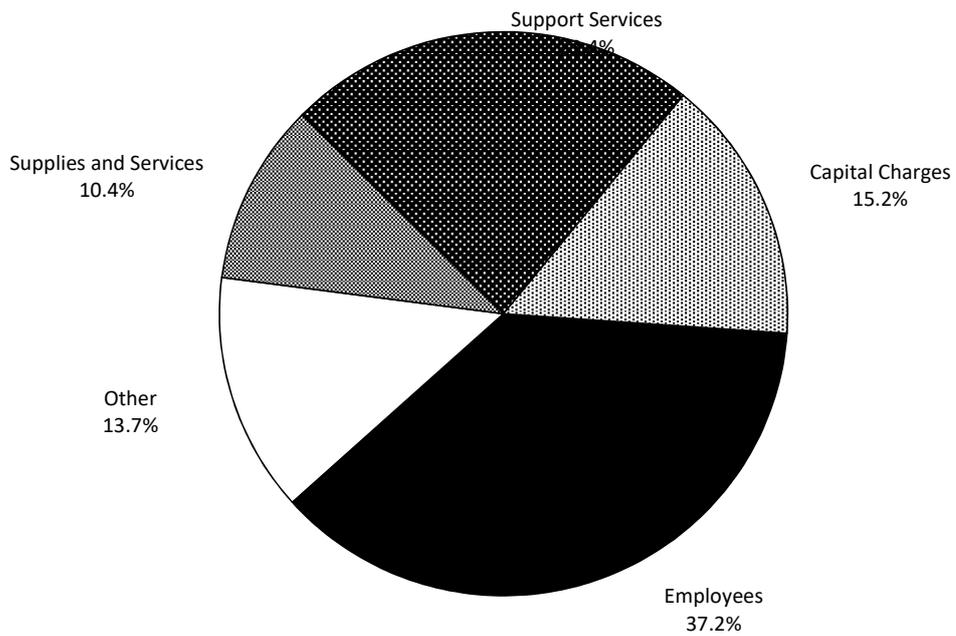
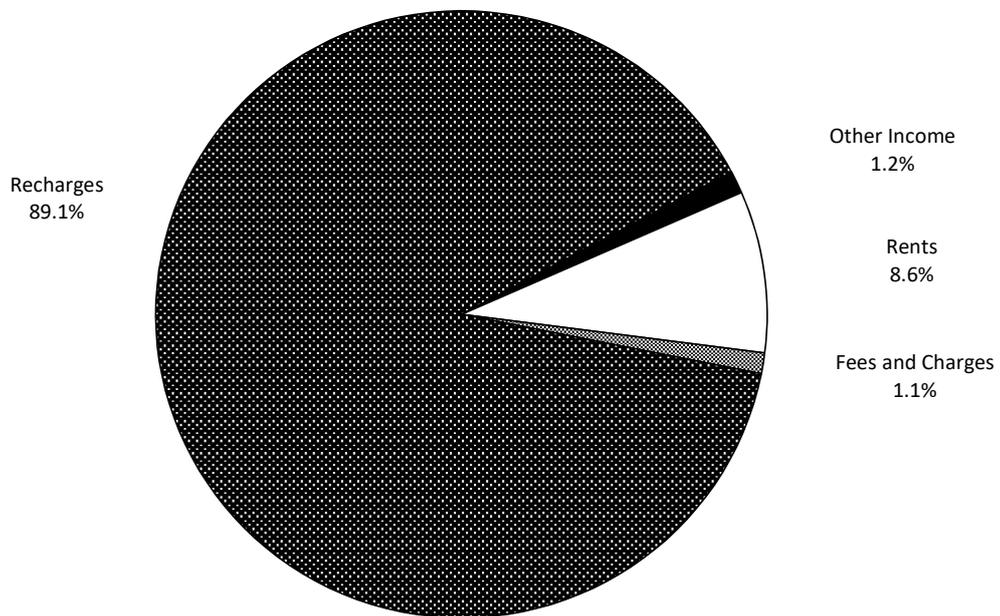


	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £	Page
<b><u>STRATEGIC LEADERSHIP</u></b>					
S1270 GREEN SPACE DEVELOPMENT	6,383	14,500	4,500	14,500	4
S1289 OPEN SPACES	(131,284)	(125,800)	112,900	259,500	4
S1645 ASSET MANAGEMENT	(1)	-	48,500	-	5
S1650 ESTATE MANAGEMENT	510,547	406,600	365,100	552,900	6
S1660 WARWICK PLANT MAINTENANCE	190	-	-	-	6
S2000 CHIEF EXECUTIVE'S OFFICE	-	-	-	-	7
S2010 CORPORATE PROJECTS	2,444	-	172,500	257,400	8
S2060 HUMAN RESOURCES	19,829	80,000	-	-	9
S2080 MEMBER TRAINING	999	5,100	10,100	5,200	10
S2100 ORGANISATIONAL DEVELOPMENT	-	16,000	16,000	16,300	10
S2200 COMMITTEE SERVICES	-	-	-	-	11
S2220 DEMOCRATIC REPRESENTATION	1,190,058	1,123,600	1,228,000	1,268,700	12
S2240 ELECTIONS	40,568	192,300	229,900	68,100	13
S2260 ELECTORAL REGISTRATION	336,967	260,200	410,200	383,300	14
S2280 CHAIR OF THE COUNCIL	58,416	80,400	82,200	83,600	15
S2300 OFFICE ACCOMMODATION	(0)	41,300	-	-	16
S2340 MEDIA ROOM	-	17,900	-	-	17
S3350 CSTEAM	-	15,900	-	-	17
S3400 PAYMENT CHANNELS	-	-	-	-	18
S3452 CUSTOMER CONTACT MANAGER	(607)	-	100	100	18
S3470 WEB SERVICES	-	-	-	-	19
S3500 ICT SERVICES	(13,993)	88,300	(9,300)	(7,800)	20
S3600 ECONOMIC DEVELOPMENT	71,092	77,000	134,000	16,400	20
S3661 CUP - UNITED REFORM CHURCH	55,984	55,300	46,700	46,200	21
S4300 ENVIRONMENTAL PROTECTION	27,773	11,400	8,600	8,800	21
S4780 WDC HIGHWAYS	169,337	202,900	194,400	204,300	22
S4810 ALLEVIATION OF FLOODING	85,429	89,200	94,900	96,500	22
S4871 LEGAL SERVICES (SHARED SERVICE WCC)	-	-	-	-	23
SW000 CORPORATE R+M UNALLOCATED	-	415,500	1,359,000	413,200	23
<b>TOTAL STRATEGIC LEADERSHIP</b>	<b>2,430,133</b>	<b>3,067,600</b>	<b>4,508,300</b>	<b>3,687,200</b>	
<b><u>EXPENDITURE:</u></b>					
Employees	3,491,555	3,880,100	4,453,800	4,404,500	
Premises	739,093	964,000	1,927,900	982,200	
Transport	25,855	33,800	33,200	28,600	
Supplies and Services	1,254,215	1,237,000	1,549,700	1,234,300	
Third Party Payments	523,010	462,800	754,200	609,400	
Support Services	2,547,177	2,441,500	2,833,400	2,771,800	
Capital Charges	1,118,428	1,305,900	1,435,300	1,793,500	
<b>TOTAL EXPENDITURE</b>	<b>9,699,334</b>	<b>10,325,100</b>	<b>12,987,500</b>	<b>11,824,300</b>	
<b><u>INCOME:</u></b>					
Government Grants	(11,842)	-	(223,200)	-	
Other Grants and Contributions	-	(22,500)	(22,500)	(23,000)	
Sales	(2,722)	(2,400)	(2,400)	(2,400)	
Other Income	(129,063)	(74,500)	(78,500)	(76,000)	
Fees and Charges	(85,523)	(86,000)	(86,000)	(86,800)	
Rents	(628,211)	(703,600)	(690,500)	(702,800)	
Recharges	(6,411,840)	(6,368,500)	(7,376,100)	(7,246,100)	
<b>TOTAL INCOME</b>	<b>(7,269,201)</b>	<b>(7,257,500)</b>	<b>(8,479,200)</b>	<b>(8,137,100)</b>	
<b>NET COST OF STRATEGIC LEADERSHIP</b>	<b>2,430,133</b>	<b>3,067,600</b>	<b>4,508,300</b>	<b>3,687,200</b>	

