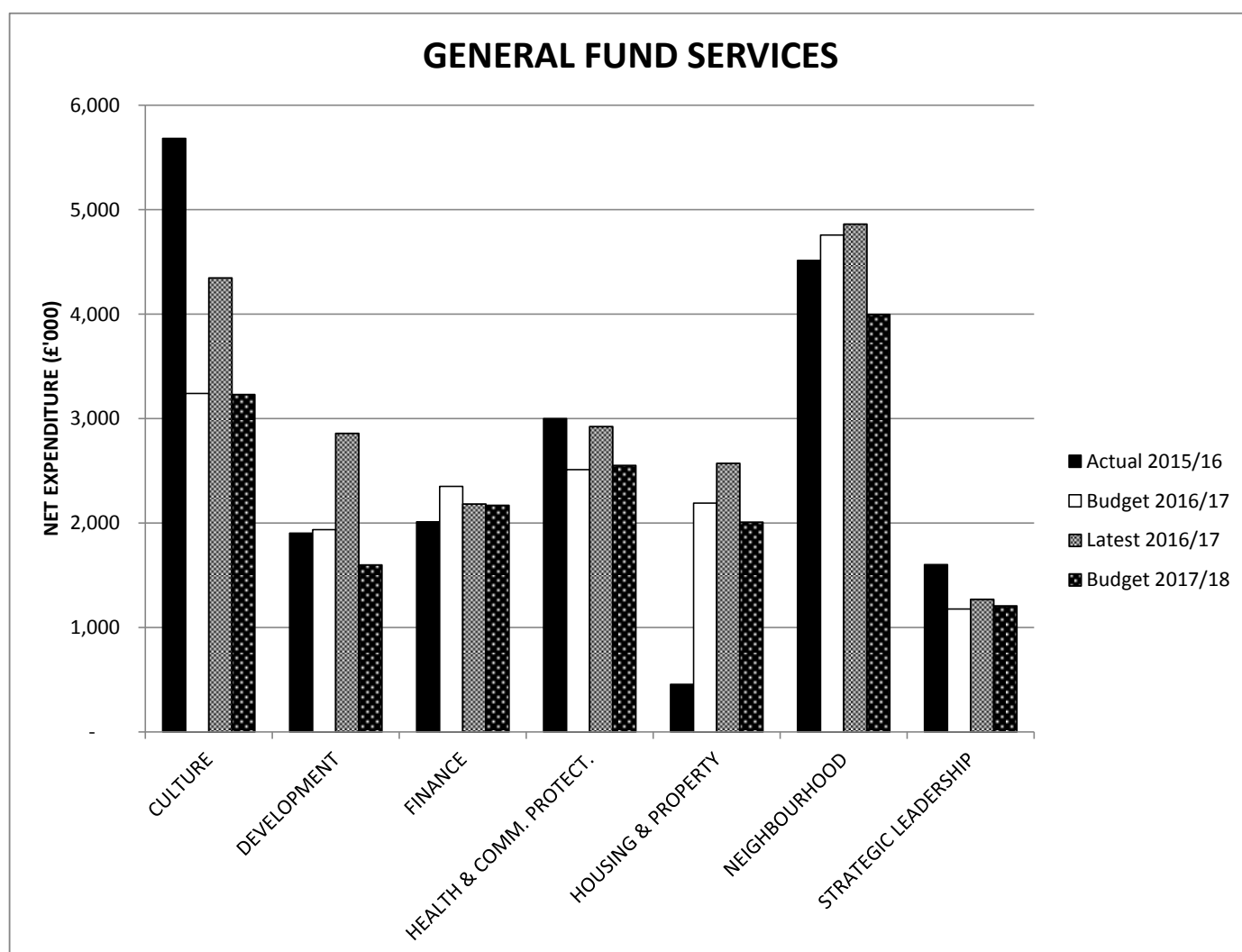
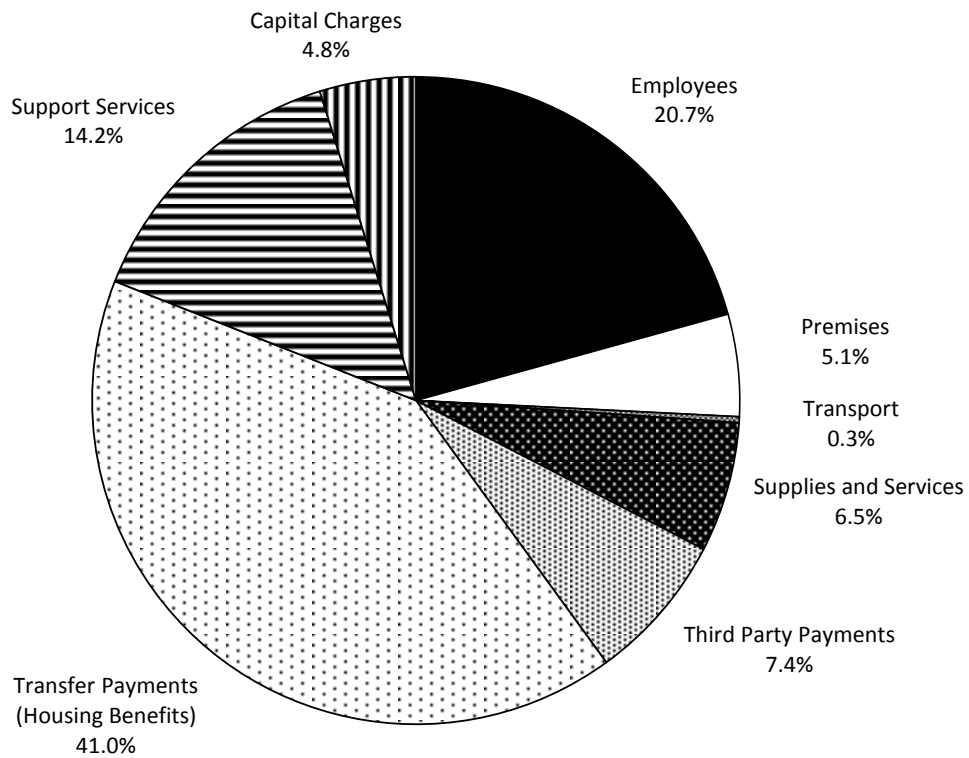


	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
CULTURAL SERVICES	5,682,140	3,240,200	4,347,900	3,229,900
DEVELOPMENT SERVICES	1,902,706	1,938,400	2,859,100	1,599,500
FINANCE	2,010,981	2,352,300	2,183,300	2,169,500
HEALTH & COMMUNITY PROTECTION	3,001,272	2,510,800	2,924,600	2,553,200
HOUSING & PROPERTY SERVICES	454,815	2,190,000	2,571,500	2,008,400
NEIGHBOURHOOD SERVICES	4,513,824	4,757,600	4,861,700	3,999,300
STRATEGIC LEADERSHIP	1,602,189	1,175,400	1,268,600	1,208,100
NET COST OF GENERAL FUND SERVICES	19,167,927	18,164,700	21,016,700	16,767,900
Replacement of Notional with Actual Cost of Capital				
- Deduct Notional Capital Financing Charges in Budgets	(5,185,150)	(3,629,700)	(4,634,300)	(3,374,500)
- Add Cost of Loan Repayments, Revenue Contributions and Interest paid	34,904	4,000	4,000	2,800
Revenue Contributions to Capital	1,830,203	466,100	546,000	538,100
Contributions to / (from) Reserves	1,259,670	(846,294)	(3,942,200)	(294,200)
Net External Investment Interest Received	(329,436)	(368,200)	(320,800)	(194,200)
IAS19 Adjustments	(988,535)	(1,011,400)	(565,300)	(602,900)
Accumulated Absences Account	6,891	-	-	-
Contributions to / (from) General Fund Balance	(293,724)	(75,400)	(307,100)	-
NET EXPENDITURE FOR DISTRICT PURPOSES	15,502,750	12,703,806	11,797,000	12,843,000
Less: Revenue Support Grant	(2,499,485)	(1,586,731)	(1,586,731)	(793,675)
Less: Business Rates Income	(3,718,387)	(876,500)	(139,000)	(3,829,000)
Less: General Grants:				
- Council Tax Freeze Grant	(82,070)	-	-	-
- Council Tax New Burdens	(23,430)	-	-	-
- New Homes Bonus	(1,622,900)	(2,257,600)	(2,257,600)	-
- Social Mobility Grant	(70,657)	-	-	-
- New Homes Bonus - Returned Funding	(10,137)	(10,000)	(10,000)	(10,000)
- Transition Grant	-	(39,600)	(39,600)	(39,600)
- Council Tax Annex Discount Grant	(1,699)	-	-	-
- Transparency Set-up Costs	(8,103)	-	-	-
Collection Fund (Surplus) / Deficit	-	(55,000)	(55,000)	-
(Savings Required) / Surplus	-	-	169,306	97,196
EXPENDITURE BOURNE BY COUNCIL TAX - WARWICK DISTRICT COUNCIL	7,465,882	7,878,375	7,878,375	8,267,921

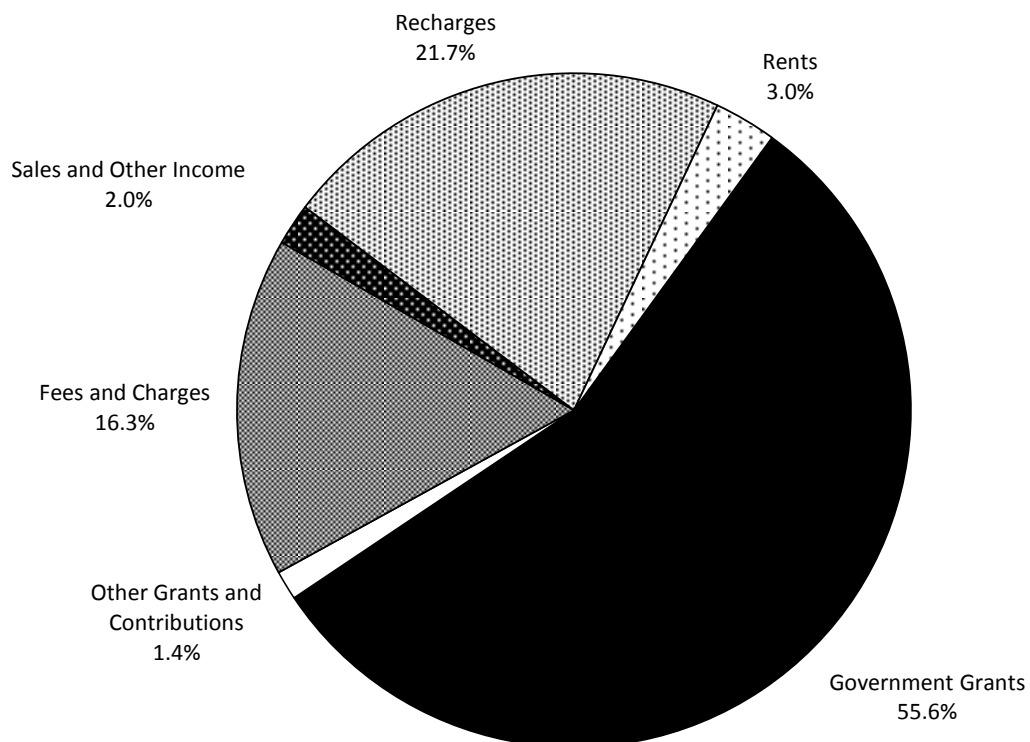


	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
EXPENDITURE:				
Employees	16,308,872	16,186,800	16,023,300	14,645,100
Premises	4,289,884	4,267,200	5,684,600	3,573,700
Transport	227,635	171,700	269,100	209,100
Supplies and Services	6,694,791	5,066,100	5,470,600	4,623,800
Third Party Payments	6,407,329	5,140,100	5,944,700	5,272,600
Transfer Payments (Housing Benefits)	30,430,017	29,949,200	28,966,900	28,969,500
Support Services	13,342,671	10,681,000	11,377,900	10,022,300
Capital Charges	5,185,151	3,629,700	4,634,300	3,374,500
TOTAL EXPENDITURE	82,886,350	75,091,800	78,371,400	70,690,600
INCOME:				
Government Grants	(31,457,400)	(30,896,200)	(30,103,600)	(29,964,900)
Other Grants and Contributions	(3,110,561)	(919,600)	(1,115,900)	(753,500)
Sales	(191,686)	(170,100)	(167,900)	(145,400)
Other Income	(1,430,445)	(1,018,200)	(928,500)	(925,300)
Fees and Charges	(10,660,843)	(9,984,200)	(10,336,300)	(8,789,300)
Rents	(1,455,647)	(1,482,300)	(1,555,200)	(1,613,200)
Recharges	(15,411,841)	(12,456,500)	(13,147,300)	(11,731,100)
TOTAL INCOME	(63,718,423)	(56,927,100)	(57,354,700)	(53,922,700)
NET COST OF GENERAL FUND SERVICES	19,167,927	18,164,700	21,016,700	16,767,900

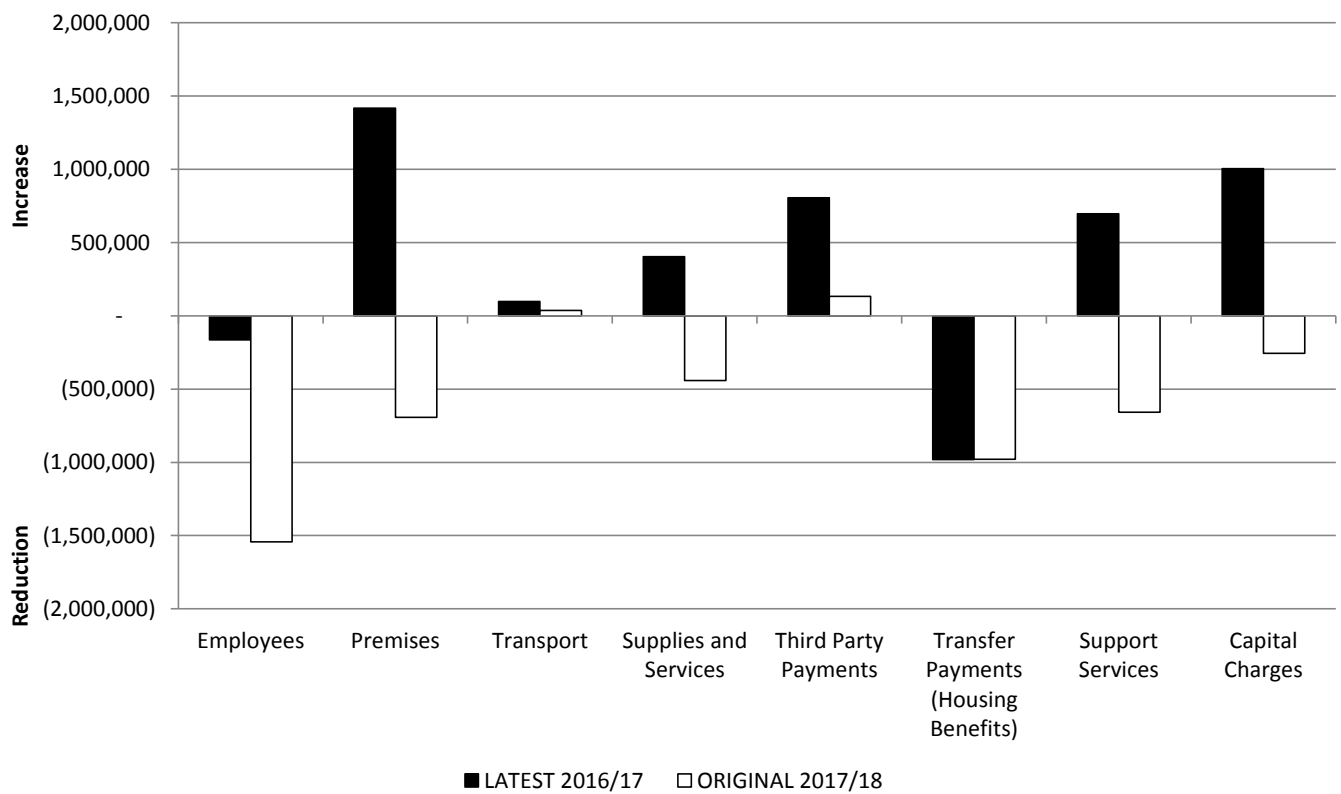
EXPENDITURE - 2017/18 BUDGETS



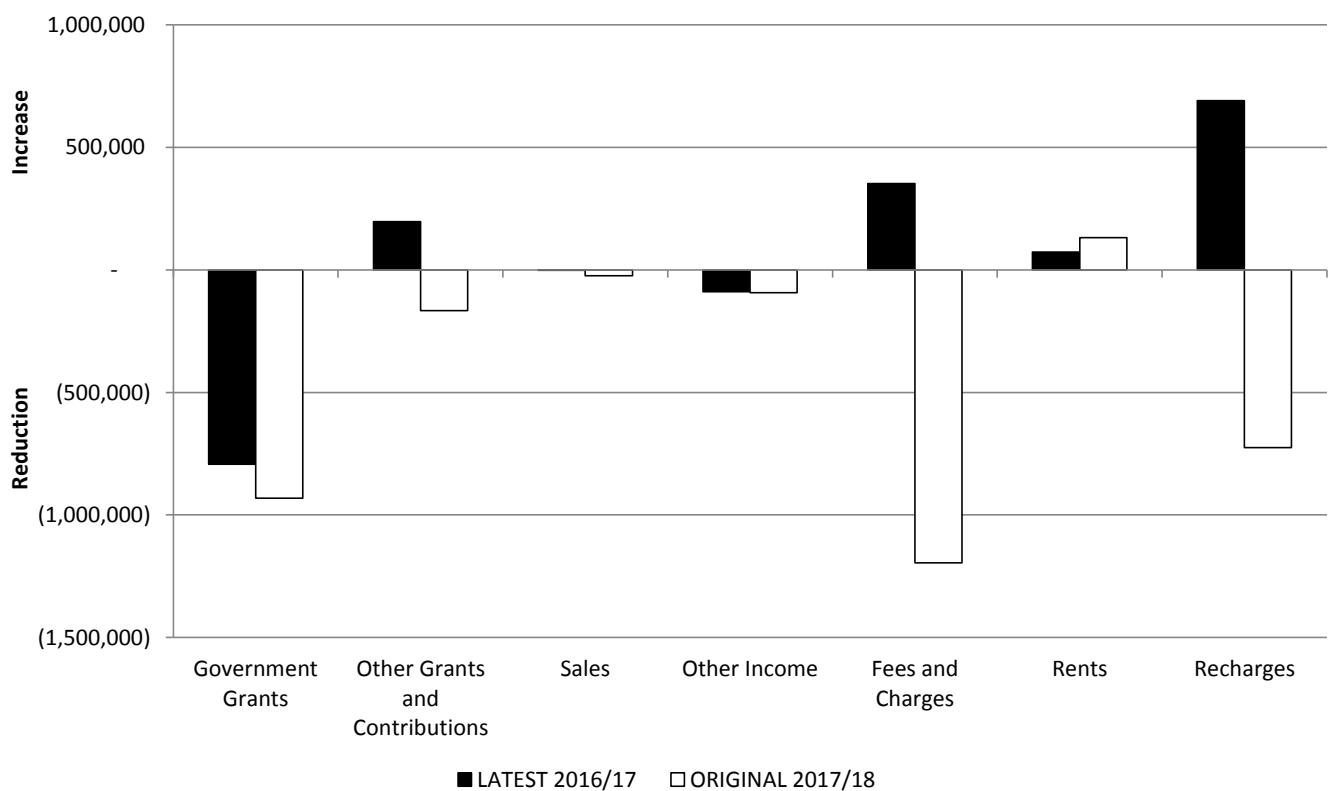
INCOME - 2017/18 BUDGETS



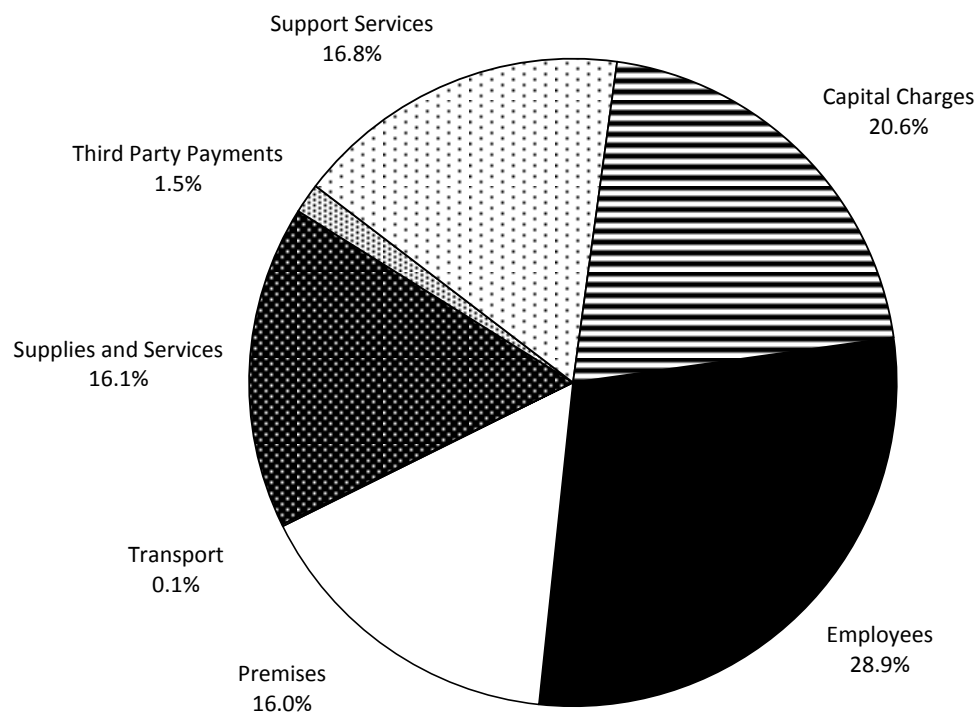
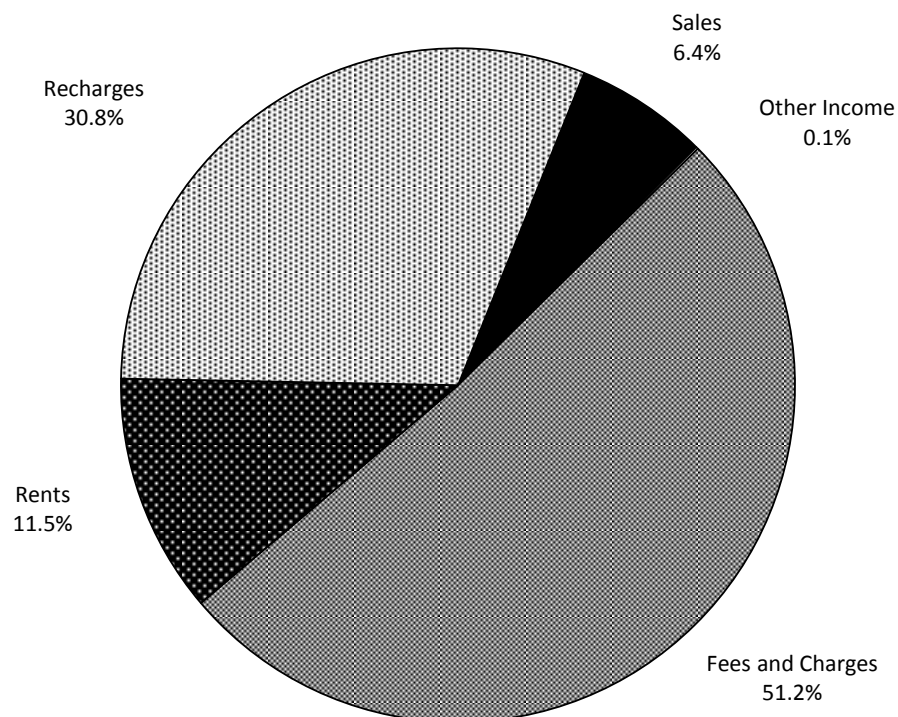
EXPENDITURE: CHANGE FROM 2016/17 ORIGINAL (£)



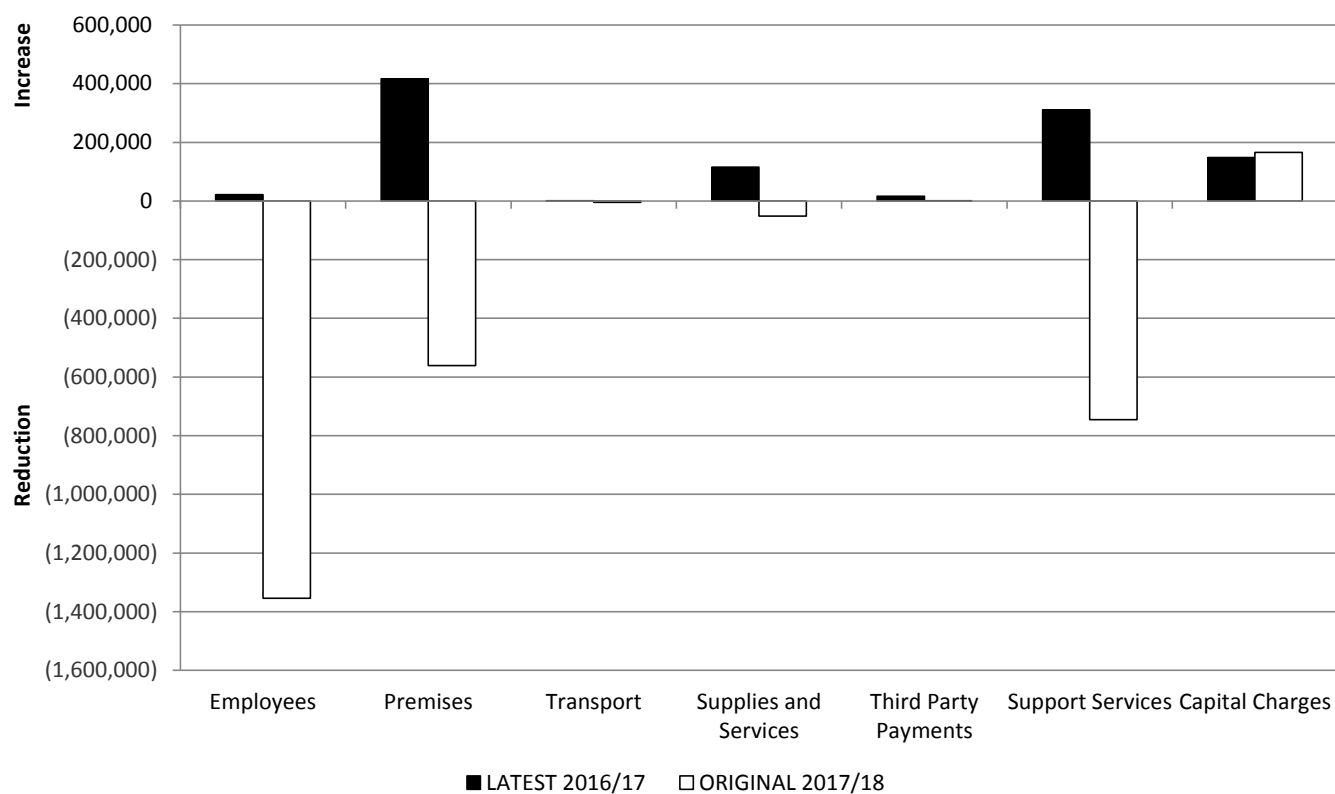
INCOME: CHANGE FROM 2016/17 ORIGINAL (£)



