

Row Ref		2011/12 Original Budget £'000	2011/12 latest approved budgets £'000	2011/12 latest forecast £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2015/16 £'000	2016/17 £'000
(i)	Net Cost Of General Fund Services	21,233	21,058	21,205	20,218	20,846	21,166	21,888	22,277
	Investment Interest	-316	-316	-316	-493	-712	-696	-696	-696
	Other Financing Adjusments	-5,065	-4,778	-4,776	-3,929	-3,820	-3,737	-3,851	-3,731
	(Deficit)/Surplus in current year			34					
(ii)	Net Expenditure after adjustments	15,852	15,964	16,147	15,796	16,314	16,733	17,341	17,850
(iii)	Revenue Support Grant	7,836	7,836	7,836	6,946	6,422	5,938	5,938	5,938
	Other Grants and Government Funding	194	486	488	746	746	746	550	550
(iv)	Amount to be funded from Council Tax	7,822	7,822	7,822	7,857	8,099	8,348	8,605	8,869
	Band D Equivalent	£146.86	£146.86	£146.86	£146.87	£150.54	£154.30	£158.17	£162.13
(v)	% increase on previous year	0.0%	0.0%	0.0%	0.0%	2.5%	2.5%	2.5%	2.5%
	Net Expenditure after adjustments	15,852	15,964	16,147	15,796	16,314	16,733	17,341	17,850
	Total Grant and Council Tax Income	15,852	16,145	16,147	15,550	15,268	15,032	15,093	15,357
(vi)	Deficit-Savings Required(-)/Surplus(+) future years	0	181		-246	-1,046	-1,701	-2,248	-2,493
(vii)	Additional Savings to be found each future year	0	181		-246	-800	-655	-547	-245
(viii)	Fit for the Future Savings (assumed) in 2011/12 above, but not specifically identified in Service budgets	-253	-217						
(ix)	Underlying Deficit-Savings Required(-)/Surplus(+)	-253			-463	-1,263	-1,918	-2,465	-2,710
(x)	Additional Savings to be found each year	-253			-246	-800	-655	-547	-245

Appendix 2a

	2011/12 original Ref £'000	2011/12 latest approved budgets £'000	2011/12 latest forecast £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2015/16 £'000
Base Cost of General Fund Services	23,888	21,233	21,058	21,058	19,972	19,800	19,465
Inflation on Controllable Expenditure	354			0	301	301	298
Recurring Growth	-2,543	-146	152	-278	-346	-447	-347
Items funded from Reserves	712	6	3	269	148	63	183
Total New time limited growth/savings	350	-35	-8	6	0	-104	0
Less previous year 1 Off/Time Limited Growth	-165			-1,033	-275	-148	41
Changes in Capital Charges	-1,363	0	0	-50	0	0	0
Net Cost of General Fund Services	21,233	21,058	21,205	19,972	19,800	19,465	19,640
Less: Capital Financing Charges	-4,047	-4,047	-4,047	-3,997	-3,997	-3,997	-3,997
Less: FRS17 included above	-624	-624	-624	-624	-624	-624	-624
add: Government Grants Deferred W/Out	0	0	0	0	0	0	0
Controllable Expenditure	16,562	16,387	16,534	15,351	15,179	14,844	15,019
Financing Charges etc.							
Loan repayments etc	2	2	2	0	0	0	0
Revenue Contributions to Capital	10	10	10	10	10	10	10
Contributions to/from reserves	-306	-312	-312	159	268	351	237
External investment interest	-316	-316	-316	493	-712	-696	-696
Total Financing Charges etc	-610	-616	-616	-324	-434	-335	-449
Contribution from GF Balance	-100	-100	-100				
Increased Council Tax Freeze Grant			2				
Use of new Homes Bonus		292	292	522	522	522	522
(Deficit)/Surplus		181	34				
Net Expenditure	15,852	16,145	16,147	15,550	15,268	15,032	15,093
Revenue Support Grant (increase pa)	-7,50%	-7,836	-7,836	-6,985	-6,461	-5,976	-5,976
RSG CT Base adjustment				39	39	39	39
New Homes Bonus	0	-292	-292	-550	-550	-550	-550
Council Tax Freeze matched	-194	-194	-196	-196	-196	-196	
Collection Fund adjustment	0			0	0	0	0
Total AEF/Collection Fund	-8,030	-8,323	-8,325	-7,692	-7,169	-6,684	-6,488
Council Tax borne expenditure	7,822	7,822	7,822	7,857	8,099	8,348	8,605
Equivalent to Band D Council Tax	£146.86	£146.86	£146.86	£146.87	£150.54	£154.30	£158.17
% increase on previous year	0.0%	0.0%	0.0%	0.0%	2.5%	2.5%	2.5%
Council Tax Base (+0.5% pa)	53,261	53,261	53,261	53,500	53,800	54,100	54,400