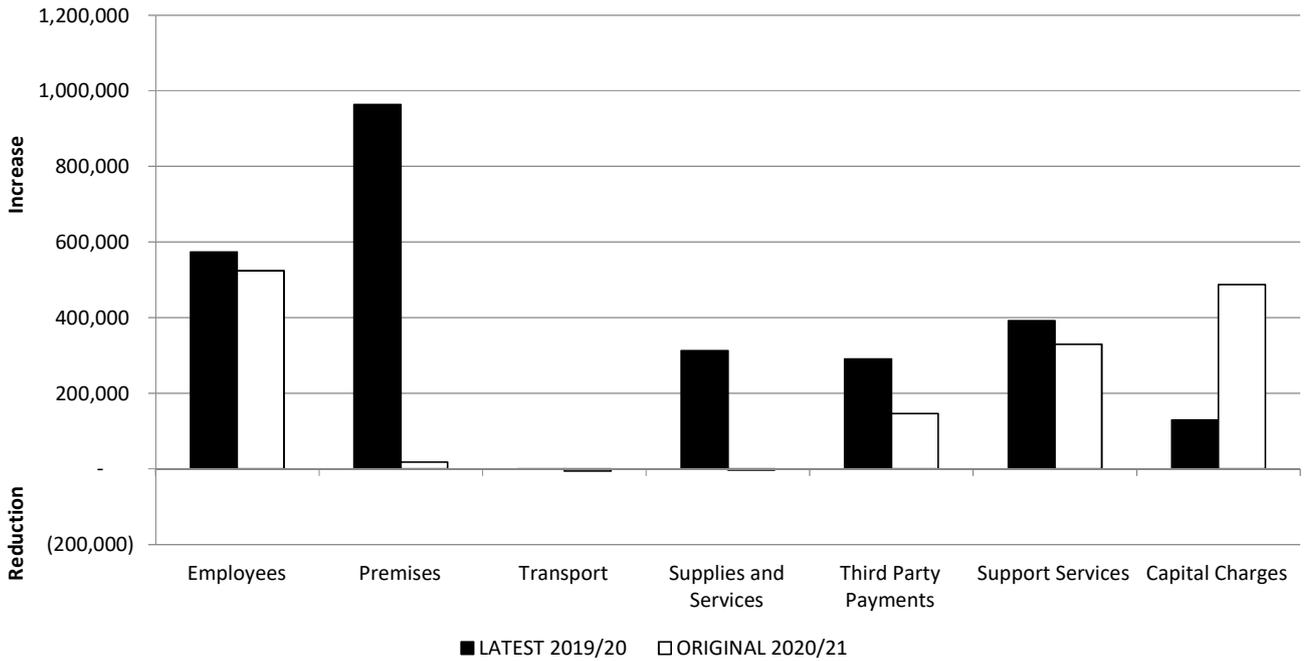
### STRATEGIC LEADERSHIP EXPENDITURE: 2020/21 BUDGETS



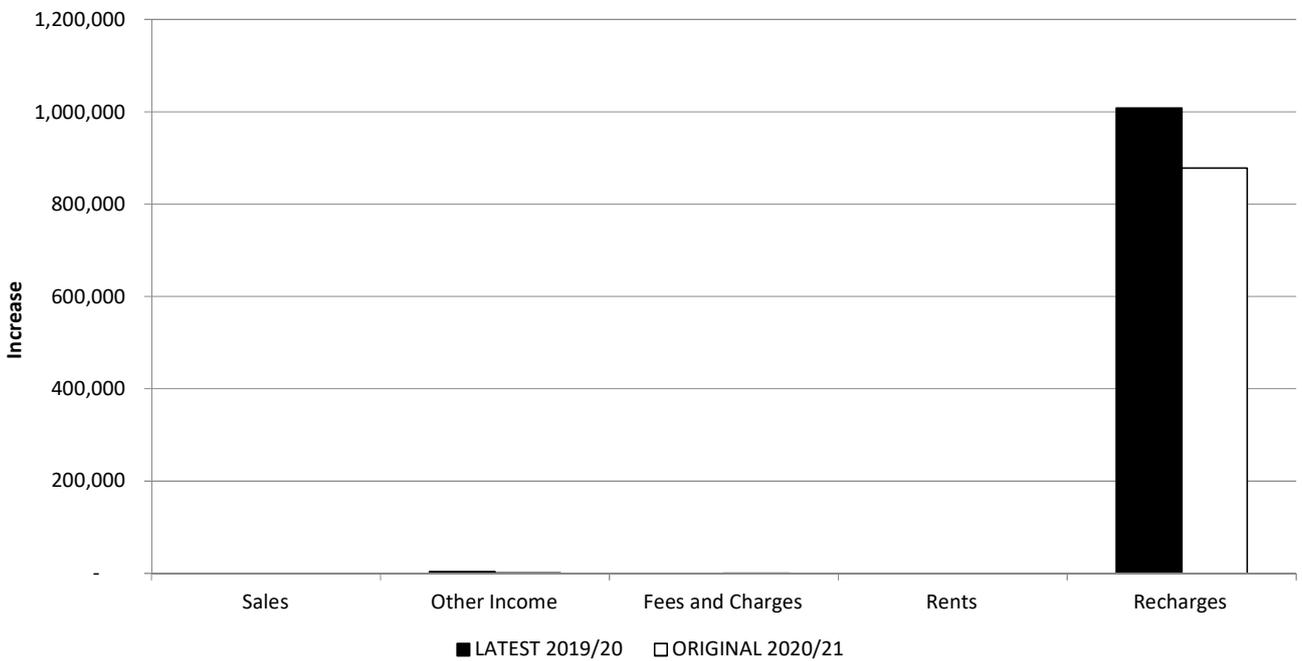
### STRATEGIC LEADERSHIP INCOME - 2020/21 BUDGETS