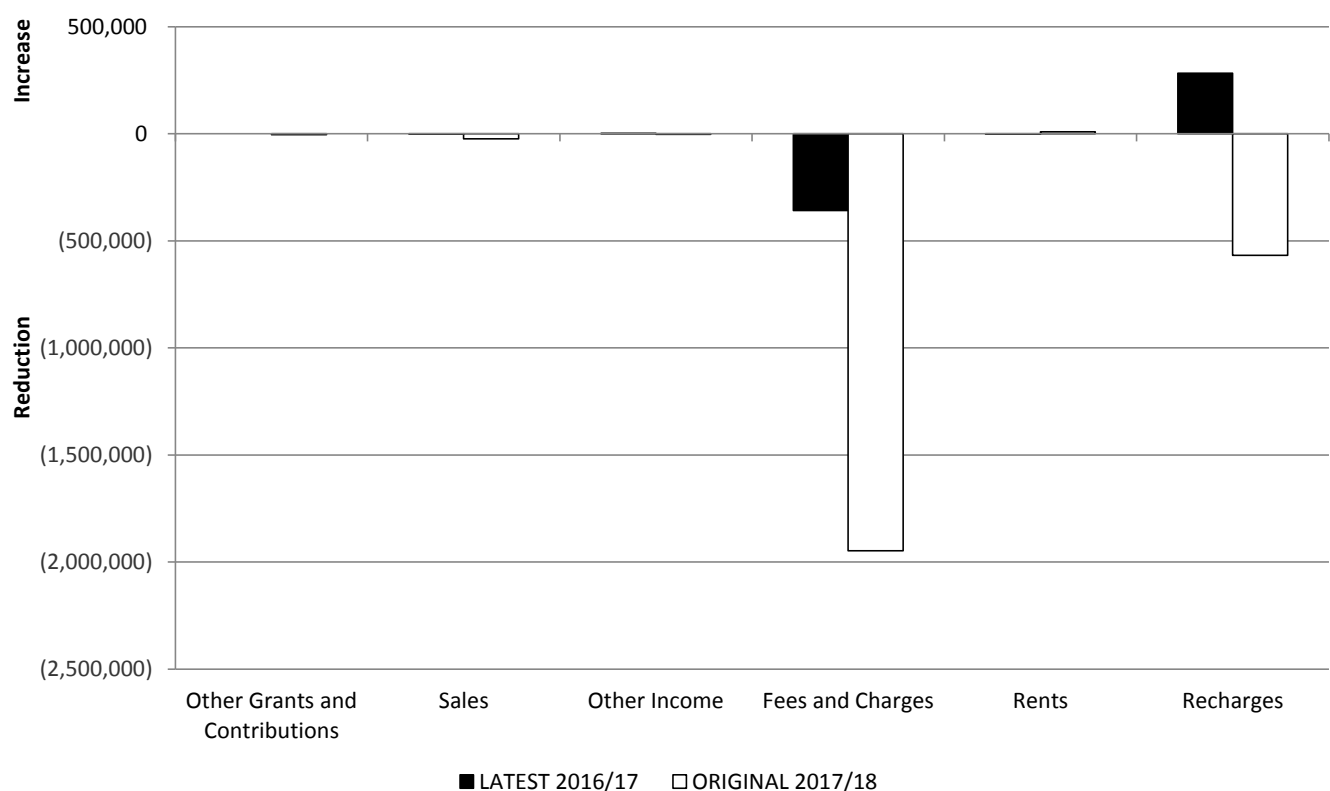
	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>CULTURAL SERVICES</u>				
S1270 GREEN SPACE DEVELOPMENT	-	100	-	-
S1275 GOLF COURSE	(544,186)	(4,600)	21,000	17,300
S1280 EDMONDSCOTE SPORTS TRACK	106,570	94,300	122,000	103,500
S1289 OPEN SPACES	164,104	204,900	222,900	189,900
S1295 LILLINGTON COMMUNITY CENTRE	4,790	3,300	5,100	6,000
S1297 CLIENT MONITORING TEAM	-	-	-	266,400
S1305 YOUTH SPORT DEVELOPMENT	150,400	133,200	135,900	114,900
S1310 CULTURAL SERVICES TECHNICAL SUPPORT TEAM	-	21,600	-	500
S1330 TOWN HALL FACILITIES	1,159,867	23,200	-	-
S1335 ROYAL SPA CENTRE	1,121,223	726,200	832,200	796,900
S1356 CATERING CONTRACT	(35,467)	(57,000)	(49,400)	(63,300)
S1365 SPORTS FACILITIES ADMIN	80	21,000	-	-
S1370 ST. NICHOLAS PARK LC	603,342	337,500	597,800	247,200
S1375 ABBEY FIELDS SP	435,101	358,000	419,300	160,000
S1380 NEWBOLD COMYN LC	491,332	302,400	790,700	399,900
S1385 CASTLE FARM RC	249,347	137,600	219,300	86,000
S1390 MYTON SCHOOL DUAL USE	19,378	34,000	14,900	6,600
S1400 MEADOW COMMUNITY SPORTS CENTRE	53,695	65,500	46,500	12,800
S1405 ROYAL PUMP ROOMS	1,702,564	839,000	969,700	885,300
TOTAL CULTURAL SERVICES	5,682,140	3,240,200	4,347,900	3,229,900
 <u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	2,955,181	2,873,600	2,895,500	1,519,800
Premises	1,599,323	1,400,000	1,816,100	838,700
Transport	7,825	9,600	9,700	5,600
Supplies and Services	1,132,248	896,200	1,011,200	844,600
Third Party Payments	334,687	79,700	96,400	81,100
Support Services	2,097,220	1,628,700	1,940,000	883,300
Capital Charges	2,674,328	919,700	1,067,900	1,085,800
TOTAL EXPENDITURE	10,800,812	7,807,500	8,836,800	5,258,900
 <u>INCOME:</u>				
Other Grants and Contributions	(33,533)	(4,600)	(4,600)	-
Sales	(174,977)	(154,200)	(152,200)	(129,700)
Other Income	(9,895)	(4,400)	(4,600)	(1,500)
Fees and Charges	(3,052,700)	(2,986,600)	(2,627,500)	(1,039,200)
Rents	(221,295)	(224,500)	(224,300)	(233,100)
Recharges	(1,626,272)	(1,193,000)	(1,475,700)	(625,500)
TOTAL INCOME	(5,118,672)	(4,567,300)	(4,488,900)	(2,029,000)
 NET COST OF GENERAL FUND SERVICES	 5,682,140	 3,240,200	 4,347,900	 3,229,900

EXPENDITURE - 2017/18 BUDGETS**INCOME - 2017/18 BUDGETS**

EXPENDITURE: CHANGE FROM 2016/17 ORIGINAL (£)



INCOME: CHANGE FROM 2016/17 ORIGINAL (£)



CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1270 GREEN SPACE DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Premises	-	100	-	-
	<u>-</u>	<u>100</u>	<u>-</u>	<u>-</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	<u>-</u>	<u>100</u>	<u>-</u>	<u>-</u>

S1275 GOLF COURSE

DIRECT EXPENDITURE				
Premises	12,995	6,500	9,700	10,200
Third Party Payments	528	-	-	-
	<u>13,523</u>	<u>6,500</u>	<u>9,700</u>	<u>10,200</u>
TOTAL DIRECT EXPENDITURE	<u>13,523</u>	<u>6,500</u>	<u>9,700</u>	<u>10,200</u>
DIRECT INCOME				
Rents	(22,589)	(24,000)	(24,000)	(24,000)
	<u>(22,589)</u>	<u>(24,000)</u>	<u>(24,000)</u>	<u>(24,000)</u>
TOTAL DIRECT INCOME	<u>(22,589)</u>	<u>(24,000)</u>	<u>(24,000)</u>	<u>(24,000)</u>
NET DIRECT (INCOME) / EXPENDITURE	<u>(9,066)</u>	<u>(17,500)</u>	<u>(14,300)</u>	<u>(13,800)</u>
Support Services	23,121	12,400	19,300	15,100
Capital Charges	(558,241)	500	16,000	16,000
	<u>(544,186)</u>	<u>(4,600)</u>	<u>21,000</u>	<u>17,300</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	<u>(544,186)</u>	<u>(4,600)</u>	<u>21,000</u>	<u>17,300</u>

Variations:**Capital Charges:**

Increased depreciation charges based on 2015/16 valuation

15,500

15,500

CULTURAL SERVICES**S1280 EDMONDSCOTE SPORTS TRACK**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT EXPENDITURE				
Premises	12,821	12,500	24,300	13,100
Supplies and Services	1,076	1,500	1,500	1,500
Third Party Payments	7,581	11,700	11,700	11,800
TOTAL DIRECT EXPENDITURE	21,478	25,700	37,500	26,400
DIRECT INCOME				
Fees and Charges	(17,272)	(15,500)	(15,700)	(15,900)
Rents	(244)	(200)	(200)	(200)
TOTAL DIRECT INCOME	(17,516)	(15,700)	(15,900)	(16,100)
NET DIRECT (INCOME) / EXPENDITURE	3,962	10,000	21,600	10,300
Support Services	33,058	18,900	24,300	16,000
Capital Charges	69,550	65,400	76,100	77,200
NET (INCOME) / EXPENDITURE TO SUMMARY	106,570	94,300	122,000	103,500

Variations:Premises:

Revised Repairs and Maintenance programme

11,000

-

Capital Charges:

Increased depreciation charges based on 2015/16 valuation

10,700

11,800

CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1289 OPEN SPACES</u>				
DIRECT EXPENDITURE				
Premises	183,509	96,500	150,900	121,600
Transport	-	-	300	300
Supplies and Services	39,511	52,000	6,700	6,700
Third Party Payments	53,210	51,700	51,700	52,100
TOTAL DIRECT EXPENDITURE	276,230	200,200	209,600	180,700
DIRECT INCOME				
Fees and Charges	(21,472)	(23,700)	(29,700)	(30,400)
Rents	(14,800)	(15,100)	(14,900)	(14,900)
TOTAL DIRECT INCOME	(36,272)	(38,800)	(44,600)	(45,300)
NET DIRECT (INCOME) / EXPENDITURE	239,958	161,400	165,000	135,400
Support Services	27,205	15,700	19,600	16,200
Capital Charges	(103,059)	27,800	38,300	38,300
NET (INCOME) / EXPENDITURE TO SUMMARY	164,104	204,900	222,900	189,900

Variations:Premises:

Increased cost of electricity	12,700	14,500
Revised Repairs and Maintenance programme	32,000	-

Supplies and Services:

Bowls Championships transferred to Neighbourhood Services	(48,300)	(48,300)
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Capital Charges:

Increased depreciation charges based on 2015/16 valuation	10,500	10,500
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CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1295 LILLINGTON COMMUNITY CENTRE</u>				
DIRECT EXPENDITURE				
Employees	2,873	4,200	4,200	4,200
Premises	2,944	2,600	2,800	2,700
Supplies and Services	269	200	200	200
TOTAL DIRECT EXPENDITURE	6,086	7,000	7,200	7,100
DIRECT INCOME				
Rents	(5,535)	(6,100)	(6,100)	(6,100)
TOTAL DIRECT INCOME	(5,535)	(6,100)	(6,100)	(6,100)
NET DIRECT (INCOME) / EXPENDITURE	551	900	1,100	1,000
Support Services	1,899	1,000	1,700	2,700
Capital Charges	2,340	1,400	2,300	2,300
NET (INCOME) / EXPENDITURE TO SUMMARY	4,790	3,300	5,100	6,000

S1297 CLIENT MONITORING TEAM

DIRECT EXPENDITURE				
Employees	-	-	-	165,100
Transport	-	-	-	1,400
Supplies and Services	-	-	-	11,200
TOTAL DIRECT EXPENDITURE	-	-	-	177,700
Support Services	-	-	-	88,700
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	266,400

Variations:

New cost centre following transfer of Leisure Centres

CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1305 YOUTH SPORT DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	42,358	45,000	42,500	11,500
Transport	673	2,300	2,200	2,100
Supplies and Services	35,237	33,400	34,800	33,400
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TOTAL DIRECT EXPENDITURE	78,268	80,700	79,500	47,000
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DIRECT INCOME				
Fees and Charges	(887)	(1,500)	(1,500)	(1,500)
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TOTAL DIRECT INCOME	(887)	(1,500)	(1,500)	(1,500)
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NET DIRECT (INCOME) / EXPENDITURE	77,381	79,200	78,000	45,500
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Support Services	73,019	54,000	57,900	69,400
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NET (INCOME) / EXPENDITURE TO SUMMARY	150,400	133,200	135,900	114,900
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Variations:**Employees:**

Staff transferred to new Client Monitoring Team	-	(32,700)
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Support Services:

Changes in allocations	-	15,400
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CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1310 CULTURAL SERVICES TECHNICAL SUPPORT TEAM</u>				
DIRECT EXPENDITURE				
Employees	196,005	197,600	166,400	84,900
Premises	3	-	-	-
Transport	628	900	800	-
Supplies and Services	12,373	8,100	8,100	-
Third Party Payments	428	-	-	-
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TOTAL DIRECT EXPENDITURE	209,437	206,600	175,300	84,900
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DIRECT INCOME				
Other Income	(4,559)	-	-	-
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TOTAL DIRECT INCOME	(4,559)	-	-	-
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NET DIRECT (INCOME) / EXPENDITURE	204,878	206,600	175,300	84,900
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Support Services	60,024	72,700	69,400	(3,900)
Recharges	(264,902)	(257,700)	(244,700)	(80,500)
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NET (INCOME) / EXPENDITURE TO SUMMARY	-	21,600	-	500
	<hr/>	<hr/>	<hr/>	<hr/>

Variations:**Employees:**

Staff transferred to new Client Monitoring Team / restructure (16,000) (112,200)

Support Services:

Revised allocations - (76,600)

Recharges:

Change in costs to be reallocated 13,000 177,200

CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1330 TOWN HALL FACILITIES</u>				
DIRECT EXPENDITURE				
Employees	170,635	168,600	165,600	169,700
Premises	118,280	114,400	178,100	125,100
Transport	163	-	-	-
Supplies and Services	12,573	13,000	12,900	12,900
Third Party Payments	1,884	1,200	1,200	1,200
TOTAL DIRECT EXPENDITURE	303,535	297,200	357,800	308,900
DIRECT INCOME				
Fees and Charges	(76,666)	(87,300)	(77,500)	(87,300)
Rents	(26,702)	(27,400)	(27,400)	(27,400)
TOTAL DIRECT INCOME	(103,368)	(114,700)	(104,900)	(114,700)
NET DIRECT (INCOME) / EXPENDITURE	200,167	182,500	252,900	194,200
Support Services	169,188	102,500	220,200	167,200
Capital Charges	1,245,804	56,200	70,800	70,800
Recharges	(455,292)	(318,000)	(543,900)	(432,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	1,159,867	23,200	-	-

Variations:**Premises:**

Increased utility costs	8,600	10,600
Revised Repairs and Maintenance programme	55,400	-

Support Services:

Revised allocations	117,700	64,700
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Capital Charges:

Increased depreciation charges based on 2015/16 valuation	14,600	14,600
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Recharges:

Change in costs to be reallocated	(225,900)	(114,200)
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CULTURAL SERVICES**S1335 ROYAL SPA CENTRE**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT EXPENDITURE				
Employees	475,825	442,000	445,000	443,800
Premises	130,998	139,200	207,700	149,300
Transport	530	300	700	300
Supplies and Services	741,384	559,700	676,700	677,000
Third Party Payments	1,468	4,200	4,200	4,200
TOTAL DIRECT EXPENDITURE	1,350,205	1,145,400	1,334,300	1,274,600
DIRECT INCOME				
Sales	(144,499)	(126,600)	(126,600)	(126,600)
Fees and Charges	(816,274)	(636,800)	(763,800)	(764,800)
TOTAL DIRECT INCOME	(960,773)	(763,400)	(890,400)	(891,400)
NET DIRECT (INCOME) / EXPENDITURE	389,432	382,000	443,900	383,200
Support Services	218,942	185,000	208,200	204,100
Capital Charges	512,849	159,200	180,100	209,600
NET (INCOME) / EXPENDITURE TO SUMMARY	1,121,223	726,200	832,200	796,900

Variations:**Premises:**

Increased utility costs	8,700	10,000
Revised Repairs and Maintenance programme	59,700	-

Supplies and Services:

Increased non-WDC Artist Fees	117,500	117,500
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Fees and Charges:

Increased fee income	(127,000)	(128,000)
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Support Services:

Revised allocations	23,200	19,100
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Capital Charges:

Increased depreciation charges based on 2015/16 valuation	20,900	50,400
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CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1356 CATERING CONTRACT</u>				
DIRECT EXPENDITURE				
Premises	26,323	22,400	23,400	24,000
Supplies and Services	2,167	-	-	-
Third Party Payments	114	3,400	3,400	3,400
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	28,604	25,800	26,800	27,400
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
DIRECT INCOME				
Rents	(73,808)	(82,800)	(82,800)	(95,900)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT INCOME	(73,808)	(82,800)	(82,800)	(95,900)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET DIRECT (INCOME) / EXPENDITURE	(45,204)	(57,000)	(56,000)	(68,500)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Support Services	9,737	-	6,600	5,200
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	(35,467)	(57,000)	(49,400)	(63,300)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Variations:Rents:

Rent increases	-	(13,100)
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CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1365 SPORTS FACILITIES ADMIN</u>				
DIRECT EXPENDITURE				
Employees	180,926	175,000	205,500	79,500
Premises	-	35,700	38,700	-
Transport	3,623	4,500	4,200	-
Supplies and Services	36,813	32,300	32,300	-
Third Party Payments	268,086	4,100	23,100	5,000
TOTAL DIRECT EXPENDITURE	489,448	251,600	303,800	84,500
Support Services	384,890	354,800	351,300	9,000
Capital Charges	29,120	29,200	29,300	16,600
Recharges	(903,378)	(614,600)	(684,400)	(110,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	80	21,000	-	-

Variations:

2017/18: Effects of privatisation of Leisure Centre Management

Employees:

Sports and Leisure Options Appraisal temporary staff 50,800 25,000

Third Party Payments:

Sports and Leisure Options Appraisal legal costs 14,000 -

Support Services:

Revised allocations (3,500) (345,800)

Capital Charges:

Change in depreciation charges based on 2015/16 valuation - (12,600)

Recharges:

Change in costs to be reallocated (69,800) 504,500

CULTURAL SERVICES**S1370 ST. NICHOLAS PARK LC**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT EXPENDITURE				
Employees	425,115	421,400	454,900	62,600
Premises	287,541	222,300	255,400	38,900
Supplies and Services	25,567	26,900	26,900	2,800
Third Party Payments	495	1,400	200	1,400
TOTAL DIRECT EXPENDITURE	738,718	672,000	737,400	105,700
DIRECT INCOME				
Sales	(4,352)	(7,100)	(5,600)	(200)
Other Income	(750)	(900)	(800)	-
Fees and Charges	(566,443)	(624,600)	(533,700)	(38,200)
Rents	(7,456)	(2,400)	(2,400)	(400)
TOTAL DIRECT INCOME	(579,001)	(635,000)	(542,500)	(38,800)
NET DIRECT (INCOME) / EXPENDITURE	159,717	37,000	194,900	66,900
Support Services	304,775	166,200	260,700	38,100
Capital Charges	138,850	134,300	142,200	142,200
NET (INCOME) / EXPENDITURE TO SUMMARY	603,342	337,500	597,800	247,200

Variations:

2017/18: Effects of privatisation of Leisure Centre Management

Employees:

Regrades and back dated underpayments	30,000	-
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Premises:

Increased utility costs	18,900	-
Revised Repairs and Maintenance programme	14,200	-

Fees and Charges:

Business Interruption: reduced fee income during improvement works	90,900	-
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Support Services:

Revised allocations	94,500	-
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CULTURAL SERVICES**S1375 ABBEY FIELDS SP**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT EXPENDITURE				
Employees	272,014	298,200	294,000	49,700
Premises	183,493	136,900	178,400	38,300
Supplies and Services	19,504	20,600	20,600	3,200
Third Party Payments	248	300	300	300
TOTAL DIRECT EXPENDITURE	475,259	456,000	493,300	91,500
DIRECT INCOME				
Sales	(4,241)	(6,200)	(6,200)	(1,000)
Other Income	(524)	(900)	(900)	(100)
Fees and Charges	(255,706)	(278,500)	(278,500)	(46,400)
Rents	(2,011)	(2,000)	(2,000)	(300)
TOTAL DIRECT INCOME	(262,482)	(287,600)	(287,600)	(47,800)
NET DIRECT (INCOME) / EXPENDITURE	212,777	168,400	205,700	43,700
Support Services	129,657	97,100	112,800	15,500
Capital Charges	92,667	92,500	100,800	100,800
NET (INCOME) / EXPENDITURE TO SUMMARY	435,101	358,000	419,300	160,000

Variations:

2017/18: Effects of privatisation of Leisure Centre Management

Premises:

Increased utility costs	12,300	-
Revised Repairs and Maintenance programme	29,300	-

Fees and Charges:

Reduced fee income during improvement works business interruption	90,900	-
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Support Services:

Revised allocations	15,700	-
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CULTURAL SERVICES**S1380 NEWBOLD COMYN LC**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT EXPENDITURE				
Employees	593,342	543,500	545,500	82,100
Premises	339,571	295,000	327,000	45,900
Supplies and Services	47,812	43,600	43,600	3,500
Third Party Payments	100	1,300	200	1,300
TOTAL DIRECT EXPENDITURE	980,825	883,400	916,300	132,800
DIRECT INCOME				
Sales	(15,651)	(12,300)	(11,800)	-
Other Income	(1,472)	(1,600)	(1,500)	-
Fees and Charges	(989,758)	(990,700)	(599,200)	-
TOTAL DIRECT INCOME	(1,006,881)	(1,004,600)	(612,500)	-
NET DIRECT (INCOME) / EXPENDITURE	(26,056)	(121,200)	303,800	132,800
Support Services	293,088	237,900	257,000	37,200
Capital Charges	224,300	185,700	229,900	229,900
NET (INCOME) / EXPENDITURE TO SUMMARY	491,332	302,400	790,700	399,900

Variations:

2017/18: Effects of privatisation of Leisure Centre Management

Premises:

Increased utility costs	26,100	-
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Fees and Charges:

Reduced fee income during improvement works business interruption	391,500	-
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Support Services:

Revised allocations	19,100	-
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Capital Charges:

Change in depreciation charges based on 2015/16 valuation	44,200	44,200
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CULTURAL SERVICES**S1385 CASTLE FARM RC**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT EXPENDITURE				
Employees	158,273	136,000	138,900	23,400
Premises	73,942	74,300	102,800	27,100
Supplies and Services	9,456	8,400	8,400	1,300
Third Party Payments	-	400	400	400
TOTAL DIRECT EXPENDITURE	241,671	219,100	250,500	52,200
DIRECT INCOME				
Sales	-	(100)	(100)	-
Fees and Charges	(184,456)	(198,400)	(198,400)	(33,100)
Rents	2,186	(700)	(700)	(100)
TOTAL DIRECT INCOME	(182,270)	(199,200)	(199,200)	(33,200)
NET DIRECT (INCOME) / EXPENDITURE	59,401	19,900	51,300	19,000
Support Services	134,942	57,700	117,300	16,300
Capital Charges	55,004	60,000	50,700	50,700
NET (INCOME) / EXPENDITURE TO SUMMARY	249,347	137,600	219,300	86,000

Variations:

2017/18: Effects of privatisation of Leisure Centre Management

Premises:

Revised Repairs and Maintenance programme 24,200 -

Support Services:

Revised allocations 59,600 -

Capital Charges:

Change in depreciation charges based on 2015/16 valuation (9,300) (9,300)

CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1390 MYTON SCHOOL DUAL USE</u>				
DIRECT EXPENDITURE				
Employees	36,295	47,500	46,800	7,900
Premises	14,864	12,400	13,300	2,300
Supplies and Services	1,290	1,700	1,700	300
TOTAL DIRECT EXPENDITURE	52,449	61,600	61,800	10,500
DIRECT INCOME				
Fees and Charges	(64,024)	(72,800)	(72,800)	(12,200)
TOTAL DIRECT INCOME	(64,024)	(72,800)	(72,800)	(12,200)
NET DIRECT (INCOME) / EXPENDITURE	(11,575)	(11,200)	(11,000)	(1,700)
Support Services	30,953	45,200	25,900	8,300
NET (INCOME) / EXPENDITURE TO SUMMARY	19,378	34,000	14,900	6,600

Variations:

2017/18: Effects of privatisation of Leisure Centre Management

Support Services:

Revised allocations	(19,300)	(36,900)
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S1400 MEADOW COMMUNITY SPORTS CENTRE

DIRECT EXPENDITURE				
Employees	67,106	64,800	63,400	10,800
Premises	15,262	14,800	14,800	2,500
Supplies and Services	2,970	3,300	3,300	600
TOTAL DIRECT EXPENDITURE	85,338	82,900	81,500	13,900
DIRECT INCOME				
Fees and Charges	(56,080)	(56,700)	(56,700)	(9,400)
TOTAL DIRECT INCOME	(56,080)	(56,700)	(56,700)	(9,400)
NET DIRECT (INCOME) / EXPENDITURE	29,258	26,200	24,800	4,500
Support Services	24,437	39,300	21,700	8,300
NET (INCOME) / EXPENDITURE TO SUMMARY	53,695	65,500	46,500	12,800

Variations:

2017/18: Effects of privatisation of Leisure Centre Management

Support Services:

Revised allocations	(17,600)	(31,000)
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CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1405 ROYAL PUMP ROOMS</u>				
DIRECT EXPENDITURE				
Employees	334,414	329,800	322,800	324,600
Premises	196,777	214,400	288,800	237,700
Transport	2,208	1,600	1,500	1,500
Supplies and Services	144,246	91,500	133,500	90,000
Third Party Payments	545	-	-	-
TOTAL DIRECT EXPENDITURE	678,190	637,300	746,600	653,800
DIRECT INCOME				
Other Grants and Contributions	(33,533)	(4,600)	(4,600)	-
Sales	(6,234)	(1,900)	(1,900)	(1,900)
Other Income	(2,590)	(1,000)	(1,400)	(1,400)
Fees and Charges	(3,662)	(100)	-	-
Rents	(70,336)	(63,800)	(63,800)	(63,800)
TOTAL DIRECT INCOME	(116,355)	(71,400)	(71,700)	(67,100)
NET DIRECT (INCOME) / EXPENDITURE	561,835	565,900	674,900	586,700
Support Services	178,285	168,300	166,100	169,900
Capital Charges	965,144	107,500	131,400	131,400
Recharges	(2,700)	(2,700)	(2,700)	(2,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	1,702,564	839,000	969,700	885,300

Variations:**Premises:**

Increased utility costs	19,600	22,500
Revised Repairs and Maintenance programme	54,400	-

Supplies and Services:

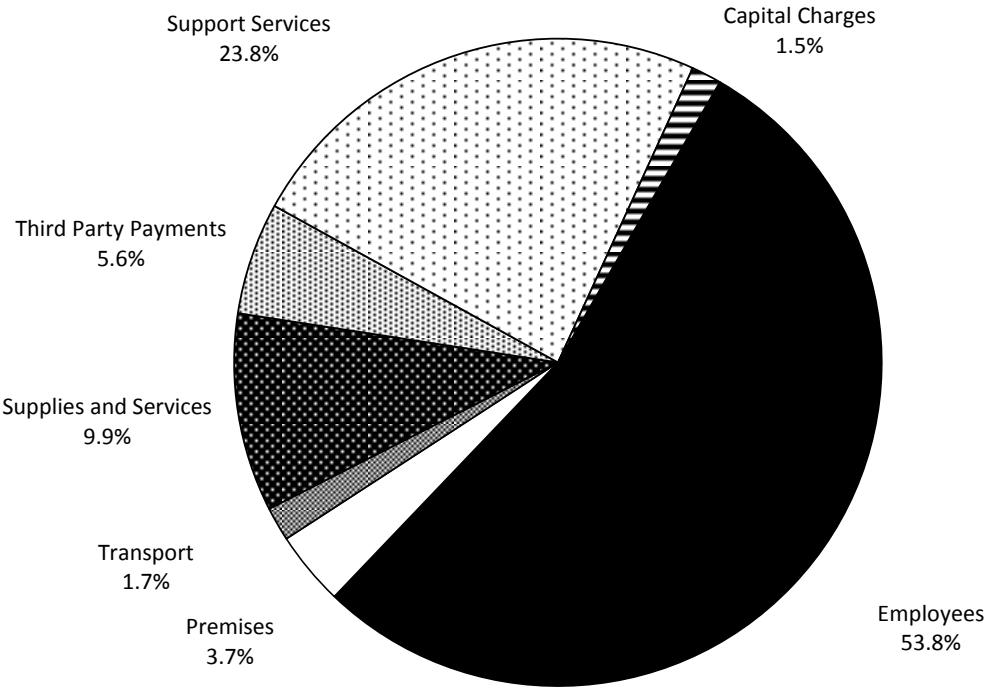
Externally funded Exhibits and Exhibitions	32,000	-
Arts Development Programme	9,100	-

