

Appendix One : HRA Business Plan Projections 2016/17-2061/62 (£m)

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Year	2045/46	2046/47	2047/48	2048/49	2049/5	2050/51	2051/52	2052/53	2053/54	2054/55	2055/56	2056/57	2057/58	2058/59	2059/6
Projected Net Revenue Expendit															
Rental Income	-36.2	-36.7	-37.3	-37.8	-38.4	-38.9	-39.5	-40.1	-40.7	-41.3	-41.9	-42.5	-43.1	-43.8	-44.4
Void Losses	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3
Service Charges	-0.6	-0.6	-0.6	-0.6	-0.7	-0.7	-0.7	-0.7	-0.7	-0.7	-0.7	-0.7	-0.7	-0.7	-0.8
Non-Dwelling Income	-2.5	-2.6	-2.7	-2.8	-2.9	-3.1	-3.2	-3.3	-3.5	-3.6	-3.8	-4.0	-4.2	-4.4	-4.6
Grants & Other Income	-0.1	-0.1	-0.1	-0.1	-0.1	-0.1	-0.1	-0.1	-0.1	-0.1	-0.1	-0.1	-0.1	-0.1	-0.1
Total Income	-39.1	-39.7	-40.4	-41.1	-41.7	-42.4	-43.2	-43.9	-44.6	-45.4	-46.2	-47.0	-47.8	-48.6	-49.5
Supervision & Management	10.2	10.4	10.6	10.8	11.0	11.2	11.5	11.7	11.9	12.2	12.4	12.7	12.9	13.2	13.4
Bad Debt Provision	0.9	0.9	1.0	1.0	1.0	1.0	1.0	1.1	1.1	1.1	1.1	1.2	1.2	1.2	1.3
Responsive & Cyclical Repairs	11.5	11.8	12.1	12.4	12.7	13.0	13.3	13.7	14.0	14.4	14.7	15.1	15.5	15.8	16.2
Total Revenue Expenditure	22.6	23.1	23.6	24.2	24.7	25.3	25.8	26.4	27.0	27.7	28.3	28.9	29.6	30.3	30.9
Interest Paid	4.8	4.8	4.8	4.8	4.8	4.8	4.8	4.7	4.1	3.5	2.9	2.4	1.8	1.2	0.7
Interest Received	-0.5	-0.5	-0.5	-0.5	-0.5	-0.5	-0.5	-0.5	-0.4	-0.4	-0.3	-0.3	-0.2	-0.2	-0.1
Depreciation	11.0	11.3	11.6	11.9	12.2	12.5	12.8	13.1	13.5	13.8	14.2	14.5	14.9	15.3	15.7
Reserve Adjustments	-0.2	-0.2	-0.2	-0.2	-0.2	-0.2	-0.2	-0.3	-0.3	-0.3	-0.3	-0.3	-0.3	-0.3	-0.3
Revenue Contribution to Capital	1.4	1.2	1.1	0.9	0.8	0.6	0.5	0.3	0.7	1.0	1.4	1.7	2.1	2.3	2.6
Net Revenue Exp/(Income)	-0.0	-0.0	-0.0	-0.0	-0.0	-0.0	-0.0	-0.0	-0.0	-0.0	-0.0	-0.0	-0.0	-0.0	-0.0
HRA Balance & Reserves															
Opening HRA Balance	-70.1	-70.5	-71.0	-71.5	-71.9	-72.7	-73.1	-73.5	-65.7	-58.1	-52.6	-46.8	-38.1	-28.4	-23.2
Closing HRA Balance	-70.5	-71.0	-71.5	-71.9	-72.7	-73.1	-73.5	-65.7	-58.1	-52.6	-46.8	-38.1	-28.4	-23.2	-19.3
Projected Capital Expenditure															
Construction/Acquisition of Homes	5.1	5.2	5.3	5.3	5.3	5.5	5.5	3.6	3.8	3.1	3.6	5.2	5.9	4.2	3.9
Capital Maintenance & Improvement	6.8	6.9	7.0	7.0	7.0	7.3	7.3	4.7	5.0	4.2	4.8	6.8	7.8	5.6	5.2
Total Capital Expenditure	12.0	12.0	12.3	12.4	12.3	12.7	12.8	8.3	8.8	7.3	8.4	12.0	13.6	9.8	9.1
Projected Borrowing															
Borrowing b/f	136.2	136.2	136.2	136.2	136.2	136.2	136.2	136.2	123.2	110.2	97.2	84.2	71.2	58.2	45.2
New Borrowing	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Loans Repaid	0.0	0.0	0.0	0.0	0.0	0.0	0.0	-13.0	-13.0	-13.0	-13.0	-13.0	-13.0	-13.0	-13.0
Borrowing c/f	136.2	136.2	136.2	136.2	136.2	136.2	136.2	123.2	110.2	97.2	84.2	71.2	58.2	45.2	32.2

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Year2060/612061/62

Projected Net Revenue Expendit

Rental Income	-45.0	-45.5
Void Losses	0.3	0.3
Service Charges	-0.8	-0.8
Non-Dwelling Income	-4.8	-5.0
Grants & Other Income	-0.1	-0.1
Total Income	-50.3	-51.0

Supervision & Management	13.7	14.0
Bad Debt Provision	1.3	1.3
Responsive & Cyclical Repairs	16.6	17.1
Total Revenue Expenditure	31.7	32.4

Interest Paid	0.2	-0.3
Interest Received	-0.1	-0.0
Depreciation	16.1	16.5
Reserve Adjustments	-0.3	-0.3
Revenue Contribution to Capital	2.6	2.6
Net Revenue Exp/(Income)	-0.2	-0.3

HRA Balance & Reserves

Opening HRA Balance	-19.3	-14.9
Closing HRA Balance	-14.9	-3.5

Projected Capital Expenditure

Construction/Acquisition of Homes	4.4	5.0
Capital Maintenance & Improvement	5.9	6.6
Total Capital Expenditure	10.3	11.7

Projected Borrowing

Borrowing b/f	32.2	19.2
New Borrowing	0.0	0.0
Loans Repaid	-13.0	-19.2
Borrowing c/f	19.2	0.0