10,567	Various all below £5,000
Third Party Payments	147,100	118,920	-28,180	£30,000 Kenilworth Development Brief, Reserve Funded
Total Direct Expenditure	616,600	595,932	-20,668	
Other Income	-40,200	-73,765	-33,565	New SLA with HS2 Ltd. Signed February 2018
Sales		-15	-15	
Total Direct Income	-40,200	-73,780	-33,580	
Net Direct Cost	576,400	522,152	-54,248	
Support Services	145,900	243,882	97,982	Recharges
Recharges	-84,200	-84,200		
Total Recharges	61,700	159,682	97,982	
Total Planning Policy & Projects	638,100	681,833	43,733	
Tourism				
Supplies and Services	121,600	117,012	-4,588	
Third Party Payments	500		-500	
Total Direct Expenditure	122,100	117,012	-5,088	
Support Services	19,300	18,145	-1,155	
Total Tourism	141,400	135,157	-6,243	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
Finance	2,133,200	1,931,401	-201,799	
Accountancy				
Employees	471,900	486,609	14,709	Additional Staff to support Final Accounts process
Transport	1,000	522	-478	
Supplies and Services	55,100	50,067	-5,033	
Third Party Payments	2,000	2,000		
Total Direct Expenditure	530,000	539,199	9,199	
Other Income		-6	-6	
Net Direct Cost	530,000	539,194	9,194	
Support Services	152,300	154,728	2,428	
Recharges	-724,700	-758,213	-33,513	Recharges
Total Recharges	-572,400	-603,485	-31,085	
Total Accountancy	-42,400	-64,291	-21,891	
Audit & Risk				
Employees	219,000	223,787	4,787	
Transport	1,100	421	-679	
Supplies and Services	32,200	29,800	-2,400	
Third Party Payments	5,000	1,094	-3,906	
Total Direct Expenditure	257,300	255,101	-2,199	
Other Income	-11,200	-10,139	1,061	
Net Direct Cost	246,100	244,962	-1,138	
Support Services	55,300	54,316	-984	
Recharges	-335,300	-331,152	4,148	
Total Recharges	-280,000	-276,836	3,164	
Total Audit & Risk	-33,900	-31,874	2,026	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
Benefits				
Employees	704,000	692,602	-11,398	vacancies
Transport	5,400	6,541	1,141	
Supplies and Services	251,800	188,414	-63,386	Change in Bad Debt Provision
Third Party Payments	7,800	10,875	3,075	
Transfer Payments (Housing Benefits)	27,890,100	27,960,056	69,956	Only 1/4% of overall budget
Total Direct Expenditure	28,859,100	28,858,488	-612	
Government Grants	-28,753,800	-28,760,033	-6,233	
Other Income		-1,636	-1,636	
Fees and Charges		-720	-720	
Total Direct Income	-28,753,800	-28,762,389	-8,589	
Net Direct Cost	105,300	96,099	-9,201	
Support Services	438,000	416,166	-21,834	Recharges
Recharges	-127,900	-121,965	5,935	
Total Recharges	310,100	294,201	-15,899	
Total Benefits	415,400	390,300	-25,100	
Contingency Budgets				
Employees	63,800		-63,800	Auto-enrolment provision not required
Premises				
Supplies and Services	9,400		-9,400	
Total Contingency Budgets	73,200		-73,200	
Corporate Management				
Supplies and Services	63,400	5,488	-57,912	Change in Bad Debt Provision
Other Income	-6,600	-6,642	-42	
Net Direct Cost	56,800	-1,154	-57,954	
Support Services	657,500	644,958	-12,542	Recharges
Recharges	-18,100	-18,100		
Total Recharges	639,400	626,858	-12,542	
Total Corporate Management	696,200	625,704	-70,496	
CUP - United Reform Church				
Premises	1,500	4,152	2,652	
Support Services	5,500	6,665	1,165	
Total CUP - United Reform Church	7,000	10,817	3,817	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
Finance Management				
Employees	101,600	104,262	2,662	
Transport	300	545	245	
Supplies and Services	7,000	6,763	-237	
Third Party Payments	2,000	739	-1,261	
Total Direct Expenditure	110,900	112,309	1,409	
Other Income		-20	-20	
Net Direct Cost	110,900	112,289	1,389	
Support Services	64,400	61,978	-2,422	
Recharges	-189,000	-189,044	-44	
Total Recharges	-124,600	-127,066	-2,466	
Total Finance Management	-13,700	-14,777	-1,077	
Financial Services Team				
Employees	173,000	167,488	-5,512	
Transport	100	11	-89	
Supplies and Services	9,000	4,069	-4,931	
Total Direct Expenditure	182,100	171,568	-10,532	
Other grants and Contributions	-8,500	-8,500		
Net Direct Cost	173,600	163,068	-10,532	
Support Services	57,000	41,488	-15,512	Recharges
Recharges	-257,500	-228,514	28,986	Recharges
Total Recharges	-200,500	-187,026	13,474	
Total Financial Services Team	-26,900	-23,958	2,942	