Capital Charges:

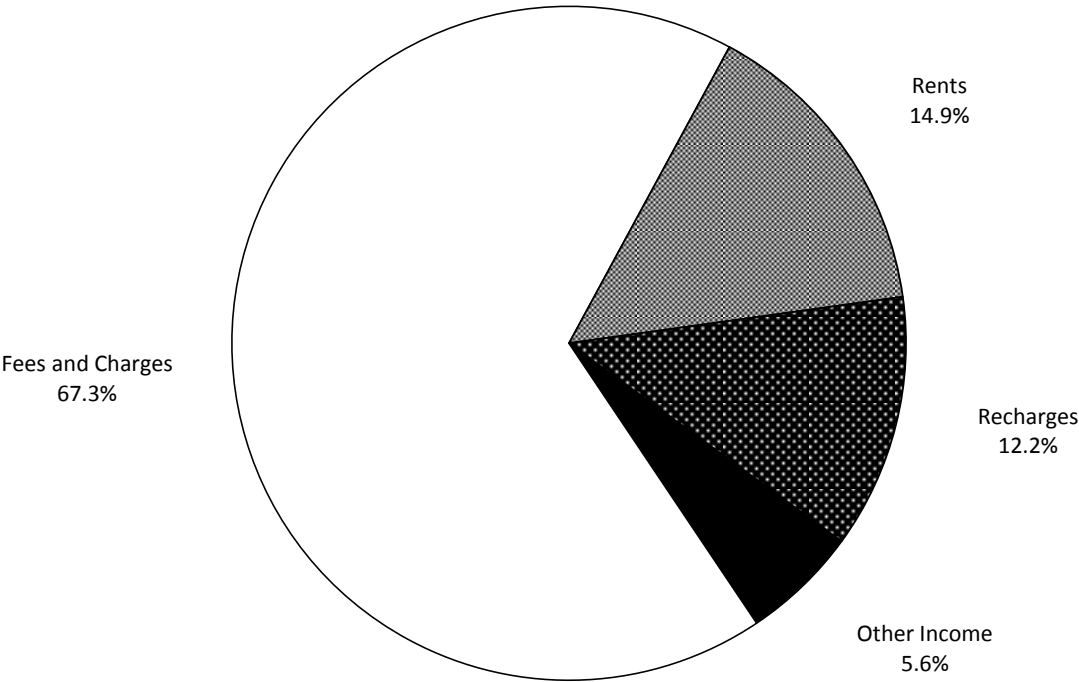
Increased depreciation charges based on 2015/16 valuation	23,900	23,900
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	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>DEVELOPMENT SERVICES</u>				
S1025 TCM - LEAMINGTON	49,288	49,000	-	-
S1030 TCM - KENILWORTH	50,126	50,800	-	-
S1035 CHRISTMAS ILLUMINATIONS	49,964	36,500	25,400	25,500
S1040 TCM - WARWICK	47,702	48,200	-	-
S1240 MARKETS	(16,464)	(20,400)	(29,900)	(30,600)
S1245 MOPS	17,506	8,400	17,300	13,100
S1289 OPEN SPACES	260,299	(40,500)	303,100	75,600
S2100 ORGANISATIONAL DEVELOPMENT	8	(40,200)	-	-
S3170 KENILWORTH PUBLIC SERVICE CENTRE	(24,805)	59,500	56,800	51,600
S3550 TOURISM	212,908	205,400	199,900	188,200
S3600 ECONOMIC DEVELOPMENT	189,515	81,600	953,100	143,500
S3650 ECONOMIC REGENERATION	140,529	142,200	82,600	80,200
S3660 ENTERPRISE DEVELOPMENT	42,486	12,400	21,700	24,600
S3676 26HT	(6,585)	(6,700)	(5,800)	(5,600)
S4510 DEVELOPMENT SERVICES MGT	-	(49,400)	-	-
S4540 DEVELOPMENT CONTROL	358,129	795,500	310,600	371,600
S4570 POLICY, PROJECTS & CONSERVATION	482,272	498,600	813,500	570,300
S4600 BUILDING CONTROL	151,275	171,700	206,900	186,600
S4840 LOCAL LAND CHARGES	(101,447)	(64,200)	(96,100)	(95,100)
TOTAL DEVELOPMENT SERVICES	1,902,706	1,938,400	2,859,100	1,599,500
 <u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	2,624,154	2,717,300	2,543,400	2,545,100
Premises	205,890	180,500	171,800	173,400
Transport	83,574	89,000	83,700	78,300
Supplies and Services	801,402	427,700	449,200	469,700
Third Party Payments	537,330	226,600	574,400	267,800
Support Services	2,261,545	1,352,900	1,186,400	1,124,800
Capital Charges	334,702	126,600	980,500	71,300
TOTAL EXPENDITURE	6,848,597	5,120,600	5,989,400	4,730,400
 <u>INCOME:</u>				
Government Grants	(192,608)	-	-	-
Other Grants and Contributions	(224,564)	(20,700)	(20,700)	(20,700)
Sales	(13,978)	(13,500)	(13,300)	(13,300)
Other Income	(166,399)	(144,100)	(141,500)	(141,500)
Fees and Charges	(2,288,939)	(1,712,400)	(2,125,600)	(2,105,900)
Rents	(454,576)	(471,600)	(444,700)	(466,600)
Recharges	(1,604,827)	(819,900)	(384,500)	(382,900)
TOTAL INCOME	(4,945,891)	(3,182,200)	(3,130,300)	(3,130,900)
 NET COST OF GENERAL FUND SERVICES	 1,902,706	 1,938,400	 2,859,100	 1,599,500

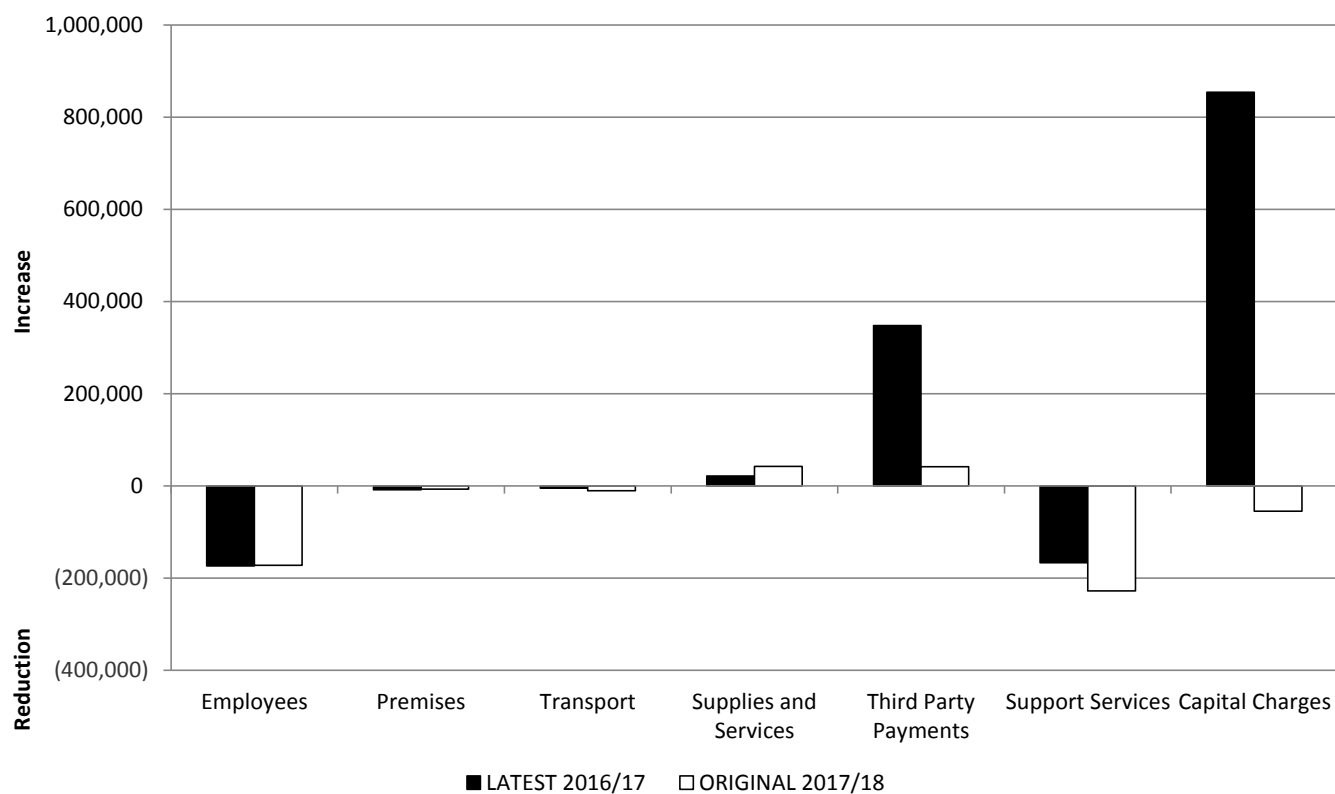
EXPENDITURE - 2017/18 BUDGETS



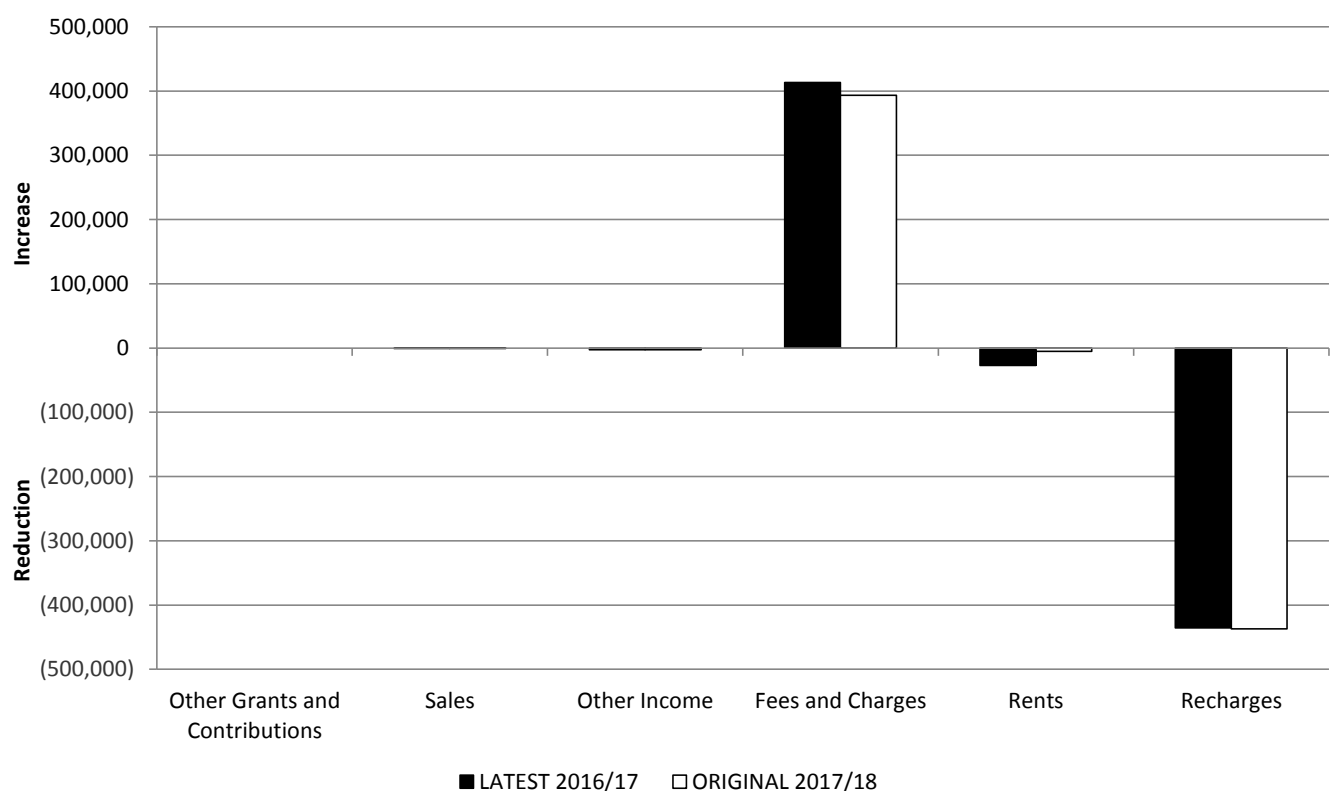
INCOME - 2017/18 BUDGETS



EXPENDITURE: CHANGE FROM 2016/17 ORIGINAL (£)



INCOME: CHANGE FROM 2016/17 ORIGINAL (£)



DEVELOPMENT SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1025 TCM - LEAMINGTON</u>				
DIRECT EXPENDITURE				
Employees	37,898	37,300	-	-
Transport	553	600	-	-
Supplies and Services	10,456	10,400	-	-
TOTAL DIRECT EXPENDITURE	48,907	48,300	-	-
DIRECT INCOME				
Other Grants and Contributions	(8,298)	(7,900)	-	-
TOTAL DIRECT INCOME	(8,298)	(7,900)	-	-
NET DIRECT (INCOME) / EXPENDITURE	40,609	40,400	-	-
Support Services	20,579	24,500	-	-
Recharges	(11,900)	(15,900)	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	49,288	49,000	-	-

Variations:

Development Services restructure - budgets transferred to Events Team in Open Spaces

S1030 TCM - KENILWORTH

DIRECT EXPENDITURE				
Employees	39,755	41,000	-	-
Transport	168	600	-	-
Supplies and Services	9,700	9,900	-	-
TOTAL DIRECT EXPENDITURE	49,623	51,500	-	-
DIRECT INCOME				
Other Grants and Contributions	(3,940)	(5,000)	-	-
Other Income	(115)	-	-	-
TOTAL DIRECT INCOME	(4,055)	(5,000)	-	-
NET DIRECT (INCOME) / EXPENDITURE	45,568	46,500	-	-
Support Services	20,758	22,100	-	-
Recharges	(16,200)	(17,800)	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	50,126	50,800	-	-

Variations:

Development Services restructure - budgets transferred to Events Team in Open Spaces

DEVELOPMENT SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1035 CHRISTMAS ILLUMINATIONS</u>				
DIRECT EXPENDITURE				
Premises	2,376	-	-	-
Supplies and Services	80,337	59,700	59,700	59,700
TOTAL DIRECT EXPENDITURE	82,713	59,700	59,700	59,700
DIRECT INCOME				
Other Income	(46,436)	(36,400)	(36,400)	(36,400)
TOTAL DIRECT INCOME	(46,436)	(36,400)	(36,400)	(36,400)
NET DIRECT (INCOME) / EXPENDITURE	36,277	23,300	23,300	23,300
Support Services	13,687	13,200	2,100	2,200
NET (INCOME) / EXPENDITURE TO SUMMARY	49,964	36,500	25,400	25,500

Variations:**Support Services:**

Revised allocations	(11,100)	(11,000)
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S1040 TCM - WARWICK

DIRECT EXPENDITURE				
Employees	40,949	41,600	-	-
Transport	865	600	-	-
Supplies and Services	12,403	10,000	-	-
TOTAL DIRECT EXPENDITURE	54,217	52,200	-	-
DIRECT INCOME				
Other Grants and Contributions	(6,500)	(6,300)	-	-
Other Income	(4,519)	-	-	-
TOTAL DIRECT INCOME	(11,019)	(6,300)	-	-
NET DIRECT (INCOME) / EXPENDITURE	43,198	45,900	-	-
Support Services	15,004	25,600	-	-
Recharges	(10,500)	(23,300)	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	47,702	48,200	-	-

Variations:

Development Services restructure - budgets transferred to Events Team in Open Spaces

DEVELOPMENT SERVICES**S1240 MARKETS**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT EXPENDITURE				
Premises	4,631	4,700	4,700	4,700
Supplies and Services	1,576	600	600	600
Third Party Payments	120	-	-	-
TOTAL DIRECT EXPENDITURE	6,327	5,300	5,300	5,300
DIRECT INCOME				
Rents	(30,792)	(37,000)	(37,000)	(37,000)
TOTAL DIRECT INCOME	(30,792)	(37,000)	(37,000)	(37,000)
NET DIRECT (INCOME) / EXPENDITURE	(24,465)	(31,700)	(31,700)	(31,700)
Support Services	8,001	11,300	1,800	1,100
NET (INCOME) / EXPENDITURE TO SUMMARY	(16,464)	(20,400)	(29,900)	(30,600)

Variations:Support Services:

Revised allocations	(9,500)	(10,200)
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S1245 MOPS

DIRECT EXPENDITURE				
Supplies and Services	1	-	-	-
Third Party Payments	7,339	10,700	10,700	10,700
TOTAL DIRECT EXPENDITURE	7,340	10,700	10,700	10,700
DIRECT INCOME				
Fees and Charges	(6,937)	(11,000)	(11,000)	(11,000)
TOTAL DIRECT INCOME	(6,937)	(11,000)	(11,000)	(11,000)
NET DIRECT (INCOME) / EXPENDITURE	403	(300)	(300)	(300)
Support Services	17,103	8,700	17,600	13,400
NET (INCOME) / EXPENDITURE TO SUMMARY	17,506	8,400	17,300	13,100

DEVELOPMENT SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1289 OPEN SPACES</u>				
DIRECT EXPENDITURE				
Employees	77,357	76,700	148,500	154,100
Premises	25,430	16,900	8,600	8,800
Transport	861	1,600	3,000	2,900
Supplies and Services	18,814	17,900	84,800	84,800
Third Party Payments	1,608	10,900	10,900	10,900
TOTAL DIRECT EXPENDITURE	124,070	124,000	255,800	261,500
DIRECT INCOME				
Other Grants and Contributions	-	(1,500)	(20,700)	(20,700)
Fees and Charges	(65,630)	(67,700)	(58,200)	(58,200)
Rents	(149,814)	(153,200)	(136,600)	(153,200)
TOTAL DIRECT INCOME	(215,444)	(222,400)	(215,500)	(232,100)
NET DIRECT (INCOME) / EXPENDITURE	(91,374)	(98,400)	40,300	29,400
Support Services	77,073	82,000	110,800	94,200
Capital Charges	300,000	-	200,000	-
Recharges	(25,400)	(24,100)	(48,000)	(48,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	260,299	(40,500)	303,100	75,600

Variations:**Employees:**

Town Centre Management Staff transferred	110,200	110,200
Strategic Economic Development Officer transferred to Policy	(36,800)	(36,800)

Supplies and Services:

Bowls Championships transferred from Culture	39,600	39,600
Town Centre Management budgets transferred	30,300	30,300

Other Grants and Contributions:

Budgets transferred from Town Centre Management	(19,200)	(19,200)
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Fees and Charges:

Parks income transferred to Neighbourhood Services	9,500	9,500
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Rents:

WMRFC Rent Refund	16,600	-
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Support Services:

Revised allocations	28,800	12,200
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Capital Charges:

Slippage from 2015/16 capital programme:		
- WMRFC Building	100,000	-
- St. Mary's Land	50,000	-
Warwick Racing Club	50,000	-

Recharges:

Change in costs to be reallocated	(23,900)	(23,900)
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DEVELOPMENT SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S2100 ORGANISATIONAL DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	90,911	76,100	3,500	-
Transport	60	900	800	-
Supplies and Services	1,801	1,200	1,200	-
TOTAL DIRECT EXPENDITURE	92,772	78,200	5,500	-
Support Services	62,525	63,400	19,700	21,100
Recharges	(155,289)	(181,800)	(25,200)	(21,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	8	(40,200)	-	-

Variations:

Prosperity Agenda redesign - budgets transferred to other services

S3170 KENILWORTH PUBLIC SERVICE CENTRE

DIRECT EXPENDITURE				
Premises	52,142	62,700	50,800	51,600
Supplies and Services	127	1,500	1,500	1,500
Third Party Payments	266	9,200	9,200	9,200
TOTAL DIRECT EXPENDITURE	52,535	73,400	61,500	62,300
DIRECT INCOME				
Fees and Charges	(21)	-	-	-
Rents	(50,541)	(47,300)	(37,000)	(42,300)
TOTAL DIRECT INCOME	(50,562)	(47,300)	(37,000)	(42,300)
NET DIRECT (INCOME) / EXPENDITURE	1,973	26,100	24,500	20,000
Support Services	30,987	15,200	14,100	13,300
Capital Charges	(57,765)	18,200	18,200	18,300
NET (INCOME) / EXPENDITURE TO SUMMARY	(24,805)	59,500	56,800	51,600

Variations:**Premises:**

Business Rates transferred to tenants (17,200) (17,100)

Rents:

Reduced service charges due to business rates now paid directly by tenants 17,200 17,100

DEVELOPMENT SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S3550 TOURISM</u>				
DIRECT EXPENDITURE				
Employees	26,880	29,500	28,300	28,400
Premises	15,689	15,900	15,900	16,000
Supplies and Services	160,009	138,100	139,600	139,600
Third Party Payments	-	500	500	500
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	202,578	184,000	184,300	184,500
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Sales	(13,336)	(12,800)	(13,300)	(13,300)
Fees and Charges	-	(500)	(500)	(500)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(13,336)	(13,300)	(13,800)	(13,800)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	189,242	170,700	170,500	170,700
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	23,666	34,700	29,400	17,500
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	212,908	205,400	199,900	188,200
	<hr/>	<hr/>	<hr/>	<hr/>

Variations:**Support Services:**

Revised allocations	(5,300)	(17,200)
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DEVELOPMENT SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S3600 ECONOMIC DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	155,237	153,300	103,200	47,400
Transport	3,267	3,600	1,400	1,000
Supplies and Services	14,290	11,200	46,400	11,200
Third Party Payments	38,471	-	137,000	-
TOTAL DIRECT EXPENDITURE	211,265	168,100	288,000	59,600
Support Services	106,450	84,700	106,100	83,900
Capital Charges	-	-	559,000	-
Recharges	(128,200)	(171,200)	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	189,515	81,600	953,100	143,500

Variations:**Employees:**

Staff transferred to Asset Management	(41,500)	(41,500)
Staff reductions following Prosperity Agenda redesign	(39,000)	(51,800)
Redundancy payment	42,100	-
IAS10 Pension adjustments	(10,600)	(11,300)

Supplies and Services:

LEP Grant	31,200	-
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Third Party Payments:

Skills Development slippage from 2015/16	28,200	-
St. Mary's Lands Masterplan	81,800	-
Prosperity Agenda Research Resource slipped from 2015/16	27,000	-

Capital Charges:

Fen End Grant slipped from 2015/16	559,000	-
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Recharges:

Change in costs to be reallocated	171,200	171,200
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DEVELOPMENT SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S3650 ECONOMIC REGENERATION</u>				
DIRECT EXPENDITURE				
Supplies and Services	52,292	20,000	20,000	20,000
TOTAL DIRECT EXPENDITURE	52,292	20,000	20,000	20,000
DIRECT INCOME				
Other Income	(262)	-	-	-
TOTAL DIRECT INCOME	(262)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	52,030	20,000	20,000	20,000
Support Services	88,499	122,200	62,600	60,200
NET (INCOME) / EXPENDITURE TO SUMMARY	140,529	142,200	82,600	80,200

Variations:**Support Services:**

Revised allocations	(59,600)	(62,000)
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S3660 ENTERPRISE DEVELOPMENT

DIRECT EXPENDITURE				
Employees	43,802	49,500	48,000	49,100
Premises	86,721	66,500	77,100	77,500
Transport	1,877	2,500	2,500	2,700
Supplies and Services	18,229	23,900	23,900	23,800
Third Party Payments	8,526	2,600	2,600	2,600
TOTAL DIRECT EXPENDITURE	159,155	145,000	154,100	155,700
DIRECT INCOME				
Fees and Charges	(21,421)	(15,100)	(15,100)	(15,100)
Rents	(200,748)	(204,600)	(204,600)	(204,600)
TOTAL DIRECT INCOME	(222,169)	(219,700)	(219,700)	(219,700)
NET DIRECT (INCOME) / EXPENDITURE	(63,014)	(74,700)	(65,600)	(64,000)
Support Services	53,769	30,800	35,100	36,400
Capital Charges	51,731	56,300	52,200	52,200
NET (INCOME) / EXPENDITURE TO SUMMARY	42,486	12,400	21,700	24,600

DEVELOPMENT SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S3676 26HT</u>				
DIRECT EXPENDITURE				
Premises	5,912	6,300	7,200	7,300
Supplies and Services	8,758	15,900	15,900	15,900
Third Party Payments	1,054	-	-	-
TOTAL DIRECT EXPENDITURE	15,724	22,200	23,100	23,200
DIRECT INCOME				
Fees and Charges	(176)	-	-	-
Rents	(22,681)	(29,500)	(29,500)	(29,500)
TOTAL DIRECT INCOME	(22,857)	(29,500)	(29,500)	(29,500)
NET DIRECT (INCOME) / EXPENDITURE	(7,133)	(7,300)	(6,400)	(6,300)
Support Services	548	600	600	700
NET (INCOME) / EXPENDITURE TO SUMMARY	(6,585)	(6,700)	(5,800)	(5,600)

S4510 DEVELOPMENT SERVICES MGT

DIRECT EXPENDITURE				
Employees	87,960	85,500	83,100	85,000
Transport	376	500	500	500
Supplies and Services	12,241	12,800	12,800	12,800
TOTAL DIRECT EXPENDITURE	100,577	98,800	96,400	98,300
Support Services	50,363	74,900	52,300	52,900
Capital Charges	847	900	800	800
Recharges	(151,787)	(224,000)	(149,500)	(152,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(49,400)	-	-

Variations:**Support Services:**

Revised allocations	74,500	72,000
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Recharges:

Change in costs to be reallocated	74,500	72,000
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DEVELOPMENT SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S4540 DEVELOPMENT CONTROL</u>				
DIRECT EXPENDITURE				
Employees	944,157	958,200	920,000	933,500
Transport	21,375	21,700	18,000	16,300
Supplies and Services	67,518	57,300	(1,000)	61,300
Third Party Payments	303,552	108,800	158,900	136,200
TOTAL DIRECT EXPENDITURE	1,336,602	1,146,000	1,095,900	1,147,300
DIRECT INCOME				
Government Grants	-	-	-	-
Sales	(642)	(700)	-	-
Other Income	(121)	(100)	(100)	(100)
Fees and Charges	(1,296,406)	(730,500)	(1,138,200)	(1,118,500)
TOTAL DIRECT INCOME	(1,297,169)	(731,300)	(1,138,300)	(1,118,600)
NET DIRECT (INCOME) / EXPENDITURE	39,433	414,700	(42,400)	28,700
Support Services	443,774	439,700	411,900	401,800
Recharges	(125,078)	(58,900)	(58,900)	(58,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	358,129	795,500	310,600	371,600

Variations:**Employees:**

IAS19 Pension adjustments	(33,400)	(20,000)
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Supplies and Services:

Previous contribution to Subsidence Compensation Provision returned	(62,300)	-
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Fees and Charges:

Increased activity	(407,700)	(388,000)
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Support Services:

Revised allocations	-	-
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Recharges:

Change in costs to be reallocated	(27,800)	(37,900)
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DEVELOPMENT SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S4570 POLICY, PROJECTS & CONSERVATION</u>				
DIRECT EXPENDITURE				
Employees	348,691	345,600	465,300	487,000
Transport	1,679	1,500	1,400	1,400
Supplies and Services	127,438	2,400	7,700	2,400
Third Party Payments	125,266	36,500	143,400	36,500
TOTAL DIRECT EXPENDITURE	603,074	386,000	617,800	527,300
DIRECT INCOME				
Government Grants	(65,000)	-	-	-
Other Grants and Contributions	(154,259)	-	-	-
TOTAL DIRECT INCOME	(219,259)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	383,815	386,000	617,800	527,300
Support Services	142,768	145,600	129,600	127,200
Capital Charges	39,889	51,200	150,300	-
Recharges	(84,200)	(84,200)	(84,200)	(84,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	482,272	498,600	813,500	570,300

Variations:**Employees:**

Prosperity Agenda Redesign	125,400	171,000
Temporary post falling out	-	(41,200)

Third Party Payments:

Core Strategy Legal Fees	103,000	-
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Support Services:

Revised allocations	(16,000)	(18,400)
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Capital Charges:

Barford Wall Repairs	134,000	-
Conservation Grant programme ceasing	(34,900)	(51,200)

DEVELOPMENT SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S4600 BUILDING CONTROL</u>				
DIRECT EXPENDITURE				
Employees	720,284	785,800	743,400	760,500
Premises	12,989	7,500	7,500	7,500
Transport	52,493	54,700	55,900	53,500
Supplies and Services	69,828	26,000	26,000	26,000
Third Party Payments	1,847	15,700	55,700	15,700
TOTAL DIRECT EXPENDITURE	857,441	889,700	888,500	863,200
DIRECT INCOME				
Other Grants and Contributions	(51,567)	-	-	-
Other Income	(114,946)	(107,000)	(105,000)	(105,000)
Fees and Charges	(710,305)	(727,600)	(727,600)	(727,600)
TOTAL DIRECT INCOME	(876,818)	(834,600)	(832,600)	(832,600)
NET DIRECT (INCOME) / EXPENDITURE	(19,377)	55,100	55,900	30,600
Support Services	1,066,925	135,300	169,700	174,700
Recharges	(896,273)	(18,700)	(18,700)	(18,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	151,275	171,700	206,900	186,600

Variations:**Employees:**

IAS19 Pension adjustments	(22,200)	(18,500)
Vacancies	(19,800)	-

Third Party Payments:

Marketing Consultants funded from Building Control Reserve	40,000	-
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Support Services:

Revised allocations	34,400	39,400
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DEVELOPMENT SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S4840 LOCAL LAND CHARGES</u>				
DIRECT EXPENDITURE				
Employees	10,273	37,200	100	100
Transport	-	200	200	-
Supplies and Services	135,584	8,900	10,100	10,100
Third Party Payments	49,281	31,700	45,500	45,500
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	195,138	78,000	55,900	55,700
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
DIRECT INCOME				
Government Grants	(127,608)	-	-	-
Other Income	-	(600)	-	-
Fees and Charges	(188,043)	(160,000)	(175,000)	(175,000)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT INCOME	(315,651)	(160,600)	(175,000)	(175,000)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET DIRECT (INCOME) / EXPENDITURE	(120,513)	(82,600)	(119,100)	(119,300)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Support Services	19,066	18,400	23,000	24,200
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	(101,447)	(64,200)	(96,100)	(95,100)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Variations:**Employees:**

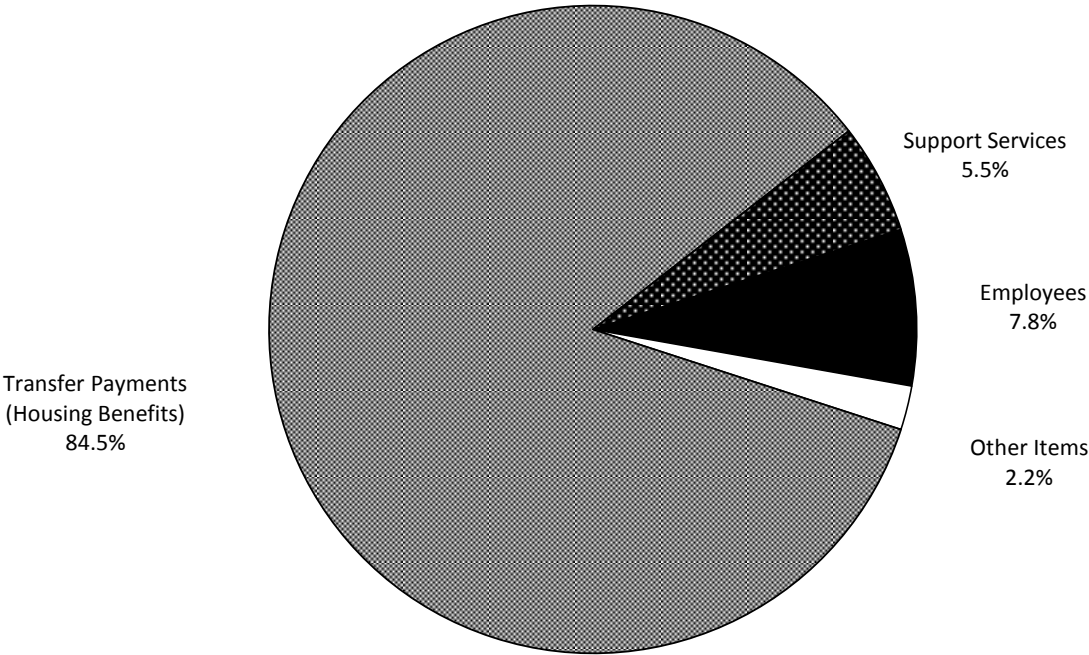
Fit For The Future Review

(37,100)

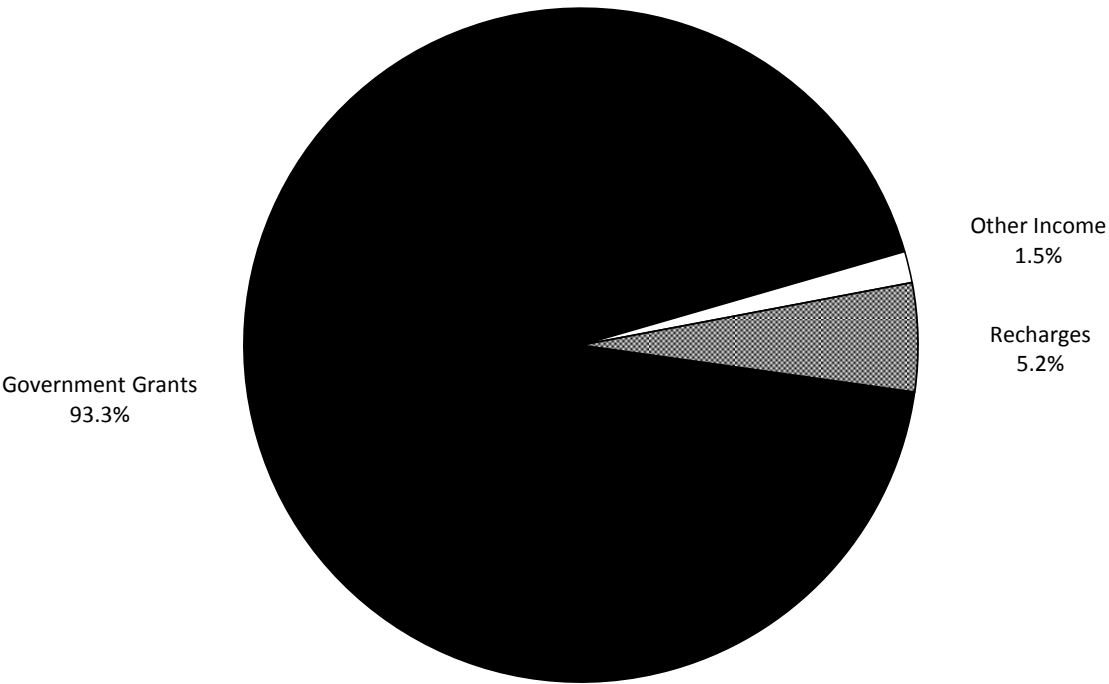
(37,100)

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>FINANCE</u>				
S1410 FINANCE MANAGEMENT	-	900	-	-
S1417 PROCUREMENT	-	29,500	-	-
S1418 FINANCIAL SERVICES TEAM	-	(14,800)	-	-
S1425 ACCOUNTANCY	-	15,000	-	-
S1440 NON-DISTRIBUTED COSTS	52,209	137,700	151,700	151,800
S1460 TREASURY MANAGEMENT	(42,578)	35,800	78,300	79,200
S1461 CONTINGENCY BUDGET	-	358,600	96,700	202,300
S1465 CORPORATE MANAGEMENT	618,988	509,600	693,600	642,800
S1468 CONCURRENT SERVICES	156,304	152,800	150,800	92,600
S1578 AUDIT & RISK	-	(600)	-	-
S3050 REVENUES	690,955	546,100	619,200	576,700
S3250 BENEFITS	490,004	534,200	362,900	393,900
S3661 CUP - UNITED REFORM CHURCH	45,099	47,500	30,100	30,200
TOTAL FINANCE	2,010,981	2,352,300	2,183,300	2,169,500
<u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	2,201,700	2,608,000	2,569,400	2,680,300
Premises	13,797	101,500	12,600	22,300
Transport	8,278	15,100	12,200	11,200
Supplies and Services	602,639	819,300	714,700	598,700
Third Party Payments	106,920	106,800	103,100	80,100
Transfer Payments (Housing Benefits)	30,430,017	29,949,200	28,966,900	28,969,500
Support Services	2,009,215	1,730,500	1,922,400	1,888,400
Capital Charges	100,921	56,400	53,600	53,600
TOTAL EXPENDITURE	35,473,487	35,386,800	34,354,900	34,304,100
<u>INCOME:</u>				
Government Grants	(31,252,233)	(30,893,200)	(30,013,500)	(29,961,900)
Other Grants and Contributions	(74,603)	(75,100)	(79,200)	(79,400)
Other Income	(170,094)	(11,200)	(11,200)	(11,200)
Fees and Charges	(381,497)	(407,000)	(400,000)	(400,000)
Recharges	(1,584,079)	(1,648,000)	(1,667,700)	(1,682,100)
TOTAL INCOME	(33,462,506)	(33,034,500)	(32,171,600)	(32,134,600)
NET COST OF GENERAL FUND SERVICES	2,010,981	2,352,300	2,183,300	2,169,500

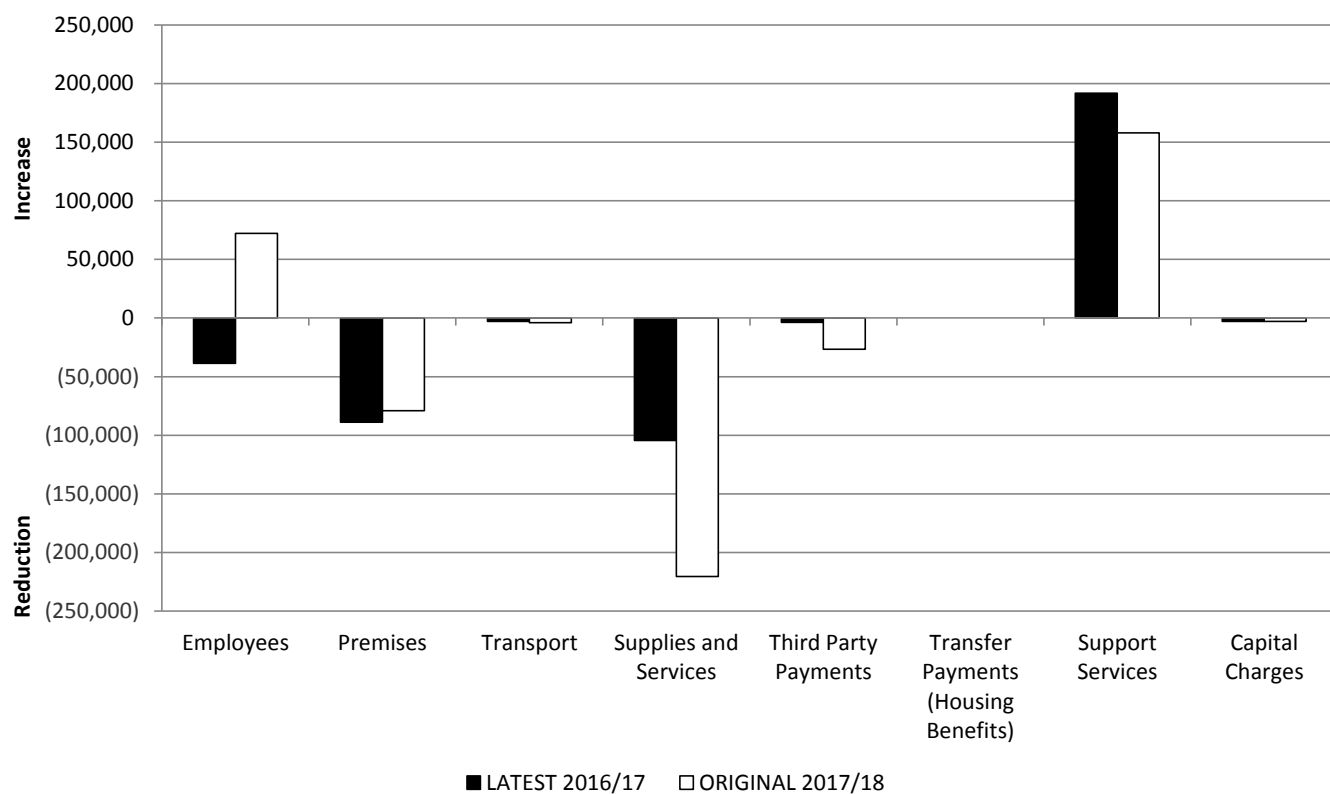
EXPENDITURE - 2017/18 BUDGETS



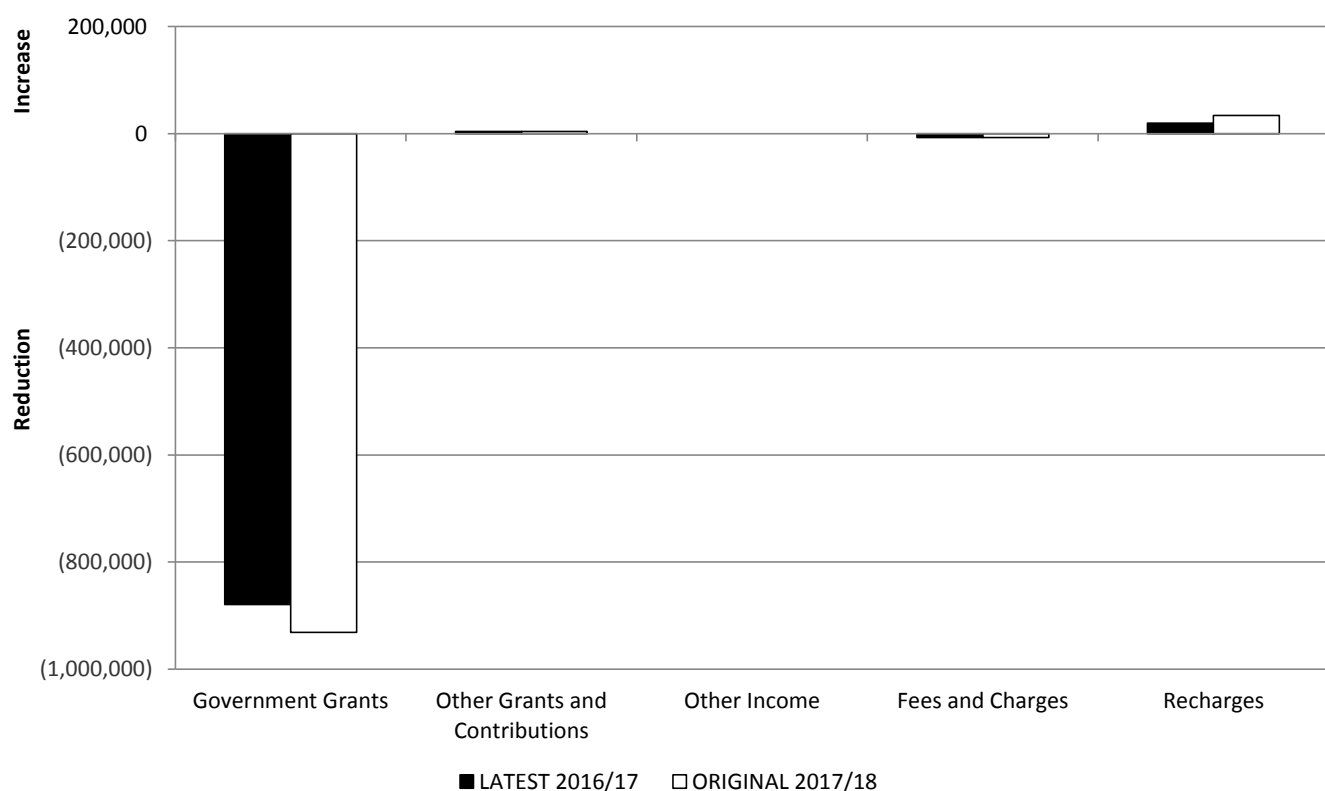
INCOME - 2017/18 BUDGETS



EXPENDITURE: CHANGE FROM 2016/17 ORIGINAL (£)



INCOME: CHANGE FROM 2016/17 ORIGINAL (£)



FINANCE**S1410 FINANCE MANAGEMENT**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT EXPENDITURE				
Employees	108,550	108,500	104,500	106,700
Transport	257	300	300	300
Supplies and Services	6,513	7,000	7,000	7,000
Third Party Payments	314	-	-	-
TOTAL DIRECT EXPENDITURE	115,634	115,800	111,800	114,000
DIRECT INCOME				
Other Income	(20)	-	-	-
TOTAL DIRECT INCOME	(20)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	115,614	115,800	111,800	114,000
Support Services	47,639	47,000	55,300	55,900
Recharges	(163,253)	(161,900)	(167,100)	(169,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	900	-	-

FINANCE**S1417 PROCUREMENT**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT EXPENDITURE				
Employees	89,488	131,500	99,800	97,700
Transport	268	800	800	800
Supplies and Services	1,528	3,100	1,300	3,100
Third Party Payments	343	600	2,400	600
TOTAL DIRECT EXPENDITURE	91,627	136,000	104,300	102,200
DIRECT INCOME				
Other Income	(2,774)	-	-	-
TOTAL DIRECT INCOME	(2,774)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	88,853	136,000	104,300	102,200
Support Services	25,380	14,500	28,900	30,300
Recharges	(114,233)	(121,000)	(133,200)	(132,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	29,500	-	-

Variations:**Employees:**

Staff vacancies	(28,600)	(25,400)
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Support Services:

Revised allocations	14,400	15,800
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Recharges:

Change in costs to be reallocated	(12,200)	(11,500)
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FINANCE**S1418 FINANCIAL SERVICES TEAM**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT EXPENDITURE				
Employees	167,128	183,800	170,400	182,600
Transport	62	100	100	100
Supplies and Services	8,530	7,000	8,700	9,000
TOTAL DIRECT EXPENDITURE	175,720	190,900	179,200	191,700
DIRECT INCOME				
Other Grants and Contributions	(8,500)	(8,500)	(8,500)	(8,500)
TOTAL DIRECT INCOME	(8,500)	(8,500)	(8,500)	(8,500)
NET DIRECT (INCOME) / EXPENDITURE	167,220	182,400	170,700	183,200
Support Services	86,023	54,500	66,300	66,700
Recharges	(253,243)	(251,700)	(237,000)	(249,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(14,800)	-	-

Variations:**Support Services:**

Revised allocations	11,800	12,200
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Recharges:

Change in costs to be reallocated	14,700	1,800
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FINANCES1425 ACCOUNTANCY

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT EXPENDITURE				
Employees	475,916	480,400	486,300	475,800
Transport	471	1,000	1,000	1,000
Supplies and Services	46,500	52,400	52,400	52,400
TOTAL DIRECT EXPENDITURE	522,887	533,800	539,700	529,200
DIRECT INCOME				
Other Income	(6)	-	-	-
TOTAL DIRECT INCOME	(6)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	522,881	533,800	539,700	529,200
Support Services	130,279	116,200	112,200	119,100
Recharges	(653,160)	(635,000)	(651,900)	(648,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	15,000	-	-

Variations:Recharges:

Change in costs to be reallocated	(16,900)	(13,300)
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S1440 NON-DISTRIBUTED COSTS

DIRECT EXPENDITURE				
Employees	608	147,300	147,500	147,600
TOTAL DIRECT EXPENDITURE	608	147,300	147,500	147,600
Capital Charges	75,690	12,500	28,500	28,500
Recharges	(24,089)	(22,100)	(24,300)	(24,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	52,209	137,700	151,700	151,800

Variations:Capital Charges:

Increased depreciation charges based on 2015/16 valuation	16,000	16,000
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FINANCE**S1460 TREASURY MANAGEMENT**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT EXPENDITURE				
Supplies and Services	46,716	35,800	35,800	35,800
Third Party Payments	-	2,100	2,100	2,100
TOTAL DIRECT EXPENDITURE	46,716	37,900	37,900	37,900
DIRECT INCOME				
Other Income	(129,023)	-	-	-
TOTAL DIRECT INCOME	(129,023)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	(82,307)	37,900	37,900	37,900
Support Services	42,830	900	43,400	44,300
Recharges	(3,101)	(3,000)	(3,000)	(3,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	(42,578)	35,800	78,300	79,200

Variations:**Support Services:**

Revised allocations

42,500

43,400

FINANCE**S1461 CONTINGENCY BUDGET**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT EXPENDITURE				
Employees	-	-	-	105,500
Premises	-	101,500	12,600	22,300
Supplies and Services	-	264,100	84,100	74,500
TOTAL DIRECT EXPENDITURE	-	365,600	96,700	202,300
DIRECT INCOME				
Fees and Charges	-	(7,000)	-	-
TOTAL DIRECT INCOME	-	(7,000)	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	-	358,600	96,700	202,300

Variations:**Employees:**

Increase in Superannuation Lump Sum	-	63,800
IAS19 Pension adjustment changes	-	41,700

Premises:

Office Cleaning Contract not being re-let - contingency not required	(88,900)	(88,900)
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Supplies and Services:

Contingency Budget top-up from 2015/16 surplus	231,700	-
Contingency Budget reallocated to services	(411,700)	-
Contingency Budget 2016/17 only	-	(239,600)
General inflation provision	-	50,000

S1465 CORPORATE MANAGEMENT

DIRECT EXPENDITURE				
Employees	-	18,900	19,200	19,400
Supplies and Services	73,850	59,400	89,900	63,400
TOTAL DIRECT EXPENDITURE	73,850	78,300	109,100	82,800
Support Services	563,238	449,400	602,600	578,100
Recharges	(18,100)	(18,100)	(18,100)	(18,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	618,988	509,600	693,600	642,800

Variations:**Supplies and Services:**

Municipal Mutual Insurance Limited - levy payment	30,500	-
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Support Services:

Changes in allocations	153,200	128,700
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FINANCE**S1468 CONCURRENT SERVICES**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT EXPENDITURE				
Supplies and Services	100,485	95,000	95,000	63,400
Third Party Payments	53,240	53,200	53,200	26,500
TOTAL DIRECT EXPENDITURE	153,725	148,200	148,200	89,900
Support Services	2,579	4,600	2,600	2,700
NET (INCOME) / EXPENDITURE TO SUMMARY	156,304	152,800	150,800	92,600

Variations:Supplies and Services:

Reduction in Council Tax Support Grant	-	(31,600)
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Third Party Payments:

Reduction in Concurrent Services grants	-	(26,700)
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S1578 AUDIT & RISK

DIRECT EXPENDITURE				
Employees	233,725	232,600	225,400	230,000
Transport	757	1,400	1,100	1,100
Supplies and Services	33,717	31,900	32,200	32,200
Third Party Payments	8,500	5,000	9,500	5,000
TOTAL DIRECT EXPENDITURE	276,699	270,900	268,200	268,300
DIRECT INCOME				
Other Income	(16,588)	(11,200)	(11,200)	(11,200)
TOTAL DIRECT INCOME	(16,588)	(11,200)	(11,200)	(11,200)
NET DIRECT (INCOME) / EXPENDITURE	260,111	259,700	257,000	257,100
Support Services	51,026	63,900	54,500	54,400
Recharges	(311,137)	(324,200)	(311,500)	(311,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(600)	-	-

Variations:Support Services:

Revised allocations	(9,400)	(9,500)
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Recharges:

Change in costs to be reallocated	12,700	12,700
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FINANCE**S3050 REVENUES**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT EXPENDITURE				
Employees	582,701	590,000	609,500	590,300
Transport	1,846	2,700	2,300	2,500
Supplies and Services	108,405	101,200	111,800	97,200
Third Party Payments	30,168	25,800	30,800	25,800
TOTAL DIRECT EXPENDITURE	723,120	719,700	754,400	715,800
DIRECT INCOME				
Government Grants	(214,945)	(214,400)	(214,400)	(214,400)
Other Grants and Contributions	(66,103)	(66,600)	(70,700)	(70,900)
Fees and Charges	(378,812)	(400,000)	(400,000)	(400,000)
TOTAL DIRECT INCOME	(659,860)	(681,000)	(685,100)	(685,300)
NET DIRECT (INCOME) / EXPENDITURE	63,260	38,700	69,300	30,500
Support Services	627,695	507,400	549,900	546,200
NET (INCOME) / EXPENDITURE TO SUMMARY	690,955	546,100	619,200	576,700

Variations:**Employees:**

IAS19 Pension adjustment changes	(11,900)	(10,600)
Staff changes	30,900	-

Supplies and Services:

Business Rates Appeals Consultants	15,000	-
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Support Services:

Revised allocations	42,500	38,800
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FINANCE**S3250 BENEFITS**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT EXPENDITURE				
Employees	543,584	715,000	706,800	724,700
Transport	4,617	8,800	6,600	5,400
Supplies and Services	176,395	162,400	196,500	160,700
Third Party Payments	12,620	20,100	5,100	20,100
Housing Benefits	30,430,017	29,949,200	28,966,900	28,969,500
TOTAL DIRECT EXPENDITURE	31,167,233	30,855,500	29,881,900	29,880,400
DIRECT INCOME				
Government Grants	(31,037,288)	(30,678,800)	(29,799,100)	(29,747,500)
Other Income	(21,683)	-	-	-
Fees and Charges	(2,685)	-	-	-
TOTAL DIRECT INCOME	(31,061,656)	(30,678,800)	(29,799,100)	(29,747,500)
NET DIRECT (INCOME) / EXPENDITURE	105,577	176,700	82,800	132,900
Support Services	428,190	468,500	401,700	385,600
Recharges	(43,763)	(111,000)	(121,600)	(124,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	490,004	534,200	362,900	393,900

Variations:**Employees:**

IAS19 Pension adjustment changes	(11,900)	(10,600)
Staff changes	30,900	-

Supplies and Services:

Software changes funded from grants	34,300	-
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Third Party Payments:

Reduced legal costs	(15,000)	-
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Housing Benefits:

Reduced payments	(982,300)	(979,700)
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Government Grants:

Reduced Housing Benefit payments	914,800	914,800
Software changes funded from grants	(34,300)	-
Reduced Local Council Tax Support Subsidy Grant	-	16,000

Support Services:

Revised allocations	(66,800)	(82,900)
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Recharges:

Change in costs to be reallocated	(10,600)	(13,600)
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FINANCE

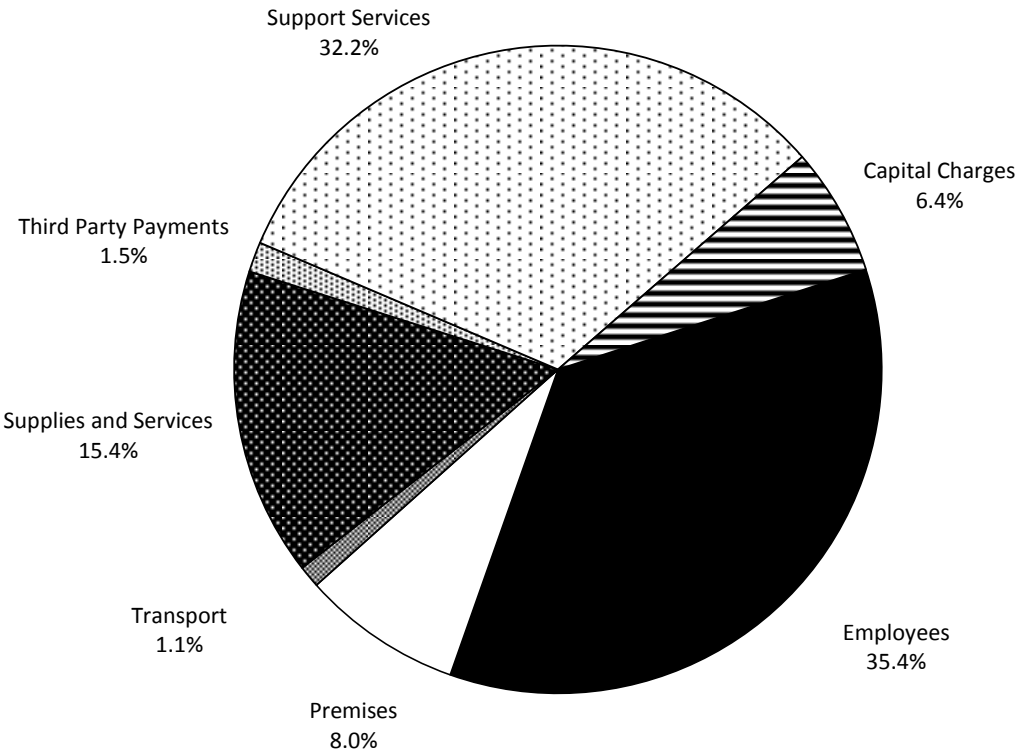
	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S3661 CUP - UNITED REFORM CHURCH</u>				
DIRECT EXPENDITURE				
Premises	13,797	-	-	-
Third Party Payments	1,735	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	15,532	-	-	-
Support Services	4,336	3,600	5,000	5,100
Capital Charges	25,231	43,900	25,100	25,100
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	45,099	47,500	30,100	30,200
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Variations:Capital Charges:

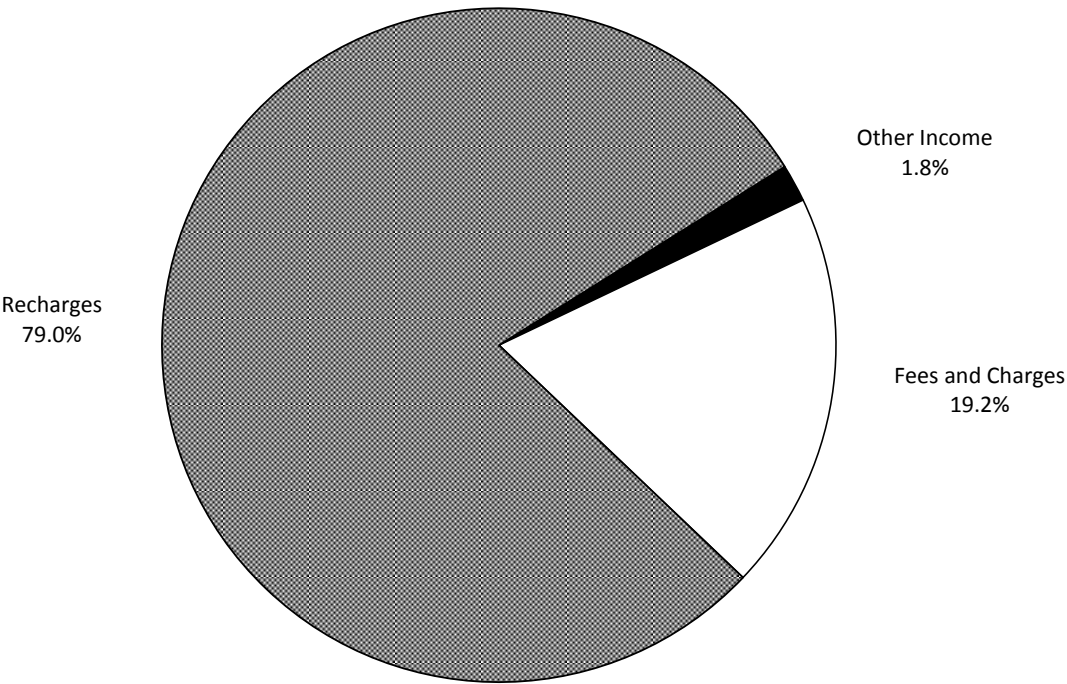
Changes in depreciation charges based on 2015/16 valuation	(18,800)	(18,800)
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	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>HEALTH & COMMUNITY PROTECTION</u>				
S1001 COMMUNITY DEVELOPMENT	1,028,601	587,400	903,400	579,500
S1045 CCTV	115,921	208,700	169,200	170,500
S1640 SMALL GRANTS	33,183	29,400	30,900	30,300
S2102 COMMUNITY FORUMS	33,159	35,000	48,200	35,000
S2110 COMMUNITY PARTNERSHIP	176,801	180,700	181,600	168,900
S2141 CIVIL CONTINGENCIES	101,095	100,600	86,000	88,600
S2300 OFFICE ACCOMMODATION	-	3,400	-	-
S2360 LICENSING & REGISTRATION	117,111	21,100	66,500	75,300
S4210 EH ENVIRONMENTAL HEALTH CORE	(42,353)	(43,600)	20,600	22,200
S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH	427,144	431,900	416,900	434,300
S4300 ENVIRONMENTAL PROTECTION	638,375	666,700	620,400	562,900
S4350 COMMUNITY SAFETY	203,746	141,900	203,600	206,800
S4810 ALLEVIATION OF FLOODING	168,489	147,600	177,300	178,900
TOTAL HEALTH & COMMUNITY PROTECTION	3,001,272	2,510,800	2,924,600	2,553,200
<u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	1,772,727	1,793,800	1,670,800	1,668,600
Premises	342,393	346,800	370,500	376,700
Transport	42,307	56,800	54,300	52,000
Supplies and Services	937,559	732,100	767,400	725,200
Third Party Payments	102,537	56,600	163,500	69,200
Support Services	1,484,049	1,490,900	1,489,500	1,515,000
Capital Charges	747,605	307,600	622,600	299,300
TOTAL EXPENDITURE	5,429,177	4,784,600	5,138,600	4,706,000
<u>INCOME:</u>				
Government Grants	(835)	(3,000)	(90,100)	(3,000)
Other Grants and Contributions	(209,853)	(25,000)	(25,000)	(25,000)
Other Income	(52,377)	(11,400)	(11,900)	(11,400)
Fees and Charges	(366,074)	(401,300)	(402,000)	(412,900)
Recharges	(1,798,766)	(1,833,100)	(1,685,000)	(1,700,500)
TOTAL INCOME	(2,427,905)	(2,273,800)	(2,214,000)	(2,152,800)
NET COST OF GENERAL FUND SERVICES	3,001,272	2,510,800	2,924,600	2,553,200

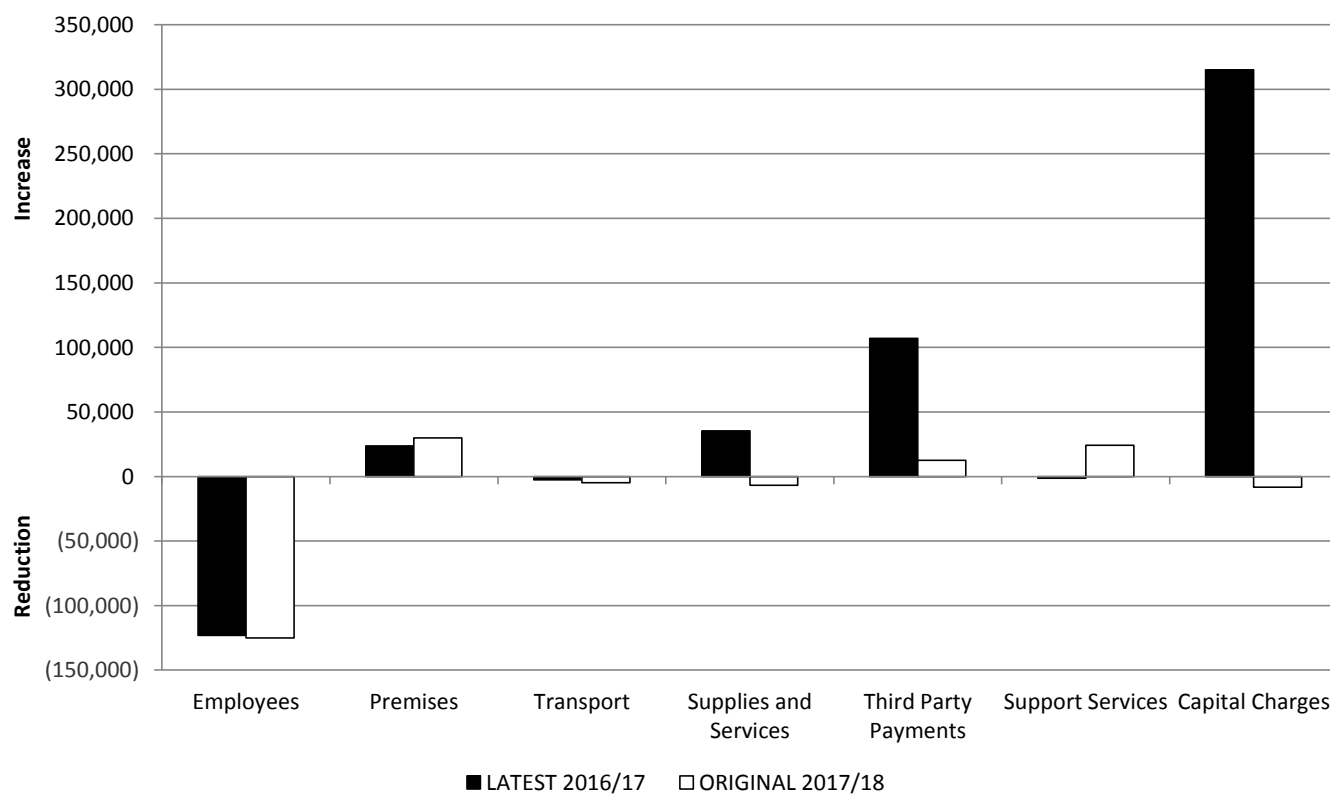
EXPENDITURE - 2017/18 BUDGETS



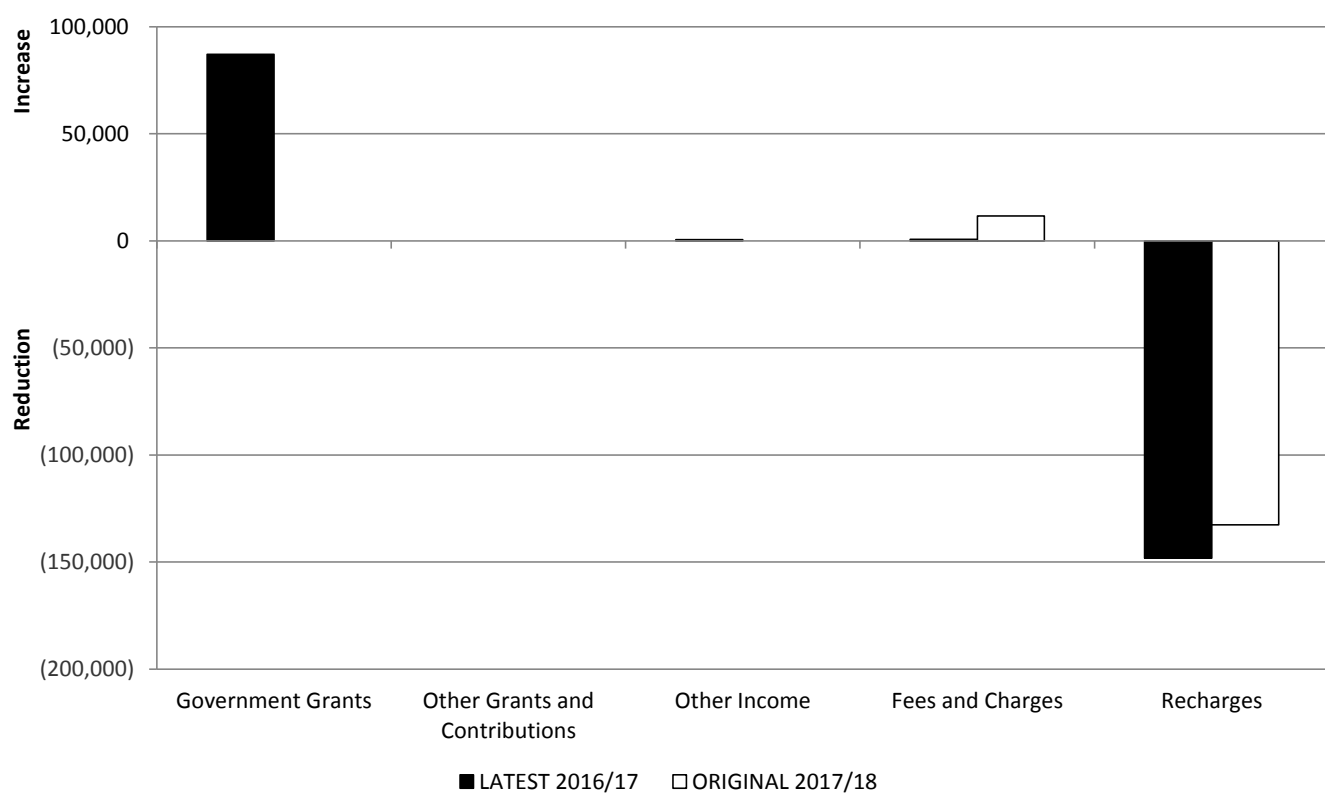
INCOME - 2017/18 BUDGETS



EXPENDITURE: CHANGE FROM 2016/17 ORIGINAL (£)



INCOME: CHANGE FROM 2016/17 ORIGINAL (£)



HEALTH & COMMUNITY PROTECTION

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1001 COMMUNITY DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Supplies and Services	334,281	333,700	333,700	333,700
TOTAL DIRECT EXPENDITURE	334,281	333,700	333,700	333,700
Support Services	32,315	33,700	34,000	32,500
Capital Charges	662,005	220,000	535,700	213,300
NET (INCOME) / EXPENDITURE TO SUMMARY	1,028,601	587,400	903,400	579,500

Variations:**Capital Charges:**

Bishops Tachbrook Community Centre

315,700

-

S1045 CCTV

DIRECT EXPENDITURE				
Employees	216,936	229,800	194,200	198,900
Premises	7,783	5,400	8,100	8,500
Transport	688	1,500	300	300
Supplies and Services	147,306	135,500	135,500	135,500
Third Party Payments	-	300	300	300
TOTAL DIRECT EXPENDITURE	372,713	372,500	338,400	343,500
DIRECT INCOME				
Other Grants and Contributions	(14,700)	-	-	-
Other Income	(8,169)	(8,000)	(8,000)	(8,000)
TOTAL DIRECT INCOME	(22,869)	(8,000)	(8,000)	(8,000)
NET DIRECT (INCOME) / EXPENDITURE	349,844	364,500	330,400	335,500
Support Services	93,551	104,700	99,300	95,500
Capital Charges	40,426	40,400	40,400	40,400
Recharges	(367,900)	(300,900)	(300,900)	(300,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	115,921	208,700	169,200	170,500

Variations:**Employees:**

Staffing review

(28,000)

(28,000)

HEALTH & COMMUNITY PROTECTION

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1640 SMALL GRANTS</u>				
DIRECT EXPENDITURE				
Supplies and Services	13,982	11,200	11,200	11,200
TOTAL DIRECT EXPENDITURE	13,982	11,200	11,200	11,200
Support Services	19,201	18,200	19,700	19,100
NET (INCOME) / EXPENDITURE TO SUMMARY	33,183	29,400	30,900	30,300

S2102 COMMUNITY FORUMS

DIRECT EXPENDITURE				
Supplies and Services	108,159	35,000	48,200	35,000
TOTAL DIRECT EXPENDITURE	108,159	35,000	48,200	35,000
DIRECT INCOME				
Other Grants and Contributions	(75,000)	-	-	-
TOTAL DIRECT INCOME	(75,000)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	33,159	35,000	48,200	35,000

Variations:**Supplies and Services:**

Slippage from 2015/16

13,200

-

HEALTH & COMMUNITY PROTECTION

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S2110 COMMUNITY PARTNERSHIP</u>				
DIRECT EXPENDITURE				
Employees	175,786	151,600	165,700	151,300
Premises	1,261	1,700	1,700	1,800
Transport	1,180	1,400	1,300	1,300
Supplies and Services	5,373	3,100	3,600	3,600
Third Party Payments	13	400	400	400
TOTAL DIRECT EXPENDITURE	183,613	158,200	172,700	158,400
DIRECT INCOME				
Other Grants and Contributions	(33,154)	(25,000)	(25,000)	(25,000)
TOTAL DIRECT INCOME	(33,154)	(25,000)	(25,000)	(25,000)
NET DIRECT (INCOME) / EXPENDITURE	150,459	133,200	147,700	133,400
Support Services	71,342	92,500	78,900	80,500
Recharges	(45,000)	(45,000)	(45,000)	(45,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	176,801	180,700	181,600	168,900

Variations:Employees:

Temporary increased hours	16,100	-
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Support Services:

Revised allocations	(13,600)	(12,000)
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S2141 CIVIL CONTINGENCIES

DIRECT EXPENDITURE				
Supplies and Services	12,142	12,700	6,500	10,700
TOTAL DIRECT EXPENDITURE	12,142	12,700	6,500	10,700
Support Services	88,953	87,900	79,500	77,900
NET (INCOME) / EXPENDITURE TO SUMMARY	101,095	100,600	86,000	88,600

Variations:Support Services:

Revised allocations	(8,400)	(10,000)
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HEALTH & COMMUNITY PROTECTION

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S2300 OFFICE ACCOMMODATION</u>				
DIRECT EXPENDITURE				
Premises	329,123	333,600	333,300	339,600
Supplies and Services	20,339	28,200	28,200	28,200
Third Party Payments	-	4,800	4,800	4,800
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	349,462	366,600	366,300	372,600
Recharges	(349,462)	(363,200)	(366,300)	(372,600)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	3,400	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
 <u>S2360 LICENSING & REGISTRATION</u>				
DIRECT EXPENDITURE				
Employees	114,037	115,300	114,600	117,400
Transport	853	1,400	1,300	1,300
Supplies and Services	20,540	18,800	18,800	18,800
Third Party Payments	16,058	17,300	17,300	27,300
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	151,488	152,800	152,000	164,800
DIRECT INCOME				
Other Income	(975)	-	-	-
Fees and Charges	(324,551)	(365,300)	(365,300)	(375,300)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT INCOME	(325,526)	(365,300)	(365,300)	(375,300)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET DIRECT (INCOME) / EXPENDITURE	(174,038)	(212,500)	(213,300)	(210,500)
Support Services	291,149	236,900	283,100	289,100
Recharges	-	(3,300)	(3,300)	(3,300)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	117,111	21,100	66,500	75,300
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Variations:**Third Party Payments:**

Increased legal costs - new challenges, offset by increased income	-	10,000
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Fees and Charges:

Increased income from checks	-	(10,000)
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Support Services:

Revised allocations	46,200	52,200
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HEALTH & COMMUNITY PROTECTION

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S4210 EH ENVIRONMENTAL HEALTH CORE</u>				
DIRECT EXPENDITURE				
Employees	93,807	93,200	90,400	92,300
Transport	1,541	4,200	2,500	2,400
Supplies and Services	47,810	60,900	61,500	59,900
Third Party Payments	-	7,000	7,000	7,000
TOTAL DIRECT EXPENDITURE	143,158	165,300	161,400	161,600
DIRECT INCOME				
Other Income	-	-	(500)	-
TOTAL DIRECT INCOME	-	-	(500)	-
NET DIRECT (INCOME) / EXPENDITURE	143,158	165,300	160,900	161,600
Support Services	91,404	116,300	84,000	86,900
Capital Charges	733	-	-	-
Recharges	(277,648)	(325,200)	(224,300)	(226,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	(42,353)	(43,600)	20,600	22,200

Variations:**Support Services:**

Revised allocations	(32,300)	(29,400)
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Recharges:

Change in costs to be reallocated	100,900	98,900
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HEALTH & COMMUNITY PROTECTION

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH</u>				
DIRECT EXPENDITURE				
Employees	424,887	434,100	409,100	420,000
Transport	12,472	15,200	14,600	13,600
Supplies and Services	2,172	1,700	1,700	1,600
Third Party Payments	25,079	8,000	8,000	8,000
TOTAL DIRECT EXPENDITURE	464,610	459,000	433,400	443,200
DIRECT INCOME				
Other Income	(1,142)	-	-	-
Fees+Charges General	(8,665)	(4,800)	(4,800)	(5,600)
TOTAL DIRECT INCOME	(9,807)	(4,800)	(4,800)	(5,600)
NET DIRECT (INCOME) / EXPENDITURE	454,803	454,200	428,600	437,600
Support Services	95,941	81,800	92,400	100,800
Recharges	(123,600)	(104,100)	(104,100)	(104,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	427,144	431,900	416,900	434,300

Variations:**Employees:**

IAS19 Pension adjustment changes	(14,800)	(12,500)
Staff changes	(10,100)	-

Support Services:

Revised allocations	10,600	19,000
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HEALTH & COMMUNITY PROTECTION

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S4300 ENVIRONMENTAL PROTECTION</u>				
DIRECT EXPENDITURE				
Employees	447,889	471,200	400,400	386,400
Premises	-	1,200	1,800	1,900
Transport	17,005	24,300	25,900	25,600
Supplies and Services	52,600	43,900	71,200	39,900
Third Party Payments	50,416	14,200	121,100	16,800
TOTAL DIRECT EXPENDITURE	567,910	554,800	620,400	470,600
DIRECT INCOME				
Government Grants	(835)	(3,000)	(90,100)	(3,000)
Other Grants and Contributions	(9,473)	-	-	-
Other Income	(155)	-	-	-
Fees and Charges	(20,126)	(17,900)	(18,600)	(18,700)
TOTAL DIRECT INCOME	(30,589)	(20,900)	(108,700)	(21,700)
NET DIRECT (INCOME) / EXPENDITURE	537,321	533,900	511,700	448,900
Support Services	400,633	430,900	406,900	413,600
Capital Charges	4,221	4,000	3,900	2,500
Recharges	(303,800)	(302,100)	(302,100)	(302,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	638,375	666,700	620,400	562,900

Variations:**Employees:**

IAS19 Pension adjustment changes	(16,700)	(16,800)
Fit For the Future savings	(36,100)	(36,100)
Vacancies	(12,500)	-
Temporary post ending	-	(37,200)

Supplies and Services:

Electric vehicles slipped from 2015/16	27,000	-
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Third Party Payments:

Heat Distribution Network Units - work slipped form 2015/16	17,200	-
Heat Distribution Network Units - grant funded work	87,100	-

Government Grants:

Heat Distribution Network Units - grant	(87,100)	-
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Support Services:

Revised allocations	(24,000)	(17,300)
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HEALTH & COMMUNITY PROTECTION

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S4350 COMMUNITY SAFETY</u>				
DIRECT EXPENDITURE				
Employees	299,385	298,600	296,400	302,300
Transport	8,568	8,800	8,400	7,500
Supplies and Services	161,355	47,400	47,300	47,100
Third Party Payments	7,482	4,100	4,100	4,100
TOTAL DIRECT EXPENDITURE	476,790	358,900	356,200	361,000
DIRECT INCOME				
Other Grants and Contributions	(77,526)	-	-	-
Other Income	(41,936)	(3,400)	(3,400)	(3,400)
Fees and Charges	(12,732)	(13,300)	(13,300)	(13,300)
TOTAL DIRECT INCOME	(132,194)	(16,700)	(16,700)	(16,700)
NET DIRECT (INCOME) / EXPENDITURE	344,596	342,200	339,500	344,300
Support Services	190,010	188,500	202,600	208,200
Capital Charges	496	500	500	500
Recharges	(331,356)	(389,300)	(339,000)	(346,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	203,746	141,900	203,600	206,800

Variations:**Support Services:**

Revised allocations	14,100	19,700
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Recharges:

Change in costs to be reallocated	50,300	43,100
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HEALTH & COMMUNITY PROTECTION

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S4810 ALLEVIATION OF FLOODING</u>				
DIRECT EXPENDITURE				
Premises	4,226	4,900	25,600	24,900
Supplies and Services	11,500	-	-	-
Third Party Payments	3,489	500	500	500
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	19,215	5,400	26,100	25,400
Support Services	109,550	99,500	109,100	110,900
Capital Charges	39,724	42,700	42,100	42,600
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	168,489	147,600	177,300	178,900
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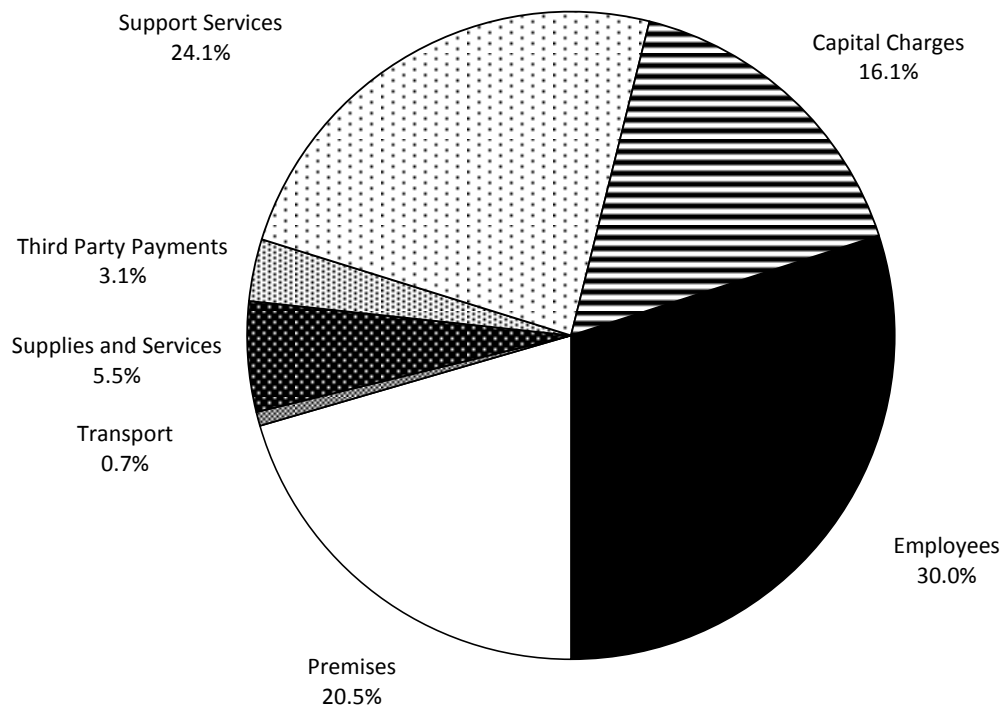
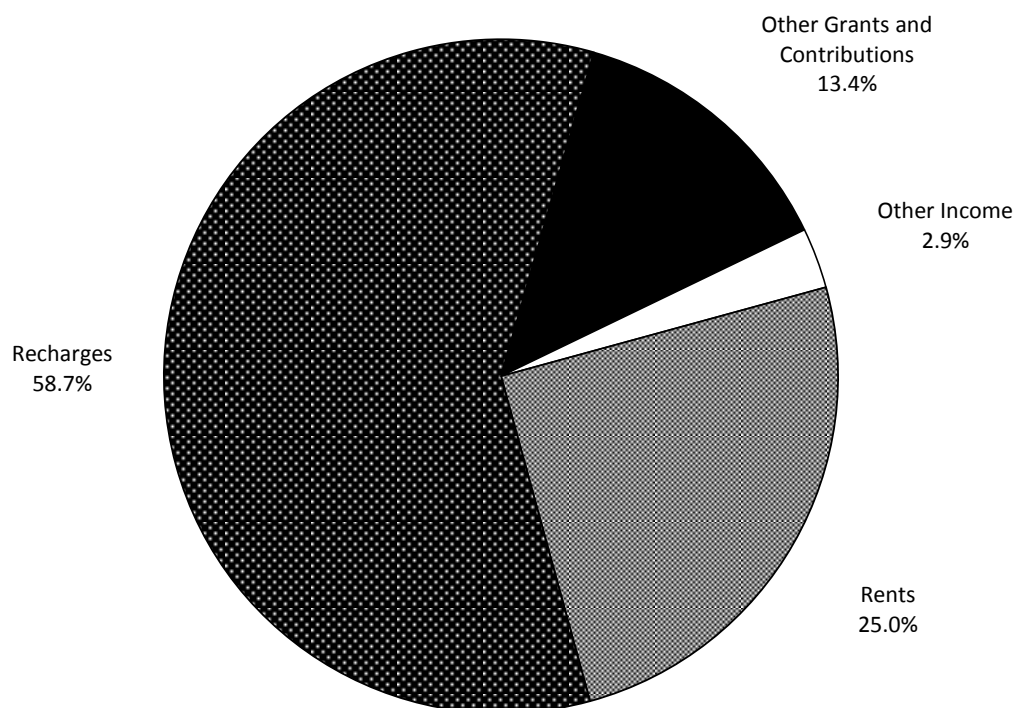
Variations:Premises:

