

# South Warwickshire Place Plan

## 2022 – 23



## South Warwickshire Place 2022/23

### FIVE YEAR VISION

South Warwickshire Place will be a patchwork quilt of vibrant communities with strong alliances across multiple stakeholders and organisations that know each other and supports everyone to live well and to have full active independent lives. We will understand and make inroads into improved health outcomes for our local population. Supporting people to keep well will be accepted as part of our core offer and together we will be able to say with confidence that we are maximising the Warwickshire pound.

### KEY PRINCIPLES

- We will put the needs and aspirations of our communities to the fore, working flexibly as one in response.
- We agree what we want to achieve and ensure we work together at pace
- We will ensure that data and information is in the same room as the decision.
- We will ensure we know each organisation's business issues/concerns as part of decision making and prioritisation.
- We will focus on what unifies us
- We will improve communication across South Warwickshire Place
- We will support each other to be innovative in our solutions and encourage an environment of constant learning

### PLACE PRIORITIES

Respiratory health and inequalities

COVID19 Response and Recovery (Living with Covid)

Environment and sustainability (Climate Emergency)

Mental health, suicide and bereavement

Infants, children and young people

Where did our priorities come from:

- Agreed with the Warwickshire Health & Wellbeing Board for South Warwickshire Place 2021/22
- Direct alignment to 4 of the South Warwickshire Healthy Citizen Forums 2021 priorities (this forum has now merged with the South Warwickshire Place Partnership Board)
- Supported by the outputs of the Warwickshire Joint Strategic Needs Assessments (JSNAs) process
- Ratified through South Warwickshire Place governance by all organisations who make up South Warwickshire Place

## A closer look at our priorities:

<p><b>Mental Health, Suicide &amp; Bereavement</b></p> <p><b>Local context:</b> : Mental Health is one of the key priorities in the Warwickshire Health &amp; Wellbeing Strategy, particularly prevention and early intervention in our communities</p> <p><b>Rationale:</b> more adults and young people are likely to present to health services with a mental health need by 2025</p> <p><b>Impacts:</b> Improve mental health and wellbeing; reduce deaths by suicide; improve recovery from bereavement</p>	<p><b>COVID19 Response &amp; Recovery</b></p> <p><b>Local context:</b> The need to rebuild communities and reset our services as part of our recovery from the pandemic</p> <p><b>Rationale:</b> Increase in those experiencing financial hardship and housing difficulty; emergence of long Covid; disproportionate impact on BAME and vulnerable communities</p> <p><b>Impact:</b> improved support for people with long Covid; improved access to financial support; improved digital inclusion; improved housing security</p>	<p><b>Climate Emergency</b></p> <p><b>Local context:</b> Rapid population growth in some areas is resulting in pressure on services, increased road traffic, and poorer air quality in some of our town centres</p> <p><b>Rationale:</b> air quality continues to deteriorate; impacts of climate change continue to be felt</p> <p><b>Impact:</b> Improved air quality; improved respiratory health; improved physical health; improved mental health &amp; wellbeing</p>
<p><b>Infants, Children &amp; Young People</b></p> <p><b>Local context:</b> Children and young people is one of the key priorities in the Warwickshire Health &amp; Wellbeing Strategy, ensuring they have the best start in life</p> <p><b>Rationale:</b> Children and young people have experienced significant challenges throughout the Covid-19 pandemic and for many, disruption to education and homelife will have impacted on their mental health and wellbeing. The recent Warwickshire JSNA for Children 0-5 indicates that there is a predicted 2% year on year growth in the number of under 5's in South Warwickshire that need to be accounted for in the commissioning of services</p> <p><b>Impact:</b> reduced health inequalities; improved mental health &amp; wellbeing; improved physical health</p>	<p><b>Respiratory</b></p> <p><b>Local context:</b> A whole system response is required to improving respiratory health &amp; reduce inequalities in respiratory health outcomes</p> <p><b>Rationale:</b> Significant inequalities in respiratory health exist in South Warwickshire. Wide ranging action is required to improve respiratory / lung health locally, from creating healthier environments through to a more proactive healthcare response</p> <p><b>Impacts:</b> Improved Healthy Life Expectancy; reduced inequalities in Life Expectancy; improved quality of life for residents living with respiratory illness; reduced respiratory infections</p>	

