| Description | Narrative | 2012/13 Original Budget £ | 2012/13 latest approved budgets £ | 2013/14 £ | 2014/15 £ | 2015/16 £ | 2016/17 £ | 2017/18 £ |
|-------------------------------------------------------------------------|-----------------------------------------------------|------------------------------|-----------------------------------|-----------|--------------|--------------|--------------|-----------|
| Major Contract Renewals & Inflation at RPI | GM and Waste Management | 270,000 | -8,400 | | | 106,185 | 106,185 | 106,185 |
| Major Contract Renewals | Budget Saving net of £140k FFF Target included belo | w | | -633,954 | | | | |
| Reduced Inflation on Major Contracts | January Budget Setting | -30,000 | | | | | | |
| Oakley Wood Crematorium | increased Grounds Maintenance (May 20 | 12 Executive) | | 10,000 | | | | |
| Above inflation growth | to allow for staff increments | | | | 80,000 | 80,000 | 80,000 | 80,000 |
| NNDR | RPI 3.2% 2013-14 | | | 37,800 | | | | |
| Fees and Charges | As per Fees and Charges Report (October) | -43,000 | | | -139,458 | -139,458 | -139,458 | -139,458 |
| Car Parking | Savings on Repairs and Maintenance Budget | -115,000 | | | 5,000 | | 5,000 | |
| Waste Management | New Properties | | | | | | 13,000 | 13,000 |
| Street Cleaning | New Adopted roads to be cleansed | | | | 10,000 | 10,000 | 10,000 | 10,000 |
| Hill Close Gardens funding | April 2004 Executive | -5,000 | | -7,500 | -5,000 | -5,000 | -2,500 | |
| HDPG updated to reflect 2009-10 c/f | Grant secured until 2010 (See Nov 2008 Exec | 67,000 | 21,300 | | | | | |
| inflation provision | reflection of volatility of the economy | 230,000 | -25,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| CCTV Maintenance Contract - Inflation increase in contract price | | | 3,500 | | | | | |
| Deflation on Non contractual Spend | -2.50% | | | | -225,000 | -225,000 | -225,000 | -225,000 |
| Major Contract Inflation Pressure | one-year only | -30,000 | | | | | | |
| Reduce Infltaion Provision to £50k | January Budget Setting Process | -150,000 | | | | | | |
| Environment, staffing retirements recruited at lower scale 3 years only | Service Plan Savings approved December 2009 | 4,203 | | 4,203 | | | | |
| Sustainable Planting | SMT Away Day/Citizens Panel | -5,000 | | | | | | |
| East Lodge Rental to Agenda 21 | Rent Freeze agreed December 2012 | -3,000 | 2,000 | | | | | |
| Newbold Comyn Golf | budget saving & rental income from Year 3 of | | | -66,800 | | | | |
| NAFN subscription | Now paying on actual volumn rather than flat fee | 660 | | | | | | |
| Procurement Savings | May SMT, to be apporved by June 2012 executive | -139,300 | 244,400 | | | | | |
| Catering Contract | July/August Executive | -8,200 | | -10,400 | -12,800 | -15,500 | -17,700 | -13,100 |
| Photocopying/Printing | | -800 | | | | | | |
| Vending Machines (Non-Recurrent) | | 6,300 | | | | | | |
| Cash Collection contract | Part Year Effect 2011-12 | -8,000 | | | | 450,000 | 450.000 | |
| Clarendon Arcade development Photocopy/Printers rental | Lost income from Chandos Str Car Park | 45 200 | | 400 | | 150,000 | 150,000 | |
| | New printers puchased under Finance Lease | -15,200 | | -400 | | | | |
| Lease of Station Approach | Day Assaud | -10,000 | | | | | | 200 000 |
| Salaries | Pay Award | 2.500 | | | | 4.000 | | 280,000 |
| Election Management System | New system savings in future years | -3,600 | | | | -4,800 | | |
| WDC share of WMC pension costs | Executive 2 March 2011 | 1,800 | | =0.000 | | = 6 400 | | |