### STRATEGIC LEADERSHIP EXPENDITURE: CHANGE FROM 2019/20 ORIGINAL (£)



### STRATEGIC LEADERSHIP INCOME: CHANGE FROM 2019/20 ORIGINAL (£)



**STRATEGIC LEADERSHIP**

	<b>ACTUAL 2018/19 £</b>	<b>ORIGINAL BUDGET 2019/20 £</b>	<b>LATEST BUDGET 2019/20 £</b>	<b>ORIGINAL BUDGET 2020/21 £</b>
<b><u>S1270 GREEN SPACE DEVELOPMENT</u></b>				
<b>DIRECT EXPENDITURE</b>				
Premises	6,383	14,500	4,500	14,500
<b>TOTAL DIRECT EXPENDITURE</b>	<b>6,383</b>	<b>14,500</b>	<b>4,500</b>	<b>14,500</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>6,383</b>	<b>14,500</b>	<b>4,500</b>	<b>14,500</b>

This budget is in respect of maintaining the Council's pumping stations which is managed by the Asset Management Team.

**S1289 OPEN SPACES**

<b>DIRECT EXPENDITURE</b>				
Premises	10,624	12,600	12,600	11,800
Third Party Payments	10,418	10,300	11,100	10,800
<b>TOTAL DIRECT EXPENDITURE</b>	<b>21,042</b>	<b>22,900</b>	<b>23,700</b>	<b>22,600</b>
<b>DIRECT INCOME</b>				
Fees and Charges	(35,841)	(35,000)	(35,000)	(35,700)
Rents	(134,013)	(140,800)	(140,800)	(143,300)
<b>TOTAL DIRECT INCOME</b>	<b>(169,854)</b>	<b>(175,800)</b>	<b>(175,800)</b>	<b>(179,000)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>(148,812)</b>	<b>(152,900)</b>	<b>(152,100)</b>	<b>(156,400)</b>
Support Services	17,528	27,100	17,900	18,000
Capital Charges	-	-	247,100	397,900
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(131,284)</b>	<b>(125,800)</b>	<b>112,900</b>	<b>259,500</b>

This budget is in respect of the income received from the lettings of various properties and concessions within the Council's parks and open spaces. It is managed by the Council's Commercial Properties and Estates Manager.

**STRATEGIC LEADERSHIP**

	<b>ACTUAL 2018/19 £</b>	<b>ORIGINAL BUDGET 2019/20 £</b>	<b>LATEST BUDGET 2019/20 £</b>	<b>ORIGINAL BUDGET 2020/21 £</b>
<b><u>S1645 ASSET MANAGEMENT</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	844,260	1,053,200	1,203,100	1,123,600
Premises	-	1,300	5,600	5,600
Transport	6,538	6,500	6,500	6,600
Supplies and Services	8,737	17,100	17,200	16,800
Third Party Payments	12,891	4,000	16,500	4,100
<b>TOTAL DIRECT EXPENDITURE</b>	<b>872,426</b>	<b>1,082,100</b>	<b>1,248,900</b>	<b>1,156,700</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	-	(22,500)	(22,500)	(23,000)
<b>TOTAL DIRECT INCOME</b>	<b>-</b>	<b>(22,500)</b>	<b>(22,500)</b>	<b>(23,000)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>872,426</b>	<b>1,059,600</b>	<b>1,226,400</b>	<b>1,133,700</b>
Support Services	235,782	228,800	258,600	275,700
Recharges	(1,108,209)	(1,288,400)	(1,436,500)	(1,409,400)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(1)</b>	<b>-</b>	<b>48,500</b>	<b>-</b>

Asset Management is part of the Chief Executive's Office. The Asset Management' team provides the Council with a comprehensive repair, improvement and renewal Service to all corporate properties and manages the capital investment programme and major/cyclical maintenance for the Council's housing stock. It also has a significant involvement in all Corporate Building Projects.

Asset Management:

- Manages, maintains and improves the Council's Corporate Property portfolio (operational and non-operational) to support the needs and requirements of those services and their clients
- Manages and coordinates implementation of the Council's Asset Management Strategy
- Is responsible for upgrades and major alterations to the Council's property portfolio
- Manages and improves the effective usage of energy across the Council and is a major contributor to delivering the Climate Emergency strategy
- Manages the Housing Investment Programme for the Council's housing stock
- Manage specialist mechanical and electrical and cyclical maintenance contracts for the housing stock
- Provides technical advice to improve the quality of affordable housing developments
- Supports the Council to earn income for services by managing and maintaining the Council's commercial portfolio

The majority of the Council's operational buildings are managed by the Cultural Services unit but maintained by Asset Management including:

- Royal Pump Rooms - Royal Leamington Spa
- The Royal Spa Centre - Royal Leamington Spa
- Town Hall – Royal Leamington Spa

Other corporate assets maintained by Asset Management include:

- Oakley Woods Crematorium
- Council Offices at Riverside House

The Council's housing stock includes approximately 5,500 dwellings and 1,900 garages. Asset Management manage the annual programme of planned maintenance and improvement/renewal work to maintain the condition of the fabric of the stock. Examples of work undertaken include improved thermal insulation, installation of central heating, kitchen and bathroom replacement, re-roofing, installation of double glazed windows, improved security systems and schemes that improve energy efficiency and the general environment for tenants.

The Council gains valuable income from the number of commercial properties that it owns by renting them out for a variety of business uses. In addition the Corporate Property Portfolio includes a number of properties that are let to clubs and voluntary groups which serve the community.

The cost of delivering Asset Management is covered by recharging staff time allocations to the services which have overall responsibility for individual properties and assets.

