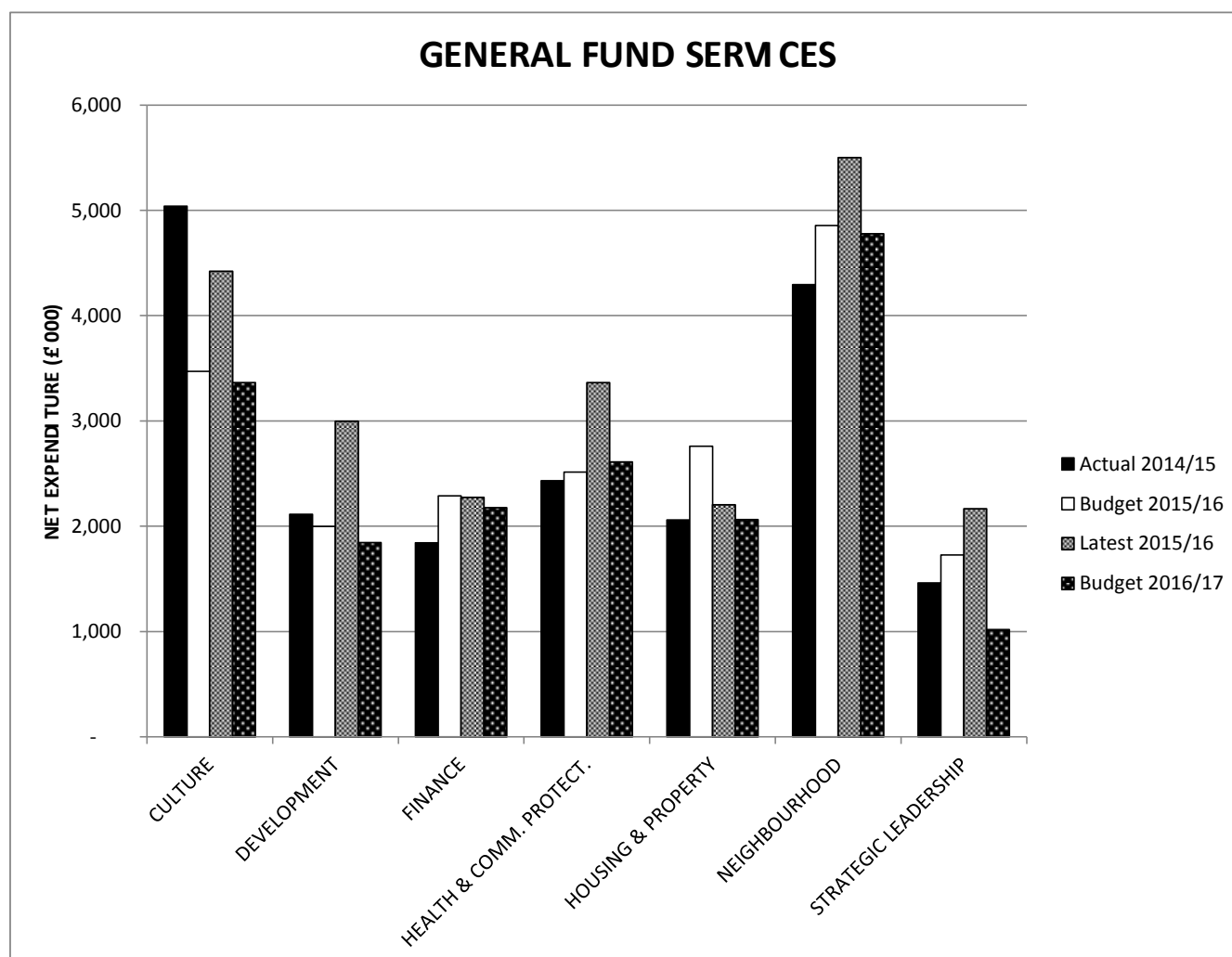
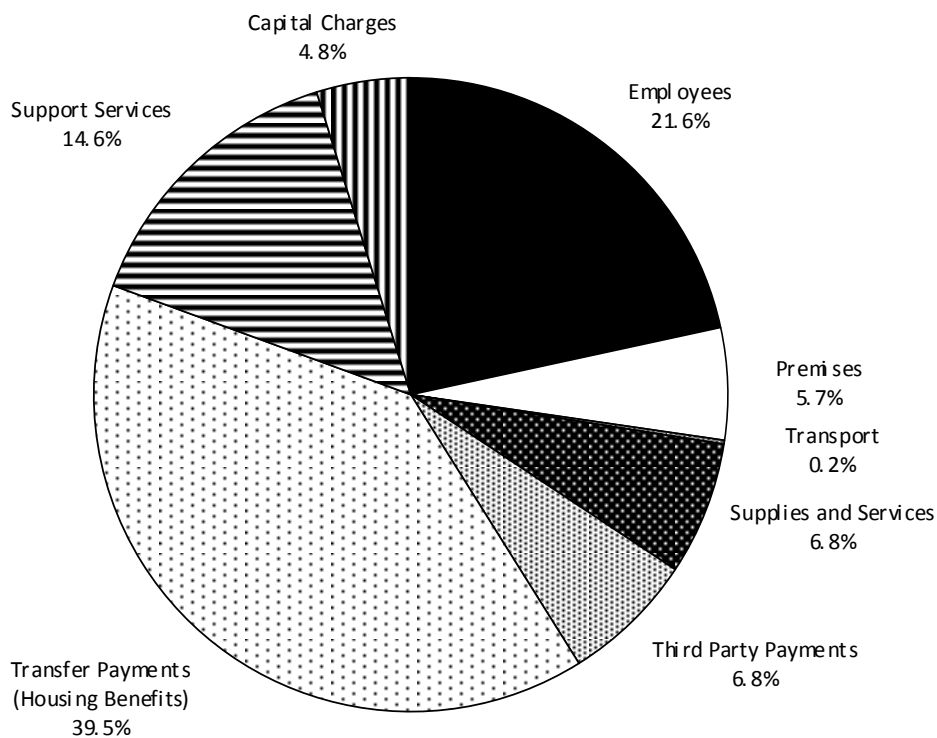


	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
CULTURAL SERVICES PORTFOLIO	5,040,615	3,472,000	4,420,800	3,366,200
DEVELOPMENT PORTFOLIO	2,115,438	1,999,400	2,996,600	1,845,200
FINANCE PORTFOLIO	1,844,103	2,288,300	2,275,300	2,177,000
HEALTH & COMMUNITY PROTECTION PORTFOLIO	2,432,630	2,513,600	3,364,900	2,611,300
HOUSING & PROPERTY PORTFOLIO	2,061,477	2,761,300	2,204,700	2,065,000
NEIGHBOURHOOD SERVICES PORTFOLIO	4,296,226	4,854,600	5,502,500	4,778,600
STRATEGIC LEADERSHIP PORTFOLIO	1,462,508	1,726,800	2,166,300	1,020,400
<b>TOTAL GENERAL FUND SERVICES</b>	<b>19,252,997</b>	<b>19,616,000</b>	<b>22,931,100</b>	<b>17,863,700</b>
Replacement of Notional with Actual Cost of Capital				
- Deduct Notional Capital Financing Charges in Budgets	(4,664,694)	(3,921,500)	(5,563,600)	(3,629,700)
- Add Cost of Loan Repayments, Revenue Contributions and Interest paid	40,083	35,000	35,000	4,000
Revenue Contributions to Capital	1,525,608	312,300	374,100	373,100
Contributions to / (from) Reserves	2,507,651	(1,631,918)	(1,444,600)	(2,861,300)
Net External Investment Interest Received	(261,199)	(291,900)	(297,400)	(403,600)
IAS19 Adjustments	(439,660)	(554,800)	(1,014,100)	(1,011,400)
Accumulated Absences Account	(3,430)	-	-	-
Contributions to / (from) General Fund Balance	601,376	-	(600,800)	-
<b>NET EXPENDITURE FOR DISTRICT PURPOSES</b>	<b>18,558,733</b>	<b>13,563,182</b>	<b>14,419,700</b>	<b>10,334,800</b>
Less: Revenue Support Grant	(3,585,814)	(2,499,500)	(2,509,500)	(1,845,000)
Less: Business Rates Income	(6,098,795)	(1,872,800)	(2,835,000)	(806,000)
Less: General Grants:				
- Council Tax Freeze Grant	(78,414)	(78,700)	(82,100)	-
- Council Tax New Burdens	(79,625)	(23,400)	(23,400)	-
- New Homes Bonus	(1,232,123)	(1,622,900)	(1,622,900)	-
- Social Mobility Grant	-	-	(70,700)	-
- Right to Challenge - Service Provision	(8,547)	-	-	-
- Right to Bid - Community Assets	(7,855)	-	-	-
- Council Tax Annex Discount Grant	(900)	-	-	-
- Transparency Set-up Costs	(5,615)	-	-	-
Collection Fund (Surplus) / Deficit	(142,000)	-	-	-
(Savings Required) / Surplus	-	-	189,782	7,681
<b>EXPENDITURE BOURNE BY COUNCIL TAX - WARWICK DISTRICT COUNCIL</b>	<b>7,319,044</b>	<b>7,465,882</b>	<b>7,465,882</b>	<b>7,691,481</b>

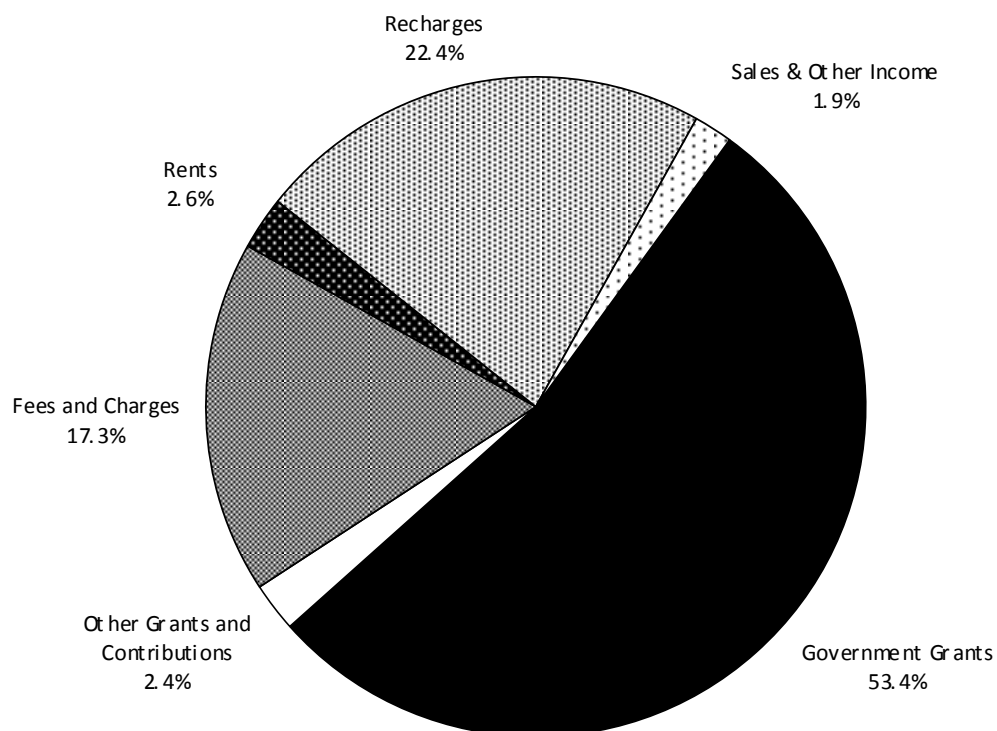


	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>EXPENDITURE:</b>				
Employees	15,409,238	15,617,500	16,494,500	16,325,100
Premises	4,170,124	4,293,800	5,170,200	4,283,400
Transport	223,237	305,800	323,900	175,700
Supplies and Services	6,549,011	5,939,200	6,937,800	5,137,500
Third Party Payments	7,732,564	5,713,100	6,238,400	5,146,100
Transfer Payments (Housing Benefits)	29,665,055	30,223,700	29,946,600	29,949,200
Support Services	12,275,569	11,073,200	11,215,800	11,078,700
Capital Charges	4,664,692	3,921,500	5,563,600	3,629,700
<b>TOTAL EXPENDITURE</b>	<b>80,689,490</b>	<b>77,087,800</b>	<b>81,890,800</b>	<b>75,725,400</b>
<b>INCOME:</b>				
Government Grants	(31,419,730)	(31,454,900)	(30,982,000)	(30,896,300)
Other Grants and Contributions	(2,440,500)	(1,342,900)	(2,641,700)	(1,375,200)
Sales	(196,424)	(171,100)	(169,800)	(170,100)
Other Income	(969,262)	(998,700)	(1,100,700)	(940,200)
Fees and Charges	(10,819,652)	(9,065,500)	(9,429,100)	(10,014,200)
Rents	(1,306,583)	(1,431,200)	(1,402,000)	(1,482,300)
Recharges	(14,284,342)	(13,007,500)	(13,234,400)	(12,983,400)
<b>TOTAL INCOME</b>	<b>(61,436,493)</b>	<b>(57,471,800)</b>	<b>(58,959,700)</b>	<b>(57,861,700)</b>
<b>NET COST OF GENERAL FUND SERVICES</b>	<b>19,252,997</b>	<b>19,616,000</b>	<b>22,931,100</b>	<b>17,863,700</b>

