Major Contract Renewals Allation at RP1   Management   Major Contract Renewals Allation at RP1   Major Renewals Allation at RP1   Major Renewals Allation at RP1   Major RP				2011/12						
Marchard Newwork Brithation of Major Contract Renewals Brithation of Major Contract Renewals Brithation of Major Contracts   Reduced Inflation on Major Contracts   Annary Budget Setting   1			2011/12	latest						
Major Contract Renewals & Influsion at RP1  Included Inflation on Nayar Contracts  Above inflation growth 1 callow for staff Increments  Above inflation growth 1 callow for staff Increments  Appear less and Charges Report (Ortober)  Cer Parking  Appear less and Charges Report (Ortober)  Cer Parking  Appear less and Charges Report (Ortober)  Cer Parking  Appear less and Charges Report (Ortober)  Appear les			original	approved	2012/13	2013/14			2015/16	2016/17
Major Contract Renewals & Influsion at RP1  Included Inflation on Nayar Contracts  Above inflation growth 1 callow for staff Increments  Above inflation growth 1 callow for staff Increments  Appear less and Charges Report (Ortober)  Cer Parking  Appear less and Charges Report (Ortober)  Cer Parking  Appear less and Charges Report (Ortober)  Cer Parking  Appear less and Charges Report (Ortober)  Appear les	Deveopment	Narrative	_		£	£	2014/15	£	£	£
Perfect inflation on NAsjon Contracts   January Budget Setting Note   Setting Work   Setting W	•	GM and Waste Management	120,000	J	270,000	250,000	-			
Above instation growth   10 allow for start increments   0   0   0   0   0   0   0   0   0		_	,			•				
Fees and Charges	•		0			80,000	80,0	000	80,000	80,000
Surfagement	_	As per Fees and Charges Report (October)			-43,000					
Marcian Rememb   New Properties   0   0   0   10,000	Car Parking		0		-115,000		5,0	000		5,000
Staffing Normally within Building on Excellence)   Staffing Normalde House Ethins stage 2   10 on longer likely February 2011   10 onger likely February 201		New Properties	0		0	0	13,0	000	13,000	13,000
Staffing Normally within Building on Excellence)   Staffing Normalde House Ethins stage 2   10 on longer likely February 2011   10 onger likely February 201	Street Cleaning	New Adopted roads to be cleansed	0		0	0	10,0	000	10,000	10,000
Fee summing four Initiative   Net Iuss - Gow Grant Iess Ius Incentive   1,000   1,00	BIP Projects (formally within Building on Excellence)	Staffing	-35,936							
Fee summing 600 initiative   Net loss - 6-04 Grant less lost income   5-4,946   1	Riverside House lettings stage 2,	no longer likely February 2011	0		0					
HOPG updated to reflect 2009-10 c/f		Net loss - Gov Grant less lost income	-54,946							
Inflation provision         reflection of vibalitily of the economy         50,000         30,000         30,000         50,000 <td>Hill Close Gardens funding</td> <td>April 2004 Executive</td> <td></td> <td></td> <td>-5,000</td> <td>-7,500</td> <td>-50</td> <td>000</td> <td>-5000</td> <td>-2500</td>	Hill Close Gardens funding	April 2004 Executive			-5,000	-7,500	-50	000	-5000	-2500
Major Contract Inflation Pressure   9,000   3,000   1,000	HDPG updated to reflect 2009-10 c/f	Grant secured until 2010 (See Nov 2008 Exec	0		67,000	50,000				
Reduce Inflation Provision to ESOK   150,005	inflation provision	reflection of volatility of the economy	50,000	-30,000	230,000	50,000	50,0	000	50,000	50,000
Changes to Revenues and Customer Servicive Stablishment         Employment Committee-10 March 2009         4,379         4,203	Major Contract Inflation Pressure	one-year only		30,000	-30,000					
Environment, staffing retirements recruited at lower scale 3 years on Mational Insurance Increase  2979	Reduce Infltaion Provision to £50k	January Budget Setting Process			-150,000					
