

South Place

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South - Population Health Framework

Our long-term strategic ambitions

People will lead a healthy and independent life.

People will be part of a strong community.

People will experience effective and sustainable services.

Place-based Health and Wellbeing Partnerships will work together to tackle health inequalities by addressing the wider determinants of health.

Health and social care commissioners and providers working together at our place-based Health and Care Executives to commission and deliver services.

The wider determinants of health

Our health behaviours and lifestyle

Aligning and coordinating prevention programs across the system and through each place-based Health and Wellbeing Partnerships to tackle barriers to healthy lifestyle choices.

An integrated health and care system

The places and communities we live in & with

Working together in our place based Health and Wellbeing Partnerships and with our communities to mobilise solutions informed by our understanding of local assets

Place Priorities

- Respiratory health and inequalities
- COVID19 recovery and prevention of illness
- Environment and sustainability
- Mental health, suicide and bereavement
- Children and young people



Key drivers: Health and Wellbeing Board Strategy, NHS Long Term Plan, Public Health Outcomes Framework, place-based JSNAs, COVID-19 HIA

South - Progress on priorities

Priorities	Outline of activity	Progress update
Respiratory health and inequalities	<p>Brief interventions implemented within SWFT</p> <p>Tobacco Control strategy in development by WCC</p> <p>SWFT Acceleration Plan</p> <p>Supporting people with Long Covid</p> <p>Place plan objective to improve pathway and outcomes for people with respiratory conditions</p>	<p>Peer support group at Brunswick hub</p> <p>Project SWOT analysis underway, speciality interviews across SWFT begin 6/9, Dr Allen (National Lead for GIRFT Respiratory and Covid) feeding back to Directors end September on performance data and conversations held with SWFT respiratory doctors</p>
COVID19 recovery and prevention of illness	<p>VCS support to promote pandemic control messages, including testing and vaccine uptake in priority areas</p> <p>Community transport support for vaccination programme</p> <p>Establish a Warwickshire Social prescribing network</p> <p>Undertake an Alcohol Needs Assessment</p> <p>Promotion of prevention and early intervention</p> <p>MECC and health champion work</p>	<p>Brunswick and Gap hubs supporting door knocking and drop-in “expert on tap” sessions to encourage vaccine uptake</p> <p>Open to all residents who require help to access vaccines</p> <p>Network established – WCC led</p> <p>HNA underway</p> <p>Strengthened via falls prevention work in SWFT place based team & launch of healthy ageing website</p> <p>Continued promotion of Wellbeing for Life campaign; SWFT targeting bronze award within 6 months. Planning specific ‘life on the ward’ wellbeing work</p> <p>Developed via Volunteering Matters contract – WCC led</p> <p>Overview of Covid-19 recovery survey findings shared for inclusion in recovery plans</p> <p>Stratford District Council COVID Recovery plan has enabled additional funding for CAB South Warwickshire Reach Out and Help Project (extended) and the funding to support the Refuge DA support worker</p>

South - Progress on priorities

Priorities	Outline of activity	Progress update
Environment and sustainability	Addressing poor air quality (links also to 1 st priority above) Promotion of active travel (links also to 1 st priority above)	Electric Bus scheme planned for Leamington. Electric bus park and ride proposed for Warwick/Leamington. Supplementary planning guidance signed off by HWB; Air Quality SPD adopted by WDC and in active use. LTC Transformation Framework process to be launched in late September. FHSF for LTC includes element for sustainable travel. Joint local plan process for SW started. WCC strategy shared with SWHWBD group – focus on joined up walking and cycling routes, & county parks. Green Spaces Strategy being implemented..1 st Phase of New country park being drafted at Bishops Tachbrook – serving circa 5k new homes; will also incorporate new foot/cycling routes to new secondary/primary schools. Planning application later this year. 2 other country parks being developed around Coventry Airport. Missing link in safer routes to school and in National Cycleway network in Warwick completed. Work underway on upgrading/extending national cycleway route from Leamington to Rugby/Southam. 25 acre new park opened on doorstep of 1100 new homes. Riverside Park being developed in Stratford.. Betterpoints Incentive scheme running.
	Promotion of warm and well (Act on Energy) and Green homes funding (links also to 1 st priority above) Climate emergency work (links also to 1 st priority above)	Update from Act on Energy at SWHWBD group to increase referrals 54 net zero carbon homes being built; 240 homes at new standard now committed; several Gov bids for decarbonising social housing successful.. DPD process for sustainable Buildings started. Stratford district council: Social Housing Decarbonisation Demo Project (SDC/Orbit) – 69 social units with poor EPC rating improved both in thermal comfort and carbon usage. LADs 1b/2 – Mobile homes retrofit insulation material and additional works to improve thermal comfort/EPC & reduce poor health associated with cold homes. HUGs Grant Programme emerging. Warwick district council: Social Housing Decarbonisation Demo Project – 50 whole house retrofits. LADS 1b – 40 air source heat pumps (ASHP) and 25 solar photovoltaic (PV) systems to be installed January – September 2021 (extension to December 2021 requested). LADS 2 – 118 solar PV, 20 ASHP, 25 loft insulations (across 163 properties) to be installed July to December 2021. HUGs Grant Programme/LAD3 – due for delivery December 2021 – March 2023 Climate change workshop delivered at SWHWB delivery group, green shoots funding promoted, promoting local shops/town use/Totally Locally concept. Agreed to develop a South Warks Climate Emergency Action Programme
	Supporting the range of VCS led ecotherapy initiatives across SW	Schemes in place – WWF, ARC and CIC supported through local grants and tailored offers to meet needs of those with SMI
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South - Progress on priorities