**STRATEGIC LEADERSHIP**

	<b>ACTUAL 2018/19 £</b>	<b>ORIGINAL BUDGET 2019/20 £</b>	<b>LATEST BUDGET 2019/20 £</b>	<b>ORIGINAL BUDGET 2020/21 £</b>
<b><u>S1650 ESTATE MANAGEMENT</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	529	-	-	-
Premises	331,206	123,100	135,900	135,200
Supplies and Services	4,168	6,800	5,800	5,900
Third Party Payments	79,185	77,900	123,000	79,400
<b>TOTAL DIRECT EXPENDITURE</b>	<b>415,088</b>	<b>207,800</b>	<b>264,700</b>	<b>220,500</b>
<b>DIRECT INCOME</b>				
Other Income	(17,154)	(15,600)	(15,600)	(15,900)
Fees and Charges	(525)	(2,000)	(2,000)	(2,000)
Rents	(494,197)	(562,800)	(549,700)	(559,500)
<b>TOTAL DIRECT INCOME</b>	<b>(511,877)</b>	<b>(580,400)</b>	<b>(567,300)</b>	<b>(577,400)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>(96,789)</b>	<b>(372,600)</b>	<b>(302,600)</b>	<b>(356,900)</b>
Support Services	214,872	226,600	264,900	266,100
Capital Charges	392,463	552,600	402,800	643,700
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>510,547</b>	<b>406,600</b>	<b>365,100</b>	<b>552,900</b>

The Estate Management Budget concerns the costs and incomes from properties which are non-operational assets - these are fixed assets held by the Council but not occupied directly or used in the delivery of the Council's services. It includes land acquired in advance for specific purposes, such as extinguishing inappropriate uses, improving conservation policies or in advance of redevelopment proposals; land and property held as an investment by the Council; and property surplus to requirements but held pending allocation or disposal.

The costs of support services affecting this budget concern the expenses of managing these non-operational assets. These property management costs are governed by the Council's duties under residential, commercial and industrial property lease arrangements, particularly the legal and financial matters, which include negotiating new leases, lease renewals, rent reviews and the assignment of leases.

The Council has approximately 160 non-operational assets, ranging from the general retail, office and industrial units to a boat house at St. Nicholas Park and numerous sporting clubhouses.

**S1660 WARWICK PLANT MAINTENANCE**

<b>DIRECT EXPENDITURE</b>				
Supplies and Services	190	-	-	-
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>190</b>	<b>-</b>	<b>-</b>	<b>-</b>

Warwick Plant Maintenance was the in-house team of engineers who looked after the Council's mechanical and electrical plant and equipment in properties, such as heating and water treatment in the leisure centres. From 31st May 2017 as part of the 'Leisure Options' project, the Council no longer has a dedicated in-house team of engineers.

**STRATEGIC LEADERSHIP**

	<b>ACTUAL 2018/19 £</b>	<b>ORIGINAL BUDGET 2019/20 £</b>	<b>LATEST BUDGET 2019/20 £</b>	<b>ORIGINAL BUDGET 2020/21 £</b>
<b><u>S2000 CHIEF EXECUTIVE'S OFFICE</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	436,136	443,600	452,400	466,500
Transport	198	800	600	800
Supplies and Services	9,205	11,100	10,200	9,100
Third Party Payments	99,145	19,300	29,300	21,600
	<u>544,684</u>	<u>474,800</u>	<u>492,500</u>	<u>498,000</u>
<b>DIRECT INCOME</b>				
Fees and Charges	(40)	-	-	-
	<u>(40)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL DIRECT INCOME</b>				
	<u>(40)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>				
	<u>544,644</u>	<u>474,800</u>	<u>492,500</u>	<u>498,000</u>
Support Services	70,379	72,400	66,900	64,600
Recharges	(615,023)	(547,200)	(559,400)	(562,600)
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>				
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

The Chief Executive is the head of the Council's paid service. He is chief advisor to councillors on policy matters and is responsible for organisational management and development. This budget also includes the 2 Deputy Chief Executives.

The Deputy Chief Executives, along with the Chief Executive, provide strategic direction for the Council. The following Service Areas also come under their remit with HR and Media reporting directly to the Chief Executive:

**Deputy Chief Executive 1**

Finance  
 Cultural Services  
 Health and Community Protection  
 Information and Communications Technology  
 Democratic Services  
 Legal Services (provided by WCC)

**Deputy Chief Executive 2**

Development Services and Business  
 Housing Services  
 Neighbourhood Services  
 Asset Management

The Chief Executive, the Deputy Chief Executives and the Heads of the Service Areas make up the Senior Management Team.

The cost of the Chief Executive is recharged to Corporate Management. The rest of the service costs are recharged to services based on staff time allocations.

**STRATEGIC LEADERSHIP**

	<b>ACTUAL 2018/19 £</b>	<b>ORIGINAL BUDGET 2019/20 £</b>	<b>LATEST BUDGET 2019/20 £</b>	<b>ORIGINAL BUDGET 2020/21 £</b>
<b><u>S2010 CORPORATE PROJECTS</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	12,639	-	-	-
Supplies and Services	1,138	-	85,000	-
Third Party Payments	51,969	-	162,500	257,400
	<u>65,746</u>	<u>-</u>	<u>247,500</u>	<u>257,400</u>
<b>TOTAL DIRECT EXPENDITURE</b>				
<b>DIRECT INCOME</b>				
Fees and Charges	(3,000)	-	-	-
	<u>(3,000)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL DIRECT INCOME</b>				
<b>NET DIRECT (INCOME) / EXPENDITURE</b>				
	<u>62,746</u>	<u>-</u>	<u>247,500</u>	<u>257,400</u>
Support Services	4,105	3,100	200	200
Recharges	(64,407)	(3,100)	(75,200)	(200)
	<u>2,444</u>	<u>-</u>	<u>172,500</u>	<u>257,400</u>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>				
	<u><u>2,444</u></u>	<u><u>-</u></u>	<u><u>172,500</u></u>	<u><u>257,400</u></u>

**STRATEGIC LEADERSHIP**

	<b>ACTUAL 2018/19 £</b>	<b>ORIGINAL BUDGET 2019/20 £</b>	<b>LATEST BUDGET 2019/20 £</b>	<b>ORIGINAL BUDGET 2020/21 £</b>
<b><u>S2060 HUMAN RESOURCES</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	426,377	425,100	680,600	682,200
Premises	682	1,200	900	1,200
Supplies and Services	71,926	77,000	77,700	78,500
Third Party Payments	24,896	103,700	107,900	30,600
<b>TOTAL DIRECT EXPENDITURE</b>	<b>523,881</b>	<b>607,000</b>	<b>867,100</b>	<b>792,500</b>
<b>DIRECT INCOME</b>				
Other Income	(407)	-	-	-
Fees and Charges	(14)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(421)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>523,460</b>	<b>607,000</b>	<b>867,100</b>	<b>792,500</b>
Support Services	155,974	166,500	159,800	161,800
Recharges	(659,604)	(693,500)	(1,026,900)	(954,300)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>19,829</b>	<b>80,000</b>	<b>-</b>	<b>-</b>

Human Resources provides services to all units within the Council to support people management activities; these include:

- Support for organisational development and improvement
- Corporate training and management development programmes
- Corporate human resources policy development and implementation
- Union negotiations and consultation
- Advice on terms and conditions
- Full recruitment service to all service areas
- Job evaluation system
- Maintenance of corporate human resources procedures
- Payroll Services including Self Service

There are 10 established posts:

- HR Manager
- Senior HR Officer x 2
- HR Business Partner x 2
- Learning and Development Officer
- HR support x 4

The "Employees" estimates include an amount of £4,900 available to General Fund services in respect of additional training costs and a Corporate Training budget of £36,800.