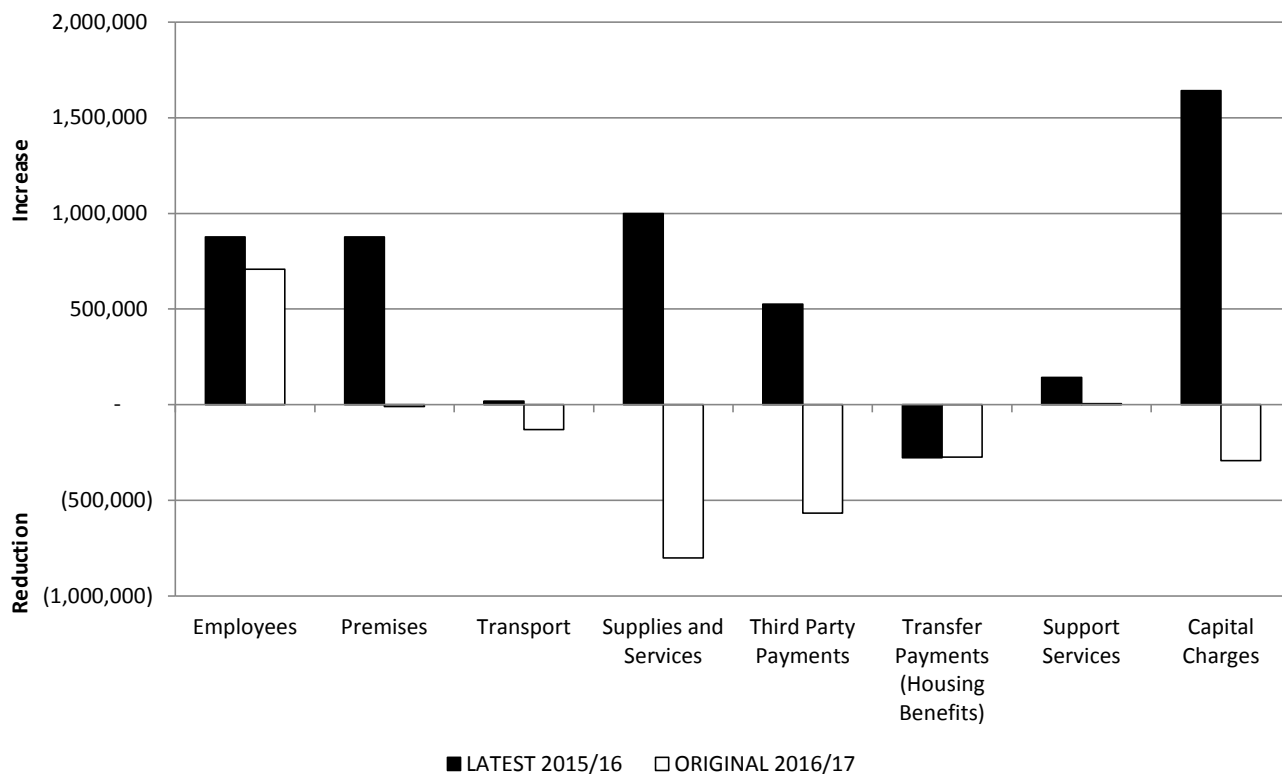
## EXPENDITURE - 2016/17 BUDGETS



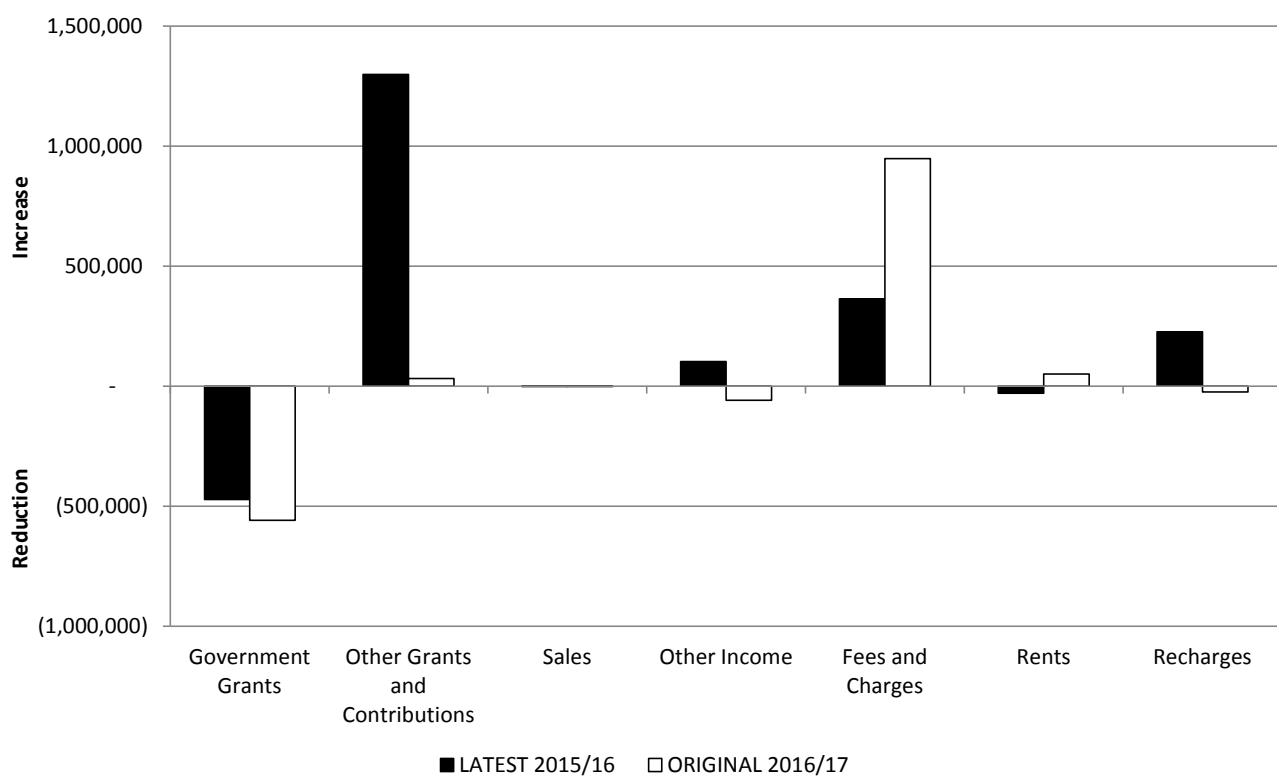
## INCOME - 2016/17 BUDGETS



### EXPENDITURE: CHANGE FROM 2015/16 ORIGINAL (£)

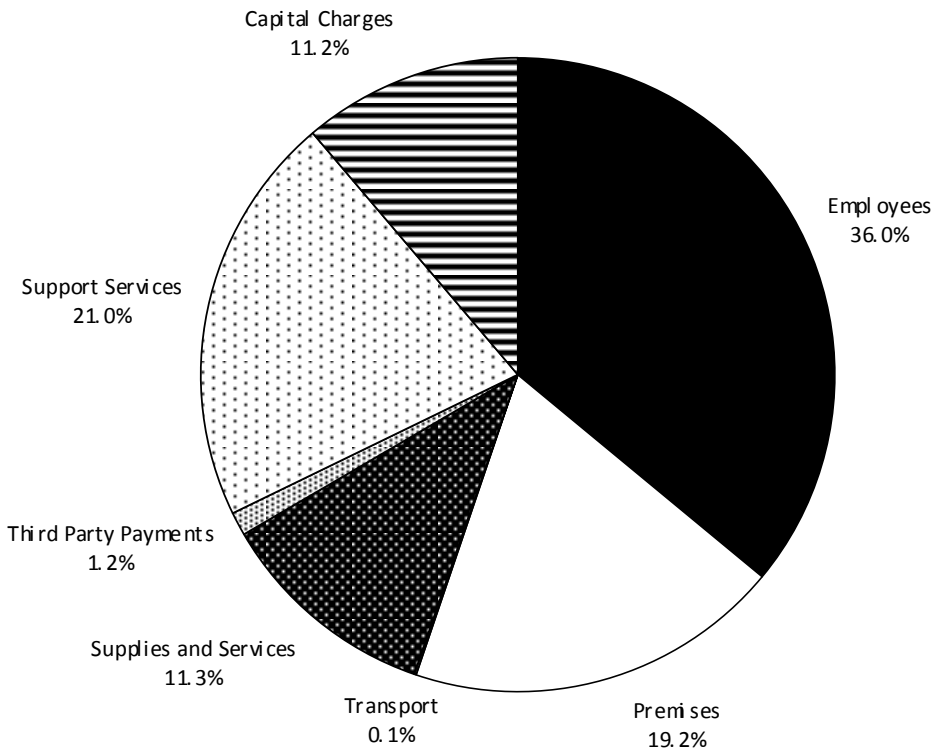


### INCOME: CHANGE FROM 2015/16 ORIGINAL (£)

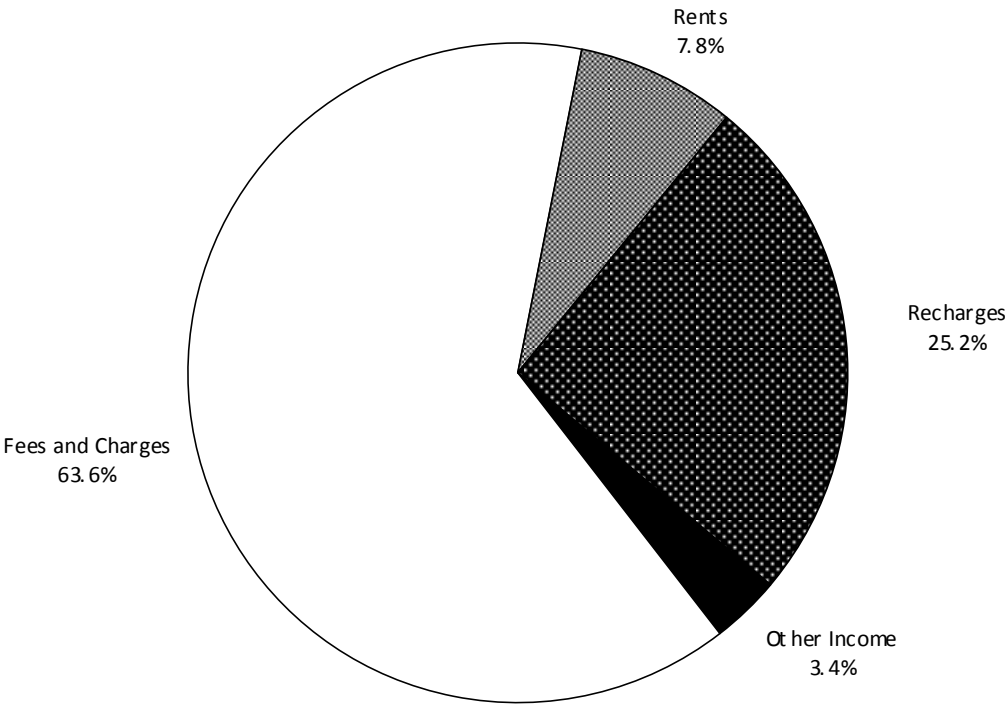


	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b><u>CULTURAL SERVICES PORTFOLIO</u></b>				
S1275 GOLF COURSE	47,944	7,000	(1,000)	(2,700)
S1280 EDMONDSCOTE SPORTS TRACK	111,137	89,600	107,000	95,500
S1289 OPEN SPACES EVENTS	477,780	202,200	804,000	190,900
S1295 LILLINGTON COMMUNITY CENTRE	4,457	2,500	3,600	3,500
S1305 YOUTH SPORT DEVELOPMENT	165,576	131,000	134,900	133,200
S1310 CULTURAL SERVICES TECHNICAL SUPPORT TEAM	(1,860)	27,900	19,800	21,600
S1330 TOWN HALL FACILITIES	(1,161)	39,600	47,000	31,700
S1335 ROYAL SPA CENTRE	760,405	693,000	711,300	742,000
S1356 CATERING CONTRACT	(33,347)	(72,800)	(46,400)	(56,300)
S1365 SPORTS FACILITIES ADMIN	(1,012)	146,400	271,500	21,000
S1370 ST. NICHOLAS PARK LC	521,004	389,800	393,100	366,300
S1375 ABBEY FIELDS SP	367,179	363,700	475,200	376,900
S1380 NEWBOLD COMYN LC	515,650	387,600	317,400	335,400
S1385 CASTLE FARM RC	168,851	124,800	156,900	143,100
S1390 MYTON SCHOOL DUAL USE	18,056	34,700	35,100	34,600
S1400 MEADOW COMMUNITY SPORTS CENTRE	43,903	55,500	65,200	65,500
S1405 ROYAL PUMP ROOMS	1,876,053	849,500	926,200	864,000
<b>TOTAL CULTURAL SERVICES PORTFOLIO</b>	<b>5,040,615</b>	<b>3,472,000</b>	<b>4,420,800</b>	<b>3,366,200</b>
 <b><u>SUBJECTIVE ANALYSIS:</u></b>				
<b><u>EXPENDITURE:</u></b>				
Employees	2,791,400	2,752,800	2,916,200	2,950,300
Premises	1,766,022	1,586,300	1,785,900	1,575,000
Transport	10,562	11,500	11,500	11,200
Supplies and Services	1,187,093	932,200	1,019,700	914,100