National Insurance Increase Car parking Charges at additional locations (Station Approach) Superseeded by other events Superseeded by other events Sustainable Planting Car parking Charges at additional locations (Station Approach) Superseeded by other events Sustainable Planting Sast Lodge Renalta to Agenda 21  Newbold Comyn Golf Recycling Credits and Sale of materials Promotion of and enhanced credits Procurements Procurements Saving Search Park maintenance Contract April Maget Monitoring April Maget Monitoring Caser Car Park maintenance Contract Agril Maget Monitoring Agril Maget Monitoring Cleaning Cleaning Northeat Aggregated with Ocean Verding Machines (Non-Recurrent) Cash Collection contract Cash Collectio	Changes to Revenues and Customer Services Establishment	Employment Committee-10 March 2009	-43,790							
Car parking Charges at additional locations (Station Approach)   Surf Away Day/Citteens Panel   5,000   5,00	Environment, staffing retirements recruited at lower scale 3 years only	Service Plan Savings approved Dec 2009	4,203		4,203	4,203				
Superseded by other events   5,000	National Insurance Increase		29,729							
Sustainable Planting         SMT Away Day/Citizens Panel         5,000         -5,000         <	Car parking Charges at additional locations (Station Approach)	SMT Away Day/Citizens Panel	-5,000							
East Lodge Rental to Agenda 21         -2,000         -3,000         -3,000	Car parking Charges at additional locations (Station Approach)	superseeded by other events	5,000							
Newbold Comyn Golf         budget saving & rental income from Year 3 of Recycling Credits and Sale of materials         1-00,000	Sustainable Planting	SMT Away Day/Citizens Panel	-5,000		-5,000					
Recycling Credits and Sale of materials         promotion of and enhanced credits         -100,000         -18,000         -18,000         -18,000         -18,000         -18,000         -18,000         -18,000         -18,000         -18,000         -18,000         -18,000         -18,000         -18,000         -18,000         -18,000         -18,300	East Lodge Rental to Agenda 21		-2,000		-3,000					
Recycling textiles         net of 10% donations to charities         -18,000           NAFN subscription         paing on actual volumn rather than flate         660         150,000         72,600         -189,000         -199,000         -189,000         -199,000         -189,000         -199,000	Newbold Comyn Golf	budget saving & rental income from Year 3 of				-66,800				
NAFN subscription         paying on actual volumn rather than flate fee         660         660         660         670         72,800         73,930         72,800         73,930	Recycling Credits and Sale of materials	promotion of and enhanced credits	-100,000							
Procurement Savings         -150,000         72,600         -139,300 <td>Recycling textiles</td> <td>net of 10% donations to charities</td> <td>-18,000</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Recycling textiles	net of 10% donations to charities	-18,000							
5 year Car Park maintenance Contract         St Peters and Covent garden         -6,700         -6,700         -7,700         -7,700         -7,700         -7,700         -7,700         -10,400         -10,400         -10,400         -10,400         -10,700         -17,700         -17,700         -17,700         -17,700         -17,700         -17,700         -17,700         -10,400         -10,400         -12,800         -15,500         -10,70	NAFN subscription	paying on actual volumn rather than flat fee	660		660					
Tree Inspection Contract         April Budget Monitoring         -4,300         -4,300         -10,400         -12,800         -13,500         -17,700	Procurement Savings		-150,000	72,600	-139,300					
