

Title: Health and Well Being - South Warwickshire Place Arrangements  
Lead Officer: Chris Elliott (01926 456000)  
Portfolio Holder: Councillors Barker (SDC) and Matecki (WDC)  
Wards of the District directly affected: All

---

## **Summary**

This report seeks to outline and to gain support for the arrangements proposed to be put into operation for Health and Well Being for South Warwickshire Place.

## **Recommendation(s)**

- (1) That Cabinet notes the new arrangements for health and well-being in the Coventry and Warwickshire sub region (see Appendix 1a and 1b).
  - (2) That Cabinet support and agree the proposed arrangements for health and well-being set out in this report for the South Warwickshire Place (Appendix 2) and in particular the terms of reference for the Place Partnership Board (PPB) (Appendix 3); Place Delivery Group (PDG) (Appendix 4); and, Population Health Delivery Groups (PHDGs) (Appendix 5).
  - (3) That authority be delegated to the Chief Executive in consultation with the Health Portfolio holder to agree any minor amendments to the terms of reference of the PPB; PDG; and PHDGs.
  - (4) That the contents of Appendix 6 demonstrating progress on outcomes in South Warwickshire Place be noted.
- 

## **1 Background/Information**

- 1.1 Arrangements within the health and social care sector in England are changing. Across England, a system of Integrated Care Systems (ICS) is being put in place. Locally this means that an ICS is being established covering Coventry and Warwickshire. Attached at Appendix 1a and 1b are summaries of the proposals as they will relate to the Coventry and Warwickshire sub region.
- 1.2 However, within this ICS proposal there are also to be arrangements at a Warwickshire wide and at a Place level. Within Warwickshire there are 3 places – Northern Warwickshire covering North Warwickshire Borough Council and Nuneaton and Bedworth Borough Council areas; Rugby covering Rugby Borough Council area; and, South Warwickshire covering Stratford on Avon District Council and Warwick District Council areas.
- 1.3 Within the South Warwickshire Place there have been discussions evolving over the summer months to develop the organisational arrangements. This report sets out those draft proposals for support and agreement. Within South Warwickshire Place the proposals are based on using a population health model approach. This is based on the Kings Fund model of focusing on 4 overlapping areas:

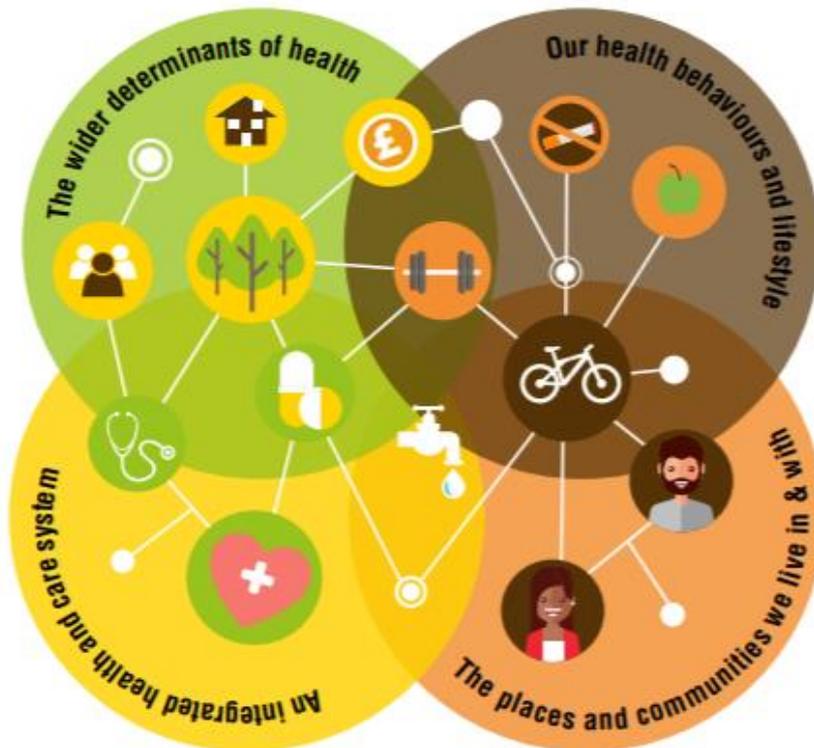


Figure 2: Population health model (Kings Fund, 2019)

In essence this approach seeks to prevent ill health rather than seeking to treat ill health after its occurred. It is also wider than the NHS and indeed puts a greater emphasis upon local government and other agencies who have a greater role in preventing ill health and in promoting health and well-being.