## High Level Place Plan 2022/23

Priority	Activity	Expected Output	Quadrant Alignment	Outcome Alignment
Mental Health, Suicide & Bereavement	Developing a workstream to bring together the initiatives / resources we currently have to engage with our communities (e.g. social prescribers, Start with Strength, health and wellbeing champions, health and wellbeing centres, out of hospital staff, fire service) to 1. enable collaboration and 2. add more value across our Place understanding the health needs of our people	Enhanced offering of support tailored to the mental health needs of our community	Places & Communities	<ul style="list-style-type: none"> <li>• Reduced stigma / increased confidence to talk about mental health and suicide and actively seek help</li> <li>• Clear pathways to and from services including community-based assets and services that seek to improve emotional wellbeing</li> <li>• Prevention and early intervention to reduce escalation of mental health challenges</li> <li>• Improved access to crisis support</li> <li>• Improve availability of and access to support / support networks in communities</li> <li>• Increased access to psychological therapies</li> <li>• Improved physical health</li> </ul>
	Further analysis on needs in relation to 1. Maternal mental health 2. LGBTQ+ community inequalities 3. "Working Poor" 4. Ethnically diverse groups	Input for projects based on analysis of health needs / addressing specific needs of communities of interest	Integrated Health & Care (potential to move out of here depending on the output)	
	Developing a focus on resilience and prevention in the community i.e. through mental health first aid training at neighbourhood level. Further analysis required (e.g. Healthy Communities Together style test and learn)*	Input for project based on analysing needs of community for further resilience	Places & Communities	

Priority	Activity	Expected Output	Quadrant Alignment	Outcome Alignment
COVID19 Response & Recovery	Analysis of holistic pathway for long COVID recovery across health and community sectors	Input for project to enhance the long Covid pathway (for delivery in future years)	Integrated Health & Care	<ul style="list-style-type: none"> <li>• Reduction in waiting times</li> <li>• Accessible long covid support, tailored to the needs of the individual</li> <li>• Better patient experience</li> <li>• Reduction in experience of social isolation</li> </ul>
	Waiting well, recovering well – initiate project to look at how, working with Helpforce, we can better utilise volunteers to enhance the experience of those waiting for therapies / services	Develop measures to support learning including qualitative measures based on patient experience	Our Health Behaviours & Lifestyles	
	Tribe Project - Two distinct areas of South Warwickshire will become early adopters to test out the Tribe app's potential to develop and join up support to vulnerable people particularly those who have faced social isolation since COVID	Enable Place to make a decision as to whether the app should be rolled out to all areas in South Warwickshire, understand impact app has had and what learnings we can take from this phase	Places & Communities	
Climate Emergency	Project to consider how we could better support our population with fuel crisis (potential to expand this to further cost of living projects)	Measures to include reduction of carbon impact and % of population fuel poverty	Wider Determinants of Health	<ul style="list-style-type: none"> <li>• Decreased CO2 emissions</li> <li>• Decreased carbon impact</li> <li>• Reduction in those experiencing fuel poverty</li> <li>• Increased climate change adaptation activities and awareness</li> <li>• Better health outcomes for those impacted by climate change events i.e. heat waves</li> </ul>
	Analysis of impact of climate change on individuals for targeted intervention e.g. for ill health during a heat wave	Input for project for delivery in future years	Wider Determinants of Health (potential to move out of here depending on output)	



