# Appendix 2

# Internal Audit Progress 2019/20: Quarter 3

# Analysis of Performance

#### <u> Time Spent: Audit Plan – Planned Vs Actual</u>

| ACTIVITY  | ANNUAL<br>ALLOCATION<br>(DAYS) | PROFILE<br>ALLOCATION<br>(DAYS) | ACTUAL TO<br>DATE<br>(DAYS) | VARIATION<br>(DAYS) |
|---|--------------------------------|---------------------------------|-----------------------------|---------------------|
| Planned Audit Work                                    | 337.0                          | 252.7                           | 255.4                       | -2.7                |
| Other Time  |                                |                                 |                             |                     |
| Sundry audit advice                                   | 17.0                           | 12.8                            | 12.9                        | -0.1                |
| Special investigations (e.g.<br>Fraud/Irregularities) | 20.0                           | 15.0                            | 0.0                         | +15.0               |
| Corporate and departmental<br>Initiatives             | 28.0                           | 21.0                            | 18.2                        | +2.8                |
| Non-chargeable activities                             | 154.0                          | 115.5                           | 118.3                       | -2.8                |
| Leave and other absences                              | 120.0                          | 90.0                            | 101.5                       | -11.5               |
|   |                                |                                 |                             |                     |
| Total Other Time                                      | 339.0                          | 254.3                           | 250.9                       | +3.4                |
|   |                                |                                 |                             |                     |
| Total Time  | 676.0                          | 507.0                           | 506.3                       | +0.7                |
|   |                                |                                 |                             |                     |

# <u> Time spent: Assignments Completed – Planned Vs Actual</u>

| AUDIT ASSIGNMENT                                  | PLAN<br>(DAYS) | TIME<br>TAKEN<br>(DAYS) | UNDER (+)<br>/ OVER (-) |
|---|----------------|-------------------------|-------------------------|
| Corporate Governance                              | 5.0            | 5.5                     | -0.5                    |
| Planning Policy                                   | 10.0           | 9.4                     | +0.6                    |
| Sundry Debtors                                    | 10.0           | 10.7                    | -0.7                    |
| Treasury Management                               | 10.0           | 10.7                    | -0.7                    |
| Infrastructure Security and Resilience            | Contracted out |                         |                         |
| Information Systems Policies Contracted out       |                |                         |                         |
| Cloud Applications                                | Contracted out |                         |                         |
| Catering Concessions                              | 7.0            | 6.6                     | +0.4                    |
| Health and Safety Compliance of Council Buildings | 10.0           | 13.9                    | -3.9                    |
| Food Safety                                       | 10.0           | 10.2                    | -0.2                    |
| Homelessness and Housing Advice                   | 10.0           | 11.8                    | -1.8                    |
| Open Spaces                                       | 10.0           | 10.5                    | -0.5                    |

#### Explanation for variances greater than 2 days (unless within 20%):

**Health and Safety Compliance of Council Buildings** – This was a new audit, so the 'calculation' of the time required to undertake the audit was a best guess and this proved inadequate. There were also issues with getting information from some staff and one key

member of staff was off sick, so additional time was required to cover areas where he may have been able to provide more appropriate, and more timely, responses. In addition, he returned to work before the end of the audit, so some of these areas were revisited to ensure that the correct responses and documentation had been received.

| NO. OF AUDITS<br>PER AUDIT PLAN | PROFILED TARGET<br>COMPLETION |    | ACTUAL NO.<br>COMPLETED TO<br>DATE |      | VARIATION |      |
|---------------------------------|-------------------------------|----|------------------------------------|------|-----------|------|
|                                 | NO.                           | %  | NO.                                | %    | NO.       | %    |
| 40                              | 24                            | 60 | 23                                 | 57.5 | -1        | -4.2 |

## **Completion of Audit Plan: Target Vs Actual**