Non-Distributed Costs				
Employees	178,700	161,443	-17,257	Less pensioners
Recharges	-24,300	-19,438	4,862	
Total Non-Distributed Costs	154,400	142,004	-12,396	

Portfolio and Service	Latest Annual Budget	Outturn YTD	Variance	Explanation of Variances
Parish Council Support				
Supplies and Services	63,400	63,223	-177	
Third Party Payments	26,500	25,295	-1,205	
Total Direct Expenditure	89,900	88,518	-1,382	
Support Services	3,000	3,097	97	
Total Parish Council Support	92,900	91,615	-1,285	
Procurement				
Employees	78,400	80,238	1,838	
Transport	800	1,269	469	
Supplies and Services	1,300	1,044	-256	
Third Party Payments	13,600	13,918	318	
Total Direct Expenditure	94,100	96,468	2,368	
Support Services	43,100	42,534	-566	
Recharges	-141,700	-143,818	-2,118	
Total Recharges	-98,600	-101,284	-2,684	
total Procurement	-4,500	-4,816	-316	
Revenues				
Employees	598,400	608,530	10,130	vacancy factor
Transport	2,500	1,371	-1,129	
Supplies and Services	154,400	170,338	15,938	various, all below £10,000
Third Party Payments	25,800	25,768	-32	
Total Direct Expenditure	781,100	806,007	24,907	
Government Grants	-214,400	-221,611	-7,211	
Other grants and Contributions	-70,900	-76,001	-5,101	
				Magistrate's Court Fees, despite Budget being reduced by £20,000 during 2017/18, less costs being awarded to the Council.
Fees and Charges	-365,000	-343,542	21,458	
Total Direct Income	-650,300	-641,155	9,145	
Net Direct Cost	130,800	164,852	34,052	
Support Services	607,000	589,324	-17,677	Recharges
Total Revenues	737,800	754,176	16,376	
Treasury Management				
Supplies and Services	32,100	21,198	-10,902	Bank Charges
Third Party Payments		406	406	
Total Direct Expenditure	32,100	21,604	-10,496	
Other Income		-12,826	-12,826	various, minor items including unidentified cash receipts
Net Direct Cost	32,100	8,778	-23,322	
Support Services	48,700	50,823	2,123	
Recharges	-3,100	-3,100		
Total Recharges	45,600	47,723	2,123	
Total Treasury Management	77,700	56,501	-21,199	
Health & Community Protection	2,111,600	2,048,677	-62,923	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
CCTV				
Employees	191,100	182,467	-8,633	
Premises	8,500	8,697	197	
Transport	300	5	-296	
Supplies and Services	135,500	133,393	-2,107	
Third Party Payments	300		-300	
Total Direct Expenditure	335,700	324,561	-11,139	
Other grants and Contributions	-14,700	-14,687	13	
Other Income	-8,000	-8,450	-450	
Total Direct Income	-22,700	-23,137	-437	
Net Direct Cost	313,000	301,424	-11,576	
Support Services	116,600	132,685	16,085	Recharges
Recharges	-300,900	-300,900		
Total Recharges	-184,300	-168,215	16,085	
Total CCTV	128,700	133,209	4,509	
Civil Contingencies				
Employees	3,000	2,458	-542	
Transport		324	324	
Supplies and Services	8,200	2,136	-6,064	
Third Party Payments		298	298	
Total Direct Expenditure	11,200	5,215	-5,985	
Support Services	77,300	90,240	12,940	Recharges
Total Civil Contingencies	88,500	95,455	6,955	
Community Development				
Supplies and Services	366,400	363,349	-3,051	
Support Services	333,700	330,477	-3,223	
Support Services	32,700	32,872	172	
Total Community Development	366,400	363,349	-3,051	
Community Forums				
Supplies and Services	35,000	35,000		
Total Community Forums	35,000	35,000		
Community Partnership				
Employees	163,000	162,856	-144	
Premises	1,200	1,117	-83	
Transport	1,300	1,074	-226	
Supplies and Services	4,100	6,534	2,434	
Third Party Payments	15,400	12,737	-2,663	
Total Direct Expenditure	185,000	184,319	-681	
Other grants and Contributions	-25,000	-25,000		
Net Direct Cost	160,000	159,319	-681	
Support Services	119,600	114,745	-4,855	
Recharges	-45,000	-45,000		
Total Recharges	74,600	69,745	-4,855	
Total Community Partnership	234,600	229,064	-5,536	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
Community Safety				
Employees	228,000	232,869	4,869	
Transport	7,800	6,409	-1,391	
Supplies and Services	124,200	128,311	4,111	
Third Party Payments	4,200	4,876	676	
Other grants and Contributions	-45,500	-45,528	-28	
Total Direct Expenditure	318,700	326,937	8,237	
Other Income	-34,800	-39,525	-4,725	
Fees and Charges	-13,300	-10,643	2,657	