Priority	Activity	Expected Output	Quadrant Alignment	Outcome Alignment
Respiratory	Expansion of smoking cessation campaigns across Partnership organisations	% smoking KPI, uptake in smoking cessation support	Our Health Behaviours & Lifestyles	<ul style="list-style-type: none"> <li>Improved uptake of and outcomes from health interventions</li> <li>Reduce premature mortality from respiratory disease</li> <li>Reduction in emergency admissions for respiratory disease (COPD and asthma)</li> <li>Reduction in outdoor air pollution</li> <li>Reduction in indoor pollution</li> <li>Reduction in harm from respiratory illness (hospital admissions, primary care attendances)</li> </ul>
	MECC training across partners	% training across partners	Places & Communities	
	Idling engine prevention, linked to safer and friendly environments outside schools	Air quality outside key areas i.e. schools, hospitals	Wider Determinants of Health	
	Using respiratory pathway as a lens to examine learning disability experience*	Input into future project to address inequalities	Integrated Health & Care	
Infants, Children & Young People	Project/analysis looks at adolescents aged 12-19 with 2 or more A&E attendances in the last 12 months but not known to have any LTCs (linked to PDP), focusing on injury prevention and mental health early intervention across partners	% of cohort attending A&E	Integrated Health & Care	<ul style="list-style-type: none"> <li>Increased early intervention for mental health issues and ACE's</li> <li>Ensuring voice of child is heard and respected – engagement in communities</li> <li>Prevention and early intervention to reduce escalation of mental health challenges</li> </ul>
	Working with Child Friendly Warwickshire to understand how best to add most value through that programme	Input into future projects, qualitative measures on experience of young people in SW particularly reflecting on impact of COVID (?)	Places & Communities	
	Pilot mental health first aiding training in schools	% training given, impact on local MH services	Wider Determinants of Health	

\* pending Place Partnership Board ratification

## Activities in progress

- The Place Plan has been scoped at a high level and discussions are underway regarding primary priorities and mobilisation of resource; one activity which has begun mobilising is the Tribe Project; following a success stakeholder workshop in March, a pilot in two early adopter areas is being planned to launch in September, following ratification of the proposed scope and cohorts with stakeholder focus groups in July
- NHSE/I and LGA sponsored Place Development Programme – South Warwickshire Place are nearing completion of this programme, which seeks to work with the Place to accelerate and embed adoption of Population Health Management across their ICS over a 20-week period. The programme is comprised of three modules: A - Ambition, Vision and Leadership; B - Governance, Functions & Finance; and C - PHM and Integrated Transformation and significant progress has been made in each of these areas over the course of the programme, namely submission of a business case to the ICS to undertake an intervention for a cohort of young people aged 12-19 with 2 or more A&E attendances, which has been developed jointly by modules B and C and features on the Place Plan; and development of an engagement session led by the voluntary and community sector to look at how the sector can be viewed as an equal partner in delivering for South Warwickshire Place going forwards. Finally, the peer review which accompanies the programme has been designed to focus on supporting Place in moving forward in delivery mode to enable us to achieve our Plan
- Health in all Policies (HiAP) – supported by the Warwickshire County Council Public Health team we are adopting a HiAP approach to improve the health and wellbeing of our residents by tackling inequalities in health. Following a successful workshop focusing on our Respiratory and Infants, Children and Young People priorities, we will be looking to deliver some of our key Plan activities through a HiAP led programme
- Discharge Integration Frontrunner programme – working with our colleagues across Warwickshire, we have submitted an application to be part of this NHSE/I programme which seeks to ensure that more people leave acute care and have the right support, in the right place, in a safe and timely manner. Coordinated at a Warwickshire Care Collaborative level, the programme will focus on developing a new discharge pathway with delivery across the 3 Places in Warwickshire and as such we expect it to be a key part of our delivery plans at South Warwickshire Place
- SW Place 3-Year Integrated Health and Care (IH&C) Transformation Plan - Real World Health (RwH) have been commissioned to work with South Warwickshire Place partners to produce a 3-year Place IH&C Transformation Plan. Stage 1, which involves sharing acute and community, primary care, mental health and Local Authority pseudonymised data with RwH for analysis and reporting high-level potential opportunities for transforming services across Place, is underway and the agreed outputs of this analysis will feature on a future iteration of the SW Place Plan

## Appendix

### Kings Fund Population Health Model Descriptors (taken from Kings Fund 'A vision for population health')

- There is now a wealth of evidence that the **wider determinants of health** are the most important driver of health. In addition to income and wealth, these determinants include education, housing, transport and leisure
- **Our health behaviours and lifestyles** are the second most important driver of health. They include smoking, alcohol consumption, diet and exercise. For example, while reductions in smoking have been a key factor in rising life expectancy since the 1950s, obesity rates have increased and now pose a significant threat to health outcomes.
- There is now increasing recognition of the key role that **places and communities** play in our health. For example, our local environment is an important influence on our health behaviours, while there is strong evidence of the impact of social relationships and community networks, including on mental health.
- Recent years have seen a strong focus on developing an **integrated health and care system**. This reflects the growing number of patients with multiple long-term conditions and the need to integrate health and care services around their needs rather than within organisational silos.