The cost of this service is recharged out to other services on the basis of staff numbers.

The HR Manager is also responsible for Marketing & Communications and Website functions.

**EQUALITIES**

There are a number of legislative responsibilities for the Council in relation to a duty to positively promote equalities. The responsibility in relation to the Council's Community Leadership role is key in ensuring equal access to services to all aspects of our community through the understanding and development of the provision of the se services by our staff.

**STRATEGIC LEADERSHIP**

	<b>ACTUAL 2018/19 £</b>	<b>ORIGINAL BUDGET 2019/20 £</b>	<b>LATEST BUDGET 2019/20 £</b>	<b>ORIGINAL BUDGET 2020/21 £</b>
<b><u>S2080 MEMBER TRAINING</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	999	4,600	9,000	4,700
Supplies and Services	-	500	1,100	500
	<u>999</u>	<u>5,100</u>	<u>10,100</u>	<u>5,200</u>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b><u>999</u></b>	<b><u>5,100</u></b>	<b><u>10,100</u></b>	<b><u>5,200</u></b>

The Council provides a training programme for elected members. A programme of shared learning events is also planned in partnership with neighbouring authorities including the County Council.

**S2100 ORGANISATIONAL DEVELOPMENT**

<b>DIRECT EXPENDITURE</b>				
Supplies and Services	-	16,000	16,000	16,300
	<u>-</u>	<u>16,000</u>	<u>16,000</u>	<u>16,300</u>
<b>TOTAL DIRECT EXPENDITURE</b>	<b><u>-</u></b>	<b><u>16,000</u></b>	<b><u>16,000</u></b>	<b><u>16,300</u></b>
	<u>-</u>	<u>16,000</u>	<u>16,000</u>	<u>16,300</u>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b><u>-</u></b>	<b><u>16,000</u></b>	<b><u>16,000</u></b>	<b><u>16,300</u></b>

These budgets relate to digital transformation costs.

**STRATEGIC LEADERSHIP**

<b><u>S2200 COMMITTEE SERVICES</u></b>	<b>ACTUAL 2018/19 £</b>	<b>ORIGINAL BUDGET 2019/20 £</b>	<b>LATEST BUDGET 2019/20 £</b>	<b>ORIGINAL BUDGET 2020/21 £</b>
<b>DIRECT EXPENDITURE</b>				
Employees	179,171	184,100	201,700	234,600
Transport	862	400	400	400
Supplies and Services	18,440	20,100	24,300	20,800
Third Party Payments	19,548	39,100	39,100	39,900
<b>TOTAL DIRECT EXPENDITURE</b>	<b>218,022</b>	<b>243,700</b>	<b>265,500</b>	<b>295,700</b>
Support Services	117,118	116,900	135,800	125,200
Recharges	(335,140)	(360,600)	(401,300)	(420,900)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

The Council's decision making process consists of an Executive, Overview and Scrutiny Committees, and other service specific committees. This budget reflects the cost of this process as well as the staff which supports it. The majority of these costs are recharged to the Democratic Representation Budget Code.

In addition, this budget also covers the process of administering the requests received by the Council under the Freedom of Information Act, Data Protection and Environmental Information Regulations.

The cost of this service is recharged to services based on staff time allocations.

**STRATEGIC LEADERSHIP**

	<b>ACTUAL 2018/19 £</b>	<b>ORIGINAL BUDGET 2019/20 £</b>	<b>LATEST BUDGET 2019/20 £</b>	<b>ORIGINAL BUDGET 2020/21 £</b>
<b><u>S2220 DEMOCRATIC REPRESENTATION</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	4,995	4,200	6,000	6,100
Transport	758	4,000	3,900	4,100
Supplies and Services	357,699	344,500	347,000	371,700
Third Party Payments	-	5,900	5,900	6,000
	<hr/>	<hr/>	<hr/>	<hr/>
<b>TOTAL DIRECT EXPENDITURE</b>	<b>363,451</b>	<b>358,600</b>	<b>362,800</b>	<b>387,900</b>
Support Services	898,485	836,900	937,100	952,900
Capital Charges	1,622	1,600	1,600	1,400
Recharges	(73,500)	(73,500)	(73,500)	(73,500)
	<hr/>	<hr/>	<hr/>	<hr/>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>1,190,058</b>	<b>1,123,600</b>	<b>1,228,000</b>	<b>1,268,700</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

This includes all aspects of members' activities in their capacity as members of the Council, including corporate, service policy making and the more general activities relating to governance and the representation of local interests.

Activities covered include all meetings that involve members acting on behalf of the authority, such as meetings of the Council, the Executive, Overview and Scrutiny Committees, Regulatory Committee, Licensing Committee Planning Committee, Employment Committee and joint officer / member working groups. It also covers activities that members undertake as local representatives or to represent local interests.

Democratic Representation and Management costs also include the costs associated with officer advice and support to members.

As a result of the above, costs properly chargeable to Democratic Representation and Management include:

- All members' allowances and expenses, including telephone calls, postages, equipment costs, hospitality, accommodation costs, training, conference fees, etc.
- The costs associated with officer time spent on appropriate advice and support activities, including office support services, professional advice and support, preparation of agendas and minutes, attendance at meetings, production of specific papers for members, etc.
- Subscriptions to local authority associations.

The only recharge made is to the Housing Revenue Account to reflect its share of the costs.

**STRATEGIC LEADERSHIP**

	<b>ACTUAL 2018/19 £</b>	<b>ORIGINAL BUDGET 2019/20 £</b>	<b>LATEST BUDGET 2019/20 £</b>	<b>ORIGINAL BUDGET 2020/21 £</b>
<b><u>S2240 ELECTIONS</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	6,884	75,300	188,900	6,700
Premises	3,444	29,100	63,100	-
Transport	263	2,000	5,700	-
Supplies and Services	13,438	47,300	136,600	7,400
Third Party Payments	378	-	-	-
	<u>24,407</u>	<u>153,700</u>	<u>394,300</u>	<u>14,100</u>
<b>DIRECT INCOME</b>				
Government Grants	(6,511)	-	(223,200)	-
Other Income	(11,610)	(500)	(500)	(500)
	<u>(18,120)</u>	<u>(500)</u>	<u>(223,700)</u>	<u>(500)</u>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>6,287</b>	<b>153,200</b>	<b>170,600</b>	<b>13,600</b>
Support Services	34,281	39,100	59,100	54,400
Capital Charges	-	-	200	100
	<u>40,568</u>	<u>192,300</u>	<u>229,900</u>	<u>68,100</u>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>40,568</b>	<b>192,300</b>	<b>229,900</b>	<b>68,100</b>

Warwick District Council is required to appoint an officer to be the Returning Officer for the election of District Councillors and their duties are separate from their duties as a local government officer. The Chief Executive is the appointed officer and as Returning Officer he is personally liable for the conduct of the election. The Electoral Services Manager is appointed as Deputy Returning Officer.