| Pension fund Increases | | 41,734 | | 59,900 | 55,383 | 56,490 | 57,620 | |
| Pension fund Increases | | 32,366 | | | | | | |
| National Employment Savings Trust (NEST) | | 38,600 | -38,600 | 65,750 | 65,750 | | | |
| Amended Disrcetionary Rate Relief scheme | Executive 6/1/11 | -75,000 | | | | | | |
| Committee Teas | Royal Spa Centre to provide in-house | -1,000 | | | | | | |
| Warwick Town Council Service Charges -Pageant House | March 2011 Executive | -2,775 | | | | | | |
| Kenilworth Public Service Centre | As per Revised and Original Budgets Dec | | | | | | | |
| St Marys Land-Race Course Rent review | future settlement (provisional) | 25,000 | | -5,000 | -5,000 | | | |
| Termination of Environment Agency Agreement | | 102,200 | | 42,600 | | | | |
| Loss of Riverside House rental income and service charge | Registrars est 2012 TBC | 14,000 | | | | | | |

| Description | Narrative | 2012/13 Original Budget £ | 2012/13 latest approved budgets £ | 2013/14 £ | 2014/15 £ | 2015/16 £ | 2016/17 £ | 2017/18 | £ |
|------------------------------------------------------------|--------------------------------------------|------------------------------|-----------------------------------|-----------|--------------|--------------|--------------|---------|---|
| Sydenham Sports Centre-termination of Dual use | August Executive (part of FFF intervention | | | | | | | | |
| Support Services Review | A Team net of HRA share | -35,500 |) | | | | | | |
| Fit for the Future-Development Services | Senior Planning Technician | -15,000 |) | | | | | | |
| Corporate and Community Services Restructure | March 2012 Executive | | -161,800 | | | | | | |
| Corporate and Community Services Restructure | April 2012 Executive- correction | | 4,200 | -4,200 | | | | | |
| Neighbourhood Contract Services Intervention | March Employment Committee | | -93,900 | -21,400 | | | | | |
| Fit for the Future- Finance | | | -80,000 | -80,000 | | | | | |
| Fit for the Future-Neighbourhood Services | | | -2,500 | | | | | | |
| Fit for the Future-Neighbourhood Services | Car Parking Recurrent Savings | | -5,300 | | | | | | |
| Fit for the Future | Outstanding target not achieved in 2011 | -334,354 | 334,000 | | | | | | |
| Fit for the Future-April Executive Additional savings | Neighbourhood Services | | -8,600 | | | | | | |
| Fit for the Future-April Executive Additional savings | Chief Executive's Office | | -20,000 | -46,300 | | | | | |
| Fit for the Future-April Executive Additional savings | Chief Executive's Office see non recurrent | t | 20,000 | | | | | | |
| Fit for the Future-April Executive Additional savings | Community Protection | | -10,000 | -10,000 | | | | | |
| Fit for the Future-April Executive Additional savings | Development Services | | -70,000 | | | | | | |
| Fit for the Future-Development Services | Planning Fee Income | | | -181,800 | | | | | |
| Fit for the Future-Development Services | Other projects | | -15,000 | -180,500 | | | | | |
| Fit for the Future- Community Protection | CCTV VRT saving | | -10,000 | | | | | | |
| Fit for the Future- Community Protection | Offset FFF target above | | 10,000 | 10,000 | | | | | |
| Fit for the Future- Community Protection | 2013-14 Salary Savings (2013-14 FFF targe | et) | | -8,700 | | | | | |
| Fit for the Future- Community Protection | Residual FFF target | | | -1,300 | | | | | |
| Fit for the Future | Cultural services(Net of those already ind | entified) | | -88,000 | | | | | |
| Fit for the Future - Finance | | | 7,400 | | | | | | |