Total Direct Income	-48,100	-50,168	-2,068	
Net Direct Cost	270,600	276,769	6,169	
Support Services	222,100	221,381	-719	
Recharges	-317,400	-322,154	-4,754	
Total Recharges	-95,300	-100,773	-5,473	
Total Community Safety	175,300	175,996	696	
EH Environmental Health Core				
Employees	85,450	84,307	-1,143	
Transport	2,000	568	-1,432	
Supplies and Services	62,200	33,094	-29,106	£10,000 Contribution to Joint Healthy South Warwicks ceased . Other favourable variations below £10,000
Third Party Payments	7,000		-7,000	
Total Direct Expenditure	156,650	117,969	-38,681	
Support Services	129,300	74,051	-55,250	Recharges
Recharges	-271,600	-197,062	74,538	Recharges
Total Recharges	-142,300	-123,012	19,289	
Total EH Environmental Health Core	14,350	-5,042	-19,392	
Environmental Protection				
Employees	365,900	363,384	-2,516	
Premises	1,900	158	-1,742	
Transport	20,300	13,420	-6,880	
Supplies and Services	66,200	41,946	-24,254	Electric Car Costs funded by Goovernemtn Grant
Third Party Payments	27,600	22,514	-5,086	
Total Direct Expenditure	481,900	441,422	-40,478	
Government Grants	-3,000		3,000	
Other Income	-700	-715	-15	
Fees and Charges	-18,400	-17,384	1,016	
Total Direct Income	-22,100	-18,099	4,001	
Net Direct Cost	459,800	423,323	-36,477	
Support Services	404,800	283,348	-121,453	Recharges
Recharges	-318,000	-140,400	177,600	Recharges
Total Recharges	86,800	142,948	56,148	
Total Environmental Protection	546,600	566,271	19,671	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
Food+Occupational Safety+Health				
Employees	362,650	358,828	-3,822	
Transport	13,900	12,389	-1,511	
Supplies and Services	2,100	1,690	-410	
Third Party Payments	18,600	20,297	1,697	
Total Direct Expenditure	397,250	393,204	-4,046	
Other Income		-4,790	-4,790	
Fees and Charges	-5,600	-7,320	-1,720	
Total Direct Income	-5,600	-12,111	-6,511	
Net Direct Cost	391,650	381,093	-10,557	
Support Services	106,400	127,196	20,796	Recharges
Recharges	-104,100	-84,400	19,700	Recharges
Total Recharges	2,300	42,796	40,496	
Total Food+Occupational Safety+Health	393,950	423,889	29,939	
Licensing & Registration				
Employees	160,300	169,815	9,515	
Transport	1,300	1,175	-125	
Supplies and Services	26,200	22,762	-3,438	
Third Party Payments	27,600	20,060	-7,540	
Total Direct Expenditure	215,400	213,812	-1,588	
Other Income	-2,400	-2,685	-285	
Fees and Charges	-377,700	-435,540	-57,840	Ring Fenced Account-to break even over a 3 year period. To be reviewed during 2018/19
Total Direct Income	-380,100	-438,225	-58,125	
Net Direct Cost	-164,700	-224,413	-59,713	
Support Services	265,700	243,092	-22,609	Recharges
Recharges	-3,300	-17,500	-14,200	Recharges
Total Recharges	262,400	225,592	-36,809	
Total Licensing & Registration	97,700	1,178	-96,522	
Office Accommodation				
Premises	371,500	369,448	-2,052	
Supplies and Services	28,200	19,462	-8,738	
Third Party Payments	4,900	2,152	-2,748	
Total Direct Expenditure	404,600	391,061	-13,539	
Rents	-27,000	-27,000		
Net Direct Cost	377,600	364,061	-13,539	
Support Services	400		-400	
Recharges	-377,900	-364,061	13,839	Recharges
Total Recharges	-377,500	-364,061	13,439	
Total Office Accommodation	100	0	-100	
Small grants				
Supplies and Services	11,200	11,200		
Support Services	19,200	19,107	-93	
Total Small grants	30,400	30,307	-93	

Portfolio and Service	Latest Annual Budget	Outturn YTD	Variance	Explanation of Variances
Housing Services	1,669,300	1,232,290	-437,010	
Contributions to HRA				
Supplies and Services	37,900	37,900		
Total Contributions to HRA	37,900	37,900		
Homelessness/Housing Advice				
Employees	412,700	377,497	-35,203	Vacancies
Premises	102,600	144,578	41,978	Repairs and Maintenance on Property at Willes Road, see below and main Report
Transport	6,500	5,881	-619	
				£59,000 underspend on Choice Based Lettings as detailed in Report, £127,000 less expenditure on Bed & Breakfast expenditure offset by reduction in Rent Rebates from Government discussed in Report
Supplies and Services	292,000	92,942	-199,058	
Third Party Payments	9,700	13,375	3,675	
Total Direct Expenditure	823,500	634,273	-189,227	
Government Grants	-37,900	-37,912	-12	