Catering Contract         July/August Executive         -1,800         -8,200         -10,400         -12,800         -15,500         -17,700           Gas Contract         May Budget Monitoring         -1,500         -800         -800         -10,400         -15,500         -17,700           Photocopying/Printing         -15,600         -800	5 year Car Park maintenance Contract	St Peters and Covent garden		-6,700						
Gas Contract Photocopying/Printing Postages August executive Budget Monitoring Postages Aggregated with Ocean	Tree Inspection Contract	April Budget Monitoring		-4,300						
Photocopying/Printing Postages August executive Budget Monitoring Postages August executive Budget Monitoring Aggregated with Ocean	Catering Contract	July/August Executive		-1,800	-8,200	-10,400	-12,8	300	-15,500	-17,700
Postages Aggregated with Ocean -28,800 Cleaning Aggregated with Ocean -2,500 Vending Machines (Non-Recurrent) -6,300 6,300 Cash Collection contract -5,600 -8,000 Photocopy/Printers rental New printers puchased under Finance Lease Finance Lease -10,700 -15,200 -400 CCTV Staff saving from July 2010, net of lost income -6,500 Payment Contract Staff saving from July 2010, net of lost income -6,500 Payment Contract Staff saving from July 2010, net of lost income -1,546 Salaries 1,246,180 Pay -1,246,180 Pay -2,250 Pa	Gas Contract	May Budget Monitoring		-1,000						
Cleaning Aggregated with Ocean -2,500 Vending Machines (Non-Recurrent) -6,300 6,300 Cash Collection contract Photocopy/Printers rental New printers puchased under Finance Lease -19,700 15,200 -400 CCTV Staff saving from July 2010, net of lost income -6,500 Cash Collection Approach New contract 1st July (All Pay) -1,546 Salaries 2 year freeze, -201,020 -201,020 Salaries 6 freeze saving revised November 2010 -146,180 Salaries 2011-12 Provision not required -156,920 Salaries 2011-12 Provision not required -156,920 Salaries -156,920 Salaries 2011-12 Provision not required -156,920 Salaries -156,920 Sala	Photocopying/Printing			-15,600	-800					
Vending Machines (Non-Recurrent)-6,3006,300Cash Collection contractPart Year Effect 2011-12-5,600-8,000Photocopy/Printers rentalNew printers puchased under Finance Lease-19,700-15,200-400CCTVStaff saving from July 2010, net of lost income-6,500-10,000Lease of Station Approach-1,546-1,546Remote Payment ContractNew contract 1st July (All Pay)-1,546Salaries2 year freeze,-201,0200Salariesincrease for those below £21k pa44,100Salariesfreeze saving revised November 2010-146,180Pay contingency156,9200Salaries2011-12 Provision not required-155,920	Postages	August executive Budget Monitoring		-28,800						
Cash Collection contract Part Year Effect 2011-12 -5,600 -8,000 Photocopy/Printers rental New printers puchased under Finance Lease -19,700 -15,200 -400 CCTV Staff saving from July 2010, net of lost income -6,500 Lease of Station Approach Remote Payment Contract New contract 1st July (All Pay) -1,546 Salaries 2 year freeze, -201,020 -0 Salaries increase for those below £21k pa 44,100 Salaries freeze saving revised November 2010 -146,180 Pay contingency 156,920 -0 Salaries 2011-12 Provision not required -156,920 -156,920	Cleaning	Aggregated with Ocean		-2,500						
Photocopy/Printers rental New printers puchased under Finance Lease -19,700 -15,200 -400  CCTV Staff saving from July 2010, net of lost income -6,500  Lease of Station Approach Remote Payment Contract Salaries 2 year freeze, -201,020 0  Salaries increase for those below £21k pa 44,100  Salaries freeze saving revised November 2010 -146,180  Pay contingency 156,920 0  Salaries 2011-12 Provision not required -156,920	Vending Machines (Non-Recurrent)			-6,300	6,300					