Development Description	Narrative	2011/12		2011/12 latest approved budgets	2011/12 latest forecast	2012/13	2013/14	2014/15	2015/16	2016/17
		original	£			£	£	£	£	£
Major Contract Renewals & Inflation at RPI	GM and Waste Management		120,000			240,000	250,000			
Above inflation growth	to allow for staff increments		0			80,000	80,000	80,000	80,000	80,000
Fees and Charges	General increase of 2%					-132,000				
Car Parking	Savings on Repairs and Maintenance		0			-115,000		5,000		5,000
Waste Management	New Properties		0			0	0	13,000	13,000	13,000
Street Cleaning	New Adopted roads to be cleansed		0			0	0	10,000	10,000	10,000
BIP Projects (formally within Building on Excellence)	Staffing		-35,936							
Riverside House lettings stage 2,	no longer likely February 2011		0			0				
Free swimming Gov Initiative	Net loss - Gov Grant less lost income		-54,946							
Hill Close Gardens funding	April 2004 Executive					-5,000	-7,500	-5000	-5000	-2500
HDPG updated to reflect 2009-10 c/f	Grant secured until 2010 (See Nov 2008		0			38,000	87,000			
inflation provision	reflection of volatility of the economy		50,000			200,000	50,000	50,000	50,000	50,000
Changes to Revenues and Customer Services Establishment	Employment Committee-10 March		-43,790							
Environment, staffing retirements recruited at lower scale 3 years	Service Plan Savings approved December 2009		4,203			4,203	4,203			
National Insurance Increase			29,729							
Car parking Charges at additional locations	SMT Away Day/Citizens Panel		-5,000							
Car parking Charges at additional locations	Station Appraoch superseded by other		5,000							
Sustainable Planting	SMT Away Day/Citizens Panel		-5,000			-5,000				
East Lodge Rental to Agenda 21			-2,000			-3,000				
Newbold Comyn Golf	budget saving & rental income from						-66,800			
Recycling Credits and Sale of materials	promotion of and enhanced credits		-100,000							
Recycling textiles	net of 10% donations to charities		-18,000							
NAFN subscription	Now paying on actual volumn rather than flat fee		660			660				
Procurement Savings			-150,000	14,700		-150,000				
5 year Car Park maintenance Contract	St Peters and Covent garden			-6,700						
Tree Inspection Contract	April Budget Monitoring			-4,300						
Leased vehicle Contract	May Budget Monitoring			-2,700						
Gas Contract	May Budget Monitoring			-1,000						
CCTV	Staff saving from July 2010, net of lost income		-6,500							
Lease of Station Approach						-10,000				
Remote Payment Contract	New contract 1st July (All Pay lower than		-1,546							
Salaries	2 year freeze, plus zero% 2010-11		-201,020	-201,020		-201,020				
Salaries	increase for those below £21k pa		44,100	44,100		44,100				
Salaries	freeze saving revised November 2010		-146,180	-146,180						
Pay contingency			156,920	156,920						
Election Management System	New system savings in future years					-3,600			-4,800	
HB Admin Subsidy	potential 7.5% reduction		57,075							
NNDR costs of collection	potential 7.5% reduction		65,700							
Recurring Savings from 2009-10	net of Estimated Recharges to HRA		23,925							
Reduction in Subscription to West Midlands councils	40% reduction on 2010-11		-5,244							
WDC share of WMC lease costs	from 2011-12		1,956							
WDC share of WMC pension costs	Executive 2 March 2011					1,800				
Training Courses	More being run in-house		22,500							
Fees and Charges Shortfall MIGHT CHANGE	October Executive		89,180							