Other grants and Contributions	-29,100	-17,904	11,196	2017/18 accrual higher than actual Qry with Andrew/Sally
Other Income		-25	-25	
Fees and Charges	-2,800	-3,404	-604	
				Offset by reduced Expenditure on Bed and Breakfast, discussed in Report
Rents	-240,100	-115,183	124,917	
Total Direct Income	-309,900	-174,428	135,472	
Net Direct Cost	513,600	459,845	-53,755	
Support Services	508,500	577,489	68,989	Recharges
Recharges	-347,000	-468,563	-121,563	Recharges
Total Recharges	161,500	108,926	-52,574	
Total Homelessness/Housing Advice	675,100	568,770	-106,330	
Housing Strategy				
Employees	45,900	38,681	-7,219	
Transport	1,300	59	-1,241	
Supplies and Services	180,700	189,616	8,916	
				£75,000 Stck Condition Survey is an Earmarked Reserve Request. £80,000 Europa Way Strategic Opportunity funded from Community Projects Reserve
Third Party Payments	176,700	14,288	-162,412	
Total Direct Expenditure	404,600	242,644	-161,956	
Fees and Charges		-151	-151	
Net Direct Cost	404,600	242,493	-162,107	
Support Services	68,300	58,689	-9,611	
Recharges	-19,700	-21,588	-1,888	
Total Recharges	48,600	37,101	-11,499	
Other Housing Strategy	453,200	279,594	-173,606	

Portfolio and Service	Latest Annual Budget	Outturn YTD	Variance	Explanation of Variances
Other Housing Property				
Premises	100	1,392	1,292	
Rents	-35,600	-44,275	-8,675	
Net Direct Cost	-35,500	-42,883	-7,383	
Support Services	12,800	11,243	-1,557	
Total Other Housing Property	-22,700	-31,640	-8,940	
Private Sector Housing				
Employees	311,100	312,544	1,444	
Premises		88	88	
Transport	6,800	6,352	-448	
Supplies and Services	766,600	764,049	-2,551	
Third Party Payments	12,000	27,037	15,037	Legal Fees, Corporate Budget
Total Direct Expenditure	1,096,500	1,110,069	13,569	
Government Grants	-750,200	-750,159	41	
				£49,000 favourable, HMO Fee Funded Work, offset in part by £57,000 adverse Recharge from HRA. £78,000 favourable, repayment of grants from private sector houses for Disabled Facilities work undertaken
Other grants and Contributions	-73,900	-206,411	-132,511	
Other Income	-1,000	-1,661	-661	
Fees and Charges	-700	-1,394	-694	
Total Direct Income	-825,800	-959,624	-133,824	
Net Direct Cost	270,700	150,444	-120,256	
Support Services	191,900	209,803	17,903	Recharges
Recharges	-103,400	-131,162	-27,762	Recharges
Total Private Sector Housing	359,200	229,085	-130,115	
Public Conveniences				
Premises	145,000	141,608	-3,392	
Supplies and Services	100	95	-6	
Total Direct Expenditure	145,100	141,702	-3,398	
Rents		-10	-10	
Net Direct Cost		-10	-10	
Support Services	21,500	6,888	-14,612	Recharges
Total Public Conveniences	166,600	148,581	-18,019	
Neighbourhood Services	4,458,600	3,568,827	-889,773	
Abandoned Vehicles				
Support Services	1,200	1,107	-93	
Total Abandoned Vehicles	1,200	1,107	-93	
Assisted Travel Passes				
		-231	-231	
Third Party Payments		1,240	1,240	
Other Income		-1,471	-1,471	
Total Assisted Travel Passes		-231	-231	

Portfolio and Service	Latest Annual Budget	Outturn YTD	Variance	Explanation of Variances
Bereavement Services				
Employees	257,300	262,370	5,070	
Premises	348,700	266,247	-82,453	Various reductions in Repairs & Maintenance, primarily Responsive. £10,000 underspending on Grounds Maintenance
Transport	4,900	3,621	-1,279	
Supplies and Services	101,000	89,217	-11,783	Various
Third Party Payments	133,900	136,649	2,749	
Total Direct Expenditure	845,800	758,104	-87,696	
Other grants and Contributions	-2,900	-1	2,899	
Other Income	-8,500	-46,753	-38,253	Cemetries Non-Residents Surchagres discussed In Report net favourable variation from Crematorium & Cemetries discussed in
Fees and Charges	-1,621,100	-1,647,087	-25,987	Report
Rents	-23,900	-20,607	3,293	
Total Direct Income	-1,656,400	-1,714,447	-58,047	
Net Direct Cost	-810,600	-956,344	-145,744	
Support Services	127,200	103,977	-23,223	Recharges
Total Bereavement Services	-683,400	-852,367	-168,967	
Car Parks				
Employees	63,400	57,660	-5,740	
Premises	1,233,200	872,635	-360,565	£218,000 Linen street Earmarked Reserve request. £100,000 Reserve Funded
Transport				
Supplies and Services	153,900	152,190	-1,710	