## South Warwickshire Place Governance

The priorities in South Warwickshire Place have been aligned to the Population Health Management approach, this directly support the ICS aim of looking to improve outcomes in population health through the foundations of Place-based Partnerships.

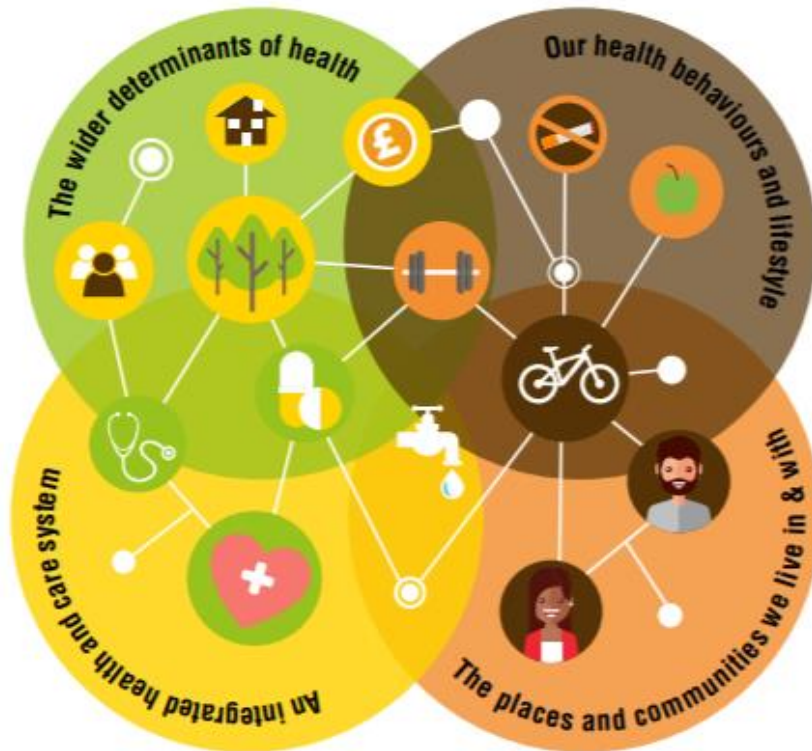
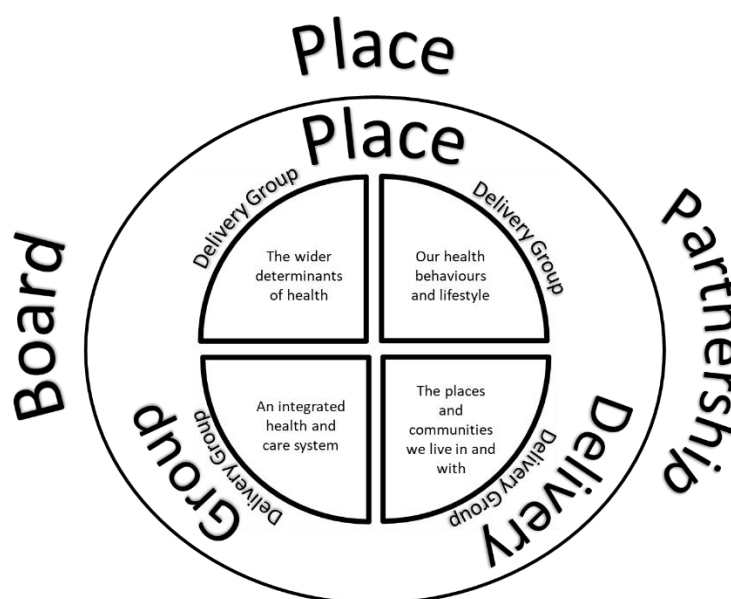


Figure 2: Population health model (Kings Fund, 2019)