Third Party Payments	139,320	251,200	340,900	101,300
Support Services	1,763,300	1,734,500	1,703,300	1,719,400
Capital Charges	2,108,473	872,000	1,368,900	919,700
<b>TOTAL EXPENDITURE</b>	<b>9,766,170</b>	<b>8,140,500</b>	<b>9,146,400</b>	<b>8,191,000</b>
 <b><u>INCOME:</u></b>				
Other Grants and Contributions	(38,616)	(12,000)	(20,300)	(6,100)
Sales	(163,695)	(154,200)	(154,200)	(154,200)
Other Income	(10,577)	(4,500)	(4,400)	(4,400)
Fees and Charges	(2,936,092)	(2,912,900)	(2,981,500)	(3,065,300)
Rents	(277,787)	(385,300)	(348,100)	(377,700)
Recharges	(1,298,788)	(1,199,600)	(1,217,100)	(1,217,100)
<b>TOTAL INCOME</b>	<b>(4,725,555)</b>	<b>(4,668,500)</b>	<b>(4,725,600)</b>	<b>(4,824,800)</b>
<b>NET EXPENDITURE</b>	<b>5,040,615</b>	<b>3,472,000</b>	<b>4,420,800</b>	<b>3,366,200</b>

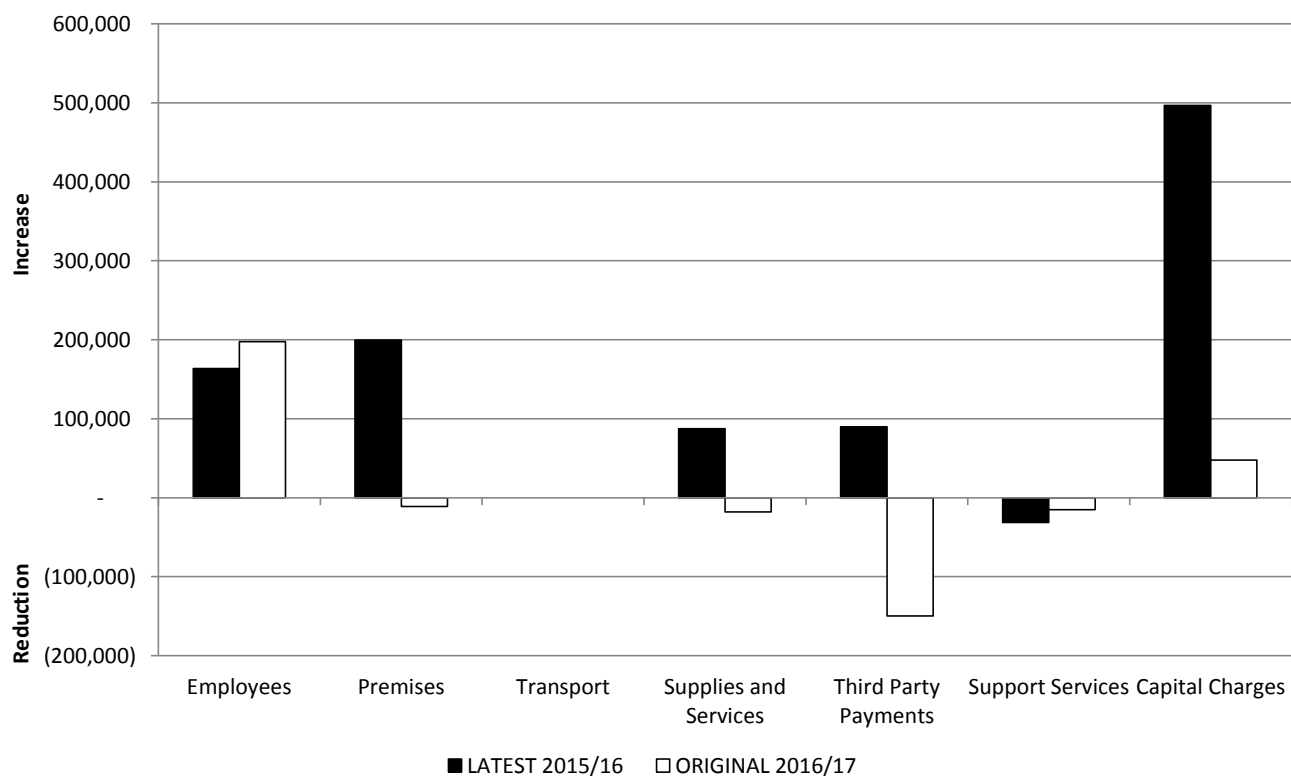
**EXPENDITURE - 2016/17 BUDGETS**



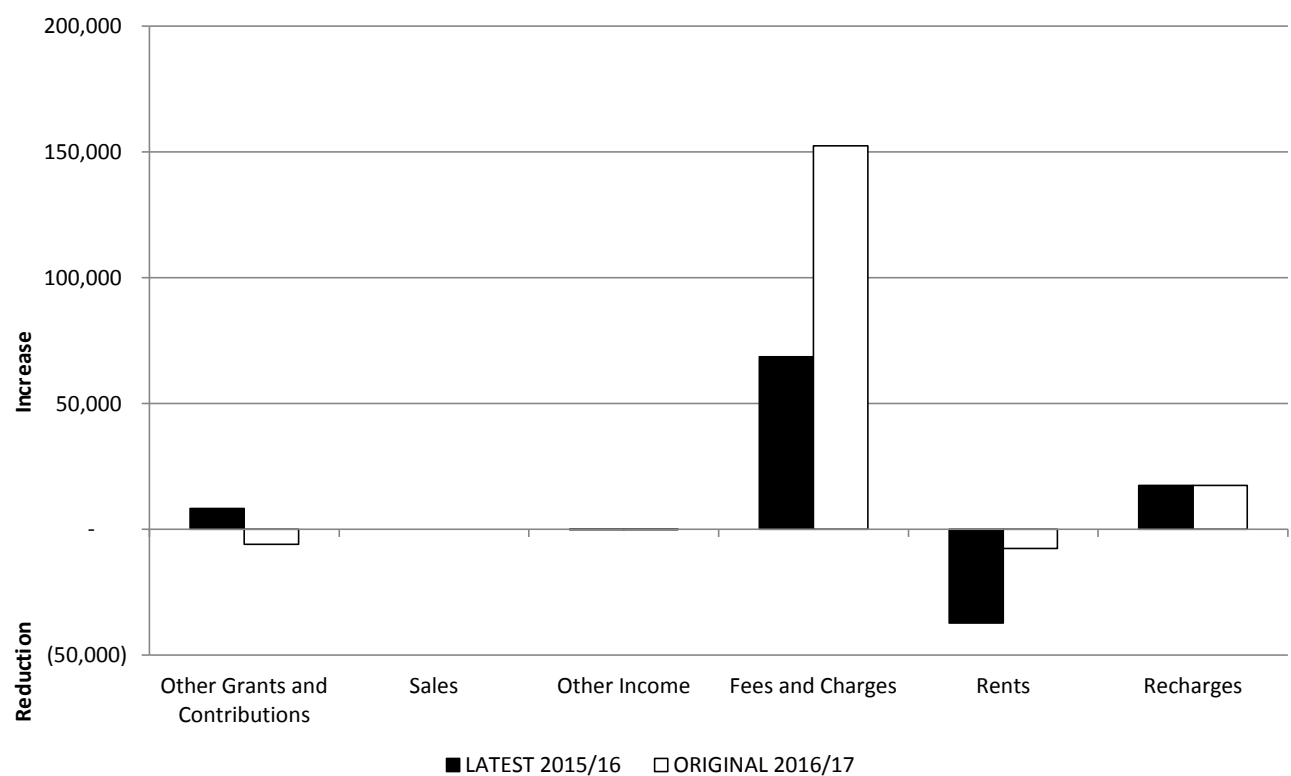
**INCOME - 2016/17 BUDGETS**



### EXPENDITURE: CHANGE FROM 2015/16 ORIGINAL (£)



### INCOME: CHANGE FROM 2015/16 ORIGINAL (£)



## CULTURAL SERVICES PORTFOLIO

## S1275 GOLF COURSE

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>DIRECT EXPENDITURE</b>				
Premises	27,718	8,400	8,400	8,400
Third Party Payments	442	-	-	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>28,160</b>	<b>8,400</b>	<b>8,400</b>	<b>8,400</b>
<b>DIRECT INCOME</b>				
Rents	7,776	(14,400)	(22,300)	(24,000)
<b>TOTAL DIRECT INCOME</b>	<b>7,776</b>	<b>(14,400)</b>	<b>(22,300)</b>	<b>(24,000)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>35,936</b>	<b>(6,000)</b>	<b>(13,900)</b>	<b>(15,600)</b>
Support Services	12,540	12,500	12,400	12,400
Capital Charges	(532)	500	500	500
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>47,944</b>	<b>7,000</b>	<b>(1,000)</b>	<b>(2,700)</b>