#### 1.4 **Proposed Governance**

- 1.4.1 Attached at Appendix 2 is a paper setting out the proposed overall governance arrangements for South Warwickshire Place.
- 1.4.2 Attached at Appendix 3 are the Terms of Reference for the Place Partnership Board (PPB). At the moment there is a Place Partnership Board and a Healthy Citizens Forum and it is proposed that these be merged as their current areas of work overlap significantly.
- 1.4.3 Attached at Appendix 4 are the Terms of Reference for the Place Delivery Group (PDG)
- 1.4.4 Attached at Appendix 5 are the Terms of Reference for the Population Health Delivery Groups (PHDGs) of which it is proposed there would be 4, aligned with each of the 4 areas of the Kings Fund model.
- 1.4.5 The proposals may require further modification as the partner organisations take them through their own governance arrangements, so it is proposed that the respective portfolio holders are tasked to agree minor modifications if they arise, in consultation with the CEOs.
- 1.4.6 There are some other existing officer groups which will need to be amended, accommodated or terminated within this new governance arrangement.

#### 1.5 **Progress on Outcomes**

- 1.5.1 Attached at Appendix 6 and 6a is a set of slides recently presented to the Warwickshire Health and Well Being Board which sets out achievements against

the current set of agreed Place priorities. Once the new governance arrangements are in place then work on the revised and updated priorities and action plan will commence with a view to having them agreed by the beginning of the new financial year.

## **2 Alternative Options available to Cabinet**

- 2.1 The Cabinet could decide not to support the proposals in this report, but this would leave one or both Councils adrift from being involved in an important policy area locally. This would not be in the Councils' interests nor those of the local communities and so has been discounted as an option.

## **3 Consultation and Member's comments**

- 3.1 The proposals have been the subject of discussion amongst the partner agencies over the summer months.
- 3.2 Members comments – none applicable.

## **4 Implications of the proposal**

### **4.1 Legal/Human Rights Implications**

- 4.1.1 The proposals have no human rights or legal implications arising.

### **4.2 Financial**

- 4.2.1 There are no financial implications at this stage for either District Council but there ought to be value for money benefits achieved through the better coordinated use of public sector resources to address the health and well-being of the communities in South Warwickshire.

### **4.3 Council Plan**

#### **4.3.1 Fit for the Future (FFF)**

- 4.3.2 Warwick District Council's FFF Strategy is designed to deliver the Vision for the District of making it a Great Place to Live, Work and Visit. To that end amongst other things the FFF Strategy contains several Key projects. This report shows the way forward for implementing a significant part of one of the Council's Key objectives

- 4.3.3 The FFF Strategy has 3 strands, People, Services and Money, and each has an external and internal element to it, the details of which can be found [on the Council's website](#). The table below illustrates the impact of this proposal if any in relation to the Council's FFF Strategy.

#### **4.4 FFF Strands**

##### **4.4.1 External Impacts of Proposal**

**People - Health, Homes, Communities** – This proposal will make a direct contribution to supporting health and well-being across South Warwickshire by improving the governance arrangements and accelerating partnership working.

**Services - Green, Clean, Safe** - The Council's efforts in this area will contribute to improving health and well-being of South Warwickshire.

**Money- Infrastructure, Enterprise, Employment** – Supporting the local economy and aiming to ensure that local people benefit from that improvement is a prime issue in improving the determinants of good health and well-being.

#### 4.4.2 **Internal impact of the Proposal**

**People - Effective Staff** – The proposals will enable more staff in the Council and across the partner agencies to be more effective in seeking to improve health and well-being.

**Services - Maintain or Improve Services** - The improvements proposed will enable for a more effective delivery of health and well-being across all Council services.