Third Party Payments	198,900	158,785	-40,115	£37,000 balance of Community Projects Reserve Funding for Bridge over the River Avon & Myton Fields Car Park Feasibility Works
Total Direct Expenditure	1,649,400	1,241,269	-408,131	
Other Income	-45,000	-38,359	6,641	
Fees and Charges	-3,043,000	-3,055,884	-12,884	Immaterial 0.42% on a Budget of £3 million
Rents	-9,400	-11,720	-2,320	
Total Direct Income	-3,097,400	-3,105,962	-8,562	
Net Direct Cost	-1,448,000	-1,864,693	-416,693	
Recharges		-1,578	-1,578	
Total Car Parks	-681,100	-1,045,914	-364,814	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
Contract Management				
Employees	848,300	860,577	12,277	Vacancy Factor
Premises	26,600	26,589	-11	
Transport	27,300	12,726	-14,574	various, all below £10,000
Supplies and Services	76,900	72,786	-4,114	
Third Party Payments	583,000	580,828	-2,172	
Total Direct Expenditure	1,562,100	1,553,506	-8,594	
Other Income		-957	-957	
Rents	-42,000	-41,657	343	
Total Direct Income	-42,000	-42,614	-614	
Net Direct Cost	1,520,100	1,510,892	-9,208	
Support Services	404,400	413,818	9,418	
Recharges	-1,235,300	-1,259,197	-23,897	Recharges
Total Recharges	-1,235,300	-1,259,197	-23,897	
Total Contract Management	689,200	665,513	-23,687	
Customer Service Centre				
Third Party Payments	9,000		-9,000	
Recharges	-9,000		9,000	
total Customer Service Centre				
Green Space Development				
Employees	220,900	228,937	8,037	
				various Repairs and Maintenance Budgets incl. !15,000 adverse on
Premises	566,900	527,242	-39,658	Paddling Pools
Transport	11,000	7,532	-3,468	
Supplies and Services	187,400	56,299	-131,101	Reserve Funded
Third Party Payments	36,700	86,452	49,752	Declassified Capital Funded from Capital Investment Reserve
Total Direct Expenditure	1,022,900	906,462	-116,438	
Other grants and Contributions	-74,300	-75,620	-1,320	
Other Income	-4,500	-5,920	-1,420	
Fees and Charges	-900	-893	7	
Rents	-2,400	-2,998	-598	
Total Direct Income	-3,300	-3,891	-591	
Net Direct Cost	-7,800	-9,811	-2,011	
Support Services	546,500	403,067	-143,433	Recharges
Recharges	-22,800	-22,100	700	
Total Recharges	523,700	380,967	-142,733	
Total Green Space Development	1,464,500	1,201,998	-262,502	

Portfolio and Service	Latest Annual Budget	Outturn YTD	Variance	Explanation of Variances
Green Spaces Contract Mgt				
Premises	12,400	12,869	469	
Supplies and Services	163,900	163,724	-176	
Third Party Payments	95,900	97,133	1,233	
Total Direct Expenditure	272,200	273,727	1,527	
Other grants and Contributions	-36,900	-37,346	-446	
Other Income	-1,000	-950	50	
Total Direct Income	-37,900	-38,296	-396	
Net Direct Cost	234,300	235,431	1,131	
Support Services	77,500	65,980	-11,520	Recharges
Total Green Spaces Contract Mgt	311,800	301,411	-10,389	
Hill Close Gardens				
Supplies and Services	20,000	20,000		
Total Hill Close Gardens	20,000	20,000		
Neighbourhood Services				
Employees	83,500	85,666	2,166	
Transport	100		-100	
Supplies and Services	51,000	176	-50,824	Earmarked Reserve Request
Total Direct Expenditure	134,600	85,841	-48,759	
Support Services	32,400	31,583	-817	
Recharges	-176,400	-129,310	47,090	Recharges
Total Recharges	-144,000	-97,727	46,273	
Total Neighbourhood Services	-9,400	-11,886	-2,486	
One Stop Shops				
Employees	182,200	182,876	676	
Premises		1,038	1,038	
Transport	700	226	-474	
Supplies and Services	52,700	1,831	-50,869	Earmarked Reserve Request
Total Direct Expenditure	235,600	185,971	-49,629	
Other Income		-749	-749	
Net Direct Cost	235,600	185,221	-50,379	
Support Services	21,200	23,483	2,283	
Recharges	-286,000	-235,665	50,335	Recharges
Total Recharges	-264,800	-212,182	52,618	
Total One Stop Shops	-29,200	-26,961	2,239	
Open Spaces				
Premises	121,300	149,883	28,583	various, primarily Responsive Repairs and Maintenance
Supplies and Services		856	856	
Total Open Spaces	121,300	150,739	29,439	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
Payment Channels				
Supplies and Services	30,000	32,917	2,917	
Third Party Payments	86,500	79,228	-7,272	
Total Direct Expenditure	116,500	112,145	-4,355	
Support Services	42,500	44,917	2,417	
Recharges	-159,000	-157,062	1,938	
Total Recharges	-116,500	-112,145	4,355	