Priorities	Outline of activity	Progress update
Mental health, suicide and bereavement	<p>Engagement with arts and culture to promote wellbeing</p> <p>Support the VC sector to support people with mental health difficulties</p> <p>Refresh of suicide prevention strategy</p> <p>Increasing skills and knowledge across the patch to identify and respond to suicide risks</p> <p>Refresh of dementia strategy and arts initiative for those with dementia/carers</p> <p>Undertake a Mental Health Needs Assessment</p> <p>Undertake a Domestic Abuse Needs Assessment</p> <p>CWPT Access Hubs and Community Transformation Programme</p> <p>Support the long-term wellbeing of our workforces</p>	<p>WCC commissioned arts and health initiatives across the life course (implementation throughout 2021)</p> <p>Joint grants programme with CCG/WCC and DC 19/20 and promotion of resilience funding to partners</p> <p>Planned late 2021 with partner involvement</p> <p>Collaboration with partners to promote suicide prevention training</p> <p>Due Autumn 2021, arts initiatives launched July 2021</p> <p>Mental Health Needs Assessment published</p> <p>Domestic Abuse Needs Assessment complete, recommendations are being finalised</p> <p>3 access hubs now up and running, including St Michaels for South, for all telephone mental health referrals. Phase 2 will include other forms of contact. Ambitious Community Transformation Programme in place, which offers a system wide mental health offer for people with Serious Mental Illness and includes workstreams for Eating Disorders, Personality and Complex Trauma and Rehabilitation</p> <p>All partners committed to delivering the Thrive at Work programme accreditation; staff health and wellbeing needs assessment underway</p> <p>Stratford District Council: recent round of mental health grants to support young people experiencing pandemic related mental health challenges</p>
Children and young people	<p>Support development of community hubs (Ellen Badger, Jubilee Centre, Brunswick Hub, St. Johns)</p> <p>Grants to support young peoples health and wellbeing</p> <p>Improved access to bereavement support for children by cancel</p> <p>Tackling Social Inequalities Strategy</p>	<p>Community survey completed for Ellen Badger (Healthwatch) - Stour Health and Wellbeing Partnership</p> <p>liaising with SWFT to influence Ellen Badger developments.</p> <p>Grants provided to community hubs (WDC) and seed funded projects by WCC 19/20</p> <p>Coventry and Warwickshire Child Bereavement Partnership Group chaired by SWFT & working with the VCS</p> <p>Due to go to cabinet on 14th Oct 2021 for sign off; some projects already in delivery including Poverty Proofing Project and recruitment for dedicated WCC Family Information Service staff</p>

The newly created 25 acre Myton Green Park was handed over to Warwick District Council and the people of Warwick in December 2020; this video shows what the new play facilities mean to local children: [CLICK HERE](#)



South Place Enabling Activities and Next Steps

Building relationships across partners through events such as the LGA workshop and identifying our collective gives, gets and asks

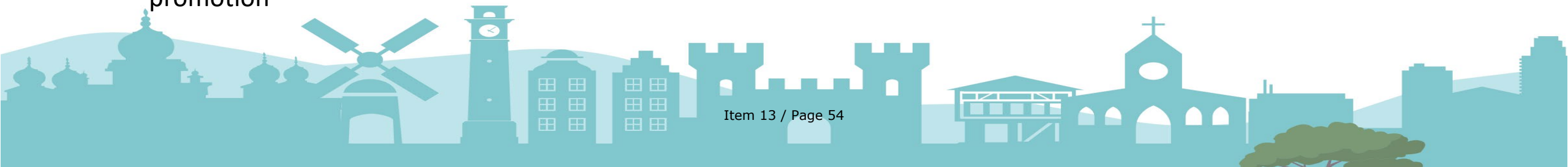
Bringing our strategy to life through communicating to the public and our partners through newsletters, the creation of a new communications group and our website (see examples on next slide)