CCTV Lease of Station Approach Remote Payment Contract Salaries Sa	Cash Collection contract	Part Year Effect 2011-12		-5,600	-8,000					
Lease of Station Approach Remote Payment Contract New contract 1st July (All Pay) Salaries Salaries Salaries Salaries Salaries Silaries Salaries Salaries Freeze saving revised November 2010 Salaries	Photocopy/Printers rental	New printers puchased under Finance Lease		-19,700	-15,200	-400				
Remote Payment Contract Salaries Salari	CCTV	Staff saving from July 2010, net of lost income	-6,500							
Salaries2 year freeze, increase for those below £21k pa-201,0200Salariesfreeze saving revised November 2010-146,180Pay contingency156,9200Salaries2011-12 Provision not required-156,920	Lease of Station Approach				-10,000					
Salaries increase for those below £21k pa 44,100 Salaries freeze saving revised November 2010 -146,180 Pay contingency 156,920 0 Salaries 2011-12 Provision not required -156,920	Remote Payment Contract	New contract 1st July (All Pay)								
Salaries freeze saving revised November 2010 -146,180 Pay contingency 156,920 0 Salaries 2011-12 Provision not required -156,920	Salaries	2 year freeze,	-201,020		0					
Pay contingency 156,920 0 Salaries 2011-12 Provision not required -156,920	Salaries	increase for those below £21k pa	44,100							
Salaries 2011-12 Provision not required -156,920	Salaries	freeze saving revised November 2010								
·	Pay contingency		156,920		0					
Election Management System New system savings in future years -3,600 -4,800		·		-156,920						
	Election Management System	New system savings in future years			-3,600				-4,800	

# Warwick District Council Medium Term Financial Strategy - Recurring Developments

### Appendix 3c

			2011/12						
		2011/12	latest						
		original	approved	2012/13	2013/14			2015/16	2016/17
Deveopment	Narrative	£	budgets	£	£	2014/15	£	£	£
HB Admin Subsidy	potential 7.5% reduction	57,075							
NNDR costs of collection	potential 7.5% reduction	65,700							
Recurring Savings from 2009-10	net of Estimated Recharges to HRA	23,925							
Reduction in Subscription to West Midlands councils	40% reduction on 2010-11	-5,244							
WDC share of WMC lease costs	from 2011-12	1,956							
WDC share of WMC pension costs	Executive 2 March 2011			1,800					
Training Courses	More being run in-house	22,500							
Fees and Charges Shortfall MIGHT CHANGE	October Executive	89,180							
Budget Duplicated for Improvement Officer Salary		-30,000							
Insurance premiums increase above inflation		5,100							
FMS (and Income management system)	reduced support/consultancy costs)	-6,000							
Support Service Review	adaj	-9,054							
Support Service Review	existing vacancies	-117,154							
Start charging for car boot sales licensing fees	Community Protection, SMT agreed 29 9 10, now	-2,000							
Commercial room hire costs in venues managed by Cultural Services	Venues managed by Cultural Services SMT agreed	-3,000							
Operational cost reduction at Royal Spa Centre	Cultural Services SMT agreed 29 9 12	-16,000							
Remove post from DMC establishment.	SMT agreed 29 9 10 C&I Services	-12,000							
Move away from providing uniforms at OSS	SMT agreed 29 9 10 C&I Services	-1,500							
Electronic data storage	Environmental Health SMT agreed 29 9 10	-1,000							
Transfer of private drainage function to Engineering Team.	Environmental Health SMT agreed 29 9 10	-21,600							
Central recruitment budget saving	HR SMT agreed 29 9 10	-10,000							
Reduced Integrated Waste Contract promotional budget.	Neighbourhood SMT agreed 29 9 10	-10,000							
Restructure of service as a result of mini LST review.	Neighbourhood SMT agreed 29 9 10	-3,000							
Pump Rooms -no rent/service charegs from SWT	September Budget Monitoring	8,300							