Total Payment Channels		0	0	
Reception Facilities & Leamington OSS				
Employees	173,200	160,672	-12,528	vacancies
Transport	300	7	-293	
Supplies and Services	8,700	9,096	396	
Net Direct Cost	182,200	169,775	-12,425	
Support Services	154,100	160,654	6,554	
Recharges	-363,300	-352,825	10,475	Recharges
Total Recharges	-209,200	-192,171	17,029	
Total Reception Facilities & Leamington OSS	-27,000	-22,396	4,604	
Street Cleansing				
Premises	11,500	11,440	-60	
Transport	900	895	-5	
Supplies and Services	12,000	13,523	1,523	
Third Party Payments	1,276,300	1,276,510	210	
Total Direct Expenditure	1,300,700	1,302,368	1,668	
Other Income	-14,000	-13,977	23	
Net Direct Cost	1,286,700	1,288,392	1,692	
Support Services	238,900	202,708	-36,192	Recharges
Total Street Cleansing	1,525,600	1,491,100	-34,500	
Waste Collection				
Supplies and Services	83,000	63,654	-19,346	various all below £10,000
Third Party Payments	2,156,200	2,156,106	-94	
Total Direct Expenditure	2,239,200	2,219,760	-19,440	
Other Income	-450,400	-451,059	-659	
				£11,000 Bin Replacement Income, plus various other Fees and
Fees and Charges	-139,500	-158,503	-19,003	Charges
Total Direct Income	-589,900	-609,562	-19,662	
Net Direct Cost	1,649,300	1,610,198	-39,102	
Support Services	59,500	39,829	-19,671	Recharges
Total Waste Collection	1,708,800	1,650,027	-58,773	

Portfolio and Service	Latest Annual Budget	Outturn YTD	Variance	Explanation of Variances
Watercourses & Culverts				
Premises	13,800	13,800		
Other grants and Contributions	-14,000	-18,778	-4,778	
Total Watercourses & Culverts	-200	-4,978	-4,778	
WCC Highways				
	46,500	51,665	5,165	
Third Party Payments	106,800	106,679	-121	
Other grants and Contributions	-118,300	-117,553	748	
Net Direct Cost	-11,500	-10,873	627	
Support Services	58,000	62,538	4,538	
Total WCC Highways	46,500	51,665	5,165	
Strategic leadership	1,425,000	891,798	-533,202	
Alleviation of Flooding				
	115,200	3,835	-111,365	
Premises	10,400	2,728	-7,672	
Third Party Payments	500		-500	
Net Direct Cost	10,900	2,728	-8,172	
Support Services	104,300	1,107	-103,193	Recharges
Total Alleviation of Flooding	115,200	3,835	-111,365	
Asset Management				
	-82,400	-73,421	8,979	
Employees	771,400	630,506	-140,894	Vacancies, discussed In Report
Premises	1,900	3,875	1,975	
Transport	17,600	16,946	-654	
Supplies and Services	18,300	8,443	-9,857	
Third Party Payments	44,000	28,078	-15,922	Reduction in Consultancy
Net Direct Cost	853,200	687,848	-165,352	
Support Services	255,700	220,297	-35,404	Recharges
Recharges	-1,191,300	-981,565	209,735	Recharges
Total Recharges	-935,600	-761,269	174,332	
Total Asset Management	-82,400	-73,421	8,979	
Chair of the Council				
Employees	28,300	17,409	-10,891	retirement of chauffeur
Transport	3,000	4,295	1,295	
Supplies and Services	18,300	14,393	-3,907	
Total Direct Expenditure	49,600	36,097	-13,503	
Other Income		-19	-19	
Net Direct Cost	49,600	36,078	-13,522	
Support Services	18,900	17,500	-1,400	
Recharges	-2,600	-2,600		
Total Recharges	16,300	14,900	-1,400	
Total Chair of the Council	65,900	50,978	-14,922	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
Chief Executive's Office				
Employees	379,500	385,745	6,245	
Transport	2,100	217	-1,883	
Supplies and Services	31,700	28,417	-3,284	
Third Party Payments	29,700	44,725	15,025	Legal Fees, Corporate Budget
Total Direct Expenditure	443,000	459,102	16,102	
Other Income		-1,097	-1,097	
Net Direct Cost	443,000	458,005	15,005	
Support Services	108,900	107,990	-910	
Recharges	-578,600	-600,107	-21,507	Recharges
Total Recharges	-469,700	-492,117	-22,417	
Total Chief Executive's Office	-26,700	-34,112	-7,412	
Committee Services				
Employees	152,900	151,348	-1,552	
Transport	400	58	-342	
Supplies and Services	20,500	17,232	-3,268	
Third Party Payments	38,700	23,385	-15,315	Legal Fees, Corporate Budget
Net Direct Cost	212,500	192,024	-20,476	
Support Services	132,700	123,002	-9,699	
Recharges	-367,200	-336,212	30,988	Recharges
Total Recharges	-234,500	-213,211	21,290	
Total Committee Services	-22,000	-21,187	813	
Corporate Projects				
Employees	44,600	46,063	1,463	