**Variations:**Rents:

Revised Golf Course rents - F&A April 2014	(7,900)	(9,600)
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## S1280 EDMONDSCOTE SPORTS TRACK

<b>DIRECT EXPENDITURE</b>				
Premises	35,509	13,700	24,700	13,700
Supplies and Services	1,731	1,500	1,500	1,500
Third Party Payments	11,492	11,700	11,700	11,700
<b>TOTAL DIRECT EXPENDITURE</b>	<b>48,732</b>	<b>26,900</b>	<b>37,900</b>	<b>26,900</b>
<b>DIRECT INCOME</b>				
Fees and Charges	(14,683)	(15,000)	(15,000)	(15,500)
Rents	(242)	(200)	(200)	(200)
<b>TOTAL DIRECT INCOME</b>	<b>(14,925)</b>	<b>(15,200)</b>	<b>(15,200)</b>	<b>(15,700)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>33,807</b>	<b>11,700</b>	<b>22,700</b>	<b>11,200</b>
Support Services	18,580	19,200	18,900	18,900
Capital Charges	58,750	58,700	65,400	65,400
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>111,137</b>	<b>89,600</b>	<b>107,000</b>	<b>95,500</b>

**Variations:**Premises:

Planned Property Maintenance programme	11,000	-
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## CULTURAL SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1289 OPEN SPACES EVENTS</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	74,242	71,900	73,700	76,700
Premises	174,626	125,700	270,400	131,500
Transport	1,671	1,600	1,600	1,600
Supplies and Services	62,178	76,400	76,400	69,900
Third Party Payments	71,277	73,200	73,200	73,300
<b>TOTAL DIRECT EXPENDITURE</b>	<b>383,994</b>	<b>348,800</b>	<b>495,300</b>	<b>353,000</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(2,075)	(1,500)	(1,500)	(1,500)
Fees and Charges	(98,242)	(103,600)	(101,100)	(102,400)
Rents	(161,072)	(166,300)	(151,000)	(168,300)
<b>TOTAL DIRECT INCOME</b>	<b>(261,389)</b>	<b>(271,400)</b>	<b>(253,600)</b>	<b>(272,200)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>122,605</b>	<b>77,400</b>	<b>241,700</b>	<b>80,800</b>
Support Services	95,651	100,300	109,300	106,400
Capital Charges	284,524	48,600	477,100	27,800
Recharges	(25,000)	(24,100)	(24,100)	(24,100)
<b>NET (INCOME)/EXPENDITURE TO SUMMARY</b>	<b>477,780</b>	<b>202,200</b>	<b>804,000</b>	<b>190,900</b>

**Variations:****Premises:**

Planned Property Maintenance programme	127,800	-
Earmarked Reserve requests carried forward from 2014/15	11,200	

**Rents:**

Rent Refund (September 2015 Executive)	16,600	-
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**Capital Charges:**

West Midlands Reserve & Cadet Force - New Building contribution	400,000	-
St. Mary's Lands Business Strategy	50,000	-
Depreciation - downward revaluation of Victoria Park Bowls Pavilion	(21,500)	(20,800)

## CULTURAL SERVICES PORTFOLIO

## S1295 LILLINGTON COMMUNITY CENTRE

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>DIRECT EXPENDITURE</b>				
Employees	4,042	3,600	4,200	4,200
Premises	4,014	2,800	2,800	2,800
Supplies and Services	45	200	200	200
<b>TOTAL DIRECT EXPENDITURE</b>	<b>8,101</b>	<b>6,600</b>	<b>7,200</b>	<b>7,200</b>
<b>DIRECT INCOME</b>				
Rents	(5,974)	(6,600)	(6,000)	(6,100)
<b>TOTAL DIRECT INCOME</b>	<b>(5,974)</b>	<b>(6,600)</b>	<b>(6,000)</b>	<b>(6,100)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>2,127</b>	<b>-</b>	<b>1,200</b>	<b>1,100</b>
Support Services	886	1,100	1,000	1,000
Capital Charges	1,444	1,400	1,400	1,400
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>4,457</b>	<b>2,500</b>	<b>3,600</b>	<b>3,500</b>

## S1305 YOUTH SPORT DEVELOPMENT

<b>DIRECT EXPENDITURE</b>				
Employees	39,109	44,600	45,600	45,000
Transport	863	2,300	2,300	2,300
Supplies and Services	79,919	35,400	35,400	33,400
Third Party Payments	41	-	-	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>119,932</b>	<b>82,300</b>	<b>83,300</b>	<b>80,700</b>
<b>DIRECT INCOME</b>				
Fees and Charges	(734)	(1,500)	(1,500)	(1,500)
<b>TOTAL DIRECT INCOME</b>	<b>(734)</b>	<b>(1,500)</b>	<b>(1,500)</b>	<b>(1,500)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>119,198</b>	<b>80,800</b>	<b>81,800</b>	<b>79,200</b>
Support Services	46,378	50,200	53,100	54,000
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>165,576</b>	<b>131,000</b>	<b>134,900</b>	<b>133,200</b>

## CULTURAL SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1310 CULTURAL SERVICES TECHNICAL SUPPORT TEAM</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	184,673	186,600	191,300	197,600
Transport	837	900	900	900
Supplies and Services	8,669	13,300	13,300	8,100
<b>TOTAL DIRECT EXPENDITURE</b>	<b>194,179</b>	<b>200,800</b>	<b>205,500</b>	<b>206,600</b>
<b>DIRECT INCOME</b>				
Other Income	(3,577)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(3,577)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>190,602</b>	<b>200,800</b>	<b>205,500</b>	<b>206,600</b>
Support Services	63,426	82,900	72,000	72,700
Recharges	(255,888)	(255,800)	(257,700)	(257,700)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(1,860)</b>	<b>27,900</b>	<b>19,800</b>	<b>21,600</b>

**Variations:**Support Services:

Changes in allocations	(10,900)	(10,200)
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## CULTURAL SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1330 TOWN HALL FACILITIES</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	164,254	154,300	168,800	168,600
Premises	110,669	121,000	134,000	122,900
Supplies and Services	14,374	13,000	14,000	13,000
Third Party Payments	5,253	1,200	1,200	1,200
<b>TOTAL DIRECT EXPENDITURE</b>	<b>294,550</b>	<b>289,500</b>	<b>318,000</b>	<b>305,700</b>
<b>DIRECT INCOME</b>				
Fees and Charges	(134)	-	-	-
Fees+Charges General	(85,293)	(78,500)	(85,000)	(87,300)
Rents	12,079	(27,600)	(27,000)	(27,400)
<b>TOTAL DIRECT INCOME</b>	<b>(73,348)</b>	<b>(106,100)</b>	<b>(112,000)</b>	<b>(114,700)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>221,202</b>	<b>183,400</b>	<b>206,000</b>	<b>191,000</b>
Support Services	138,036	102,100	102,800	102,500
Capital Charges	55,882	56,500	56,200	56,200
Recharges	(416,281)	(302,400)	(318,000)	(318,000)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(1,161)</b>	<b>39,600</b>	<b>47,000</b>	<b>31,700</b>

**Variations:****Premises:**

Planned Property Maintenance programme

11,000

-

**Recharges:**

Change in amounts to be recharged

(15,600)

(15,600)

## CULTURAL SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1335 ROYAL SPA CENTRE</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	422,368	403,500	427,500	442,000
Premises	176,829	167,700	135,500	155,000
Transport	501	400	400	300
Supplies and Services	702,826	564,200	564,500	559,700
Third Party Payments	2,026	4,200	4,200	4,200
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,304,550</b>	<b>1,140,000</b>	<b>1,132,100</b>	<b>1,161,200</b>
<b>DIRECT INCOME</b>				
Sales	(135,616)	(126,600)	(126,600)	(126,600)
Other Income	(1,000)	(100)	-	-
Fees and Charges	(731,978)	(635,400)	(635,500)	(636,800)
<b>TOTAL DIRECT INCOME</b>	<b>(868,594)</b>	<b>(762,100)</b>	<b>(762,100)</b>	<b>(763,400)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>435,956</b>	<b>377,900</b>	<b>370,000</b>	<b>397,800</b>
Support Services	202,787	193,400	182,100	185,000
Capital Charges	121,662	121,700	159,200	159,200
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>760,405</b>	<b>693,000</b>	<b>711,300</b>	<b>742,000</b>

**Variations**Employees:

IAS19 Pension Adjustment changes	11,700	12,200
Increments, pay increases and National Living Wage	12,000	26,200

Premises:

Planned Property Maintenance programme	15,900	-
Business Rates Refund / Reduction	(48,200)	(12,700)

Capital Charges:

Depreciation - effects of 2014/15 revaluations	37,500	37,500
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## CULTURAL SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1356 CATERING CONTRACT</b>				
<b>DIRECT EXPENDITURE</b>				
Premises	29,010	25,100	22,900	23,100
Supplies and Services	1,596	-	-	-
Third Party Payments	2,953	3,400	3,400	3,400
<b>TOTAL DIRECT EXPENDITURE</b>	<b>33,559</b>	<b>28,500</b>	<b>26,300</b>	<b>26,500</b>
<b>DIRECT INCOME</b>				
Rents	(69,137)	(101,300)	(72,700)	(82,800)
<b>TOTAL DIRECT INCOME</b>	<b>(69,137)</b>	<b>(101,300)</b>	<b>(72,700)</b>	<b>(82,800)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>(35,578)</b>	<b>(72,800)</b>	<b>(46,400)</b>	<b>(56,300)</b>
Support Services	2,231	-	-	-
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(33,347)</b>	<b>(72,800)</b>	<b>(46,400)</b>	<b>(56,300)</b>

**Variations:**Rents:

Pump Rooms - reduced catering commission on sale

26,000

26,000

Rent increases

-

(10,000)

## CULTURAL SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1365 SPORTS FACILITIES ADMIN</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	117,154	117,900	184,200	175,000
Premises	-	35,700	35,700	35,700
Transport	5,380	4,500	4,500	4,500
Supplies and Services	49,181	31,900	32,300	32,300
Third Party Payments	43,386	154,100	243,800	4,100
<b>TOTAL DIRECT EXPENDITURE</b>	<b>215,101</b>	<b>344,100</b>	<b>500,500</b>	<b>251,600</b>
Support Services	359,599	384,700	356,500	354,800
Capital Charges	23,207	32,200	29,100	29,200
Recharges	(598,919)	(614,600)	(614,600)	(614,600)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(1,012)</b>	<b>146,400</b>	<b>271,500</b>	<b>21,000</b>

**Variations**Employees:

Sports and Leisure Options Appraisals	51,500	44,700
IAS19 Pension Adjustment changes	8,500	7,900
Earmarked Reserve carried forward from 2014/15 - training	5,900	-

Third Party Payments:

Sports and Leisure Options Appraisals	89,700	(150,000)
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Support Services:

Changes in allocations	(28,200)	(29,900)
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## CULTURAL SERVICES PORTFOLIO

## S1370 ST. NICHOLAS PARK LC

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>DIRECT EXPENDITURE</b>				
Employees	408,868	405,600	415,300	421,400
Premises	287,129	255,200	258,900	251,100
Supplies and Services	25,134	26,900	26,900	26,900
Third Party Payments	-	1,400	1,400	1,400
<b>TOTAL DIRECT EXPENDITURE</b>	<b>721,131</b>	<b>689,100</b>	<b>702,500</b>	<b>700,800</b>
<b>DIRECT INCOME</b>				
Sales	(4,493)	(7,100)	(7,100)	(7,100)
Other Income	(669)	(900)	(900)	(900)
Fees and Charges	(545,118)	(586,000)	(599,100)	(624,600)
Rents	(4,217)	(2,400)	(2,400)	(2,400)
<b>TOTAL DIRECT INCOME</b>	<b>(554,497)</b>	<b>(596,400)</b>	<b>(609,500)</b>	<b>(635,000)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>166,634</b>	<b>92,700</b>	<b>93,000</b>	<b>65,800</b>
Support Services	215,298	158,000	165,800	166,200
Capital Charges	139,072	139,100	134,300	134,300
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>521,004</b>	<b>389,800</b>	<b>393,100</b>	<b>366,300</b>