CAB move from Hamilton terrace	rate reduction	-20,000							
Community Travel Tokens £TBC	Scheme continuing, budget surplus to	-80,000							
NNDR increase at 4%	<b>6, 6</b> , <b>6</b>	26,300							
NNDR revaluations		-46,300							
insurance increase above general inflation	anticipated 5% for 2011-12	5,121							
assisted travel transferred to County Council	offset by reduction in Grant	-1,689,000							
Tfr Private drainage function to Engineering	Environemntal Health SMT approved 29 9 10	-21,600							
NNDR costs of collection	Reduction reduced	-49,300							
Executive Janaury 2011, Appendix C Base Budget Report	neadellott readeed	-27,400							
Executive Janaury 2011, Appendix C Base Budget Report	Community Protection - non-pay	-2,500							
Executive Janaury 2011, Appendix C Base Budget Report	Neighbourhood Servs-Remove free grey sacks	-30,000							
Pension fund Increases	Updated March 2011	66,176		41,734	65,15	s 5	5,383	56,490	57,620
Pension fund Increases	Based on Actuals November 2011	00,170		32,366	03,13		3,303	30,430	37,020
Tourism	Reductions in Budget	-84,600		32,300					
Audit Fees	Reduced Fees, no inspection regime	-11,800							
National Employment Savings Trust (NEST)	neduced rees, no inspection regime	11,000		38,600					
Amended Disrcetionary Rate Relief scheme	Executive 6/1/11			-75,000					
NNDR costs of collection	difference between NNDR1 and budget		-12 100	-73,000					
Committee Teas	Royal Spa Centre to provide in-house		-12,100 -3,000	-1,000					
	net of DWP contribution		-3,000	-1,000					
Discretionary Housing Payments	Reversed out below the line		E21 000						
FRS17 Changes			-521,800 21,000						
Town Hall	Reduced Rentals		31,000						

## Appendix 3c

Deveopment	Narrative	2011/12 original	2011/12 latest approved budgets	2012/13 £	2013/14 £	2014/15	£	2015/16 £	2016/17 £
Warwick Town Council Service Charges -Pageant House	March 2011 Executive	£	buugets	-2,775	Ľ	2014/13	L	L	L
Kenilworth Public Service Centre	Scenario 3 March Executive			-2,773 0		)			
Kenilworth Public Service Centre	As per Revised and Original Budgets Dec Exec		7,800	16,800	'	,			
St Marys Land-Race Course Rent review	future settlement (provisional)		7,800	25,000	-5,000	) _5	,000		
Termination of Environment Agency Agreement	iutule settlement (provisional)			102,200	42,60		,000		
Loss of Riverside House rental income and service charge	Registrars est 2012 TBC			14,000	42,000	J			
Sydenham Sports Centre-termination of Dual use	August Exec (part of FFF intervention sports)		-10,600	-9,000					
Support Services Review	A Team net of HRA share		-10,000	-35,500					
Fit for the Future-Development Services									
Fit for the Future  Fit for the Future	Senior Planning Technician	252 456	-15,000	-15,000					
	Further Savings	-253,456		224 254					
Fit for the Future	Outstanding target not achieved in 2011-12	0.000	205,156	-334,354					
Land Charges Income GCSX charges	Improved performance	8,000	11,800	1,400					
Environment Agency Watercourse Contract	saving duplicated in MTFS								
Correction to prior year recurring budgets	Procurement savings target already achieved		24,400						
HR-Recruitment Budget	April 2011 Budget Monitoring (non-Rec)								
AEIC Business Rates	Government withdrew relief on Empty Buildings		25,400						
Customer Service Centre	PC maintenance not budgeted		15,000	6,000					
Abbey Fields Electricity	budget based on faulty meter readings		12,500						
Corporate & Community Prior Year Salary Savings	Approved August Executive (PY U/S)		-14,100						
Actuarial Strain (pensions)	Approved August Executive (PY U/S)		-15,000						
Other Recurrent Prior Year Underspends	Approved August Executive (PY U/S)		-53,500						