Development Description	Narrative	2011/12		2011/12 latest approved budgets	2011/12 latest forecast	2012/13 £	2013/14 £	2014/15 £	2015/16 £	2016/17 £
		original	£							
Budget Duplicated for Improvement Officer Salary		-30,000								
Insurance premiums increase above inflation		5,100								
FMS (and Income management system)	reduced support/consultancy costs)	-6,000								
Support Service Review	adaj	-9,054								
Support Service Review	existing vacancies	-117,154								
Start charging for car boot sales licensing fees	Community Protection, SMT agreed 29 9 10,	-2,000								
Commercial room hire costs in venues managed by Cultural	Venues managed by Cultural Services SMT	-3,000								
Operational cost reduction at Royal Spa Centre	Cultural Services SMT agreed 29 9 12	-16,000								
Remove post from DMC establishment.	SMT agreed 29 9 10 C&I Services	-12,000								
Move away from providing uniforms at OSS	SMT agreed 29 9 10 C&I Services	-1,500								
Electronic data storage	Environmental Health SMT agreed 29 9 1	-1,000								
Transfer of private drainage function to Engineering Team.	Environmental Health SMT agreed 29 9 1	-21,600								
Central recruitment budget saving	HR SMT agreed 29 9 10	-10,000								
Reduced Integrated Waste Contract promotional budget.	Neighbourhood SMT agreed 29 9 10	-10,000								
Restructure of service as a result of mini LST review.	Neighbourhood SMT agreed 29 9 10	-3,000								
Pump Rooms -no rent/service charegs from SWT	September Budget Monitoring	8,300								
CAB move from Hamilton terrace	rate reduction	-20,000								
Community Travel Tokens ETBC	Scheme continuing, budget surplus to re	-80,000								
NNDR increase at 4%		26,300								
NNDR revaluations		-46,300								
insurance increase above general inflation	anticipated 5% for 2011-12	5,121								
assisted travel transferred to County Council	offset by reduction in Grant	-1,689,000								
Tfr Private drainage function to Engineering	Environemntal Health SMT approved 29	-21,600								
NNDR costs of collection	Reduction reduced	-49,300								
Executive Janaury 2011, Appendix C Base Budget Report	Community Protection - Removal of	-27,400								
Executive Janaury 2011, Appendix C Base Budget Report	Community Protection - Rationalize crin	-2,500								
Executive Janaury 2011, Appendix C Base Budget Report	Neighbourhood Services - Remove the fr	-30,000								
Pension fund Increases	Updated March 2011	10,623				41,734	65,156	55,383	56,490	57,620
Tourism	Reductions in Budget	-84,600								
Audit Fees	Reduced Fees, no inspection regime	-11,800								
National Employment Savings Trust (NEST)						38,600				
Amended Disrcetionary Rate Relief scheme	Executive 6/1/11					-75,000				
NNDR costs of collection	difference between NNDR1 and budget				-12,100					
Committee Teas	Royal Spa Centre to provide in-house				-9,000					
Discretionary Housing Payments	net of DWP contribution				0					
New HMRS from June 2011	Snowdrop savings				-7,200					
Warwick Town Council Service Charges -Pageant House	March 2011 Executive					-2,775				
Kenilworth Public Service Centre	Scenario 3 March Executive				34,500	-17,600	-8,500			
St Marys Land-Race Course Rent review	revised forecast				15,000					
Postages	Based on 2010-11 saving				-23,900					
Loss of Riverside House rental income and service charge	Registrars est 2012 TBC					14,000				
Support Services Review	A Team net of HRA share			-21,420						
Fit for the Future-Development Services	Senior Planning Technician			-15,000		-15,000				

Development Description	Narrative	2011/12		2011/12 latest approved budgets	2011/12 latest forecast	2012/13 £	2013/14 £	2014/15 £	2015/16 £	2016/17 £
		2011/12 original	£							
Fit for the Future	Further Savings	-253,456		36,420						
Land Charges Income	Improved performance	8,000								
GCSX charges					14,000					
Environment Agency Watercourse Contract	Contract for 2011-12				-5,900					
Correction to prior year recurring budgets	Procurement savings target already achieved				24,400					
HR-Recruitment Budget	April 2011 Budget Monitoring				-19,000					
AEIC Business Rates	Government withdrew relief on Empty Buildings				25,400					
Customer Service Centre	PC maintenance not budgeted				15,000					
Car Park Income	Projected shortfall as per April				206,000					
Abbey Fields Electricity	budget based on faulty meter readings				12,500					
Actuarial Strain (pensions)	May Budget Monitoring/recent trends				-15,000					
Magistrates Court Fee income	May Budget Monitoring				20,000					
Pyramid Income	May Budget Monitoring				-15,000					
Spa Centre Bar (net) overbudgeted on income and stock	May Budget Monitoring				10,000					
Benefits - Government Admin Grant	May Budget Monitoring				-73,600					
Corporate Management General Contingency	May Budget Monitoring				-21,000					
Time Funded Budget for Post not deleted	Community Enterprise Officer				-23,200					
Savings required	February 2011 Executive		0			-600,739	-951,921	-651,099	-465,130	
Savings required	23 3 11 quick for Andrew Mobbs					112,978	-97,357		-79,136	-245,161
Savings required	1 6 11					-367,272	249,931	-4,042		
Savings required	July 2011 Executive					608,728			-2,768	
		-2,543,481		-146,180	151,900	-278,203	-345,787	-446,758	-347,344	-32,041

Development Description	Narrative	2011/12	2011/12	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17
		original £	latest approved budgets	latest forecast	£	£	£	£	£
Revenue Implications of Spencer Yard/URC	AWM compensation monies, planning & Legal (assumes						-104,385		
NNDR increase deferred	5% increase spread over 3 years	15,000							
NNDR 5% increase taken in 2009-10	budget can accommodate, admin burden of applying to	-15,000							
London 2012	October 2010 Executive	3,950			6,250				
Oakley Wood - Delay in thinning	to be met from income earned following year	-4,228							
Contingency Budget		220,000							
Election Costs	Shortfall net of use of Reserves and contributions	10,000							
Land Charges net shortfall		128,000							
Minor roundings		-7,800		-750					
Spencer Yard Rents- 2 vacant units	April 2011 Budget Monitoring-waiting on outcome of feasibility study			10,000					
Print Room Staff	unbudgeted, assumes full year			0					
Bulky refuse and Recycling credits	May budget Monitoring			-32,000					
Rcycling Materials	May budget Monitoring			50,000					
Culture Trust	Earmarked Reserve not required		-35,000	-35,000					
		349,922	-35,000	-7,750	6,250	0	-104,385	0	0

Appendix 2c