| Fit for the Future | Environmental services | | | -30,000 | | | | | |
| Additional FFF Savings from Restructure re Head of Service | | | | -35,000 | | | | | |
| GCSX charges | | 1,400 |) | | | | | | |
| Customer Service Centre | PC maintenance not budgeted | 6,000 |) | | | | | | |
| Spa Centre budget changes | Reduced Income net of expenditure savir | 10,600 |) | | | | | | |
| Contribution from Kenilworth Town Council (reduction) | kenilworth Town centre managemeny | 5,000 |) | | | | | | |
| Canvassers Budget | August 2011 Executive | | | -12,500 | | | | | |
| Printing | Prior Year Underspends off set Print Roor | -900 |) | | | | | | |
| Print Room | Unavoidable Growth-Prior Year deficit plu | | | | | | | | |
| Termination and ammalgamation of IT contracts | | -14,100 |) | | | | | | |
| Improved WAN link CSC at Shire Hall | | 10,000 |) | | | | | | |
| Bulky refuse and Recycling credits | Latest Forecast for Revised Budgets | 2,800 |) | | | | | | |
| Charging for Events in the Parks, introduced 2012 | October Executive | | | -9,500 | | | | | |
| One Stop Shop | Staff to deliver Police Services | 8,500 |) | | | | | | |
| NNDR increase | in line with 5.6% RPI | 61,000 |) | | | | | | |
| Anti Social Funding Behaviour | Grant Funding finished | 34,100 |) | | | | | | |
| Revenues and Benfits Restructure | | -5,287 | , | | | | | | |
| Warwickshire Direct Partnership-WDC share of costs | Salary previously funded from Reserve | 8,588 | 3 | 712 | | | | | |
| Empty Homes Strategy - time limited post | | -19,100 |) | | | | | | |
| Further Budget Changes | Accountant/Head of ServiceReview | -63,200 |) | | | | | | |
| Increased Energy Costs | | 57,800 |) | | | | | | |
| | | | | | | | | | |

| Description | Narrative | 2012/13 Original Budget £ | 2012/13 latest approved budgets £ | 2013/14 £ | 2014/15 £ | 2015/16 £ | 2016/17 £ | 2017/18 | £ |
|----------------------------------------------------------------|------------------------------------------|------------------------------|-----------------------------------|-----------|--------------|--------------|--------------|---------|---|
| Further Budget Changes | Accountant/Head of ServiceReview | -23,800 | | | | | | | |
| SMT Savings proposals | | -124,200 | | | | | | | |
| SMT Savings proposals | Recharge to Housing re Client Fee alread | 30,000 | | | | | | | |
| Pyramids additional Income | | -30,000 | | | | | | | |
| HR Recruitment Budget | | -30,000 | | | | | | | |
| Corporate R&M Budget | | -100,000 | | | | | | | |
| HB Subsidy | November 2011 forecast | | | 36,000 | | | | | |
| Lost Rental and Insurance Income | from Corporate Properties | 31,200 | | | | | | | |
| Equalities Recurrent Budget | Non-Recurrent Virement not reflected in | 2012-13 Original I | 8,500 | | | | | | |
| Bin Replacements funded from Capital | 2013-14 saving subsequently not needed | under new contra | act | -120,000 | -120,000 | | | | |
| WCC no longer contributing to Packmores Community Centre | | | 2,000 | | | | | | |
| Lost Rental | May 2012 Executive | | | -900 | | | | | |
| VIC use of Pump Rooms site not in Pump Rooms budget | | | -7,200 | | | | | | |
| NNDR Catering corrections | Prior year budgets did not include NNDR | as paid by Caterer | 15,200 | | | | | | |
| Open Spaces - rent income - revised agreements | , - | | 7,000 | | | | | | |
| Savings - Waste Management-Overtime | | | -1,400 | | | | | | |
| Licensing savings | | | -800 | | | | | | |
| Salary Budget Corrections | Incremental and Top Slicing-Corporate & | Community | 7,600 | | | | | | |