Electoral Services organise elections for local and national government held within the District Council area. This includes UK Parliamentary elections for the 2 Parliamentary Constituencies covering the District (Warwick and Leamington & Kenilworth and Southam), all types of referenda (including those for Neighbourhood Planning and local referendums held within the area), Warwick District Council elections, Warwickshire County Council elections, elections for the Parish and Town Councils and the Police and Crime Commissioner for the Warwickshire Police area. The Chief Executive is the current appointed Warwickshire Police Area Returning Officer.

The costs of the various levels of elections are reimbursed by the bodies in question - national, county or parish levels. The costs of the District Council elections are borne by this Authority. The next scheduled District Council elections are to be held on Thursday 4 May 2023 and these will be combined with elections for all Parish and Town Councils within the District.

The Electoral Commission set and monitors performance standards for Electoral Services, publishing the standards of performance for Returning Officers with a view to ensuring that elections are conducted in line with a set of key principals.

**STRATEGIC LEADERSHIP**

	<b>ACTUAL 2018/19 £</b>	<b>ORIGINAL BUDGET 2019/20 £</b>	<b>LATEST BUDGET 2019/20 £</b>	<b>ORIGINAL BUDGET 2020/21 £</b>
<b><u>S2260 ELECTORAL REGISTRATION</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	148,745	128,700	148,300	176,800
Premises	-	2,800	2,800	2,800
Transport	1,368	500	500	500
Supplies and Services	169,021	74,900	137,700	97,900
Third Party Payments	6,487	-	19,800	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>325,620</b>	<b>206,900</b>	<b>309,100</b>	<b>278,000</b>
<b>DIRECT INCOME</b>				
Sales	(2,722)	(2,400)	(2,400)	(2,400)
Other Income	(57,907)	-	(4,000)	-
<b>TOTAL DIRECT INCOME</b>	<b>(60,629)</b>	<b>(2,400)</b>	<b>(6,400)</b>	<b>(2,400)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>264,992</b>	<b>204,500</b>	<b>302,700</b>	<b>275,600</b>
Support Services	87,676	71,400	123,200	123,700
Recharges	(15,700)	(15,700)	(15,700)	(16,000)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>336,967</b>	<b>260,200</b>	<b>410,200</b>	<b>383,300</b>

Warwick District Council is required to appoint a local government officer to be the Electoral Registration Officer as prescribe in Section 8 of the Representation of the People Act 1983 who is responsible for the preparation and maintenance of the register of electors and lists of absent voters within the District. The Chief Executive is the appointed officer and the work of compiling and maintaining the Register is undertaken by Electoral Services. The Electoral Services Manager is appointed as Deputy Electoral Registration Officer.

Since the introduction of Individual Electoral Registration in 2014 each person is now responsible to register to vote individually by providing their date of birth and national insurance number. Anyone unable to supply this information can provide an alternative form of evidence of their identity.

The Electoral Commission set and monitors performance standards for Electoral Services, publishing the standards of performance for Electoral Registration Officers with a view to ensuring that electors are registered in line with a set of key

**STRATEGIC LEADERSHIP**

<b><u>S2280 CHAIR OF THE COUNCIL</u></b>	<b>ACTUAL 2018/19 £</b>	<b>ORIGINAL BUDGET 2019/20 £</b>	<b>LATEST BUDGET 2019/20 £</b>	<b>ORIGINAL BUDGET 2020/21 £</b>
<b>DIRECT EXPENDITURE</b>				
Employees	14,154	27,800	28,600	28,800
Transport	7,432	8,300	7,700	7,800
Supplies and Services	13,913	19,200	19,000	19,600
<b>TOTAL DIRECT EXPENDITURE</b>	<b>35,498</b>	<b>55,300</b>	<b>55,300</b>	<b>56,200</b>
<b>DIRECT INCOME</b>				
Other Income	(670)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(670)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>34,828</b>	<b>55,300</b>	<b>55,300</b>	<b>56,200</b>
Support Services	26,188	27,700	29,500	30,100
Recharges	(2,600)	(2,600)	(2,600)	(2,700)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>58,416</b>	<b>80,400</b>	<b>82,200</b>	<b>83,600</b>

The Chairman of the District Council is the first citizen of the area. In addition to obvious duties, e.g. chairing the meetings of the Council itself, the Chairman performs ceremonial and public functions such as meetings, representing the Council with local organisations and official openings.

To assist the Chairman in the performance of these duties during the year of office an allowance is made, there is also an allowance for the Vice-Chairman. In addition to the allowances paid, the Council will also pay the resultant income tax and national insurance assessments following liability changes introduced by the Inland Revenue.

The Chairman is aided by a Personal Assistant and has a car and a chauffeur to attend various functions, both local and national.

**STRATEGIC LEADERSHIP**

	<b>ACTUAL 2018/19 £</b>	<b>ORIGINAL BUDGET 2019/20 £</b>	<b>LATEST BUDGET 2019/20 £</b>	<b>ORIGINAL BUDGET 2020/21 £</b>
<b><u>S2300 OFFICE ACCOMMODATION</u></b>				
<b>DIRECT EXPENDITURE</b>				
Premises	310,560	258,800	250,600	292,400
Supplies and Services	10,259	-	-	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>320,819</b>	<b>258,800</b>	<b>250,600</b>	<b>292,400</b>
<b>DIRECT INCOME</b>				
Other Income	(3,528)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(3,528)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>317,291</b>	<b>258,800</b>	<b>250,600</b>	<b>292,400</b>
Support Services	124,015	75,500	142,700	68,600
Capital Charges	465,908	420,900	477,300	470,500
Recharges	(907,214)	(713,900)	(870,600)	(831,500)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(0)</b>	<b>41,300</b>	<b>-</b>	<b>-</b>

The budgets shown above reflect the operational office accommodation costs of Riverside House, the Council's administrative headquarters.

The cost of this service is recharged to users based on floor area occupied.