Using the recommendations from our recent audit to build a roadmap to a mature place operating model, including bringing together our governance models to support our collaborative approach to delivery (i.e. merging HCF and Place Partnership Board)

By the end of the financial year, create a four-quadrant plan bringing together the priorities from the Health and Wellbeing Strategy, JNSA and Place Plan to demonstrate how we in South Warwickshire will improve our population's health and wellbeing

Deliver additional activities to enable us to deliver our priorities by reducing inequalities in health outcomes and the wider determinants of health

- Homelessness Strategy launched
- Ongoing partnership support to the Fred Winter Centre – this scheme is almost complete and nominations are due to start moving in during October
- Digital inclusion pilot for refurbishing donated laptops - 34 applications received so far of which 21 met criteria and were approved. There is plenty of equipment available and the referral scheme would benefit from further promotion



South Place Communication

MEETINGS AND PAPERS KEY PROJECTS LATEST NEWS BECOME A COMMUNITY PARTNER

Health & Care in South Warwickshire

The NHS and Local Government nationally is starting to work differently, with a closer focus on local communities and making sure all health and local government services work together to help prevent ill health and to meet the unique needs of their populations.

South Warwickshire Together is organisations working collaboratively to provide these services:

- Warwickshire County Council
- Warwick District Council
- Stratford District Council
- South Warwickshire Foundation Trust
- South Warwickshire Primary Care provider
- Healthwatch Warwickshire
- Community and Voluntary Action
- Coventry and Warwickshire Partnership Trust
- Coventry and Warwickshire CCG
- Voluntary services in Warwickshire



We use local data that has been gathered from the Joint Strategic Needs Assessment (JSNA) to provide the right services for our populations. JSNA data looks at the current and future health, care and wellbeing needs of residents in South Warwickshire to inform and guide the planning and commissioning of health, wellbeing and social care services. For more information on South Warwickshire's JSNA data [click here](#).

To find out more about what South Warwickshire Together is doing to improve the population's health and wellbeing and understand how partners are going to work together [click here](#).

What will be happening in South Warwickshire?

Within South Warwickshire we will be focusing on the following areas to improve the health and wellbeing of our local communities over the next two years. These will be reviewed for progress and updated appropriately.



Heathy People

- Support the long-term wellbeing of our workforces
- Improve the physical health of people with mental ill-health
- Improving uptake of prevention measures among marginalised groups (e.g. screening and immunisations) to support health equality with an immediate focus on vaccinations
- Embed approaches to prevention and health promotion across organisations in South Warwickshire Place



Making Care Better

- Improve outcomes for patients with respiratory conditions to reduce the inequalities with other places
- Improve outcomes for families with disabled children and mental health conditions
- Improve outcomes for patients with drug and alcohol related conditions and health needs



Right Care in the Right Place

- Improve quality of life for people living with dementia and their carers, through earlier identification and support
- Build on existing integrated-working successes to keep people at home for longer
- Review existing integrated arrangements for Homefirst and Discharge to Assess (D2A) to improve outcomes for our population
- Focus on Continuing Health Care to increase efficiencies and improve health outcomes
- Redesign urgent care across South Warwickshire to deliver improved outcomes and drive improvements and efficiencies



South Warwickshire's journey to improving the population's health and wellbeing

The NHS and Local Government nationally is starting to work differently, with a closer focus on local communities and making sure all health and local government services work together to help prevent ill health and to meet the unique needs of their populations.

To support this new way of working Integrated Care Systems (ICS) have been introduced. These are partnerships between NHS organisations and local authorities, covering a specific geographical area. Together all partners within the system will plan health and care services to meet the needs of their population.

All parts of England are now covered by one of 42 Integrated Care Systems and we operate with the Coventry and Warwickshire Health and Care Partnership.



Here in South Warwickshire we are really excited to be working more closely with our partners to develop services and address local health problems in a joined up approach.

To support this more localised approach to health and social care, organisations and specific teams will be operating as a Place.

The following organisations are working collaboratively to make up South Warwickshire Place:

- Warwickshire County Council
- Warwick District Council
- Stratford District Council
- South Warwickshire NHS Foundation Trust
- South Warwickshire Primary Care provider
- Healthwatch Warwickshire
- Community and Voluntary Action
- Coventry and Warwickshire Partnership NHS Trust
- Coventry and Warwickshire Clinical Commissioning Group

South Warwickshire Place will still get support from Coventry and Warwickshire's Health and Care Partnership, but the actual arrangements between local authorities, the NHS, and other providers of health and care services will be left to local organisations within South Warwickshire to decide. This local flexibility will be really important.