Supplies and Services		298	298	
Third Party Payments	110,600	36,743	-73,857	Office Relocation Project Reserve Funded
Total Direct Expenditure	155,200	105,095	-69,805	
Support Services	4,200	5,656	1,456	
Recharges	-139,700	-66,770	72,930	Recharges
Total Recharges	-135,500	-61,114	74,386	
Total Corporate Projects	19,700	21,991	2,291	
Corporate R+M Unallocated				
Premises	115,400		-115,400	Holding Budget
Total Corporate R+M Unallocated	115,400		-115,400	
CSTeam				
Employees	152,400	139,032	-13,368	use of casual staff
Transport	200		-200	
Supplies and Services	20,600	15,242	-5,358	
Total Direct Expenditure	173,200	154,274	-18,926	
Support Services	70,500	71,674	1,174	
Recharges	-264,200	-239,767	24,433	Recharges
Total Recharges	-193,700	-168,093	25,607	
Total CSTeam	-20,500	-13,819	6,681	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
Customer Contact Manager	2,200	0	-2,200	
Supplies and Services	6,700	3,823	-2,877	
Recharges	-4,500	-3,823	677	
Total Customer Contact Manager	2,200	0	-2,200	
Democratic Representation				
Employees	4,000	5,210	1,210	
Transport	5,800	2,405	-3,395	
Supplies and Services	336,900	322,685	-14,215	various all below £5,000
Third Party Payments	9,700	3,991	-5,709	
Total Direct Expenditure	356,400	334,290	-22,110	
Support Services	746,100	682,149	-63,951	Recharges
Recharges	-73,500	-73,500		
Total Recharges	672,600	608,649	-63,951	
Total Democratic Representation	1,029,000	942,939	-86,061	
Economic Development				
				Coventry & Warwickshire LEP Growth Hub, Earmarked Reserve
Supplies and Services	22,500	9,104	-13,396	Request
Third Party Payments	174,300	122,807	-51,493	St Marys Lands Masterplan, Reserve Funded
Total Economic Development	196,800	131,911	-64,889	
Elections				
	93,300	109,151	15,851	
Employees	294,400	303,790	9,390	
Premises	107,900	109,066	1,166	
Transport	9,500	9,693	193	
Supplies and Services	202,500	209,289	6,789	
Total Direct Expenditure	614,300	631,839	17,539	
Government Grants	-352,300	-349,785	2,515	
Other Income	-244,200	-268,203	-24,003	Recharge of costs to Town and Parish Councils
Total Direct Income	-596,500	-617,987	-21,487	
Net Direct Cost	17,800	13,852	-3,948	
Support Services	75,500	95,299	19,799	Recharges
Total Elections	93,300	109,151	15,851	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
Electoral Registration				
Employees	114,800	116,927	2,127	
Premises	2,800		-2,800	
Transport	500	828	328	
Supplies and Services	102,000	101,640	-360	
Total Direct Expenditure	220,100	219,394	-706	
Other Income	-21,500	-28,798	-7,298	
Sales	-2,400	-2,522	-122	
Total Direct Income	-23,900	-31,319	-7,419	
Net Direct Cost	196,200	188,075	-8,125	
Support Services	65,000	64,904	-97	
Recharges	-15,700	-15,700		
Total Recharges	49,300	49,204	-97	
Total Electoral Registration	245,500	237,279	-8,221	
Environmental Protection				
Transport	4,400	4,474	74	
Supplies and Services	2,100	28,887	26,787	Costs of Electric Cars
Total Direct Expenditure	6,500	33,361	26,861	
Government Grants		-28,677	-28,677	Government Grant for Electric Cars
Net Direct Cost	6,500	4,684	-1,816	
Support Services	2,000		-2,000	
Total Environmental Protection	8,500	4,684	-3,816	
Estate Management				
Employees		519	519	
Premises	158,300	166,704	8,404	
Supplies and Services	5,200	3,593	-1,607	
Third Party Payments	87,100	52,503	-34,597	Avon Navigation Project, £15,000 Community projects Funded. £19,000 Legal fees-Corporate Budget
Total Direct Expenditure	250,600	223,319	-27,281	
Other Income	-15,600	-17,338	-1,738	
Fees and Charges	-2,000	-2,723	-723	
Rents	-504,500	-493,801	10,699	Various Properties all below £10,000
Total Direct Income	-522,100	-513,863	8,237	
Net Direct Cost	-271,500	-290,544	-19,044	
Support Services	159,600	161,459	1,859	
Total Estate Management	-111,900	-129,085	-17,185	
Green Space Development				
Premises	14,500	15,156	656	
Total Green Space Development	14,500	15,156	656	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
Human Resources				
Employees	411,800	409,538	-2,262	
Premises	100	146	46	
Transport	1,200	920	-280	
Supplies and Services	66,100	74,524	8,424	
Third Party Payments	107,000	25,432	-81,568	Earmarked Reserve REquest