**STRATEGIC LEADERSHIP**

	<b>ACTUAL 2018/19 £</b>	<b>ORIGINAL BUDGET 2019/20 £</b>	<b>LATEST BUDGET 2019/20 £</b>	<b>ORIGINAL BUDGET 2020/21 £</b>
<b><u>S2340 MEDIA ROOM</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	223,807	255,900	262,700	253,500
Transport	382	800	800	800
Supplies and Services	74,311	96,900	96,800	101,900
Third Party Payments	-	400	400	400
<b>TOTAL DIRECT EXPENDITURE</b>	<b>298,499</b>	<b>354,000</b>	<b>360,700</b>	<b>356,600</b>
<b>DIRECT INCOME</b>				
Government Grants	(1,477)	-	-	-
Other Income	(37,787)	(58,400)	(58,400)	(59,600)
Fees and Charges	(2,051)	(4,000)	(4,000)	(4,100)
<b>TOTAL DIRECT INCOME</b>	<b>(41,315)</b>	<b>(62,400)</b>	<b>(62,400)</b>	<b>(63,700)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>257,184</b>	<b>291,600</b>	<b>298,300</b>	<b>292,900</b>
Support Services	112,265	103,500	132,100	118,700
Capital Charges	12,657	17,400	19,400	18,900
Recharges	(382,107)	(394,600)	(449,800)	(430,500)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>17,900</b>	<b>-</b>	<b>-</b>

The Council operates a centralised Media Team which delivers the Marketing and Communications Strategy 2019-2023 and includes the provision of marketing, communications, website management, social media, advertising, graphic design, print and copying as well as internal communications and engagement through which all of the Council's above requirements are sourced. They create action plans, collect and use data and analytics, putting the customers' needs first and informing our on-going marketing plans.. In addition, they support Councillors in delivering our news and promoting key initiatives.

The introduction of new processes has enabled more work to be carried out internally which has resulted in cost savings. When demand exceeds capacity, work will be placed with external printers using the Print Tender Framework. The department advises on brand guidelines, Equality & Diversity accessibility issues on documents, Plain English and ensures that all publications abide by the Government's Code of Publicity.

**S3350 CSTEAM**

<b>DIRECT EXPENDITURE</b>				
Employees	174,798	196,300	178,600	175,000
Transport	359	400	200	200
Supplies and Services	8,588	20,900	10,100	10,800
<b>TOTAL DIRECT EXPENDITURE</b>	<b>183,745</b>	<b>217,600</b>	<b>188,900</b>	<b>186,000</b>
<b>DIRECT INCOME</b>				
Government Grants	(1,556)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(1,556)</b>	<b>-</b>	<b>-</b>	<b>-</b>
Support Services	76,428	72,000	87,400	97,100
Recharges	(258,617)	(273,700)	(276,300)	(283,100)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>15,900</b>	<b>-</b>	<b>-</b>

The Corporate Support Team provide business support functions such as post opening, bulk mailing, corporate admin and scanning are undertaken in the centre. The team is accountable for the corporate postage and stationery budgets, ensuring efficiency savings are maximised. The costs of the service are recharged to individual business units on the basis of time allocations.

**STRATEGIC LEADERSHIP**

	<b>ACTUAL 2018/19 £</b>	<b>ORIGINAL BUDGET 2019/20 £</b>	<b>LATEST BUDGET 2019/20 £</b>	<b>ORIGINAL BUDGET 2020/21 £</b>
<b><u>S3400 PAYMENT CHANNELS</u></b>				
<b>DIRECT EXPENDITURE</b>				
Supplies and Services	23,324	21,500	21,500	21,900
Third Party Payments	132,525	120,000	125,500	128,000
<b>TOTAL DIRECT EXPENDITURE</b>	<b>155,849</b>	<b>141,500</b>	<b>147,000</b>	<b>149,900</b>
Support Services	14,108	17,200	10,500	11,500
Recharges	(169,957)	(158,700)	(157,500)	(161,400)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Customers have a range of options for paying Council charges:

- Direct Debit;
- Allpay cards and barcodes;
- Touchtone;
- Internet;
- Cheque.

Expenditure shown in this budget head relates to the processing costs . The costs of the service are recharged to users based on the number of transactions.

**S3452 CUSTOMER CONTACT MANAGER**

<b>DIRECT EXPENDITURE</b>				
Supplies and Services	(675)	-	-	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>(675)</b>	<b>-</b>	<b>-</b>	<b>-</b>
Recharges	68	-	100	100
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(607)</b>	<b>-</b>	<b>100</b>	<b>100</b>

This post supported the Interim Human Resources / Organisational Development Manager to support corporate projects in liaison with Corporate Management Team / Senior Management Team. The post was temporary until July 2016.

**STRATEGIC LEADERSHIP**

	<b>ACTUAL 2018/19 £</b>	<b>ORIGINAL BUDGET 2019/20 £</b>	<b>LATEST BUDGET 2019/20 £</b>	<b>ORIGINAL BUDGET 2020/21 £</b>
<b><u>S3470 WEB SERVICES</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	54,698	52,100	54,800	55,300
Transport	156	100	100	100
Supplies and Services	37,801	30,200	29,200	30,800
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
<b>TOTAL DIRECT EXPENDITURE</b>	<b>92,655</b>	<b>82,400</b>	<b>84,100</b>	<b>86,200</b>
Support Services	21,831	22,600	23,300	26,400
Recharges	(114,486)	(105,000)	(107,400)	(112,600)
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>

The website provides information and services for customers 24 hours a day and seven days a week. As well as finding information about this council, this area and other government services customers can:

- make payments;
- search and submit planning applications;
- book leisure facilities;
- bid for council housing;
- check council tax and benefit details; and
- report problems and make requests directly.

This area now reports direct to the HR Manager and liaises closely with the Marketing and & Communications functionality.

The cost of this service is recharged to users on the basis of gross expenditure.

The website address is [www.warwickdc.gov.uk](http://www.warwickdc.gov.uk)

**STRATEGIC LEADERSHIP**

	<b>ACTUAL 2018/19 £</b>	<b>ORIGINAL BUDGET 2019/20 £</b>	<b>LATEST BUDGET 2019/20 £</b>	<b>ORIGINAL BUDGET 2020/21 £</b>
<b><u>S3500 ICT SERVICES</u></b>				
<b>DIRECT EXPENDITURE</b>				
Employees	963,364	1,029,200	1,039,100	1,190,700
Transport	2,382	4,000	4,000	4,100
Supplies and Services	393,439	411,400	492,900	402,400
Third Party Payments	28,299	-	-	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b><u>1,387,484</u></b>	<b><u>1,444,600</u></b>	<b><u>1,536,000</u></b>	<b><u>1,597,200</u></b>
<b>DIRECT INCOME</b>				
Government Grants	(1,600)	-	-	-
Fees and Charges	(42,345)	(45,000)	(45,000)	(45,000)
<b>TOTAL DIRECT INCOME</b>	<b><u>(43,945)</u></b>	<b><u>(45,000)</u></b>	<b><u>(45,000)</u></b>	<b><u>(45,000)</u></b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b><u>1,343,539</u></b>	<b><u>1,399,600</u></b>	<b><u>1,491,000</u></b>	<b><u>1,552,200</u></b>
Support Services	230,108	221,900	262,600	254,500
Capital Charges	88,894	159,100	119,900	114,900
Recharges	(1,676,533)	(1,692,300)	(1,882,800)	(1,929,400)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b><u>(13,993)</u></b>	<b><u>88,300</u></b>	<b><u>(9,300)</u></b>	<b><u>(7,800)</u></b>

The Information and Communications Technology Services (ICT) is an internal support service for staff and councillors.