**Variations**Employees:

IAS19 Pension Adjustment changes	7,100	7,700
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Fees and Charges:

Increased Pyramids income	(12,600)	(12,600)
Fees and Charges review (Executive October 2015)	-	(25,500)



## CULTURAL SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1375 ABBEY FIELDS SP</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	281,878	288,300	294,100	298,200
Premises	163,734	157,800	247,400	155,800
Supplies and Services	19,573	19,500	19,600	20,600
Third Party Payments	-	300	300	300
<b>TOTAL DIRECT EXPENDITURE</b>	<b>465,185</b>	<b>465,900</b>	<b>561,400</b>	<b>474,900</b>
<b>DIRECT INCOME</b>				
Sales	(5,042)	(6,200)	(6,200)	(6,200)
Other Income	(539)	(900)	(900)	(900)
Fees and Charges	(254,276)	(266,400)	(266,400)	(278,500)
Rents	(1,992)	(2,000)	(2,000)	(2,000)
<b>TOTAL DIRECT INCOME</b>	<b>(261,849)</b>	<b>(275,500)</b>	<b>(275,500)</b>	<b>(287,600)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>203,336</b>	<b>190,400</b>	<b>285,900</b>	<b>187,300</b>
Support Services	90,088	90,700	96,800	97,100
Capital Charges	73,755	82,600	92,500	92,500
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>367,179</b>	<b>363,700</b>	<b>475,200</b>	<b>376,900</b>

**Variations**Premises:

Planned Property Maintenance programme

92,000

-

Fees and Charges:

Fees and Charges review (Executive October 2015)

-

(12,100)

Capital Charges:

Depreciation - effects of 2014/15 revaluations

9,900

9,900

## CULTURAL SERVICES PORTFOLIO

## S1380 NEWBOLD COMYN LC

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>DIRECT EXPENDITURE</b>				
Employees	569,917	526,600	536,800	543,500
Premises	428,928	338,100	286,900	328,000
Supplies and Services	44,873	43,500	43,600	43,600
Third Party Payments	-	1,300	1,300	1,300
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,043,718</b>	<b>909,500</b>	<b>868,600</b>	<b>916,400</b>
<b>DIRECT INCOME</b>				
Sales	(12,155)	(12,300)	(12,300)	(12,300)
Other Income	(1,332)	(1,600)	(1,600)	(1,600)
Fees and Charges	(907,067)	(903,700)	(959,400)	(990,700)
<b>TOTAL DIRECT INCOME</b>	<b>(920,554)</b>	<b>(917,600)</b>	<b>(973,300)</b>	<b>(1,004,600)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>123,164</b>	<b>(8,100)</b>	<b>(104,700)</b>	<b>(88,200)</b>
Support Services	221,790	225,000	236,400	237,900
Capital Charges	170,696	170,700	185,700	185,700
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>515,650</b>	<b>387,600</b>	<b>317,400</b>	<b>335,400</b>

**Variations**Employees:

Increments, pay increases and National Living Wage	-	10,300
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Premises:

Planned Property Maintenance programme	11,200	-
Business Rates Refund / Reduction	(65,500)	(13,400)

Fees and Charges:

Increased Pyramids income	(47,200)	(47,200)
Fees and Charges review (Executive October 2015)	-	(39,800)

Support Services:

Changes in allocations	11,400	12,900
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Capital Charges:

Depreciation - effects of 2014/15 revaluations	15,000	15,000
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## CULTURAL SERVICES PORTFOLIO

## S1385 CASTLE FARM RC

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>DIRECT EXPENDITURE</b>				
Employees	124,895	129,700	134,000	136,000
Premises	60,639	63,100	88,500	79,800
Supplies and Services	9,219	7,400	7,400	8,400
Third Party Payments	-	400	400	400
<b>TOTAL DIRECT EXPENDITURE</b>	<b>194,753</b>	<b>200,600</b>	<b>230,300</b>	<b>224,600</b>
<b>DIRECT INCOME</b>				
Sales	-	(100)	(100)	(100)
Fees and Charges	(179,884)	(188,900)	(190,100)	(198,400)
Rents	(1,006)	(700)	(700)	(700)
<b>TOTAL DIRECT INCOME</b>	<b>(180,890)</b>	<b>(189,700)</b>	<b>(190,900)</b>	<b>(199,200)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>13,863</b>	<b>10,900</b>	<b>39,400</b>	<b>25,400</b>
Support Services	95,031	53,900	57,500	57,700
Capital Charges	59,957	60,000	60,000	60,000
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>168,851</b>	<b>124,800</b>	<b>156,900</b>	<b>143,100</b>

**Variations:**Premises:

Planned Property Maintenance programme	8,800	-
Increased Business Rates Assessment	16,400	16,700

## S1390 MYTON SCHOOL DUAL USE

<b>DIRECT EXPENDITURE</b>				
Employees	36,897	44,300	46,000	47,500
Premises	11,608	12,300	12,300	13,000
Supplies and Services	2,488	1,900	1,700	1,700
<b>TOTAL DIRECT EXPENDITURE</b>	<b>50,993</b>	<b>58,500</b>	<b>60,000</b>	<b>62,200</b>
<b>DIRECT INCOME</b>				
Fees and Charges	(59,416)	(70,000)	(70,000)	(72,800)
<b>TOTAL DIRECT INCOME</b>	<b>(59,416)</b>	<b>(70,000)</b>	<b>(70,000)</b>	<b>(72,800)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>(8,423)</b>	<b>(11,500)</b>	<b>(10,000)</b>	<b>(10,600)</b>
Support Services	26,479	46,200	45,100	45,200
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>18,056</b>	<b>34,700</b>	<b>35,100</b>	<b>34,600</b>

## CULTURAL SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1400 MEADOW COMMUNITY SPORTS CENTRE</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	61,987	61,000	63,000	64,800
Premises	17,524	14,800	14,800	14,800
Supplies and Services	2,910	3,500	3,300	3,300
<b>TOTAL DIRECT EXPENDITURE</b>	<b>82,421</b>	<b>79,300</b>	<b>81,100</b>	<b>82,900</b>
<b>DIRECT INCOME</b>				
Fees and Charges	(59,197)	(63,800)	(55,100)	(56,700)
<b>TOTAL DIRECT INCOME</b>	<b>(59,197)</b>	<b>(63,800)</b>	<b>(55,100)</b>	<b>(56,700)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>23,224</b>	<b>15,500</b>	<b>26,000</b>	<b>26,200</b>
Support Services	20,679	40,000	39,200	39,300
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>43,903</b>	<b>55,500</b>	<b>65,200</b>	<b>65,500</b>

## CULTURAL SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1405 ROYAL PUMP ROOMS</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	301,116	314,900	331,700	329,800
Premises	238,085	244,900	242,700	239,400
Transport	1,310	1,800	1,800	1,600
Supplies and Services	162,377	93,600	179,600	91,500
Third Party Payments	2,450	-	-	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>705,338</b>	<b>655,200</b>	<b>755,800</b>	<b>662,300</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(36,541)	(10,500)	(18,800)	(4,600)
Sales	(6,389)	(1,900)	(1,900)	(1,900)
Other Income	(3,460)	(1,000)	(1,000)	(1,000)
Fees and Charges	(70)	(100)	(3,300)	(100)
Rents	(54,002)	(63,800)	(63,800)	(63,800)
<b>TOTAL DIRECT INCOME</b>	<b>(100,462)</b>	<b>(77,300)</b>	<b>(88,800)</b>	<b>(71,400)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>604,876</b>	<b>577,900</b>	<b>667,000</b>	<b>590,900</b>
Support Services	153,821	174,300	154,400	168,300
Capital Charges	1,120,056	100,000	107,500	107,500
Recharges	(2,700)	(2,700)	(2,700)	(2,700)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>1,876,053</b>	<b>849,500</b>	<b>926,200</b>	<b>864,000</b>

**Variations**Employees:

IAS19 Pension Adjustment changes	8,300	8,000
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Premises:

Planned Property Maintenance programme	26,400	-
Business Rates Refund / Reduction	(27,900)	(5,300)

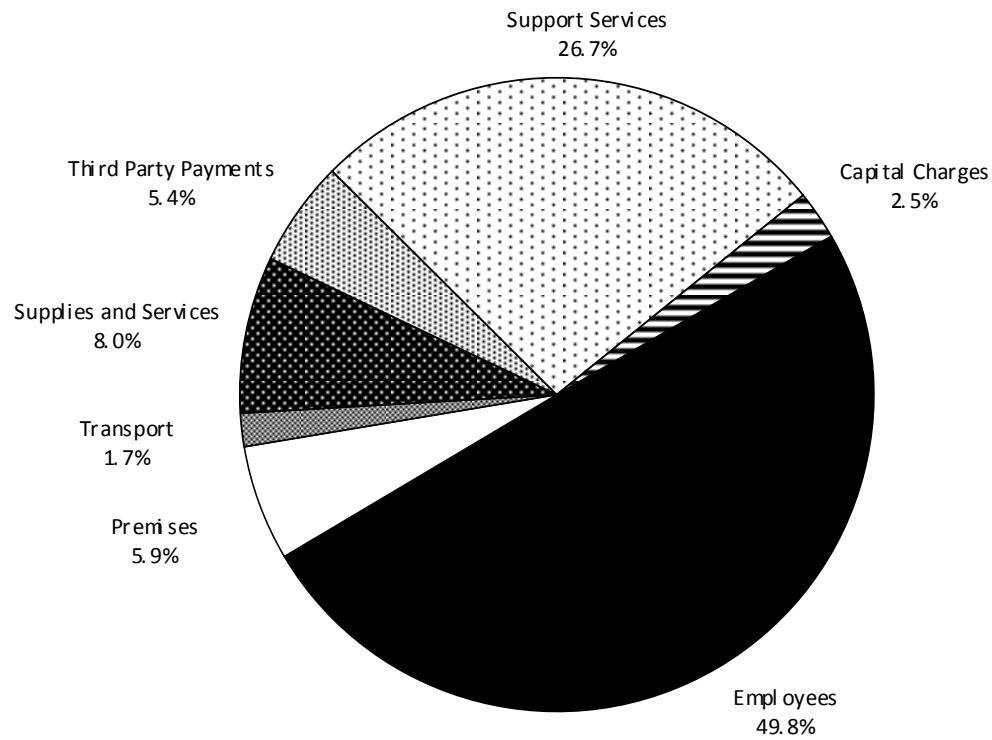
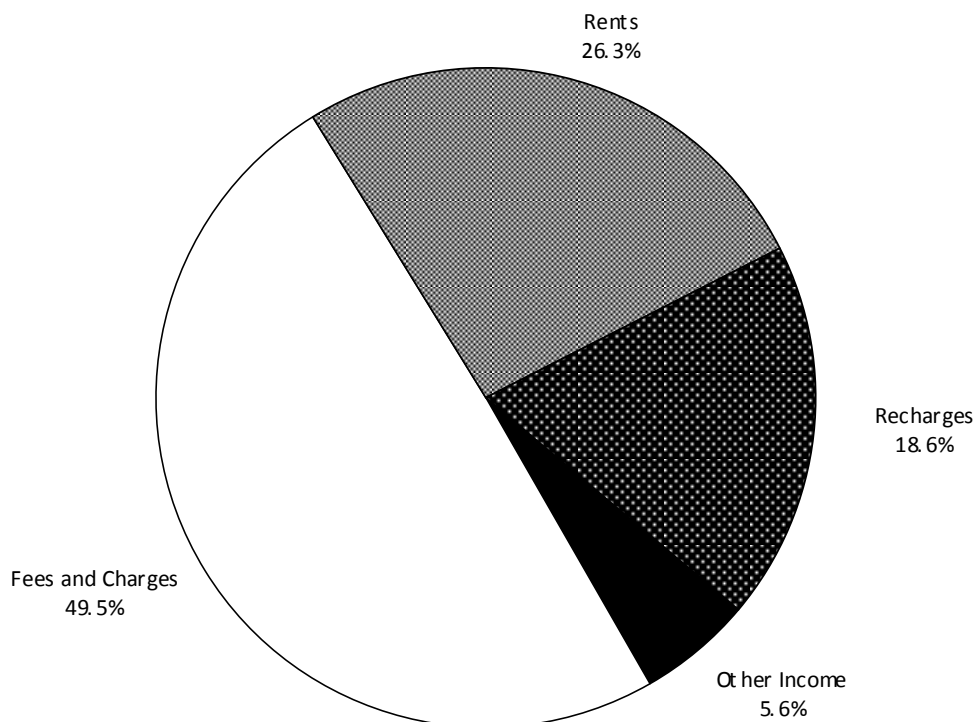
Supplies and Services:

Arts Development Programme - funded from past external contributions	33,900	-
Exhibitions - funded from past external contributions	48,700	-

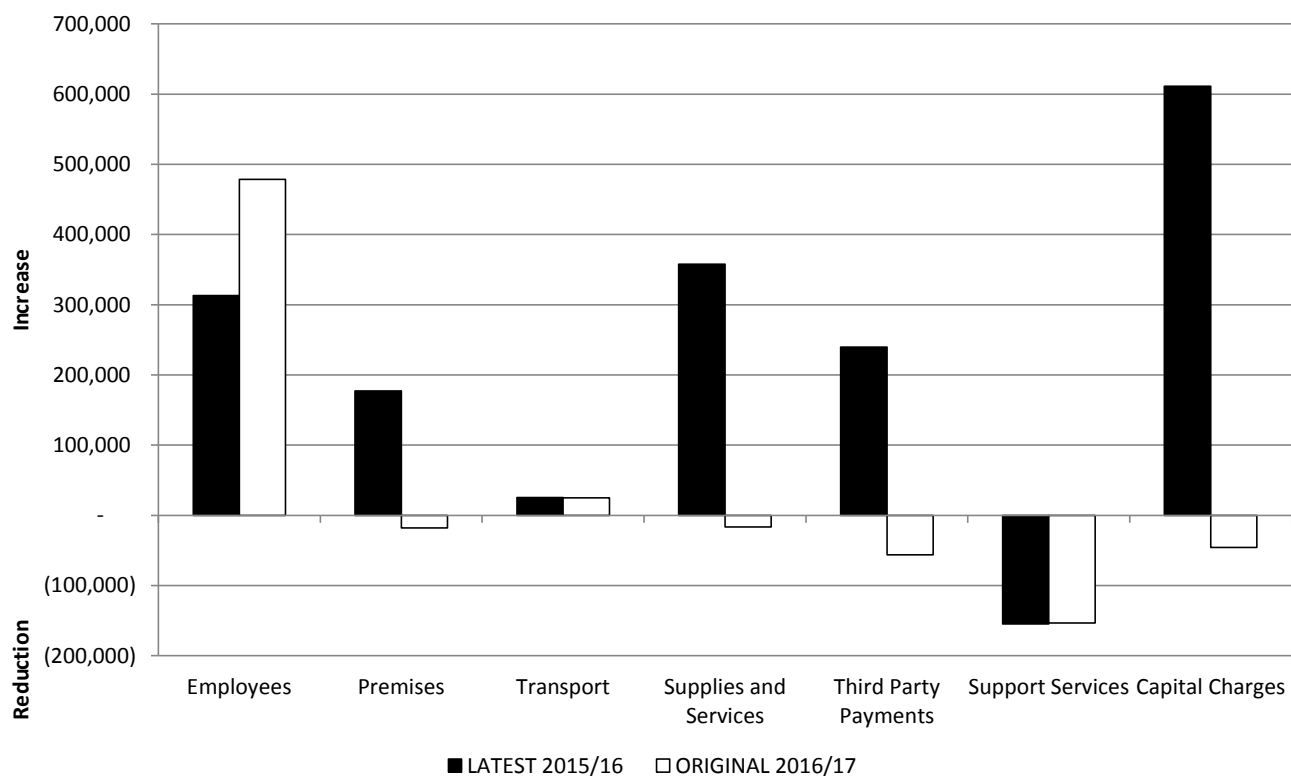
Support Services:

Changes in allocations	(19,900)	(6,000)
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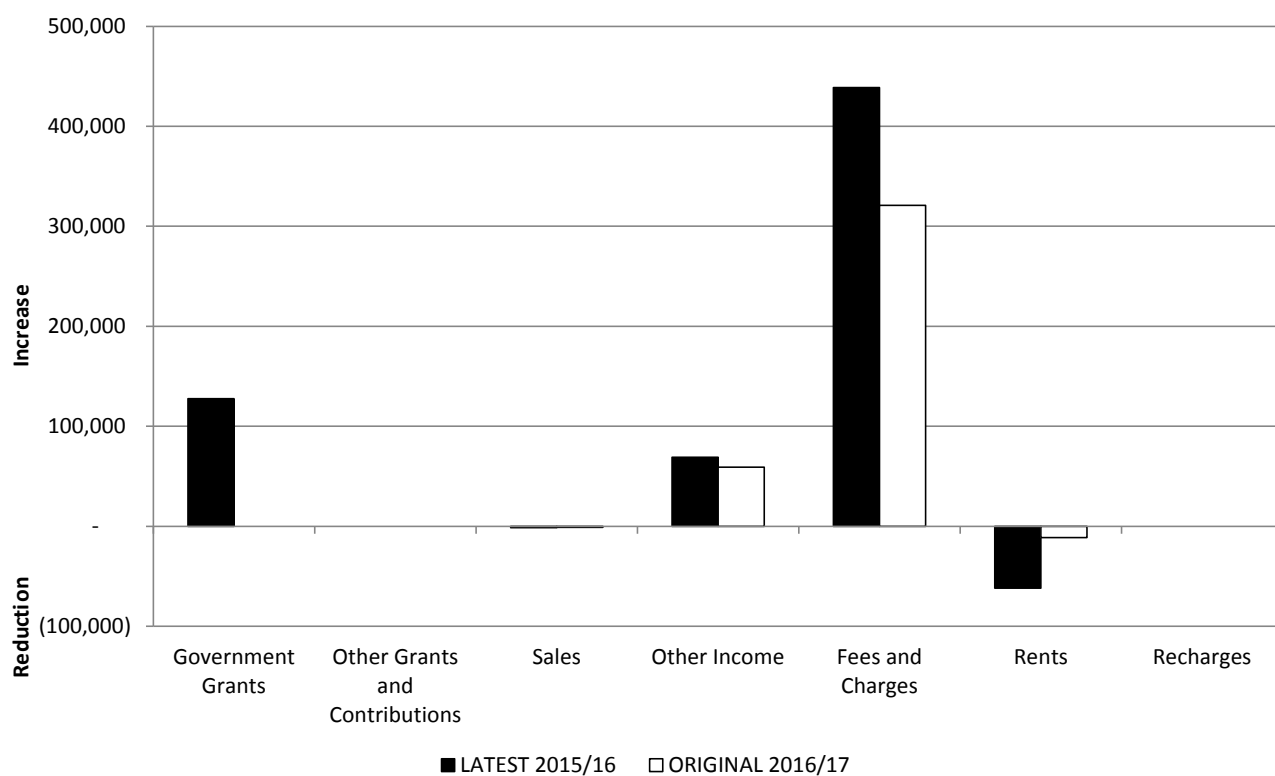
	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b><u>DEVELOPMENT PORTFOLIO</u></b>				
S1025 TCM - LEAMINGTON	57,493	53,100	50,400	50,200
S1030 TCM - KENILWORTH	49,749	49,300	47,900	50,800
S1035 CHRISTMAS ILLUMINATIONS	58,976	41,800	43,200	36,500
S1040 TCM - WARWICK	72,339	47,200	45,700	48,200
S1240 MARKETS	(11,938)	(19,300)	(19,500)	(20,400)
S1650 ESTATE MANAGEMENT	(137,397)	(172,000)	79,100	(198,900)
S3170 KENILWORTH PUBLIC SERVICE CENTRE	48,782	85,600	68,900	62,500
S3550 TOURISM	217,761	227,900	221,500	205,400
S3600 ECONOMIC DEVELOPMENT	203,199	141,700	722,900	81,600
S3650 ECONOMIC REGENERATION	138,592	149,500	171,100	142,200
S3660 ENTERPRISE DEVELOPMENT	24,444	25,900	16,700	18,100
S3676 26HT	4,720	-	(500)	(5,400)
S4510 DEVELOPMENT SERVICES MGT	(814)	(19,600)	(58,800)	(49,400)
S4540 DEVELOPMENT CONTROL	683,275	812,600	831,000	813,600
S4570 POLICY, PROJECTS & CONSERVATION	581,396	480,100	696,700	498,600
S4600 BUILDING CONTROL	196,975	146,500	159,900	175,800
S4840 LOCAL LAND CHARGES	(72,114)	(50,900)	(79,600)	(64,200)
<b>TOTAL DEVELOPMENT PORTFOLIO</b>	<b>2,115,438</b>	<b>1,999,400</b>	<b>2,996,600</b>	<b>1,845,200</b>
<b><u>SUBJECTIVE ANALYSIS:</u></b>				
<b><u>EXPENDITURE:</u></b>				
Employees	2,021,799	2,085,700	2,399,000	2,564,500
Premises	340,384	321,500	498,700	303,700
Transport	51,562	61,600	86,900	86,500
Supplies and Services	538,911	430,500	788,100	413,700
Third Party Payments	834,577	332,200	571,700	276,000
Support Services	1,997,656	1,530,600	1,375,800	1,377,200
Capital Charges	75,151	177,200	788,400	131,300
<b>TOTAL EXPENDITURE</b>	<b>5,860,040</b>	<b>4,939,300</b>	<b>6,508,600</b>	<b>5,152,900</b>
<b><u>INCOME:</u></b>				
Government Grants	(67,500)	-	(127,600)	-
Other Grants and Contributions	(96,514)	(19,200)	(19,200)	(19,200)
Sales	(15,987)	(14,500)	(13,200)	(13,500)
Other Income	(96,431)	(92,300)	(161,400)	(151,400)
Fees and Charges	(1,598,000)	(1,317,000)	(1,755,700)	(1,638,000)
Rents	(779,250)	(882,900)	(820,900)	(871,600)
Recharges	(1,090,920)	(614,000)	(614,000)	(614,000)
<b>TOTAL INCOME</b>	<b>(3,744,602)</b>	<b>(2,939,900)</b>	<b>(3,512,000)</b>	<b>(3,307,700)</b>
<b>NET EXPENDITURE</b>	<b>2,115,438</b>	<b>1,999,400</b>	<b>2,996,600</b>	<b>1,845,200</b>