| Rental of Covent Garden Car Parking Space | For Tesco Trolleys | , | -2,100 | | | | | | |
| Dual-use charges Meadow costs below budget | • | | -5,000 | | | | | | |
| LGA annual subscription-saving | | | -, | -5,900 | | | | | |
| Planning Fees Increase | Newsletter to Chief Execs July 2012 | | -35,000 | -65,000 | | | | | |
| CIPFA Publication Subscription Saving | , | | -2,500 | , | | | | | |
| Committee Services - increment not budgeted | | | , | 1,600 | | | | | |
| Rent Income for RSH overbudgeted. | | | 12,000 | , | | | | | |
| Stationery underspend | | | -300 | | | | | | |
| mileage/training budget not provided for in original budget | | | 1,300 | | | | | | |
| Benefits overpayments receiving subsidy, netted off for increa | sing bad debt provision. | | 50,000 | | | | | | |
| World Bowls recharge for Facilities | Ceased to Womens Bowls for 10 year per | riod | 33,333 | | 26,000 | | | | |
| Reduced Income - photocopying & Ordinance Surveys | (Development Control) | | 11,000 | | ŕ | | | | |
| CCTV Salary Savings recurrent | Salries, enhacments, pensiom opt out | | -7,800 | | | | | | |
| Environmental services (phone0 | Healthcore savings | | -100 | | | | | | |
| Revenues and Benefits | Misc Non-Pay Savings | | -3,000 | | | | | | |
| ICT - Misc Non-Pay Savings | | | -2,200 | | | | | | |
| Revenues - Court Fees (Collection rates higher, fewer | | | 28,100 | | | | | | |
| LPG Fuel for Cremators - increased prices & inadequate base | | | 35,100 | | | | | | |
| CCTV Revenue Savings from new tender | lower annual maintenance, no inflation | | , | -1,800 | | | | | |
| Culture Increments | | | 1,900 | , | | | | | |
| Overtime at John Atkinson not utilised | | | -3,300 | | | | | | |
| Events - Concession Fees | | | -, | -1,400 | | | | | |
| GS4 change deliveries - new arrangement | | | | -4,000 | | | | | |
| Golf Course electricity - Service charge Shop,Barn,Stables | | | -11,100 | .,550 | | | | | |
| Environmental services | Small changes | | -5,600 | | | | | | |
| Corporate and Community Services | Small changes | | -500 | | | | | | |
| | | | 200 | | | | | | |
| | | | | | | | | | |

| Description | Narrative | 2012/13 Original Budget £ | 2012/13 latest approved budgets £ | 2013/14 £ | 2014/15 £ | 2015/16 £ | 2016/17 £ | 2017/18 | £ |
|------------------------------------------------------------------|------------------------------------------|------------------------------|-----------------------------------|-----------|--------------|--------------|--------------|---------|-----|
| IAS19 adjusted "below the line" | | | 265,400 | -1,500 | | | | | |
| Crematorium- Reduced Income | when New Facilities open at Rugby | | | | 150,000 | | | | |
| Renewal of Insurance Contract | | | | 12,000 | | | | | |
| Canvassers Budget | Budget Reduced but now required | | | 11,000 | | | | | |
| Salary Budget Corrections | | | 4,900 | | | | | | |
| Air Pollution Contract | Fit for the Future Achieved a year early | | -7,000 | | | | | | |
| Small Budget Changes | Cultural Services | | 1,500 | | | | | | |
| Sports Facilities Management - staff restructure 2012/Incr | | | | 39,500 | | | | | |
| Cultural Services - staffing savings/2012 restructure | | | | -34,000 | | | | | |
| Service Charges - Abbey Fields & SNP | | | | -1,400 | | | | | |
| Contract Services Intervention savings above original target | | | -17,800 | | | | | | |
| Revenues - Court Fees (Collection rates higher, fewer | | | 40,000 | | | | | | |
| Increments on Salaries | | | 100 | 8,600 | | | | | |