The ICT Services is comprised of four teams:

- Desktop Services
- Infrastructure
- Application Support
- Geographical Information System, including Street Naming & Numbering

The budgets above also include the costs of operating the Council's main switchboard.

Direct Income is mainly derived from the Street Naming and Numbering service.

**S3600 ECONOMIC DEVELOPMENT**

<b>DIRECT EXPENDITURE</b>				
Supplies and Services	15,391	15,000	15,000	15,300
Third Party Payments	55,395	62,000	99,400	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b><u>70,786</u></b>	<b><u>77,000</u></b>	<b><u>114,400</u></b>	<b><u>15,300</u></b>
Support Services	306	-	300	300
Capital Charges	-	-	19,300	800
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b><u>71,092</u></b>	<b><u>77,000</u></b>	<b><u>134,000</u></b>	<b><u>16,400</u></b>

The budgets above are in respect of various projects at St. Mary's Land in Warwick.

**STRATEGIC LEADERSHIP**

	<b>ACTUAL 2018/19 £</b>	<b>ORIGINAL BUDGET 2019/20 £</b>	<b>LATEST BUDGET 2019/20 £</b>	<b>ORIGINAL BUDGET 2020/21 £</b>
<b><u>S3661 CUP - UNITED REFORM CHURCH</u></b>				
<b>DIRECT EXPENDITURE</b>				
Premises	3,078	1,500	1,500	1,500
<b>TOTAL DIRECT EXPENDITURE</b>	<b>3,078</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>
Support Services	8,365	10,300	10,700	10,800
Capital Charges	44,541	43,500	34,500	33,900
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>55,984</b>	<b>55,300</b>	<b>46,700</b>	<b>46,200</b>

The Creative Uplift Programme (CUP) scheme in respect of phase 2 development of Spencer's Yard was dependent on Government funding through Advantage West Midlands.

The new Government formed following the Parliamentary elections held in May 2010 abolished Advantage West Midlands and cancelled all outstanding schemes.

**S4300 ENVIRONMENTAL PROTECTION**

<b>DIRECT EXPENDITURE</b>				
Transport	4,476	4,800	1,900	2,000
Supplies and Services	23,903	6,600	6,600	6,700
<b>TOTAL DIRECT EXPENDITURE</b>	<b>28,379</b>	<b>11,400</b>	<b>8,500</b>	<b>8,700</b>
<b>DIRECT INCOME</b>				
Government Grants	(699)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(699)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>27,680</b>	<b>11,400</b>	<b>8,500</b>	<b>8,700</b>
Support Services	94	-	100	100
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>27,773</b>	<b>11,400</b>	<b>8,600</b>	<b>8,800</b>

The budgets above are in respect of the costs associated with the use of electric vehicles.

**STRATEGIC LEADERSHIP**

	<b>ACTUAL 2018/19 £</b>	<b>ORIGINAL BUDGET 2019/20 £</b>	<b>LATEST BUDGET 2019/20 £</b>	<b>ORIGINAL BUDGET 2020/21 £</b>
<b><u>S4780 WDC HIGHWAYS</u></b>				
<b>DIRECT EXPENDITURE</b>				
Premises	73,798	94,400	84,400	94,800
<b>TOTAL DIRECT EXPENDITURE</b>	<b>73,798</b>	<b>94,400</b>	<b>84,400</b>	<b>94,800</b>
Support Services	61,413	74,800	75,600	75,700
Capital Charges	34,127	33,700	34,400	33,800
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>169,337</b>	<b>202,900</b>	<b>194,400</b>	<b>204,300</b>

Highway functions covered by the budget headings shown above include the provision and maintenance of street furniture including street seats, signs and nameplates, bus shelters and footway lighting, in rural areas.

**S4810 ALLEVIATION OF FLOODING**

<b>DIRECT EXPENDITURE</b>				
Premises	-	10,400	7,900	10,400
Third Party Payments	-	500	500	500
<b>TOTAL DIRECT EXPENDITURE</b>	<b>-</b>	<b>10,900</b>	<b>8,400</b>	<b>10,900</b>
Support Services	7,214	1,200	7,700	8,000
Capital Charges	78,215	77,100	78,800	77,600
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>85,429</b>	<b>89,200</b>	<b>94,900</b>	<b>96,500</b>

The Council is responsible for the discharge of the Land Drainage functions covered under the statutory requirement of the Land Drainage Act 1991 and the Local Government Act 1999.

Warwick District Council also has the added responsibility of complying with its own flood defence policy which was reported in March 2000 to DEFRA and the Environment Agency. This requires an annual programme of inspections of ordinary watercourses, which are some 151 kilometres in length, to ensure that free flow is maintained. Certain works are carried out on a discretionary basis but the Council has no duty to carry out any works other than as riparian owner. Remedial works on behalf of other riparian owners may be undertaken on a rechargeable basis. Enforcement action is usually required to cajole Riparian owners to rectify problems in their stretches of watercourse.

**STRATEGIC LEADERSHIP**

	<b>ACTUAL 2018/19 £</b>	<b>ORIGINAL BUDGET 2019/20 £</b>	<b>LATEST BUDGET 2019/20 £</b>	<b>ORIGINAL BUDGET 2020/21 £</b>
<b><u>S4871 LEGAL SERVICES (SHARED SERVICE WCC)</u></b>				
<b>DIRECT EXPENDITURE</b>				
Third Party Payments	1,876	19,700	13,300	30,700
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,876</b>	<b>19,700</b>	<b>13,300</b>	<b>30,700</b>
<b>DIRECT INCOME</b>				
Fees and Charges	(1,707)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(1,707)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>168</b>	<b>19,700</b>	<b>13,300</b>	<b>30,700</b>
Support Services	28,575	26,000	27,300	27,300
Recharges	(28,743)	(45,700)	(40,600)	(58,000)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Legal work for the Council is now provided by a joint Warwick District Council / Warwickshire County Council team. The team is based at Shire Hall in Warwick. Legal work is only externalised if it is of a specialised nature.

**SW000 CORPORATE R+M UNALLOCATED**

<b>DIRECT EXPENDITURE</b>				
Premises	-	415,500	1,359,000	413,200
<b>TOTAL DIRECT EXPENDITURE</b>	<b>-</b>	<b>415,500</b>	<b>1,359,000</b>	<b>413,200</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>415,500</b>	<b>1,359,000</b>	<b>413,200</b>

This is a holding account. As necessary works are agreed the budget is reallocated to the appropriate Services for Planned, Preventative Maintenance (PPM).