Total Direct Expenditure	586,200	510,559	-75,641	
Other Income		-500	-500	
Fees and Charges		-29	-29	
Total Direct Income		-529	-529	
Net Direct Cost	586,200	510,030	-76,170	
Support Services	134,400	142,789	8,389	
Recharges	-770,100	-694,805	75,295	Recharges
Total Recharges	-635,700	-552,017	83,684	
Total Human Resources	-49,500	-41,986	7,514	
ICT Services				
Employees	940,100	943,991	3,891	
Transport	3,400	2,706	-694	
Supplies and Services	439,200	433,262	-5,938	
Third Party Payments		17,358	17,358	Reserve Funded
Total Direct Expenditure	1,382,700	1,397,317	14,617	
Other Income	-2,500	-2,500		
Fees and Charges	-45,000	-48,256	-3,256	
Total Direct Income	-47,500	-50,756	-3,256	
Net Direct Cost	1,335,200	1,346,561	11,361	
Support Services	201,100	201,859	759	
Recharges	-1,708,100	-1,801,630	-93,530	Recharges
Total Recharges	-1,507,000	-1,599,771	-92,771	
Total ICT Services	-171,800	-253,210	-81,410	
Legal Services (Shared Service WCC)				
Third Party Payments	8,500	-53	-8,553	
Fees and Charges		-1,896	-1,896	
Net Direct Cost	8,500	-1,950	-10,450	
Support Services	28,400	26,532	-1,868	
Recharges	-33,100	-24,582	8,518	
Total Recharges	-4,700	1,950	6,650	
Total Legal Services (Shared Service WCC)	3,800	0	-3,800	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
Media Room				
Employees	196,300	199,028	2,728	
Transport	800	701	-99	
Supplies and Services	141,700	97,168	-44,532	
Third Party Payments	400		-400	
Total Direct Expenditure	339,200	296,898	-42,302	
Other Income	-58,400	-44,581	13,819	Reduced Demand
Fees and Charges	-4,000	-709	3,291	
Total Direct Income	-62,400	-45,291	17,109	
Net Direct Cost	276,800	251,607	-25,193	
Support Services	104,100	105,616	1,516	
Recharges	-404,700	-393,356	11,344	Recharges
Total Recharges	-300,600	-287,740	12,860	
Total Media Room	-23,800	-36,133	-12,333	
Member Training				
Member Training	3,300	1,898	-1,403	
Employees	1,900	1,898	-3	
Supplies and Services	500		-500	
Net Direct Cost	2,400	1,898	-503	
Support Services	900		-900	
Total Member Training	3,300	1,898	-1,403	
Office Accommodation				
Premises	218,400	235,306	16,906	£25,000 underspend on Electricity, netted off by several adverse variations on Repairs (mainly responsive) all below £10,000
Supplies and Services		5,891	5,891	
Third Party Payments		3,422	3,422	
Net Direct Cost	218,400	244,619	26,219	
Support Services	102,600	125,392	22,792	Recharges
Recharges	-517,000	-534,701	-17,701	Recharges
Total Recharges	-414,400	-409,309	5,091	
Total Office Accommodation	-196,000	-164,690	31,310	
Organisational Development				
Organisational Development	12,400	3,082	-9,318	
Employees	-31,000		31,000	Support Services Review Savings Target not achieved
Transport	-9,200		9,200	
Supplies and Services	22,600	3,082	-19,518	Earmarked Reserve Request-Digital by Default
Third Party Payments	30,000		-30,000	budget not required returned to Service transformation reserve
Total Organisational Development	12,400	3,082	-9,318	
Riverside House - The Space				
Riverside House - The Space		1,230	1,230	
Supplies and Services		5,050	5,050	
Other Income		-3,812	-3,812	
Net Direct Cost		1,238	1,238	
Support Services	100	99	-1	
Recharges	-100	-107	-7	
Total Recharges		-8	-8	
Total Riverside House - The Space		1,230	1,230	

Portfolio and Service	Latest Annual			Explanation of Variances
	Budget	Outturn YTD	Variance	
Warwick Plant Maintenance				
Employees	13,600	13,676	76	
Transport	3,600	3,128	-472	
Supplies and Services	100	257	157	
Net Direct Cost	17,300	17,061	-239	
Support Services	2,600	2,572	-28	
Recharges	-21,800	-21,382	418	
Total Recharges	-19,200	-18,810	390	
Total Warwick Plant Maintenance	-1,900	-1,749	151	
WDC Highways				
Premises	93,000	93,044	44	
Support Services	118,800	50,346	-68,454	Recharges
Total WDC Highways	211,800	143,390	-68,410	
Web Services				
Web Services	-5,800	-6,335	-535	
Employees	46,400	44,255	-2,145	
Transport	100	110	10	
Supplies and Services	33,100	25,151	-7,949	
Net Direct Cost	79,600	69,516	-10,084	
Support Services	24,700	25,690	990	
Recharges	-110,100	-101,541	8,559	
Total Recharges	-85,400	-75,851	9,549	
Total Web Services	-5,800	-6,335	-535	