**Money - Firm Financial Footing over the Longer Term** - The proposals will enable a more effective use of resources to address issues around health and well-being.

#### 4.4.3 **Supporting Strategies**

Each strand of the FFF Strategy has several supporting strategies. The proposed arrangements will enable the development of a specific Place Plan for South Warwickshire.

#### 4.5 **Environmental/Climate Change Implications**

4.5.1 The proposals offer an opportunity for wider public sector action in South Warwickshire on tackling air pollution and on reducing CO2 emissions as this issue is recognised as an important priority health and well-being wise.

#### 4.6 **Analysis of the effects on Equality**

4.6.1 An Equality Impact Assessment has not been undertaken as this report relates to organisational arrangements rather than service provision changes. There will be issues no doubt arising from the outcomes of the work undertaken by the Place Partnership Board and EIAs would be relevant at that point.

#### 4.7 **Data Protection**

4.7.1 At this stage there are no data protection issues but as the work of the partnership develops this may become more important and at that stage impact assessments will be necessary.

#### 4.8 **Health and Wellbeing**

4.8.1 The organisational arrangements proposed are intended to put the population health needs of the communities in South Warwickshire to the forefront. The intention is that health and well-being outcomes in South Warwickshire will be enhanced.

### 5 **Risk Assessment**

5.1 At this stage the potential risks are issues stemming from changing the existing arrangements to the proposed new ones and to then maintaining them so that the partnership works effectively. Failure to establish and maintain a good partnership arrangement will impede on the work to deliver good health and well-being outcomes for the local communities. Clearly, the impact of such a failure would be considerable.

5.2 These risks stem from the dynamics of change and of managing the relationships between organisations and the people involved. There has however been a considerable degree of discussion between the partner organisations to help to establish good working relationships and on how they can be maintained going forward. This is effective mitigation.

5.3 A risk register is being developed as is a risk management strategy.

## **6 Conclusion/Reasons for the Recommendation**

6.1 The proposals for new arrangements for the South Warwickshire Place provide an excellent opportunity to deliver real improvements in health and well-being outcomes for local communities and therefore should be supported.

**Background** papers:

Non-applicable.

## Report Information Sheet

Please complete and submit to Democratic Services with draft report

<b>Committee/Date</b>	4 <sup>th</sup> November 2021	
<b>Title of report</b>	Health and Well Being - South Warwickshire Place Arrangements	
<b>Consultations undertaken</b>		
<b>Consultee *required</b>	<b>Date</b>	<b>Details of consultation /comments received</b>
<b>Ward Member(s)</b>	-	N/A
<b>Portfolio Holder WDC &amp; SDC *</b>	18 <sup>th</sup> October	Cllr Matecki – support
<b>Financial Services *</b>	12 <sup>th</sup> October	Mike Snow – support
<b>Legal Services *</b>	12 <sup>th</sup> October	Phil Grafton – support
<b>Other Services</b>	12 <sup>th</sup> October	JMT – support
<b>Chief Executive(s)</b>	12 <sup>th</sup> October	Chris Elliott – support
<b>Head of Service(s)</b>	-	N/A
<b>Section 151 Officer</b>	12 <sup>th</sup> October	Mike Snow – support
<b>Monitoring Officer</b>	12 <sup>th</sup> October	Phil Grafton – support
<b>CMT (WDC)</b>	12 <sup>th</sup> October	Chris Elliott, Andy Jones, Tony Perks, Dave Barber – support
<b>Leadership Co-ordination Group (WDC)</b>	18 <sup>th</sup> October	support
<b>Other organisations</b>	19 <sup>th</sup> October	Organisations involved with South Warwickshire Place Partnership Board arrangements - support
<b>Final decision by this Committee or rec to another Ctte/Council?</b>		Recommendation to Cabinet
<b>Contrary to Policy/Budget framework</b>		No
<b>Does this report contain exempt info/Confidential? If so, which paragraph(s)?</b>		No
<b>Does this report relate to a key decision (referred to in the Cabinet Forward Plan)?</b>		No
<b>Accessibility Checked?</b>		File/Info/Inspect Document/Check Accessibility