Transfer of private pumping stations from Neighbourhood Services	14,500	14,500
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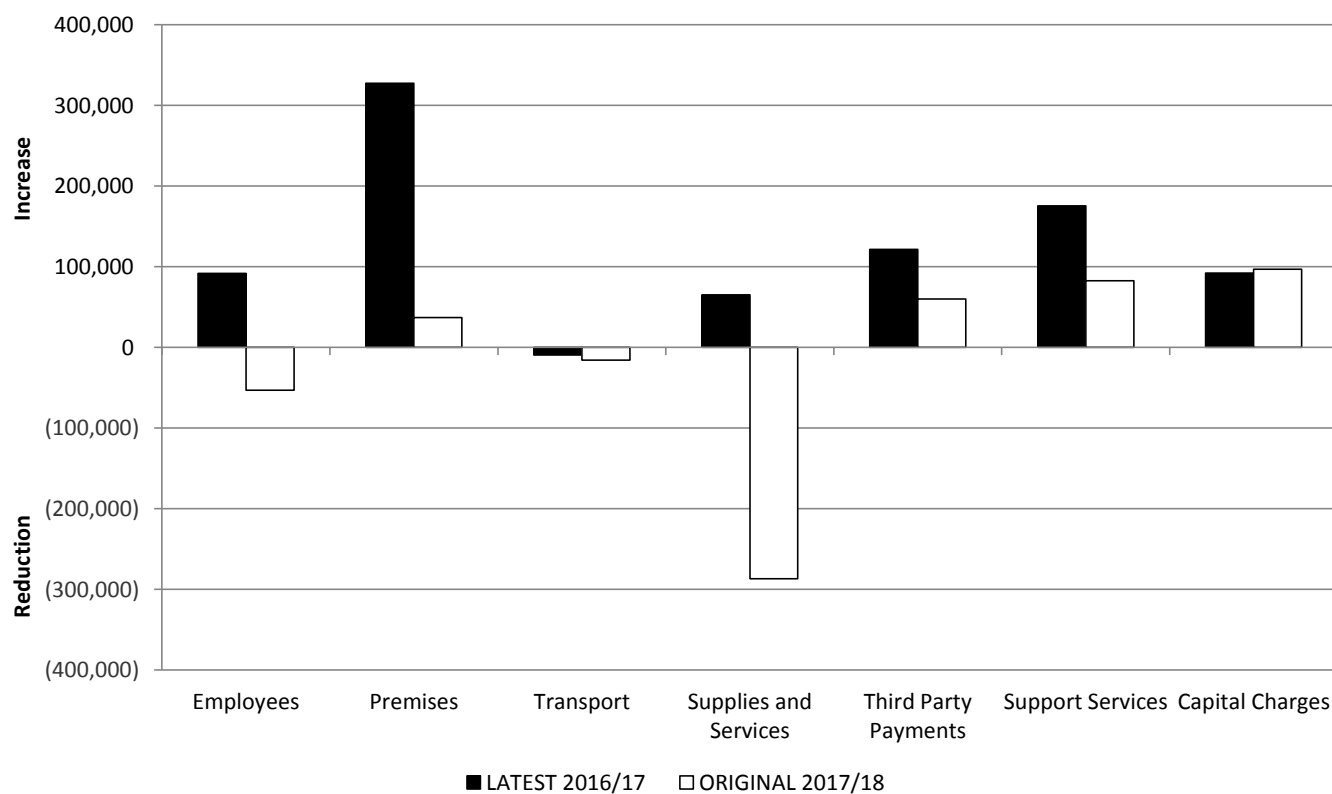
Support Services:

Revised allocations	9,600	11,400
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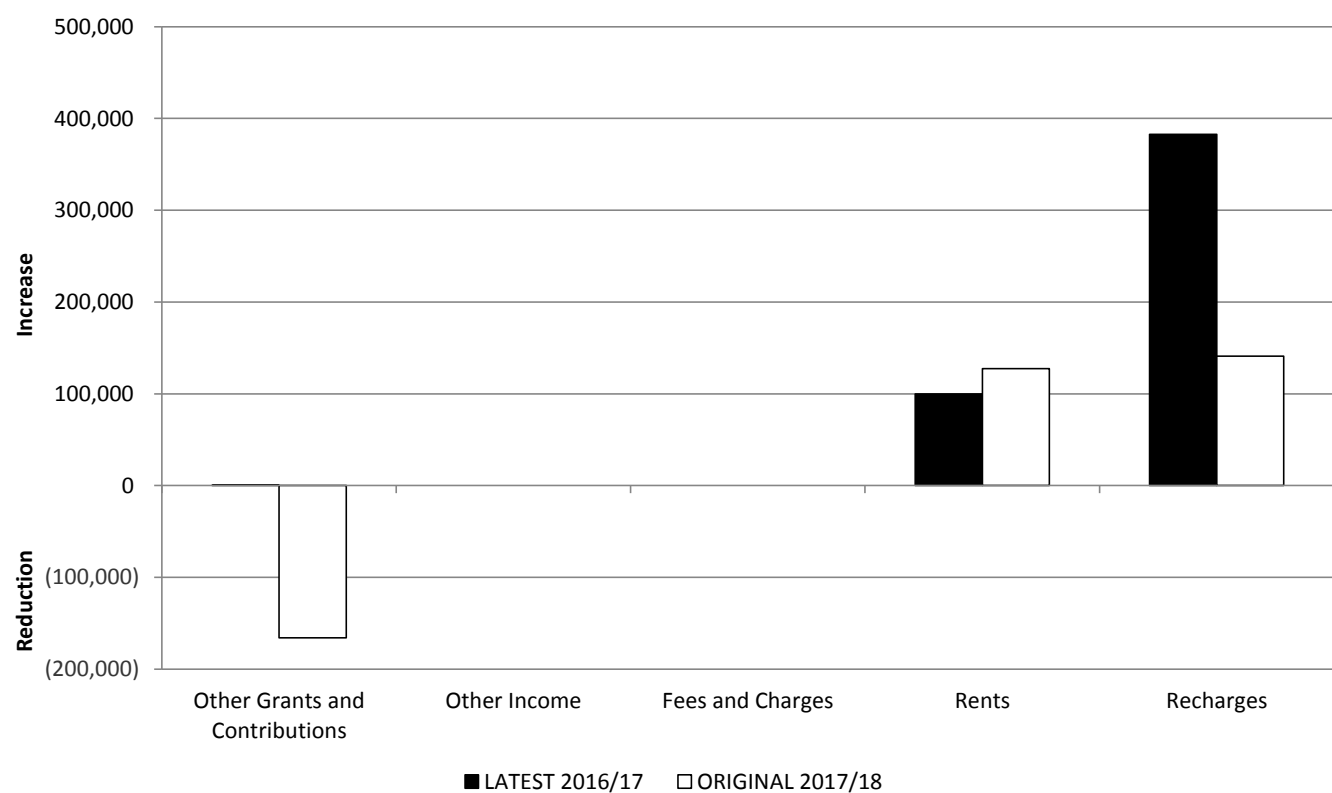
	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>HOUSING & PROPERTY SERVICES</u>				
S1050 PUBLIC CONVENIENCES	209,971	181,400	242,700	196,200
S1590 HOMELESSNESS/HOUSING ADVICE	516,194	582,800	575,400	557,100
S1605 HOUSING STRATEGY	383,135	324,900	438,600	180,500
S1610 OTHER HOUSING PROPERTY	(9,939)	(100)	(2,600)	(2,400)
S1615 CONTRIBUTIONS TO HRA	37,900	37,900	37,900	37,900
S1625 SUPPORTING PEOPLE TO HRA	-	-	-	-
S1630 PRIVATE SECTOR HOUSING	707,858	560,100	617,400	566,000
S1645 ASSET MANAGEMENT	296	152,900	-	-
S1650 ESTATE MANAGEMENT	(168,612)	(206,000)	(11,700)	(186,600)
S1660 WARWICK PLANT MAINTENANCE	-	21,900	-	-
S2300 OFFICE ACCOMMODATION	(1,420,493)	(30,100)	-	-
S3465 CHASE MEADOW COMMUNITY CENTRE	2,603	4,600	4,700	3,300
S4780 WDC HIGHWAYS	195,902	139,200	234,200	235,900
SW000 CORPORATE R+M UNALLOCATED	-	420,500	434,900	420,500
TOTAL HOUSING & PROPERTY SERVICES	454,815	2,190,000	2,571,500	2,008,400
 <u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	1,585,348	1,689,800	1,781,700	1,636,700
Premises	679,094	1,079,500	1,406,800	1,116,600
Transport	40,331	50,800	41,500	35,000
Supplies and Services	837,593	587,600	653,000	300,700
Third Party Payments	278,829	106,400	228,000	166,400
Support Services	1,455,060	1,233,700	1,409,400	1,316,200
Capital Charges	(432,695)	782,100	874,100	879,100
TOTAL EXPENDITURE	4,443,560	5,529,900	6,394,500	5,450,700
 <u>INCOME:</u>				
Government Grants	(761)	-	-	-
Other Grants and Contributions	(992,058)	(626,800)	(627,200)	(461,000)
Other Income	(13,427)	(8,300)	(8,300)	(8,300)
Fees and Charges	(89,933)	(91,200)	(91,200)	(91,200)
Rents	(708,505)	(734,900)	(834,900)	(862,200)
Recharges	(2,184,061)	(1,878,700)	(2,261,400)	(2,019,600)
TOTAL INCOME	(3,988,745)	(3,339,900)	(3,823,000)	(3,442,300)
 NET COST OF GENERAL FUND SERVICES	 454,815	 2,190,000	 2,571,500	 2,008,400

EXPENDITURE - 2017/18 BUDGETS**INCOME - 2017/18 BUDGETS**

EXPENDITURE: CHANGE FROM 2016/17 ORIGINAL (£)



INCOME: CHANGE FROM 2016/17 ORIGINAL (£)



HOUSING & PROPERTY SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1050 PUBLIC CONVENIENCES</u>				
DIRECT EXPENDITURE				
Premises	132,860	137,100	191,400	145,400
Supplies and Services	177	-	-	-
TOTAL DIRECT EXPENDITURE	133,037	137,100	191,400	145,400
Support Services	20,909	17,000	24,100	23,600
Capital Charges	56,025	27,300	27,200	27,200
NET (INCOME) / EXPENDITURE TO SUMMARY	209,971	181,400	242,700	196,200

Variations:Premises:

Revised repairs and maintenance programme
Increased cleaning contract costs

38,400
8,900

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HOUSING & PROPERTY SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1590 HOMELESSNESS/HOUSING ADVICE</u>				
DIRECT EXPENDITURE				
Employees	370,666	417,700	404,800	409,800
Premises	93,061	101,900	102,500	102,600
Transport	4,987	5,400	5,200	5,200
Supplies and Services	162,311	166,600	232,700	219,000
Third Party Payments	2,122	-	6,000	-
TOTAL DIRECT EXPENDITURE	633,147	691,600	751,200	736,600
DIRECT INCOME				
Other Grants and Contributions	(44,059)	(14,000)	(14,000)	(14,000)
Other Income	(8)	-	-	-
Fees and Charges	(2,832)	(2,800)	(2,800)	(2,800)
Rents	(141,271)	(146,100)	(246,100)	(246,100)
TOTAL DIRECT INCOME	(188,170)	(162,900)	(262,900)	(262,900)
NET DIRECT (INCOME) / EXPENDITURE	444,977	528,700	488,300	473,700
Support Services	466,357	401,100	434,100	430,400
Recharges	(395,140)	(347,000)	(347,000)	(347,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	516,194	582,800	575,400	557,100

Variations:**Employees:**

IAS19 Pension charge adjustments	(16,500)	(13,500)
Social Mobility grant funded work time limited	-	(16,900)

Premises:

Reduced Rent Budget	-	(10,000)
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Supplies and Services:

Bed and Breakfast Costs	100,000	100,000
Court Desk Service - Fit for the Future Review	(18,200)	(18,200)
Social Mobility grant funded work time limited	-	(17,500)

Rents:

Additional Housing Benefits	(100,000)	(100,000)
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Support Services:

Revised allocations	33,000	29,300
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HOUSING & PROPERTY SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1605 HOUSING STRATEGY</u>				
DIRECT EXPENDITURE				
Employees	47,630	47,000	47,300	48,200
Transport	559	1,300	1,300	1,300
Supplies and Services	129,955	182,800	182,800	2,200
Third Party Payments	155,559	20,100	135,700	80,100
TOTAL DIRECT EXPENDITURE	333,703	251,200	367,100	131,800
Support Services	168,454	93,400	91,200	68,400
Recharges	(119,022)	(19,700)	(19,700)	(19,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	383,135	324,900	438,600	180,500

Variations:**Supplies and Services:**

New Homes Bonus payment to Waterloo HA one-off - (178,500)

Third Party Payments:

Lillington Development Study slipped from 2015/16 30,000 -
 Strategic Opportunity slipped from 2015/16 85,600 -
 Housing Market Assessment - 60,000

Support Services:

Revised allocations - (25,000)

S1610 OTHER HOUSING PROPERTY

DIRECT EXPENDITURE				
Premises	1,477	100	100	100
TOTAL DIRECT EXPENDITURE	1,477	100	100	100
DIRECT INCOME				
Fees and Charges	(220)	-	-	-
Rents	(44,457)	(35,600)	(35,600)	(35,600)
TOTAL DIRECT INCOME	(44,677)	(35,600)	(35,600)	(35,600)
NET DIRECT (INCOME) / EXPENDITURE	(43,200)	(35,500)	(35,500)	(35,500)
Support Services	8,291	8,300	9,400	9,600
Capital Charges	24,970	27,100	23,500	23,500
NET (INCOME) / EXPENDITURE TO SUMMARY	(9,939)	(100)	(2,600)	(2,400)

HOUSING & PROPERTY SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1615 CONTRIBUTIONS TO HRA</u>				
DIRECT EXPENDITURE				
Supplies and Services	37,900	37,900	37,900	37,900
NET (INCOME) / EXPENDITURE TO SUMMARY	37,900	37,900	37,900	37,900

S1625 SUPPORTING PEOPLE TO HRA

DIRECT EXPENDITURE				
Supplies and Services	463,739	154,600	155,000	-
TOTAL DIRECT EXPENDITURE	463,739	154,600	155,000	-
DIRECT INCOME				
Other Grants and Contributions	(463,739)	(154,600)	(155,000)	-
TOTAL DIRECT INCOME	(463,739)	(154,600)	(155,000)	-
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

Variations:Supplies and Services:

Funding ceased	-	(154,600)
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Other Grants and Contributions:

Scheme discontinued by Warwickshire County Council	-	154,600
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HOUSING & PROPERTY SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
S1630 PRIVATE SECTOR HOUSING				
DIRECT EXPENDITURE				
Employees	371,283	327,400	348,500	341,500
Transport	8,787	9,500	6,800	6,000
Supplies and Services	19,450	18,800	18,800	18,000
Third Party Payments	23,612	11,400	11,400	11,400
TOTAL DIRECT EXPENDITURE	423,132	367,100	385,500	376,900
DIRECT INCOME				
Government Grants	(761)	-	-	-
Other Grants and Contributions	(484,097)	(458,200)	(458,200)	(447,000)
Other Income	(2,054)	(1,000)	(1,000)	(1,000)
Fees and Charges	(83,231)	(84,100)	(84,100)	(84,100)
TOTAL DIRECT INCOME	(570,143)	(543,300)	(543,300)	(532,100)
NET DIRECT (INCOME) / EXPENDITURE	(147,011)	(176,200)	(157,800)	(155,200)
Support Services	239,576	257,900	251,900	231,500
Capital Charges	726,668	593,100	638,000	593,100
Recharges	(111,375)	(114,700)	(114,700)	(103,400)
NET (INCOME) / EXPENDITURE TO SUMMARY	707,858	560,100	617,400	566,000

Variations:**Employees:**

Post omitted from original budget	28,700	28,700
HIA Project time limited	-	(17,100)

Other Grants and Contributions:

HIA Project time limited	-	11,200
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Support Services:

Revised allocations	(6,000)	(26,400)
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Capital Charges:

Environmental Improvement Grants - slippage from 2015/16	44,900	-
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Recharges:

HIA Project time limited	-	11,300
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HOUSING & PROPERTY SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1645 ASSET MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	672,833	778,600	871,000	818,700
Transport	17,197	25,700	20,700	18,900
Supplies and Services	11,839	19,800	18,300	18,300
Third Party Payments	2,067	3,900	3,900	3,900
TOTAL DIRECT EXPENDITURE	703,936	828,000	913,900	859,800
Support Services	221,833	192,000	211,100	217,800
Recharges	(925,473)	(867,100)	(1,125,000)	(1,077,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	296	152,900	-	-

Variations:**Employees:**

Prosperity Agenda Redesign - staff transferred from Development Services	41,800	41,800
Asset Management Supplementary Resources	70,000	-
IAS19 Pension adjustments	(17,800)	(13,900)

Support Services:

Revised allocations	19,100	25,800
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Recharges:

Change in costs to be recharged	(257,900)	(210,500)
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HOUSING & PROPERTY SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1650 ESTATE MANAGEMENT</u>				
DIRECT EXPENDITURE				
Premises	158,966	123,000	325,100	130,700
Supplies and Services	4,011	5,100	5,500	5,200
Third Party Payments	87,473	71,000	71,000	71,000
TOTAL DIRECT EXPENDITURE	250,450	199,100	401,600	206,900
DIRECT INCOME				
Other Grants and Contributions	(163)	-	-	-
Insurances	(9,904)	(7,300)	(7,300)	(7,300)
Fees and Charges	(3,150)	(4,300)	(4,300)	(4,300)
Rents	(522,777)	(553,200)	(553,200)	(580,500)
TOTAL DIRECT INCOME	(535,994)	(564,800)	(564,800)	(592,100)
NET DIRECT (INCOME) / EXPENDITURE	(285,544)	(365,700)	(163,200)	(385,200)
Support Services	112,269	155,000	146,800	144,100
Capital Charges	4,663	4,700	4,700	54,500
NET (INCOME) / EXPENDITURE TO SUMMARY	(168,612)	(206,000)	(11,700)	(186,600)

Variations:**Premises:**

Revised repairs and maintenance programme

196,600

-

Rents:

Vacant properties re-let

-

(27,300)

Support Services:

Revised allocations

(8,200)

(10,900)

Capital Charges:

2nd Warwick Sea Scouts Headquarters Grant

-

49,800

HOUSING & PROPERTY SERVICES**S1660 WARWICK PLANT MAINTENANCE**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT EXPENDITURE				
Employees	124,685	119,100	110,100	18,500
Transport	8,801	8,900	7,500	3,600
Supplies and Services	1,000	500	500	100
TOTAL DIRECT EXPENDITURE	134,486	128,500	118,100	22,200
Support Services	11,819	6,000	12,400	2,000
Recharges	(146,305)	(112,600)	(130,500)	(24,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	21,900	-	-

Variations:

2017/18: Effects of privatisation of Leisure Centre Management

Recharges:

Change in costs to be reallocated	(17,900)	-
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S2300 OFFICE ACCOMMODATION

DIRECT EXPENDITURE				
Premises	220,825	217,900	258,900	221,100
Supplies and Services	6,290	-	-	-
Third Party Payments	5,945	-	-	-
TOTAL DIRECT EXPENDITURE	233,060	217,900	258,900	221,100
Support Services	97,141	58,700	103,800	64,800
Capital Charges	(1,263,948)	110,900	161,800	161,800
Recharges	(486,746)	(417,600)	(524,500)	(447,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	(1,420,493)	(30,100)	-	-

Variations:**Premises:**

Revised repairs and maintenance programme	12,200	-
Increased cost of electricity	29,300	33,600
Riverside House repairs - time limited work	-	(30,000)

Support Services:

Revised allocations	50,900	50,900
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Capital Charges:

Changes in depreciation charges based on 2015/16 valuation	50,900	50,900
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Recharges:

Change in costs to be reallocated	(106,900)	(30,100)
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HOUSING & PROPERTY SERVICES**S3465 CHASE MEADOW COMMUNITY CENTRE**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT EXPENDITURE				
Premises	1,519	3,100	3,100	3,200
Supplies and Services	905	1,500	1,500	-
Third Party Payments	2,051	-	-	-
TOTAL DIRECT EXPENDITURE	4,475	4,600	4,600	3,200
DIRECT INCOME				
Other Income	(1,461)	-	-	-
Fees and Charges	(500)	-	-	-
TOTAL DIRECT INCOME	(1,961)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	2,514	4,600	4,600	3,200
Support Services	89	-	100	100
NET (INCOME) / EXPENDITURE TO SUMMARY	2,603	4,600	4,700	3,300

S4780 WDC HIGHWAYS

DIRECT EXPENDITURE				
Employees	(1,749)	-	-	-
Premises	70,386	75,900	90,800	93,000
Supplies and Services	16	-	-	-
TOTAL DIRECT EXPENDITURE	68,653	75,900	90,800	93,000
Support Services	108,322	44,300	124,500	123,900
Capital Charges	18,927	19,000	18,900	19,000
NET (INCOME) / EXPENDITURE TO SUMMARY	195,902	139,200	234,200	235,900

Variations:Premises:

Increased cost of electricity	14,900	17,100
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Support Services:

Revised allocations	80,200	79,600
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HOUSING & PROPERTY SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>SW000 CORPORATE R+M UNALLOCATED</u>				
DIRECT EXPENDITURE				
Premises	-	420,500	434,900	420,500
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NET (INCOME) / EXPENDITURE TO SUMMARY	-	420,500	434,900	420,500
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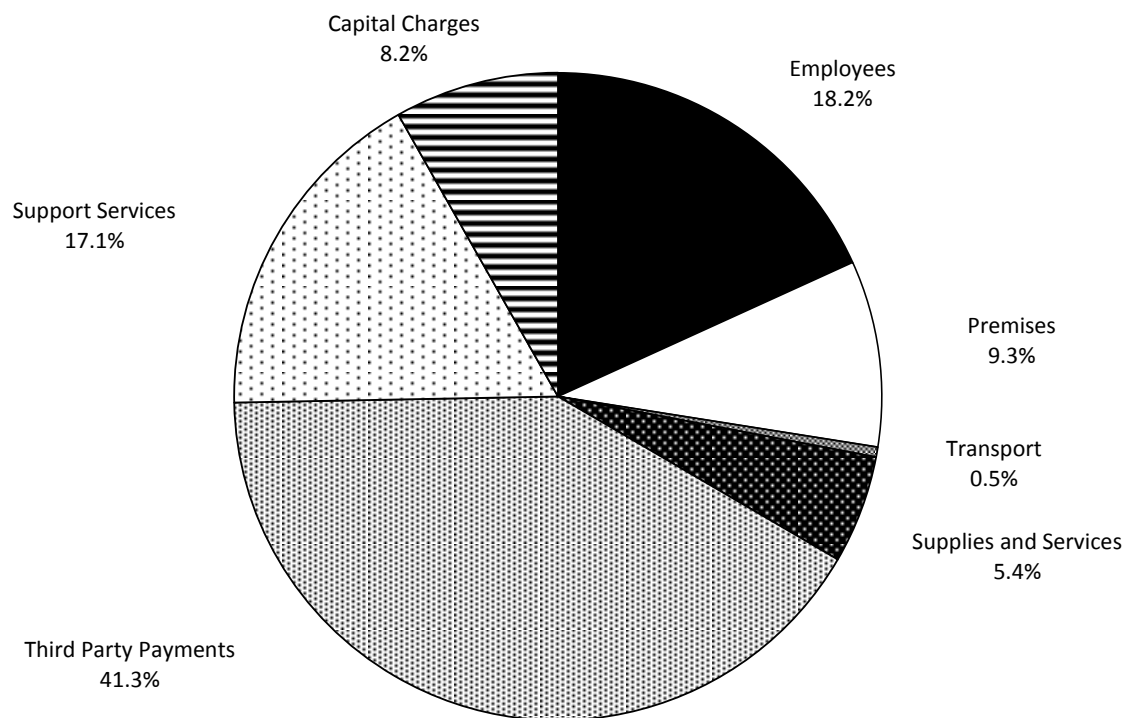
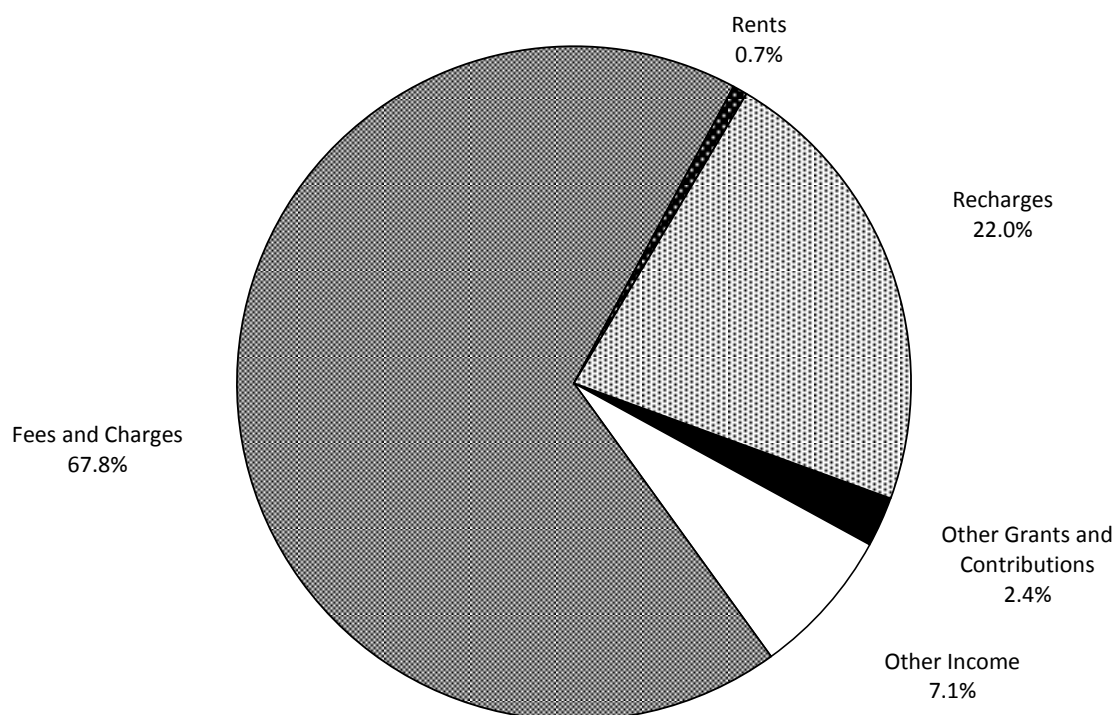
Variations:Premises:

Revised repairs and maintenance programme

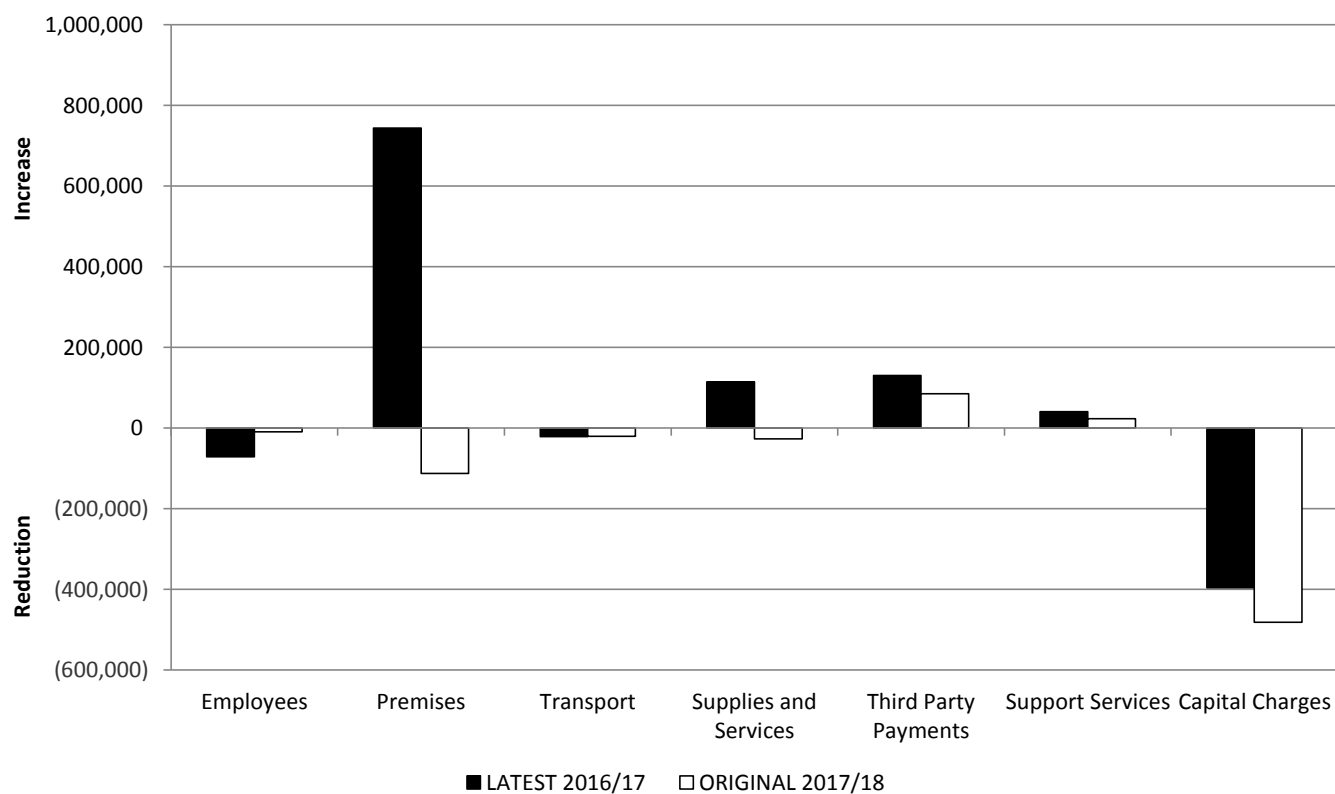
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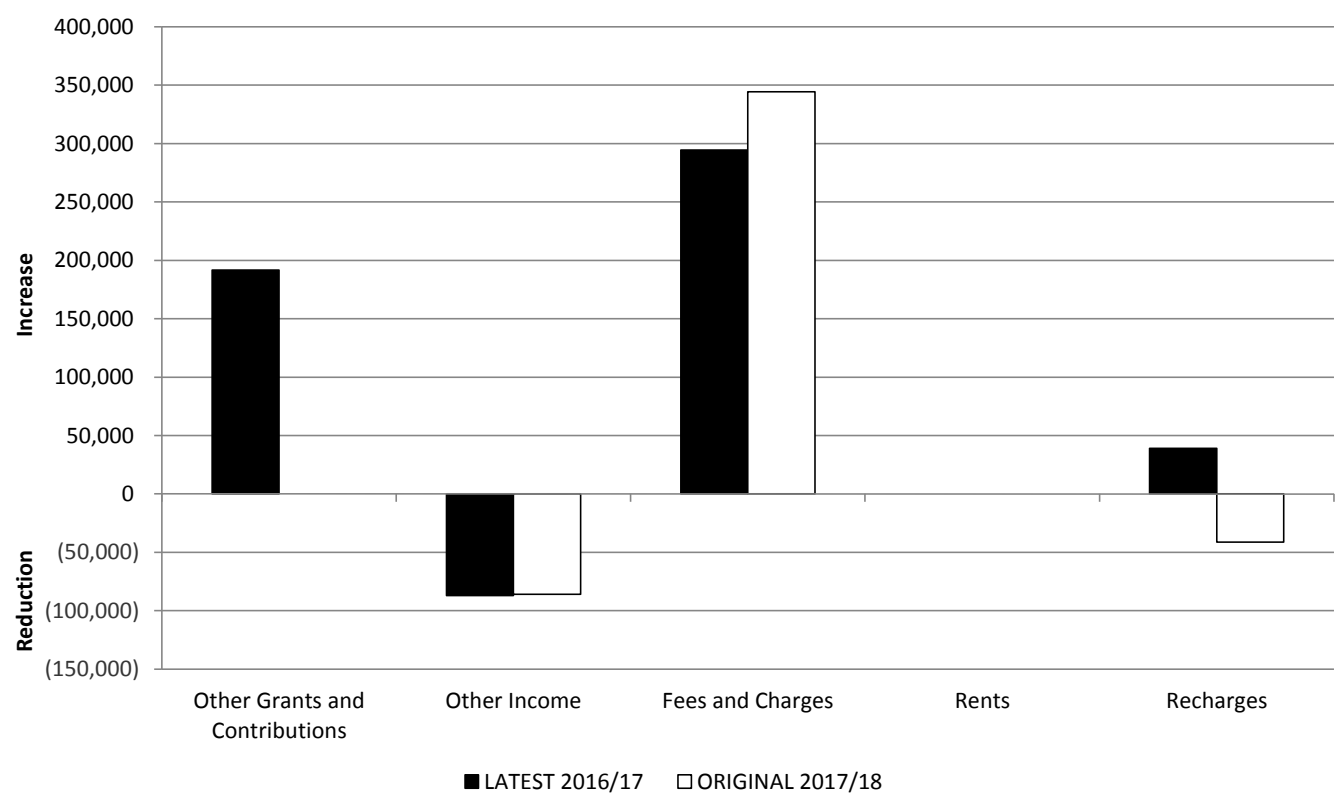
	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>NEIGHBOURHOOD SERVICES</u>				
S1020 NEIGHBOURHOOD SERVICES	-	14,000	-	-
S1105 CAR PARKS	(1,293,308)	(202,900)	(941,400)	(1,255,300)
S1250 WCC HIGHWAYS	16,552	21,200	21,300	21,100
S1258 GREEN SPACES CONTRACT MGT	476,543	491,900	468,800	469,400
S1270 GREEN SPACE DEVELOPMENT	672,279	759,100	1,432,300	1,187,000
S1320 BEREAVEMENT SERVICES	451,190	(524,500)	(400,700)	(648,200)
S3100 ONE STOP SHOPS	200	39,000	(20,100)	-
S3200 RECEPTION FACILITIES & LEAMINGTON OSS	-	59,200	(37,100)	-
S3400 PAYMENT CHANNELS	55	9,200	-	-
S3450 CUSTOMER SERVICE CENTRE	-	(41,300)	-	-
S4060 STREET CLEANSING	1,171,775	1,073,800	1,298,100	1,308,200
S4090 WASTE MANAGEMENT	857,674	970,800	1,078,000	1,083,000
S4130 WASTE COLLECTION	2,163,494	2,085,900	1,960,900	1,833,200
S4180 ABANDONED VEHICLES	1,201	300	1,800	1,100
S4810 ALLEVIATION OF FLOODING	(3,831)	1,900	(200)	(200)
TOTAL NEIGHBOURHOOD SERVICES	4,513,824	4,757,600	4,861,700	3,999,300
<u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	2,203,764	2,000,100	1,929,300	1,991,000
Premises	1,374,662	1,127,700	1,871,600	1,015,400
Transport	31,644	69,000	48,200	48,800
Supplies and Services	1,112,827	614,000	728,800	587,500
Third Party Payments	4,842,475	4,427,700	4,558,200	4,513,100
Support Services	2,483,496	1,848,500	1,889,100	1,871,800
Capital Charges	1,638,793	1,376,100	980,200	894,500
TOTAL EXPENDITURE	13,687,661	11,463,100	12,005,400	10,922,100
<u>INCOME:</u>				
Other Grants and Contributions	(1,529,282)	(167,400)	(359,200)	(167,400)
Sales	(550)	-	-	-
Other Income	(540,288)	(575,400)	(488,400)	(489,500)
Fees and Charges	(4,427,577)	(4,346,700)	(4,641,000)	(4,691,100)
Rents	(71,271)	(51,300)	(51,300)	(51,300)
Recharges	(2,604,869)	(1,564,700)	(1,603,800)	(1,523,500)
TOTAL INCOME	(9,173,837)	(6,705,500)	(7,143,700)	(6,922,800)
NET COST OF GENERAL FUND SERVICES	4,513,824	4,757,600	4,861,700	3,999,300

EXPENDITURE - 2017/18 BUDGETS**INCOME - 2017/18 BUDGETS**

EXPENDITURE: CHANGE FROM 2016/17 ORIGINAL (£)



INCOME: CHANGE FROM 2016/17 ORIGINAL (£)



NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1020 NEIGHBOURHOOD SERVICES</u>				
DIRECT EXPENDITURE				
Employees	85,058	82,400	83,000	84,900
Transport	61	100	100	100
Supplies and Services	30	1,000	1,000	1,000
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	85,149	83,500	84,100	86,000
Support Services	41,299	38,200	36,200	34,900
Recharges	(126,448)	(107,700)	(120,300)	(120,900)
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NET (INCOME) / EXPENDITURE TO SUMMARY	-	14,000	-	-
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NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
S1105 CAR PARKS				
DIRECT EXPENDITURE				
Employees	456,819	563,000	72,800	99,700
Premises	698,745	606,400	832,900	515,000
Transport	5,982	31,300	18,500	20,500
Supplies and Services	167,130	167,000	180,100	183,300
Third Party Payments	332,580	157,400	157,400	138,500
TOTAL DIRECT EXPENDITURE	1,661,256	1,525,100	1,261,700	957,000
DIRECT INCOME				
Other Grants and Contributions	(57,695)	-	-	-
Other Income	(50,953)	(63,900)	(43,900)	(45,000)
Fees and Charges	(2,939,408)	(2,776,100)	(2,966,100)	(2,973,000)
Rents	(11,720)	(9,400)	(9,400)	(9,400)
TOTAL DIRECT INCOME	(3,059,776)	(2,849,400)	(3,019,400)	(3,027,400)
NET DIRECT (INCOME) / EXPENDITURE	(1,398,520)	(1,324,300)	(1,757,700)	(2,070,400)
Support Services	484,101	406,800	413,100	408,100
Capital Charges	(51,289)	714,600	403,200	407,000
Recharges	(327,600)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	(1,293,308)	(202,900)	(941,400)	(1,255,300)

Variations:**Employees:**

Ranger Services transferred	(452,000)	(452,000)
IAS19 Pension adjustments	(48,500)	(46,400)
Temporary Car Park Project Officer	16,400	39,900

Premises:

Revised repairs and maintenance programme	206,900	(120,000)
Increased cost of electricity	20,000	22,900

Transport:

Budget transferred to Supplies and Services	(12,000)	(10,000)
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Supplies and Services:

Budget transferred from Transport	12,000	10,000
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Third Party Payments:

Consultants Fees time limited	-	(20,000)
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Other Income:

Revised assessment	20,000	18,900
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Fees and Charges:

Fees and Charges Review	(190,000)	(196,900)
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Support Services:

Revised allocations	(311,400)	(307,600)
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Capital Charges:

Changes in depreciation charges based on 2015/16 valuation	(311,400)	(307,600)
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NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1250 WCC HIGHWAYS</u>				
DIRECT EXPENDITURE				
Third Party Payments	100,434	106,500	106,500	107,400
TOTAL DIRECT EXPENDITURE	100,434	106,500	106,500	107,400
DIRECT INCOME				
Other Grants and Contributions	(113,311)	(112,300)	(112,300)	(112,300)
TOTAL DIRECT INCOME	(113,311)	(112,300)	(112,300)	(112,300)
NET DIRECT (INCOME) / EXPENDITURE	(12,877)	(5,800)	(5,800)	(4,900)
Support Services	29,429	27,000	27,100	26,000
NET (INCOME) / EXPENDITURE TO SUMMARY	16,552	21,200	21,300	21,100

S1258 GREEN SPACES CONTRACT MGT

DIRECT EXPENDITURE				
Premises	4,315	11,000	12,300	12,400
Supplies and Services	221,146	193,700	193,700	193,700
Third Party Payments	115,234	135,200	135,200	137,600
TOTAL DIRECT EXPENDITURE	340,695	339,900	341,200	343,700
DIRECT INCOME				
Other Grants and Contributions	(40,043)	(35,600)	(35,600)	(35,600)
Sales	(550)	-	-	-
Other Income	(3,703)	-	-	-
TOTAL DIRECT INCOME	(44,296)	(35,600)	(35,600)	(35,600)
NET DIRECT (INCOME) / EXPENDITURE	296,399	304,300	305,600	308,100
Support Services	180,144	187,600	163,200	161,300
NET (INCOME) / EXPENDITURE TO SUMMARY	476,543	491,900	468,800	469,400

Variations:**Support Services:**

Revised allocations

(24,400)

(26,300)

NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1270 GREEN SPACE DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	-	-	228,300	235,600
Premises	221,885	143,300	451,100	118,900
Transport	-	-	5,400	5,000
Supplies and Services	53,010	45,000	112,300	45,000
Third Party Payments	59,597	29,000	133,200	29,000
TOTAL DIRECT EXPENDITURE	334,492	217,300	930,300	433,500
DIRECT INCOME				
Other Grants and Contributions	(933,680)	(2,600)	(194,400)	(2,600)
Other Income	(6,369)	(13,400)	(4,400)	(4,400)
Legal Fees	(5,150)	-	(1,200)	-
Rents	(646)	-	-	-
TOTAL DIRECT INCOME	(945,845)	(16,000)	(200,000)	(7,000)
NET DIRECT (INCOME) / EXPENDITURE	(611,353)	201,300	730,300	426,500
Support Services	790,905	319,700	489,700	481,000
Capital Charges	492,727	238,100	212,300	279,500
NET (INCOME) / EXPENDITURE TO SUMMARY	672,279	759,100	1,432,300	1,187,000

Variations:**Employees:**

Neighbourhood Services restructure	209,100	209,100
IAS19 Pension adjustments	16,300	17,700

Premises:

Revised repairs and maintenance programme	231,600	(25,900)
Slippage from 2015/16 - St Marys' Lands: demolition of unsafe structures	50,200	-
St. Mary's Lands - additional clearance costs	25,000	-

Third Party Payments:

Release of covenant on Harbury Lane site	103,000	-
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Support Services:

Revised allocations	170,000	161,300
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Capital Charges:

Changes in depreciation charges based on 2015/16 valuation and Play Equipment Programmes	(25,800)	41,400
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NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S1320 BEREAVEMENT SERVICES</u>				
DIRECT EXPENDITURE				
Employees	236,255	235,500	229,500	235,300
Premises	386,027	302,000	510,400	308,600
Transport	5,236	6,300	6,100	5,800
Supplies and Services	123,802	92,400	103,500	92,600
Third Party Payments	137,449	121,500	121,500	122,500
TOTAL DIRECT EXPENDITURE	888,769	757,700	971,000	764,800
DIRECT INCOME				
Other Grants and Contributions	(13,636)	(2,900)	(2,900)	(2,900)
Other Income	(4,471)	(100)	(100)	(100)
Fees and Charges	(1,423,435)	(1,523,600)	(1,548,700)	(1,593,100)
Rents	(25,905)	(23,900)	(23,900)	(23,900)
TOTAL DIRECT INCOME	(1,467,447)	(1,550,500)	(1,575,600)	(1,620,000)
NET DIRECT (INCOME) / EXPENDITURE	(578,678)	(792,800)	(604,600)	(855,200)
Support Services	77,474	89,700	84,100	86,900
Capital Charges	952,394	178,600	119,800	120,100
NET (INCOME) / EXPENDITURE TO SUMMARY	451,190	(524,500)	(400,700)	(648,200)

Variations:**Premises:**

Revised repairs and maintenance programme	179,400	-
Slippage from 2015/16 - Rebranding of Crematorium	24,000	-

Supplies and Services:

Slippage from 2015/16 - Generator	11,000	-
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Fees and Charges:

Fees and Charges Review	(25,100)	(69,500)
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Capital Charges:

Changes in depreciation charges based on 2015/16 valuation	(58,800)	(58,500)
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NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S3100 ONE STOP SHOPS</u>				
DIRECT EXPENDITURE				
Employees	204,319	232,800	194,900	220,500
Transport	236	700	700	700
Supplies and Services	(5,192)	2,700	2,700	(47,300)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	199,363	236,200	198,300	173,900
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Other Income	(961)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(961)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	198,402	236,200	198,300	173,900
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Support Services	21,926	19,800	14,800	17,300
Recharges	(220,128)	(217,000)	(233,200)	(191,200)
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NET (INCOME) / EXPENDITURE TO SUMMARY	200	39,000	(20,100)	-
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Variations:Employees:

Staff vacancies	(10,500)	-
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Supplies and Services:

Fit For The Future Review	-	(50,000)
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Recharges:

Change in costs to be reallocated	(16,200)	25,800
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NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S3200 RECEPTION FACILITIES & LEAMINGTON OSS</u>				
DIRECT EXPENDITURE				
Employees	173,734	217,200	147,700	189,000
Transport	20	300	-	300
Supplies and Services	2,051	1,700	9,000	8,700
TOTAL DIRECT EXPENDITURE	175,805	219,200	156,700	198,000
Support Services	125,060	109,700	137,000	132,900
Recharges	(300,865)	(269,700)	(330,800)	(330,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	59,200	(37,100)	-

Variations:**Employees:**

Neighbourhood Services restructure	(20,900)	(20,900)
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Support Services:

Revised allocations	27,300	23,200
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Recharges:

Change in costs to be reallocated	(61,100)	(61,200)
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S3400 PAYMENT CHANNELS

DIRECT EXPENDITURE				
Supplies and Services	30,569	21,500	29,900	21,500
Third Party Payments	139,763	85,000	100,000	120,000
TOTAL DIRECT EXPENDITURE	170,332	106,500	129,900	141,500
Support Services	20,945	13,600	30,900	35,700
Recharges	(191,222)	(110,900)	(160,800)	(177,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	55	9,200	-	-

Variations:**Third Party Payments:**

Change in method of calculation charges	15,000	35,000
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Support Services:

Revised allocations	17,300	22,100
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Recharges:

Change in costs to be reallocated	(49,900)	(66,300)
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NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S3450 CUSTOMER SERVICE CENTRE</u>				
DIRECT EXPENDITURE				
Employees	491,597	60,800	24,600	-
Transport	2,831	-	-	-
Supplies and Services	405,219	-	7,600	-
Third Party Payments	32,295	-	11,300	-
TOTAL DIRECT EXPENDITURE	931,942	60,800	43,500	-
DIRECT INCOME				
Other Grants and Contributions	(352,498)	-	-	-
TOTAL DIRECT INCOME	(352,498)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	579,444	60,800	43,500	-
Support Services	43,736	47,400	-	-
Recharges	(623,180)	(149,500)	(43,500)	-
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(41,300)	-	-

Variations:Employees:

Deletion of IAS19 Pension adjustments	(53,500)	(53,500)
Share of WCC Redundancy Payment	24,600	-
Deletion of Employee Insurances	(7,300)	(7,300)

Supplies and Services:

Project expenses	7,600	-
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Third Party Payments:

Project Consultants Fees	11,300	-
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Support Services:

Revised allocations	(47,400)	(47,400)
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Recharges:

Change in costs to be reallocated	106,000	149,500
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NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S4060 STREET CLEANSING</u>				
DIRECT EXPENDITURE				
Premises	24,315	25,000	25,000	20,100
Transport	800	800	800	900
Supplies and Services	34,818	28,900	28,900	28,900
Third Party Payments	980,115	880,300	1,125,300	1,142,300
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TOTAL DIRECT EXPENDITURE	1,040,048	935,000	1,180,000	1,192,200
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Support Services	131,727	138,800	118,100	116,000
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NET (INCOME) / EXPENDITURE TO SUMMARY	1,171,775	1,073,800	1,298,100	1,308,200
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Variations:Third Party Payments:

Budget review - vired from Waste Management	245,000	245,000
New properties	-	10,000

Support Services:

Revised allocations	(20,700)	(22,800)
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NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S4090 WASTE MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	555,982	608,400	948,500	926,000
Premises	25,887	26,200	26,100	26,600
Transport	15,678	28,700	16,600	15,500
Supplies and Services	75,874	56,200	56,200	56,200
Third Party Payments	819,596	840,700	595,700	602,200
TOTAL DIRECT EXPENDITURE	1,493,017	1,560,200	1,643,100	1,626,500
DIRECT INCOME				
Rents	(33,000)	(18,000)	(18,000)	(18,000)
TOTAL DIRECT INCOME	(33,000)	(18,000)	(18,000)	(18,000)
NET DIRECT (INCOME) / EXPENDITURE	1,460,017	1,542,200	1,625,100	1,608,500
Support Services	213,083	138,500	168,100	177,800
Recharges	(815,426)	(709,900)	(715,200)	(703,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	857,674	970,800	1,078,000	1,083,000

Variations:**Employees:**

Neighbourhood Services restructure	296,300	296,300
IAS19 Pension adjustments	19,000	22,200
Temporary Senior Contract Officer (funded from One-Stop-Shop vacancy)	20,900	-

Third Party Payments:

Budget review - vired to Street Cleansing	(245,000)	(245,000)
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Support Services:

Revised allocations	29,600	39,300
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NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S4130 WASTE COLLECTION</u>				
DIRECT EXPENDITURE				
Transport	800	800	-	-
Supplies and Services	4,370	3,900	3,900	3,900
Third Party Payments	2,125,412	2,072,100	2,072,100	2,113,600
TOTAL DIRECT EXPENDITURE	2,130,582	2,076,800	2,076,000	2,117,500
DIRECT INCOME				
Other Income	-	(78,000)	-	-
Recycling Credit Income	(473,831)	(420,000)	(440,000)	(440,000)
Fees and Charges	(59,584)	(47,000)	(125,000)	(125,000)
TOTAL DIRECT INCOME	(533,415)	(545,000)	(565,000)	(565,000)
NET DIRECT (INCOME) / EXPENDITURE	1,597,167	1,531,800	1,511,000	1,552,500
Support Services	321,366	309,300	205,000	192,800
Capital Charges	244,961	244,800	244,900	87,900
NET (INCOME) / EXPENDITURE TO SUMMARY	2,163,494	2,085,900	1,960,900	1,833,200

Variations:**Third Party Payments:**

Contract inflation	-	16,500
Additional properties	-	25,000

Other Income:

Reclassified as Fees and Charges income	78,000	78,000
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Recycling Credit Income:

Increased activity	-	(20,000)
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Fees and Charges:

Other income reclassified	(78,000)	(78,000)
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Support Services:

Revised allocations	(104,300)	(116,500)
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Capital Charges:

Depreciation charges: previous years' charges dropping out	-	(156,900)
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S4180 ABANDONED VEHICLES**INDIRECT EXPENDITURE**

Support Services	1,201	300	1,800	1,100
NET (INCOME) / EXPENDITURE TO SUMMARY	1,201	300	1,800	1,100

NEIGHBBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S4810 ALLEVIATION OF FLOODING</u>				
DIRECT EXPENDITURE				
Premises	13,488	13,800	13,800	13,800
TOTAL DIRECT EXPENDITURE	13,488	13,800	13,800	13,800
DIRECT INCOME				
Other Grants and Contributions	(18,419)	(14,000)	(14,000)	(14,000)
TOTAL DIRECT INCOME	(18,419)	(14,000)	(14,000)	(14,000)
NET DIRECT (INCOME) / EXPENDITURE	(4,931)	(200)	(200)	(200)
Support Services	1,100	2,100	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	(3,831)	1,900	(200)	(200)

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>STRATEGIC LEADERSHIP</u>				
S2000 CHIEF EXECUTIVE'S OFFICE	20,000	(45,600)	20,000	20,000
S2016 CORPORATE PROJECTS	24,710	8,600	4,100	-
S2020 CORPORATE MANAGEMENT - CHIEF EXECUTIVE	742	2,400	2,800	2,800
S2060 HUMAN RESOURCES	9,615	47,500	9,000	8,300
S2080 MEMBER TRAINING	5,948	5,600	4,600	4,600
S2100 ORGANISATIONAL DEVELOPMENT	-	(343,300)	(101,700)	(66,700)
S2121 CONSULTATION	-	-	4,600	-
S2200 COMMITTEE SERVICES	-	45,400	-	-
S2220 DEMOCRATIC REPRESENTATION	924,768	913,800	904,300	870,400
S2240 ELECTIONS	197,222	50,400	94,800	74,400
S2260 ELECTORAL REGISTRATION	284,912	222,500	263,900	232,700
S2280 CHAIR OF THE COUNCIL	61,931	54,700	60,300	61,100
S2315 ASSISTED TRAVEL PASSES	50	-	-	-
S2340 MEDIA ROOM	28,148	13,300	-	-
S3210 ASSIST TRAVEL-TRANSPORT TOKENS	50,725	54,400	13,700	8,000
S3350 CSTEAM	-	19,700	-	-
S3452 CUSTOMER CONTACT MANAGER	-	25,400	-	-
S3470 WEB SERVICES	-	16,700	-	-
S3500 ICT SERVICES	(7,482)	79,000	(12,800)	(8,400)
S4870 LEGAL SERVICES (IN-HOUSE WDC)	900	400	1,000	900
S4871 LEGAL SERVICES (SHARED SERVICE WCC)	-	4,500	-	-
TOTAL STRATEGIC LEADERSHIP	1,602,189	1,175,400	1,268,600	1,208,100