**EXPENDITURE - 2016/17 BUDGETS****INCOME - 2016/17 BUDGETS**

### EXPENDITURE: CHANGE FROM 2015/16 ORIGINAL (£)



### INCOME: CHANGE FROM 2015/16 ORIGINAL (£)





## DEVELOPMENT PORTFOLIO

## S1025 TCM - LEAMINGTON

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>DIRECT EXPENDITURE</b>				
Employees	38,205	36,900	36,900	37,300
Premises	6,590	-	-	-
Transport	537	600	600	600
Supplies and Services	24,353	11,300	11,300	10,400
<b>TOTAL DIRECT EXPENDITURE</b>	<b>69,685</b>	<b>48,800</b>	<b>48,800</b>	<b>48,300</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(6,000)	(7,900)	(7,900)	(7,900)
Other Income	(12,827)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(18,827)</b>	<b>(7,900)</b>	<b>(7,900)</b>	<b>(7,900)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>50,858</b>	<b>40,900</b>	<b>40,900</b>	<b>40,400</b>
Support Services	18,935	28,100	25,400	25,700
Recharges	(12,300)	(15,900)	(15,900)	(15,900)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>57,493</b>	<b>53,100</b>	<b>50,400</b>	<b>50,200</b>

## S1030 TCM - KENILWORTH

<b>DIRECT EXPENDITURE</b>				
Employees	37,181	37,000	38,300	41,000
Transport	219	600	600	600
Supplies and Services	19,242	10,000	10,000	9,900
<b>TOTAL DIRECT EXPENDITURE</b>	<b>56,642</b>	<b>47,600</b>	<b>48,900</b>	<b>51,500</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(4,885)	(5,000)	(5,000)	(5,000)
Other Income	(3,620)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(8,505)</b>	<b>(5,000)</b>	<b>(5,000)</b>	<b>(5,000)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>48,137</b>	<b>42,600</b>	<b>43,900</b>	<b>46,500</b>
Support Services	18,512	24,500	21,800	22,100
Recharges	(16,900)	(17,800)	(17,800)	(17,800)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>49,749</b>	<b>49,300</b>	<b>47,900</b>	<b>50,800</b>

## DEVELOPMENT PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1035 CHRISTMAS ILLUMINATIONS</b>				
<b>DIRECT EXPENDITURE</b>				
Premises	14,417	-	-	-
Supplies and Services	62,603	66,400	66,400	59,700
<b>TOTAL DIRECT EXPENDITURE</b>	<b>77,020</b>	<b>66,400</b>	<b>66,400</b>	<b>59,700</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(14,730)	-	-	-
Other Income	(18,635)	(36,400)	(36,400)	(36,400)
<b>TOTAL DIRECT INCOME</b>	<b>(33,365)</b>	<b>(36,400)</b>	<b>(36,400)</b>	<b>(36,400)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>43,655</b>	<b>30,000</b>	<b>30,000</b>	<b>23,300</b>
Support Services	15,321	11,800	13,200	13,200
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>58,976</b>	<b>41,800</b>	<b>43,200</b>	<b>36,500</b>
<b>S1040 TCM - WARWICK</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	37,196	38,200	39,400	41,600
Transport	509	600	600	600
Supplies and Services	33,563	10,000	10,000	10,000
<b>TOTAL DIRECT EXPENDITURE</b>	<b>71,268</b>	<b>48,800</b>	<b>50,000</b>	<b>52,200</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(6,300)	(6,300)	(6,300)	(6,300)
Other Income	(1,435)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(7,735)</b>	<b>(6,300)</b>	<b>(6,300)</b>	<b>(6,300)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>63,533</b>	<b>42,500</b>	<b>43,700</b>	<b>45,900</b>
Support Services	18,506	28,000	25,300	25,600
Recharges	(9,700)	(23,300)	(23,300)	(23,300)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>72,339</b>	<b>47,200</b>	<b>45,700</b>	<b>48,200</b>

## DEVELOPMENT PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1240 MARKETS</b>				
<b>DIRECT EXPENDITURE</b>				
Premises	4,687	4,700	4,700	4,700
Supplies and Services	2,322	1,500	1,500	600
Third Party Payments	421	-	-	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>7,430</b>	<b>6,200</b>	<b>6,200</b>	<b>5,300</b>
<b>DIRECT INCOME</b>				
Rents	(27,470)	(37,000)	(37,000)	(37,000)
<b>TOTAL DIRECT INCOME</b>	<b>(27,470)</b>	<b>(37,000)</b>	<b>(37,000)</b>	<b>(37,000)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>(20,040)</b>	<b>(30,800)</b>	<b>(30,800)</b>	<b>(31,700)</b>
Support Services	8,102	11,500	11,300	11,300
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(11,938)</b>	<b>(19,300)</b>	<b>(19,500)</b>	<b>(20,400)</b>

## DEVELOPMENT PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1650 ESTATE MANAGEMENT</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	75	-	-	-
Premises	145,688	134,300	327,600	130,100
Transport	32	-	-	-
Supplies and Services	2,090	5,300	5,300	5,100
Third Party Payments	107,985	87,100	58,900	71,000
<b>TOTAL DIRECT EXPENDITURE</b>	<b>255,870</b>	<b>226,700</b>	<b>391,800</b>	<b>206,200</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(22,599)	-	-	-
Other Income	(8,241)	(7,300)	(7,300)	(7,300)
Fees and Charges	(4,084)	(4,300)	(4,300)	(4,300)
Rents	(521,098)	(598,700)	(514,700)	(553,200)
<b>TOTAL DIRECT INCOME</b>	<b>(556,022)</b>	<b>(610,300)</b>	<b>(526,300)</b>	<b>(564,800)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>(300,152)</b>	<b>(383,600)</b>	<b>(134,500)</b>	<b>(358,600)</b>
Support Services	158,092	156,900	159,100	155,000
Capital Charges	4,663	54,700	54,500	4,700
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(137,397)</b>	<b>(172,000)</b>	<b>79,100</b>	<b>(198,900)</b>

**Variations****Premises:**

Planned Property Maintenance programme

194,000

-

**Third Party Payments:**

Reduced Shared Legal Services costs

(28,200)

(14,200)

**Rents:**

Properties Sold

45,000

45,000

Variations in lettings

39,000

-

**Capital Charges:**

2nd Warwick Sea Scouts Headquarters Grant - 2015/16 one-off

-

(50,000)

## DEVELOPMENT PORTFOLIO

## S3170 KENILWORTH PUBLIC SERVICE CENTRE

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>DIRECT EXPENDITURE</b>				
Premises	74,332	79,200	62,600	65,700
Supplies and Services	1,707	1,500	1,500	1,500
Third Party Payments	4,150	9,200	9,200	9,200
<b>TOTAL DIRECT EXPENDITURE</b>	<b>80,189</b>	<b>89,900</b>	<b>73,300</b>	<b>76,400</b>
<b>DIRECT INCOME</b>				
Rents	(39,571)	(45,000)	(45,000)	(47,300)
<b>TOTAL DIRECT INCOME</b>	<b>(39,571)</b>	<b>(45,000)</b>	<b>(45,000)</b>	<b>(47,300)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>40,618</b>	<b>44,900</b>	<b>28,300</b>	<b>29,100</b>
Support Services	24,830	24,000	22,400	15,200
Capital Charges	(16,666)	16,700	18,200	18,200
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>48,782</b>	<b>85,600</b>	<b>68,900</b>	<b>62,500</b>

**Variations**Premises:

Fuel budgets overstated	(15,800)	(15,800)
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## S3550 TOURISM

<b>DIRECT EXPENDITURE</b>				
Employees	29,326	33,600	29,400	29,500
Premises	14,972	15,900	15,800	15,900
Supplies and Services	155,941	152,600	156,600	138,100
Third Party Payments	1,775	500	500	500
<b>TOTAL DIRECT EXPENDITURE</b>	<b>202,014</b>	<b>202,600</b>	<b>202,300</b>	<b>184,000</b>
<b>DIRECT INCOME</b>				
Sales	(14,946)	(13,000)	(12,500)	(12,800)
Fees and Charges	(575)	(100)	(500)	(500)
<b>TOTAL DIRECT INCOME</b>	<b>(15,521)</b>	<b>(13,100)</b>	<b>(13,000)</b>	<b>(13,300)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>186,493</b>	<b>189,500</b>	<b>189,300</b>	<b>170,700</b>
Support Services	31,268	38,400	32,200	34,700
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>217,761</b>	<b>227,900</b>	<b>221,500</b>	<b>205,400</b>

**Variations**Supplies and Services:

Discretionary budget savings	-	(13,300)
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## DEVELOPMENT PORTFOLIO

## S3600 ECONOMIC DEVELOPMENT

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>DIRECT EXPENDITURE</b>				
Employees	142,666	143,300	147,500	153,300
Transport	3,801	3,600	3,600	3,600
Supplies and Services	26,397	19,100	23,100	11,200
Third Party Payments	28,545	50,000	78,900	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>201,409</b>	<b>216,000</b>	<b>253,100</b>	<b>168,100</b>
<b>DIRECT INCOME</b>				
Other Income	(5,000)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(5,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>196,409</b>	<b>216,000</b>	<b>253,100</b>	<b>168,100</b>
Support Services	134,990	96,900	82,000	84,700
Capital Charges	-	-	559,000	-
Recharges	(128,200)	(171,200)	(171,200)	(171,200)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>203,199</b>	<b>141,700</b>	<b>722,900</b>	<b>81,600</b>

**Variations**Third Party Payments:

Prosperity Agenda - 2015/16 only	-	(50,000)
Earmarked Reserve carried forward from 2014/15: Skills Development	28,900	-

Support Services:

Changes in allocations	(14,900)	(12,200)
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Capital Charges:

Fen End Grant - slippage from 2014/15	559,000	-
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## S3650 ECONOMIC REGENERATION

<b>DIRECT EXPENDITURE</b>				
Supplies and Services	48,144	22,500	53,300	20,000
<b>TOTAL DIRECT EXPENDITURE</b>	<b>48,144</b>	<b>22,500</b>	<b>53,300</b>	<b>20,000</b>
Support Services	90,448	127,000	117,800	122,200
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>138,592</b>	<b>149,500</b>	<b>171,100</b>	<b>142,200</b>

## DEVELOPMENT PORTFOLIO

## S3660 ENTERPRISE DEVELOPMENT

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>DIRECT EXPENDITURE</b>				
Employees	40,476	46,700	48,100	49,500
Premises	76,531	87,400	72,900	72,200
Transport	1,577	2,500	2,500	2,500
Supplies and Services	11,190	19,500	23,700	23,900
Third Party Payments	5,489	2,700	2,700	2,600
<b>TOTAL DIRECT EXPENDITURE</b>	<b>135,263</b>	<b>158,800</b>	<b>149,900</b>	<b>150,700</b>
<b>DIRECT INCOME</b>				
Other Income	(746)	-	-	-
Fees and Charges	(20,318)	(16,600)	(16,600)	(15,100)
Rents	(187,277)	(202,200)	(202,200)	(204,600)
<b>TOTAL DIRECT INCOME</b>	<b>(208,341)</b>	<b>(218,800)</b>	<b>(218,800)</b>	<b>(219,700)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>(73,078)</b>	<b>(60,000)</b>	<b>(68,900)</b>	<b>(69,000)</b>
Support Services	46,664	32,200	29,300	30,800
Capital Charges	50,858	53,700	56,300	56,300
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>24,444</b>	<b>25,900</b>	<b>16,700</b>	<b>18,100</b>

**Variations**Premises:

Reduced Business Rates Assessment	(10,400)	(10,300)
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## S3676 26HT

<b>DIRECT EXPENDITURE</b>				
Premises	3,167	-	7,600	7,600
Supplies and Services	1,447	-	13,500	15,900
Third Party Payments	3,023	-	-	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>7,637</b>	<b>-</b>	<b>21,100</b>	<b>23,500</b>
<b>DIRECT INCOME</b>				
Fees and Charges	-	-	(200)	-
Rents	(3,834)	-	(22,000)	(29,500)
<b>TOTAL DIRECT INCOME</b>	<b>(3,834)</b>	<b>-</b>	<b>(22,200)</b>	<b>(29,500)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>3,803</b>	<b>-</b>	<b>(1,100)</b>	<b>(6,000)</b>
Support Services	917	-	600	600
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>4,720</b>	<b>-</b>	<b>(500)</b>	<b>(5,400)</b>