SYSTEM:

- Coventry and Warwickshire Health and Care Partnership covers just over £1million people
- Set and lead the overall strategy
- Manage collective resources and performance
- Share best practice to reduce variations in care
- Lead large scale changes

PLACE:

- Town/districts within the Integrated Care System – often a council/borough
- South Warwickshire covers the whole of Stratford and Warwick District Council areas
- 275,000 people growing to 300,000 over the next few years
- Majority of clinical service changes will be designed and delivered here
- Providers will work together to join up services and to help improve health by increasing prevention

NEIGHBOURHOOD:

- Small area – within South Warwickshire there are 7 Primary Care Networks (PCN) and 8 Joint Strategic Needs Assessment (JSNA) areas
- Covers 30-50,000 people
- Groups of GPs and community services work together to deliver care
- Specific work will take place in neighbourhood areas to support prevention



South Place Communication



South Warwickshire Together

JULY 2021 UPDATE

Supporting the health and wellbeing of our local communities by improving estates and outdoor spaces across South Warwickshire

In South Warwickshire partners are working together to develop an estates plan which will ensure services are delivered in the right place, whether that be in homes, specialist medical settings or the high street. Close working between organisations enables us to make the best use of all of our buildings and respond in the most effective way to the unique needs of our population.

OUR COMMITMENTS

To support this all partners are committed to:

- Reduce carbon emissions ✓
- Agile working ✓
- Reduce financial cost of estate through efficiencies ✓
- Improve buildings and increase affordable houses ✓

These objectives will be achieved through working collaboratively and developing an overarching Local Plan for Stratford and Warwickshire. By embedding the resilient and flexible culture that all partners adopted during COVID-19, we will work together to deliver health and care services in an effective, compassionate and timely manner.

Lean into the pandemic

COVID-19 created many challenges and our teams have faced unpredictable scenarios forcing them to work differently. Despite this though we have seen great commitment, flexibility and trust from all partners which has enabled us to maintain services and develop innovative solutions, including:

- Quick adoption of new technology in response to national social distancing guidelines. The way in which partners have embraced digital solutions has been a key enabler to partnership working and driven innovations in the way in which services have been delivered.
- Development of South Warwickshire's COVID-19 vaccination hubs was achieved through the joined up working and commitment of all partners from identifying appropriate locations, finding IT solutions and developing a robust workforce plan.
- Throughout the pandemic South Warwickshire has also progressed on some really exciting projects including: the completion of the new Priory Medical Centre and the approval of an expansion of Waterside Medical Centre and approval for improvements to Croft and Budbrooke Medical Centres.

NHS **Warwickshire County Council** **Voluntary services in Warwickshire**

www.southwarwickshiretogether.com

Some of the estates projects partners are working on together...

PROPOSAL FOR A NEW HEALTHCARE FACILITY IN LILLINGTON

This exciting project is the ambition of creating a new low or zero carbon healthcare facility that will include primary care services alongside a range of community health teams such as district nurses, Speech and Language Therapy, Consultant Led Paediatric Services and Community Dental. This new centre will be able to better serve the local community and will support the delivery of modern healthcare – including accessibility, the infrastructure needed to support developments in the use of Information Technology, and the ability to cope with greater demand for services as the local population increases.

EMBEDDING AGILE WORKING ACROSS SOUTH WARWICKSHIRE

Explore opportunities to consolidate various estates by adopting a hybrid model of working from home and the ability for bookable spaces, accessible for all health and local government partners.

STRATFORD TOWN CENTRE AND LEAMINGTON TOWN CENTRE

Planning work is underway in areas of major population growth and in Stratford and Leamington Town Centres, where working with health and community partners and our local population we are reviewing our buildings and how we use them.

DEVELOPING A SOUTH WARWICKSHIRE SUSTAINABILITY MODEL

To support the Greener NHS Programme and NetZero Targets, partners will work together to reduce our carbon footprint. This will be achieved through utilising technology, embedding agile working solutions and maximising shared spaces.

DEVELOPMENT OF SHIPSTON MEDICAL CENTRE AND ELLEN BADGER HOSPITAL

This joint development will achieve an integrated healthcare hub for Shipston and the surrounding villages. There will be a range of facilities available on the site and enhanced clinical spaces for hospital, community and primary care services. As part of the first phase of the project, a Health and Wellbeing Centre will be developed, which will support the health and wellbeing needs of the community. This modern healthcare facility will be leading the way nationally with lots of future opportunities.

Many other estates projects are also being explored and we will continue to engage with local GP practices and wider health, care and local government partners to identify areas where we can work together to support our local population.

www.southwarwickshiretogether.com