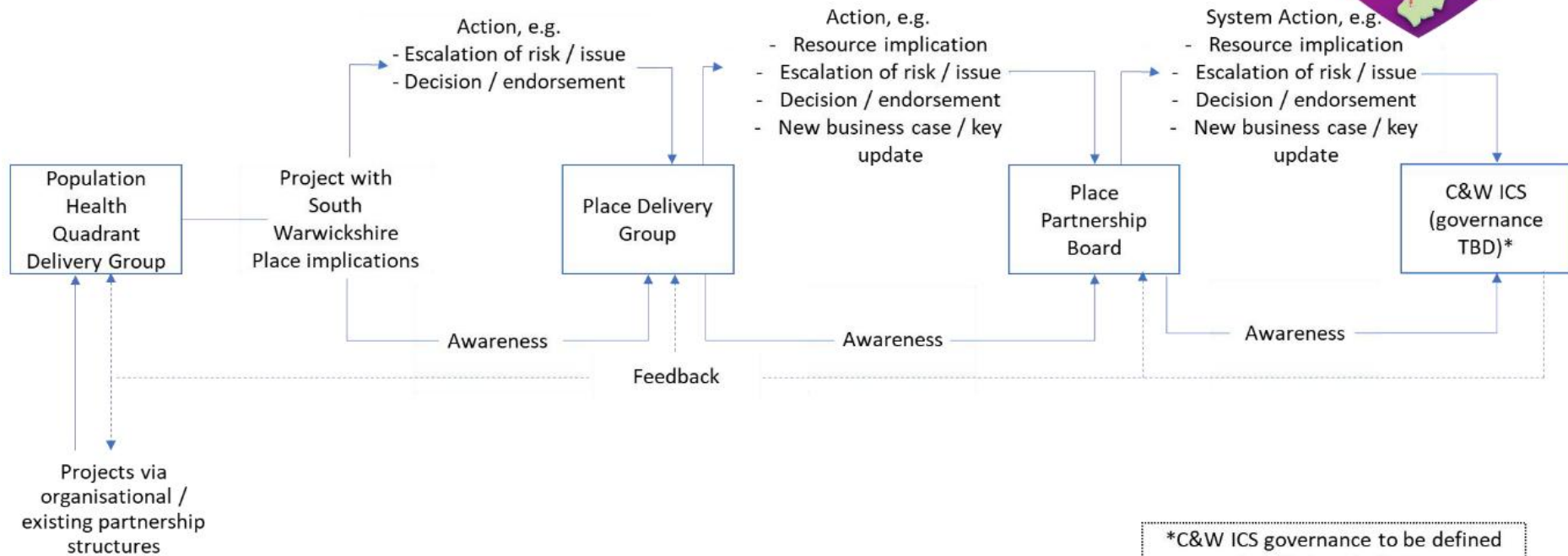
The governance model is as follows:



Group	Purpose	Who Involved? (typically)*
(Population Health Quadrant) Delivery Group	Drive the delivery of the Place Plan objectives aligned to the relevant Population Health outcome, including recognising where risks and decisions need to be elevated to PDG.	Wider determinants of health quadrants to be led by a Councillor; Integrated Health and Care quadrant to be led by SWFT NED. All delivery leads will attend along with representation from partners across each group as per their interests and responsibilities
South Warwickshire Place Delivery Group (PDG)	Oversee the delivery of the South Warwickshire Place Plan programme against agreed milestones and outcomes including recognising interdependencies, resolving roadblocks and align decisions required from PPB. The group will also set the agenda for PPB.	Joint Chairs Director of Development at South Warwickshire NHS Foundation Trust and Associate Director of Public Health, Warwickshire County Council & South Warwickshire CCG, attended by Place Programme Manager, representatives from all Partner organisations and a Senior Executive Officer from each Population Health Delivery Group
South Warwickshire Place Partnership Board (PPB)	Holds overall accountability for South Warwickshire Place Plan; will set policy, and make any decisions relating to Place; report into Warwickshire Health and Wellbeing Board and other forums to be defined by the Coventry and Warwickshire ICS.	Joint Chairs Chris Elliott (Warwick District Council) and Anne Coyle (SWFT) – to be reviewed prior to the start of each financial year; attended by representative with decision making authority from all partner organisations

\*Please see group Terms of Reference for membership of each group

# South Warwickshire Place Governance



\*C&W ICS governance to be defined but likely to include:

- Health & Wellbeing Boards
- Warwickshire Care Collaborative
- C&W Integrated Care Board