| Research Fees Budget Duplicated in Development Control | | | 400 | | | | | | |
| Corporate and Community Services Salaries increments etc | | | 100 | 3,300 | | | | | |
| Community Safety | Salary Adjustments | | -6,500 | • | | | | | |
| Corporate and Community Services | Media room advertising income-ad inco | me no longer rece | i 1,500 | | | | | | |
| NNDR increased liabilities | Cultural/Health Properties | | | 6,100 | | | | | |
| Development -Enterprise Centre, small budget reductions, | | | -4,200 | | | | | | |
| DPE Car Paking - Shared Account - Salary Adj. (FFF) | | | | -1,000 | | | | | |
| Salary Increments | | | | 3,600 | | | | | |
| F & C Review | Fees and Charges - Licensing & Regis | tration | -1,000 | -1,900 | | | | | |
| Fees and Charges - Car Parking | | | | -50,000 | | | | | |
| Procurement - Time Limited Post Made Permanent | Dealt with under FFF | | | -18,000 | | | | | |
| Finance increments etc | Pay Budgets | | 1,100 | | | | | | |
| Housing Strategy Recurrent minor amendments | | | 3,000 | | | | | | |
| Prevention Work is not a recurring budget, actual | | | | -76,100 | | | | | |
| NNDR further changes compared to inflation | | | 600 | -14,000 | | | | | |
| Development Staff Changes | | | | 2,000 | | | | | |
| Hill Close Gardens Grant - Budget Overprovision | | | -2,600 | | | | | | |
| Net savings on security at Bowls Championships | | | -2,100 | | | | | | |
| Housing and Property -GF, recurrent Salary adjustments | | | -8,300 | 14,600 | | | | | |
| Reduction in Benefits Administration Subsidy for 2013/14 | HB/CTB Circular S5/2012 | | | 64,800 | | | | | |
| Further Reductions In Housing Benefits Subsidy | | | | | 62,200 | 56,000 | 50,400 | 3 45, | 400 |
| Additional FFF Savings - Finance Restructure | | | -10,700 | -800 | | | | | |
| Net Change in Bank Charges budget net of recharge to HRA | | | | -200 | | | | | |
| Finance - Revenues Staffing Vacancies | | | | -2,400 | | | | | |
| Car Boot Sales Licence - No such a Licence at the moment | | | 600 | | | | | | |
| Homelessness Prevention | Government Grant Funding | | | -18,864 | | | | | |
| Loss of Decrim Agreement with County | | | | | 211,700 | | | | |
| ICT salaries HAY regrade | | | | 5,300 | | | | | |
| HMRS system | County may charge for future service | | | | 25,000 | | | | |
| Superannuation Gratuities - Underspend | | | -2,300 | | | | | | |
| Tree Maintenance (Contract and Staff) transferred to WCC under 8 | net saving | | | -23,700 | | | | | |
| | | | | | | | | | |

| Description | Narrative 2012/13 Or Budget | iginal £ | 2012/13 latest approved budgets £ | 2013/14 | £ | 2014/15 £ | 2015/16 £ | 2016/17 £ | 2017/18 | £ |
|----------------------------------|-------------------------------------------------|-------------|-----------------------------------|---------|------|--------------|--------------|--------------|---------|------|
| Audit Fees Reduced | Net of HRA recharge | | | -37 | ,200 | | | | | |
| Benefits - Mobile Phone Costs | | | 100 | | | | | | | |
| Localising Council Tax Support | recurrent grant paid to local preceptors | | | 104 | ,755 | | | | | |
| Corporate and Community Services | homeworking payment missed off Web Services Man | ager | 300 | | | | | | | |
| NNDR ongoing reductions | | | | -14 | ,000 | | | | | |
| Community Forums | Reserve Funding 4 years from 2014-15 | | | | | -40,000 | | | | |
| Savings required | | | | | | 125,615 | -849,793 | -227,207 | -389, | 155 |
| Total Recurring Developments | -35 | 1,664 | 446,600 | -1,310 | ,748 | 319,390 | -730,876 | -89,660 | -182, | ,128 |