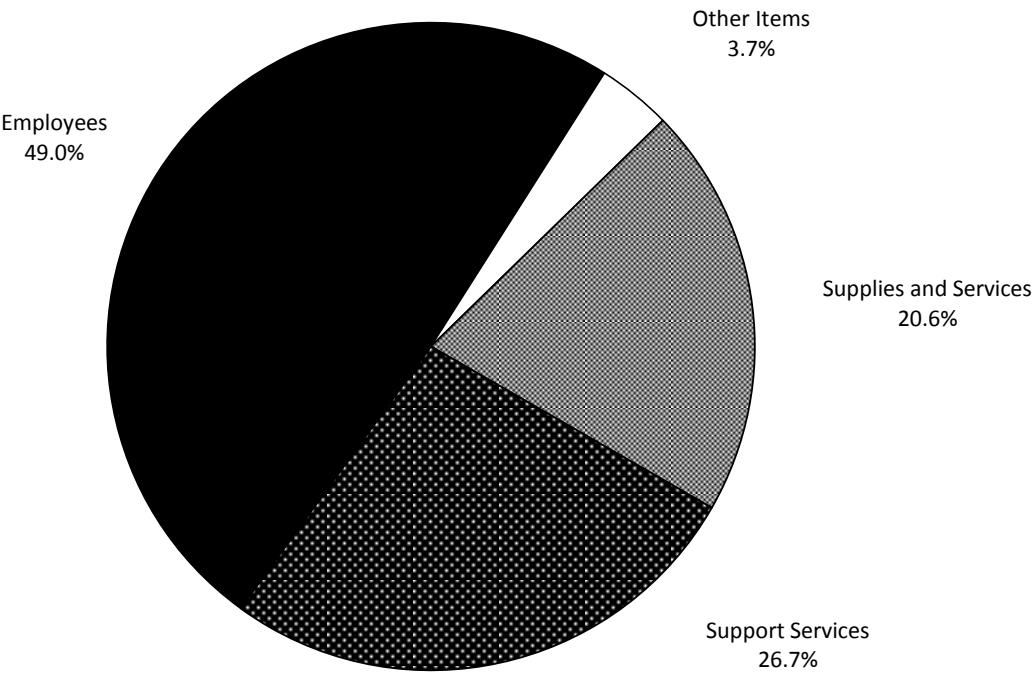
SUBJECTIVE ANALYSIS:**EXPENDITURE:**

Employees	2,965,998	2,504,200	2,633,200	2,603,600
Premises	74,725	31,200	35,200	30,600
Transport	13,676	(118,600)	19,500	(21,800)
Supplies and Services	1,270,523	989,200	1,146,300	1,097,400
Third Party Payments	204,551	136,300	221,100	94,900
Support Services	1,552,086	1,395,800	1,541,100	1,422,800
Capital Charges	121,497	61,200	55,400	90,900
TOTAL EXPENDITURE	6,203,056	4,999,300	5,651,800	5,318,400

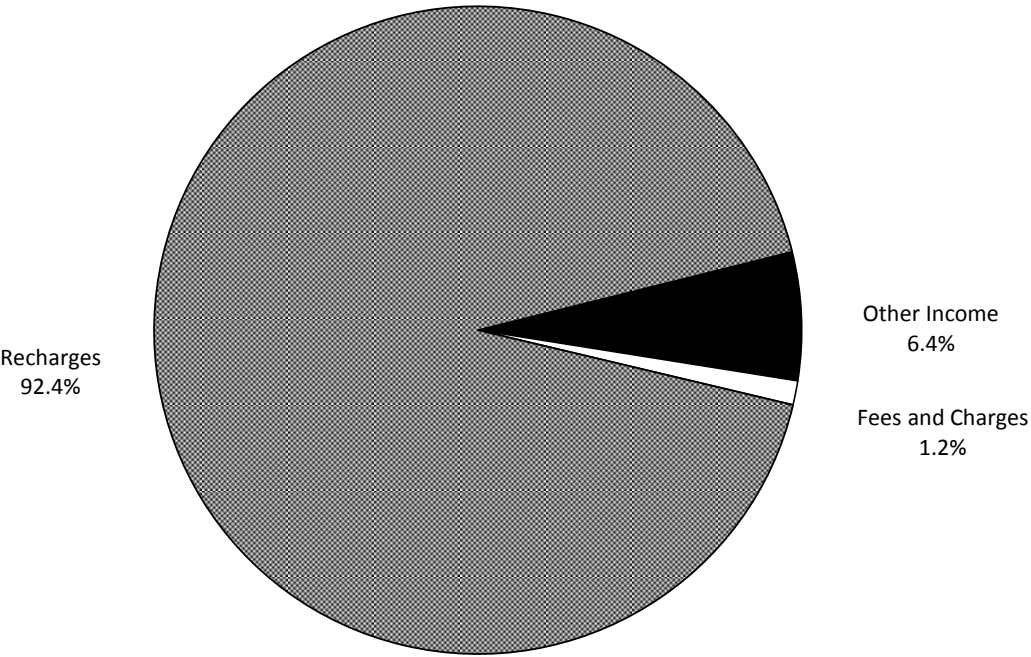
INCOME:

Government Grants	(10,963)	-	-	-
Other Grants and Contributions	(46,668)	-	-	-
Sales	(2,181)	(2,400)	(2,400)	(2,400)
Other Income	(477,965)	(263,400)	(262,600)	(261,900)
Fees and Charges	(54,123)	(39,000)	(49,000)	(49,000)
Recharges	(4,008,967)	(3,519,100)	(4,069,200)	(3,797,000)
TOTAL INCOME	(4,600,867)	(3,823,900)	(4,383,200)	(4,110,300)
NET COST OF GENERAL FUND SERVICES	1,602,189	1,175,400	1,268,600	1,208,100

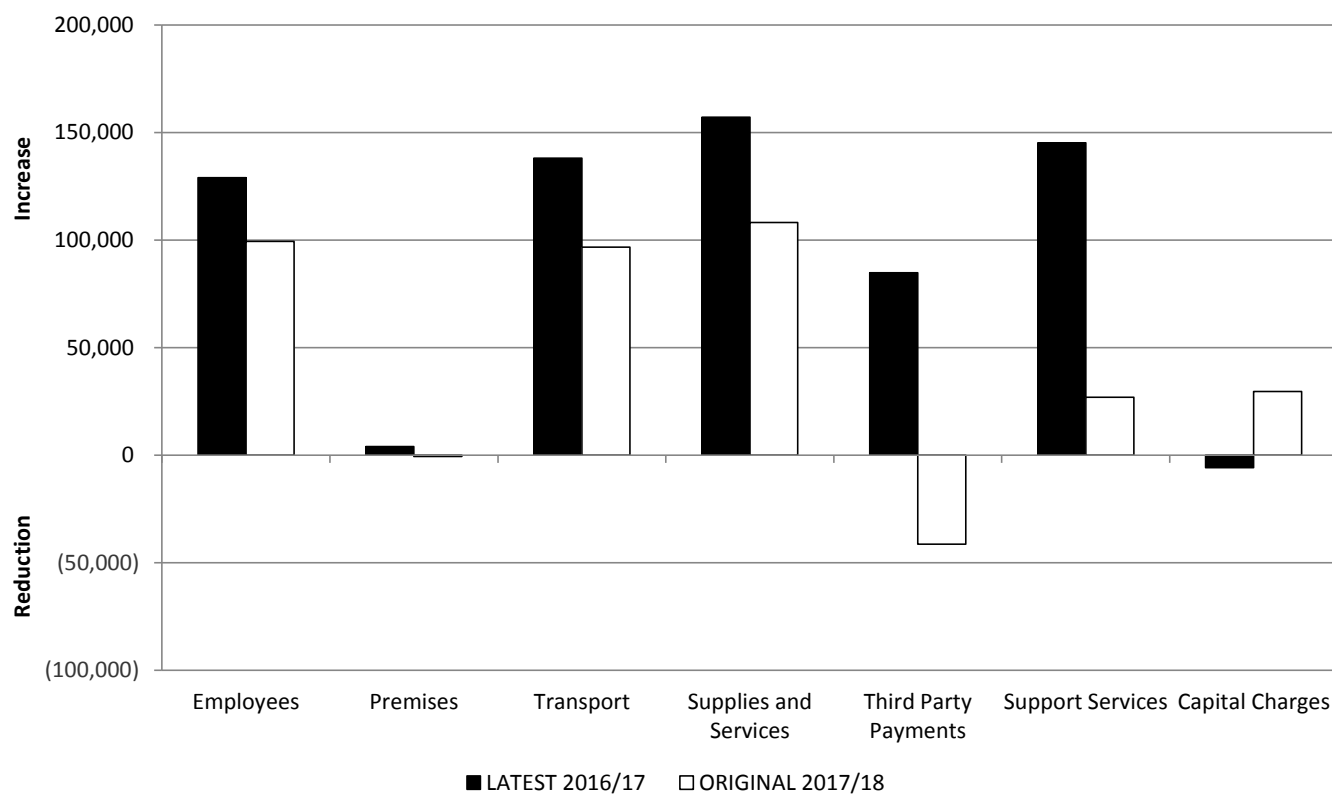
EXPENDITURE - 2017/18 BUDGETS



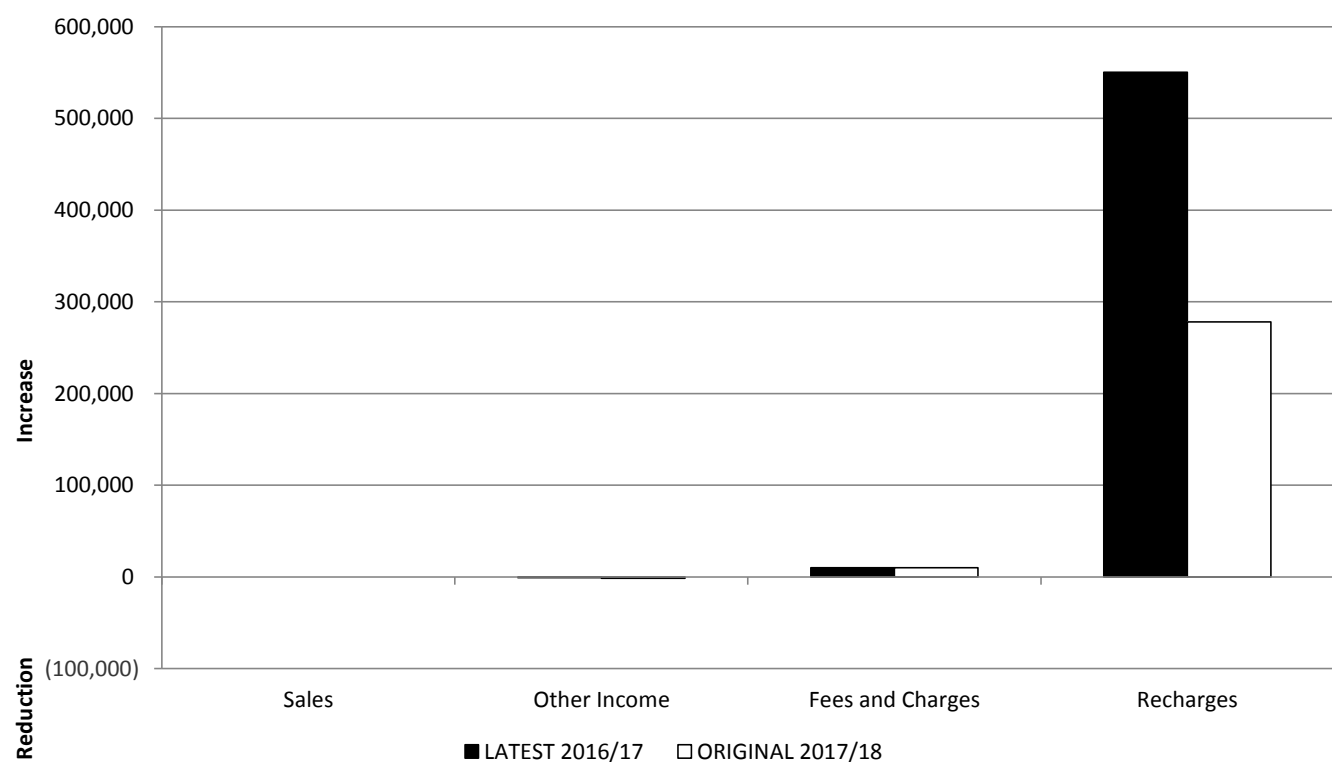
INCOME - 2017/18 BUDGETS



EXPENDITURE: CHANGE FROM 2016/17 ORIGINAL (£)



INCOME: CHANGE FROM 2016/17 ORIGINAL (£)



STRATEGIC LEADERSHIP

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S2000 CHIEF EXECUTIVE'S OFFICE</u>				
DIRECT EXPENDITURE				
Employees	422,183	418,400	397,400	395,100
Transport	619	2,200	2,100	2,100
Supplies and Services	29,950	31,400	31,400	29,800
Third Party Payments	18,660	22,100	25,700	22,100
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TOTAL DIRECT EXPENDITURE	471,412	474,100	456,600	449,100
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Other Income	(720)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(720)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	470,692	474,100	456,600	449,100
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	80,794	87,000	81,900	80,800
Recharges	(531,486)	(606,700)	(518,500)	(509,900)
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	20,000	(45,600)	20,000	20,000
	<hr/>	<hr/>	<hr/>	<hr/>

Variations:Employees:

IAS19 Pension adjustments	(12,500)	(11,000)
Vacant post transferred to Electoral Services	(8,500)	(8,500)

Recharges:

Change in costs to be reallocated	88,200	96,800
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STRATEGIC LEADERSHIP**S2016 CORPORATE PROJECTS**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT EXPENDITURE				
Employees	116,730	-	73,000	-
Transport	448	-	-	-
Supplies and Services	818	-	-	-
Third Party Payments	66,810	400	100,800	-
TOTAL DIRECT EXPENDITURE	184,806	400	173,800	-
DIRECT INCOME				
Other Grants and Contributions	(46,668)	-	-	-
TOTAL DIRECT INCOME	(46,668)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	138,138	400	173,800	-
Support Services	8,223	8,200	1,900	-
Recharges	(121,651)	-	(171,600)	-
NET (INCOME) / EXPENDITURE TO SUMMARY	24,710	8,600	4,100	-

Variations:**Employees:**

Corporate Project Officer posts extended	66,900	-
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Third Party Payments:

Riverside House Relocation	87,100	-
St Michael's Leper Hospital slippage from 2015/16 plus grant funding	13,300	-

Recharges:

Change in costs to be reallocated	(171,600)	-
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S2020 CORPORATE MANAGEMENT - CHIEF EXECUTIVE

DIRECT INCOME				
Supplies and Services	382	2,400	2,400	2,400
TOTAL DIRECT EXPENDITURE	382	2,400	2,400	2,400
Support Services	360	-	400	400
NET (INCOME) / EXPENDITURE TO SUMMARY	742	2,400	2,800	2,800

STRATEGIC LEADERSHIP**S2060 HUMAN RESOURCES**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT INCOME				
Employees	422,060	396,400	384,800	436,300
Transport	453	1,300	1,200	1,200
Supplies and Services	40,872	48,500	77,400	53,000
Third Party Payments	24,641	23,400	23,400	23,400
TOTAL DIRECT EXPENDITURE	488,026	469,600	486,800	513,900
DIRECT INCOME				
Fees and Charges	(33)	-	-	-
TOTAL DIRECT INCOME	(33)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	487,993	469,600	486,800	513,900
Support Services	119,595	96,100	136,900	119,000
Recharges	(597,973)	(518,200)	(614,700)	(624,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	9,615	47,500	9,000	8,300

Variations:Employees:

Apprenticeship Levy	-	39,700
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Supplies and Services:

Staff Engagement	18,400	-
Slippage from 2015/16 - Payroll development costs	11,000	-

Support Services

Revised allocations	40,800	22,900
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Recharges:

Change in costs to be reallocated	(96,500)	(106,400)
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S2080 MEMBER TRAINING

DIRECT INCOME				
Employees	5,948	4,600	4,600	4,600
TOTAL DIRECT EXPENDITURE	5,948	4,600	4,600	4,600
Support Services	-	1,000	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	5,948	5,600	4,600	4,600

STRATEGIC LEADERSHIP

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S2100 ORGANISATIONAL DEVELOPMENT</u>				
DIRECT INCOME				
Employees	-	(99,300)	(14,300)	-
Transport	-	(140,000)	(1,600)	(42,700)
Supplies and Services	-	(104,000)	(85,800)	(24,000)
	<u>-</u>	<u>(343,300)</u>	<u>(101,700)</u>	<u>(66,700)</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	<u>-</u>	<u>(343,300)</u>	<u>(101,700)</u>	<u>(66,700)</u>

Variations:Fit For the Future Savings:

Budget savings vired to appropriate services	241,600	278,100
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S2121 CONSULTATION

DIRECT INCOME				
Third Party Payments	-	-	4,600	-
	<u>-</u>	<u>-</u>	<u>4,600</u>	<u>-</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	<u>-</u>	<u>-</u>	<u>4,600</u>	<u>-</u>

S2200 COMMITTEE SERVICES

DIRECT INCOME				
Employees	182,973	158,900	144,100	150,700
Transport	187	400	400	400
Supplies and Services	20,220	20,700	20,700	20,700
Third Party Payments	30,330	38,000	38,000	38,000
	<u>233,710</u>	<u>218,000</u>	<u>203,200</u>	<u>209,800</u>
TOTAL DIRECT EXPENDITURE	<u>233,710</u>	<u>218,000</u>	<u>203,200</u>	<u>209,800</u>
Support Services	103,130	75,700	104,300	102,700
Recharges	(336,840)	(248,300)	(307,500)	(312,500)
	<u>-</u>	<u>45,400</u>	<u>-</u>	<u>-</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	<u>-</u>	<u>45,400</u>	<u>-</u>	<u>-</u>

Variations:Employees:

IAS19 Adjustments	(8,400)	(7,400)
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Support Services

Revised allocations	28,600	27,000
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Recharges:

Change in costs to be reallocated	(59,200)	(64,200)
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STRATEGIC LEADERSHIP

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S2220 DEMOCRATIC REPRESENTATION</u>				
DIRECT INCOME				
Employees	5,546	24,500	21,600	22,900
Transport	5,286	8,900	8,500	8,300
Supplies and Services	317,537	319,300	319,400	319,300
Third Party Payments	3,178	9,700	14,700	9,700
TOTAL DIRECT EXPENDITURE	331,547	362,400	364,200	360,200
Support Services	665,424	623,600	612,300	582,400
Capital Charges	1,297	1,300	1,300	1,300
Recharges	(73,500)	(73,500)	(73,500)	(73,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	924,768	913,800	904,300	870,400

Variations:Support Services

Revised allocations	(11,300)	(41,200)
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S2240 ELECTIONS

DIRECT INCOME				
Employees	273,807	104,700	104,700	105,800
Premises	74,725	27,800	32,400	27,800
Transport	418	1,000	1,000	1,000
Supplies and Services	173,717	78,700	86,000	78,700
TOTAL DIRECT EXPENDITURE	522,667	212,200	224,100	213,300
DIRECT INCOME				
Other Income	(403,480)	(203,500)	(203,500)	(203,500)
TOTAL DIRECT INCOME	(403,480)	(203,500)	(203,500)	(203,500)
NET DIRECT (INCOME) / EXPENDITURE	119,187	8,700	20,600	9,800
Support Services	78,035	41,700	74,200	64,600
NET (INCOME) / EXPENDITURE TO SUMMARY	197,222	50,400	94,800	74,400

Variations:Support Services

Revised allocations	32,500	22,900
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STRATEGIC LEADERSHIP**S2260 ELECTORAL REGISTRATION**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT INCOME				
Employees	100,143	106,100	111,700	115,000
Premises	-	2,800	2,800	2,800
Transport	1,366	500	500	500
Supplies and Services	120,198	69,100	97,300	69,100
Third Party Payments	2,954	-	-	-
TOTAL DIRECT EXPENDITURE	224,661	178,500	212,300	187,400
DIRECT INCOME				
Government Grants	(10,963)	-	-	-
Sales	(2,181)	(2,400)	(2,400)	(2,400)
TOTAL DIRECT INCOME	(13,144)	(2,400)	(2,400)	(2,400)
NET DIRECT (INCOME) / EXPENDITURE				
Support Services	89,095	62,100	69,700	63,400
Recharges	(15,700)	(15,700)	(15,700)	(15,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	284,912	222,500	263,900	232,700

Variations:**Supplies and Services:**

Individual Electoral Registration - work slipped from 2015/16

28,200

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S2280 CHAIR OF THE COUNCIL

DIRECT INCOME				
Employees	29,280	25,800	25,800	26,400
Premises	-	600	-	-
Transport	2,572	1,400	2,000	2,100
Supplies and Services	27,867	19,200	19,100	19,200
TOTAL DIRECT EXPENDITURE	59,719	47,000	46,900	47,700
DIRECT INCOME				
Other Income	(10,701)	-	-	-
TOTAL DIRECT INCOME	(10,701)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	49,018	47,000	46,900	47,700
Support Services	12,913	10,300	16,000	16,000
Recharges	-	(2,600)	(2,600)	(2,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	61,931	54,700	60,300	61,100

STRATEGIC LEADERSHIP

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S2315 ASSISTED TRAVEL PASSES</u>				
DIRECT INCOME				
Third Party Payments	1,570	-	-	-
TOTAL DIRECT EXPENDITURE	1,570	-	-	-
DIRECT INCOME				
Other Income	(1,520)	-	-	-
TOTAL DIRECT INCOME	(1,520)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	50	-	-	-

S2340 MEDIA ROOM

DIRECT INCOME				
Employees	215,274	209,200	199,800	201,800
Transport	35	900	800	800
Supplies and Services	56,734	75,200	77,700	74,800
Third Party Payments	-	400	400	400
TOTAL DIRECT EXPENDITURE	272,043	285,700	278,700	277,800
DIRECT INCOME				
Other Income	(54,924)	(58,400)	(58,400)	(58,400)
Fees and Charges	(4,830)	(4,000)	(4,000)	(4,000)
TOTAL DIRECT INCOME	(59,754)	(62,400)	(62,400)	(62,400)
NET DIRECT (INCOME) / EXPENDITURE	212,289	223,300	216,300	215,400
Support Services	86,109	91,100	93,700	88,200
Capital Charges	31,173	1,100	-	-
Recharges	(301,423)	(302,200)	(310,000)	(303,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	28,148	13,300	-	-

STRATEGIC LEADERSHIP

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S3210 ASSIST TRAVEL-TRANSPORT TOKENS</u>				
DIRECT INCOME				
Supplies and Services	530	200	200	-
Third Party Payments	45,125	40,000	5,000	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	45,655	40,200	5,200	-
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Other Income	(5,520)	(1,500)	(700)	-
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TOTAL DIRECT INCOME	(5,520)	(1,500)	(700)	-
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NET DIRECT (INCOME) / EXPENDITURE	40,135	38,700	4,500	-
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Support Services	10,590	15,700	9,200	8,000
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NET (INCOME) / EXPENDITURE TO SUMMARY	50,725	54,400	13,700	8,000
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Variations:Third Party Payments

Service discontinued	(35,000)	(40,000)
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STRATEGIC LEADERSHIP**S3350 CSTEAM**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT INCOME				
Employees	171,403	171,500	167,800	164,000
Transport	77	400	400	400
Supplies and Services	8,434	10,400	30,400	10,400
TOTAL DIRECT EXPENDITURE	179,914	182,300	198,600	174,800
DIRECT INCOME				
Other Income	(1,100)	-	-	-
TOTAL DIRECT INCOME	(1,100)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	178,814	182,300	198,600	174,800
Support Services	64,240	67,900	71,100	66,200
Capital Charges	5,516	-	-	-
Recharges	(248,570)	(230,500)	(269,700)	(241,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	19,700	-	-

Variations:Supplies and Services

Scanning work - slippage from 2015/16

20,000

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Recharges:

Change in costs to be reallocated

(39,200)

(10,500)

STRATEGIC LEADERSHIP**S3452 CUSTOMER CONTACT MANAGER**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT INCOME				
Employees	51,714	20,900	53,500	-
Transport	81	-	-	-
Supplies and Services	2,336	4,500	9,000	-
TOTAL DIRECT EXPENDITURE	54,131	25,400	62,500	-
Support Services	10,151	-	5,100	-
Recharges	(64,282)	-	(67,600)	-
NET (INCOME) / EXPENDITURE TO SUMMARY	-	25,400	-	-

Variations:Employees:

Redundancy	40,500	-
Temporary post now concluded	-	(20,900)

Recharges:

Change in costs to be reallocated	(67,600)	-
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S3470 WEB SERVICES

DIRECT INCOME				
Employees	47,788	48,300	46,700	47,500
Transport	-	100	100	100
Supplies and Services	62,655	29,200	70,200	30,200
Third Party Payments	960	1,000	-	-
TOTAL DIRECT EXPENDITURE	111,403	78,600	117,000	77,800
Support Services	25,224	20,100	60,900	29,000
Recharges	(136,627)	(82,000)	(177,900)	(106,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	16,700	-	-

Variations:Supplies and Services:

Digital Transformation slippage from 2015/16	40,000	-
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Support Services

Revised allocations	40,800	8,900
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Recharges:

Change in costs to be reallocated	(95,900)	(24,800)
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STRATEGIC LEADERSHIP**S3500 ICT SERVICES**

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
DIRECT INCOME				
Employees	921,149	914,200	912,000	933,500
Transport	2,134	4,300	4,100	4,000
Supplies and Services	408,273	384,400	390,900	413,800
Third Party Payments	10,922	-	7,200	-
TOTAL DIRECT EXPENDITURE	1,342,478	1,302,900	1,314,200	1,351,300
DIRECT INCOME				
Fees and Charges	(48,271)	(35,000)	(45,000)	(45,000)
TOTAL DIRECT INCOME	(48,271)	(35,000)	(45,000)	(45,000)
NET DIRECT (INCOME) / EXPENDITURE	1,294,207	1,267,900	1,269,200	1,306,300
Support Services	183,390	181,200	187,400	187,100
Capital Charges	83,511	58,800	54,100	89,600
Recharges	(1,568,590)	(1,428,900)	(1,523,500)	(1,591,400)
NET (INCOME) / EXPENDITURE TO SUMMARY	(7,482)	79,000	(12,800)	(8,400)

Variations:**Employees:**

Adjustment of salary vacancy reduction	22,100	22,100
IAS19 Pension adjustments	(24,100)	(20,300)
Pay award / superannuation increase	-	12,900

Supplies and Services:

Increase in ICT replacement programme	-	29,300
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Fees and Charges:

Increased income for Street Naming and Numbering service	(10,000)	(10,000)
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Capital Charges:

Depreciation charges: old items dropping out and new items added	(4,700)	30,800
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Recharges:

Change in costs to be reallocated	(94,600)	(162,500)
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S4870 LEGAL SERVICES (IN-HOUSE WDC)

INDIRECT INCOME				
Support Services	900	400	1,000	900
NET (INCOME) / EXPENDITURE TO SUMMARY	900	400	1,000	900

STRATEGIC LEADERSHIP

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	BUDGET 2017/18 £
<u>S4871 LEGAL SERVICES (SHARED SERVICE WCC)</u>				
DIRECT INCOME				
Third Party Payments	(599)	1,300	1,300	1,300
TOTAL DIRECT EXPENDITURE	(599)	1,300	1,300	1,300
DIRECT INCOME				
Legal Fees	(989)	-	-	-
TOTAL DIRECT INCOME	(989)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	(1,588)	1,300	1,300	1,300
Support Services	13,913	13,700	15,100	14,100
Recharges	(12,325)	(10,500)	(16,400)	(15,400)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	4,500	-	-