Magistrates Court Fee income	June forecast		34,000						
Pyramid Income	non Recurrent								
Spa Centre Bar (net) overbudgeted on income and stock	May Budget Monitoring		10,000						
Spa Centre budget changes	Reduced Income net of expenditure savings		68,900	10,600					
Benefits - Government Admin Grant	Duplicated as NonRecurrent								
Corporate Management General Contingency	May Budget Monitoring		-21,000						
Time Funded Budget for Post not deleted	Community Enterprise Officer		-23,200						
Waste Management-Flare licenses	June Budget Monitoring		,						
Waste Management-Car mileages	June Budget Monitoring								
Licensing-Flare licenses	June Budget Monitoring								
Customer and Information Payments Processing	June Budget Monitoring								
Contribution from Kenilworth Town Council (reduction)	kenilworth Town centre managemeny			5,000					
Training Budget Reduction, based on 2 year underspends	August Executive		-53,600	2,222					
Community and Voluntary Grants	3 year SLAs frozen-August Executive		22,223		-5,778	3			
Canvassers Budget	August 2011 Executive				-12,500				
Printing	Prior Year Underspends off set Print Room Deficit		-37,100	-900	,				
Print Room	Unavoidable Growth + PY deficit		62,000	-20,000					
Shared Legal Services	August Budget Monitoring		44,700	_0,000					
Computet maintenance budget still needed	(Development Services-not a PY u/Spend)		14,000						
Termination and ammalgamation of IT contracts	(Betelopinent betties not a 1 : a, opena)		-18,000	-14,100					
OSS Team Leader post	Approved by Executive last year		-30,000	1.,100					
Remove one Business Analyst post from establishment.	SMT Savings		-44,800						
WCC pay review for OSS advisers & Team Leader.	delivering Police services		24,000						
Air Quality Monitoring Station maintenance	SMT Savings		-3,000						
All Quality Monitoring Station maintenance	Jivi i Javiliga		-3,000						

## Warwick District Council Medium Term Financial Strategy - Recurring Developments

### Appendix 3c

		2011/12 original	2011/12 latest approved	2012/13	2013/14		2015/	d <b>16 20</b> 1	16/17
Deveopment	Narrative	£	budgets	£	£	2014/15	£ £		£
Improved WAN link CSC at Shire Hall			0	10,000					
Bulky refuse and Recycling credits	Latest Forecast for Revised Budgets		-20,200	2,800					
Rcycling Materials	August budget Monitoring		50,000						
Charging for Events in the Parks, introduced 2012	October Executive				-9,500				
One Stop Shop	Staff to deliver Police Services			8,500					
NNDR increase	in line with 5.6% RPI		41,800	61,000					
Anti Social Funding Behaviour	Grant Funding finished			34,100					
Revenues and Benfits Restructure			-44,102	-5,287					
Elections - costs of refreshing 5 year Postal Vote IDs			4,200						
Warwickshire Direct Partnership-WDC share of costs	Salary previously funded from Reserve			8,588	712				
Council Tax Leaflet	Joint Leaflet, no longer paying		-3,200						
Empty Homes Strategy - time limited post				-19,100					
Elections	Computer Equipment Saving						-4	,000	
Further Budget Changes	Accountant/Head of ServiceReview		-76,000	-87,000					
Increased Energy Costs				57 <i>,</i> 800					
SMT Savings proposals				-124,200					
SMT Savings proposals	Policy & Performance Budget already removed		21,200						
SMT Savings proposals	Housing Recharge-Client Fee already actioned			30,000					
Pyramids additional Income				-30,000					
HR Recruitment Budget				-30,000					
Corporate R&M Budget				-100,000					
HB Subsidy	November 2011 forecast				36,000				
Lost Rental and Insurance Income	from Corporate Properties			31,200					
Savings required	Excluding 2012-13 Fit fo rthe Future Target				-1,143,587	-381420.94	18 -588	,850 -89	157.15
		-2,543,481	-462,467	-351,664	-682,794	-190,8	38 -408	,660 1	06,263