## DEVELOPMENT PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S4510 DEVELOPMENT SERVICES MGT</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	79,665	80,700	83,000	85,500
Transport	407	700	700	500
Supplies and Services	16,021	13,500	13,500	12,800
<b>TOTAL DIRECT EXPENDITURE</b>	<b>96,093</b>	<b>94,900</b>	<b>97,200</b>	<b>98,800</b>
Support Services	102,565	108,700	67,100	74,900
Capital Charges	847	800	900	900
Recharges	(200,319)	(224,000)	(224,000)	(224,000)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(814)</b>	<b>(19,600)</b>	<b>(58,800)</b>	<b>(49,400)</b>

**Variations**Support Services:

Changes in allocations	(41,600)	(33,800)
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## DEVELOPMENT PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S4540 DEVELOPMENT CONTROL</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	930,931	916,400	928,300	958,200
Transport	19,161	24,700	21,900	21,700
Supplies and Services	70,633	60,000	67,800	57,300
Third Party Payments	433,166	108,800	297,600	108,800
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,453,891</b>	<b>1,109,900</b>	<b>1,315,600</b>	<b>1,146,000</b>
<b>DIRECT INCOME</b>				
Government Grants	(7,500)	-	-	-
Other Grants and Contributions	(12,000)	-	-	-
Sales	(869)	(1,500)	(700)	(700)
Other Income	(517)	(300)	(100)	(100)
Fees and Charges	(1,057,971)	(730,500)	(886,500)	(730,500)
<b>TOTAL DIRECT INCOME</b>	<b>(1,078,857)</b>	<b>(732,300)</b>	<b>(887,300)</b>	<b>(731,300)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>375,034</b>	<b>377,600</b>	<b>428,300</b>	<b>414,700</b>
Support Services	439,941	493,900	461,600	457,800
Recharges	(131,700)	(58,900)	(58,900)	(58,900)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>683,275</b>	<b>812,600</b>	<b>831,000</b>	<b>813,600</b>

**Variations****Employees:**

IAS19 Pensions Adjustments changes	26,600	26,600
Vacant Tree Preservation Officer post	(19,500)	-
Changes in Employer's National Insurance Scheme	-	16,000

**Third Party Payments:**

Legal Costs - Planning Appeals	52,900	-
Consultants Fees and Compensation payments	135,900	-

**Fees and Charges:**

Increased income	(156,000)	-
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**Support Services:**

Changes in allocations	(32,300)	(36,100)
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## DEVELOPMENT PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S4570 POLICY, PROJECTS &amp; CONSERVATION</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	324,349	318,500	331,600	345,600
Transport	1,401	1,500	1,500	1,500
Supplies and Services	24,148	2,800	131,800	2,400
Third Party Payments	200,108	36,500	76,500	36,500
<b>TOTAL DIRECT EXPENDITURE</b>	<b>550,006</b>	<b>359,300</b>	<b>541,400</b>	<b>386,000</b>
<b>DIRECT INCOME</b>				
Government Grants	(60,000)	-	-	-
Other Grants and Contributions	(30,000)	-	-	-
Sales	(172)	-	-	-
Other Income	(975)	-	-	-
Fees and Charges	(50)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(91,197)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>458,809</b>	<b>359,300</b>	<b>541,400</b>	<b>386,000</b>
Support Services	171,338	153,700	140,000	145,600
Capital Charges	35,449	51,300	99,500	51,200
Recharges	(84,200)	(84,200)	(84,200)	(84,200)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>581,396</b>	<b>480,100</b>	<b>696,700</b>	<b>498,600</b>

**Variations**Employees:

Increments, pay increases and change in Employer's National Insurance Scheme	-	18,300
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Supplies and Services:

Earmarked Reserve Request carried fwd. from 2014/15 - Parish Neighbourhood Plans	36,500	-
Strategic Urban Extension - grant	58,000	-
Kenilworth School	35,400	-

Third Part Payments:

Strategic Urban Extension - consultants fees	40,000	
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Support Services:

Changes in allocations	(13,700)	(8,100)
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Capital Charges:

Conservation Grants - slippage from 2014/15	48,300	-
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## DEVELOPMENT PORTFOLIO

## S4600 BUILDING CONTROL

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>DIRECT EXPENDITURE</b>				
Employees	342,901	398,600	698,300	785,800
Premises	-	-	7,500	7,500
Transport	23,918	26,600	54,700	54,700
Supplies and Services	30,293	21,400	60,000	26,000
Third Party Payments	2,611	5,700	15,700	15,700
<b>TOTAL DIRECT EXPENDITURE</b>	<b>399,723</b>	<b>452,300</b>	<b>836,200</b>	<b>889,700</b>
<b>DIRECT INCOME</b>				
Other Income	(44,435)	(47,700)	(117,000)	(107,000)
Fees and Charges	(346,467)	(405,500)	(687,600)	(727,600)
<b>TOTAL DIRECT INCOME</b>	<b>(390,902)</b>	<b>(453,200)</b>	<b>(804,600)</b>	<b>(834,600)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>8,821</b>	<b>(900)</b>	<b>31,600</b>	<b>55,100</b>
Support Services	695,755	166,100	147,000	139,400
Recharges	(507,601)	(18,700)	(18,700)	(18,700)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>196,975</b>	<b>146,500</b>	<b>159,900</b>	<b>175,800</b>

**Variations**Employees:

Shared service with other authorities	256,400	335,000
IAS19 Pension Adjustments changes	39,900	47,800

Transport:

Shared service with other authorities	28,100	28,100
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Supplies and Services:

Shared service with other authorities - IT changes	34,000	-
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Third Party Payments:

Shared service with other authorities	10,000	10,000
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Other Income:

Shared service with other authorities	(69,300)	(59,300)
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Fees and Charges:

Shared service with other authorities	(282,100)	(322,100)
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Support Services:

Changes in allocations	(19,100)	(26,700)
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## DEVELOPMENT PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S4840 LOCAL LAND CHARGES</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	18,828	35,800	18,200	37,200
Transport	-	200	200	200
Supplies and Services	8,817	13,100	138,800	8,900
Third Party Payments	47,304	31,700	31,700	31,700
<b>TOTAL DIRECT EXPENDITURE</b>	<b>74,949</b>	<b>80,800</b>	<b>188,900</b>	<b>78,000</b>
<b>DIRECT INCOME</b>				
Government Grants	-	-	(127,600)	-
Other Income	-	(600)	(600)	(600)
Fees and Charges	(168,535)	(160,000)	(160,000)	(160,000)
<b>TOTAL DIRECT INCOME</b>	<b>(168,535)</b>	<b>(160,600)</b>	<b>(288,200)</b>	<b>(160,600)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>(93,586)</b>	<b>(79,800)</b>	<b>(99,300)</b>	<b>(82,600)</b>
Support Services	21,472	28,900	19,700	18,400
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(72,114)</b>	<b>(50,900)</b>	<b>(79,600)</b>	<b>(64,200)</b>

**Variations**Employees:

Staff vacancies	(17,800)	-
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Supplies and Services:

Government Grant transferred to Land Charges Provision	127,600	-
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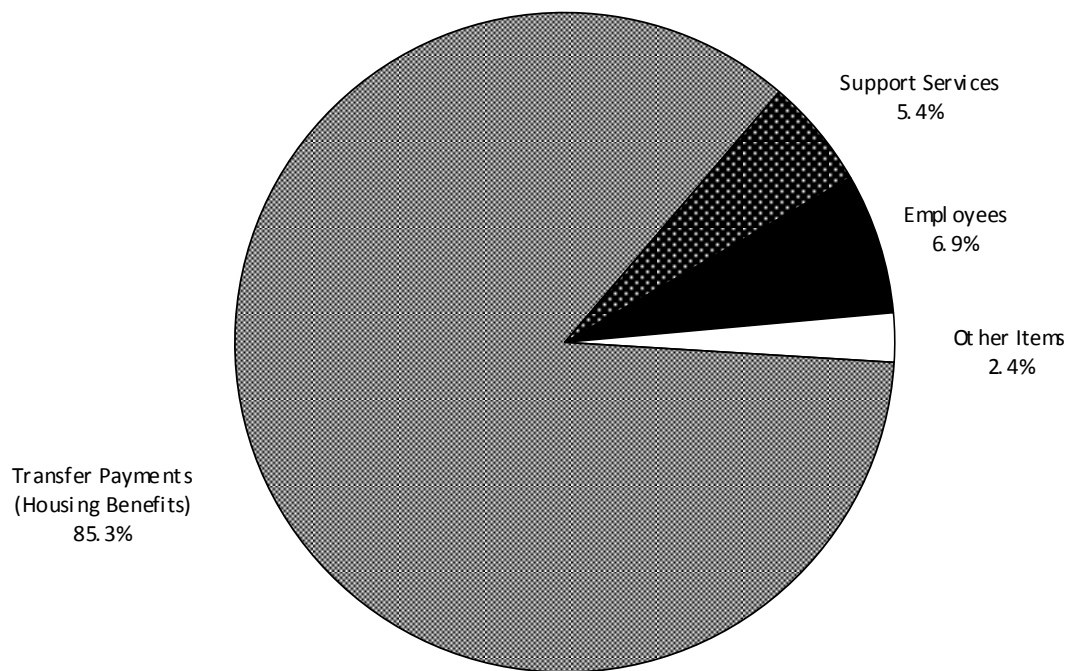
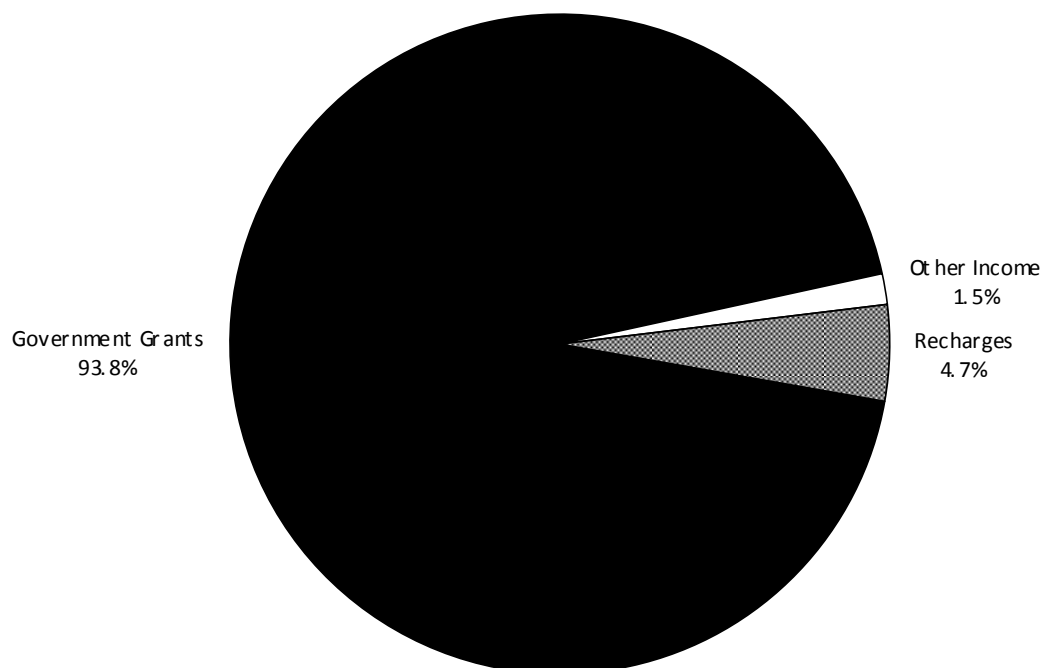
Government Grants:

Property Searches New Burdens Grant	(127,600)	-
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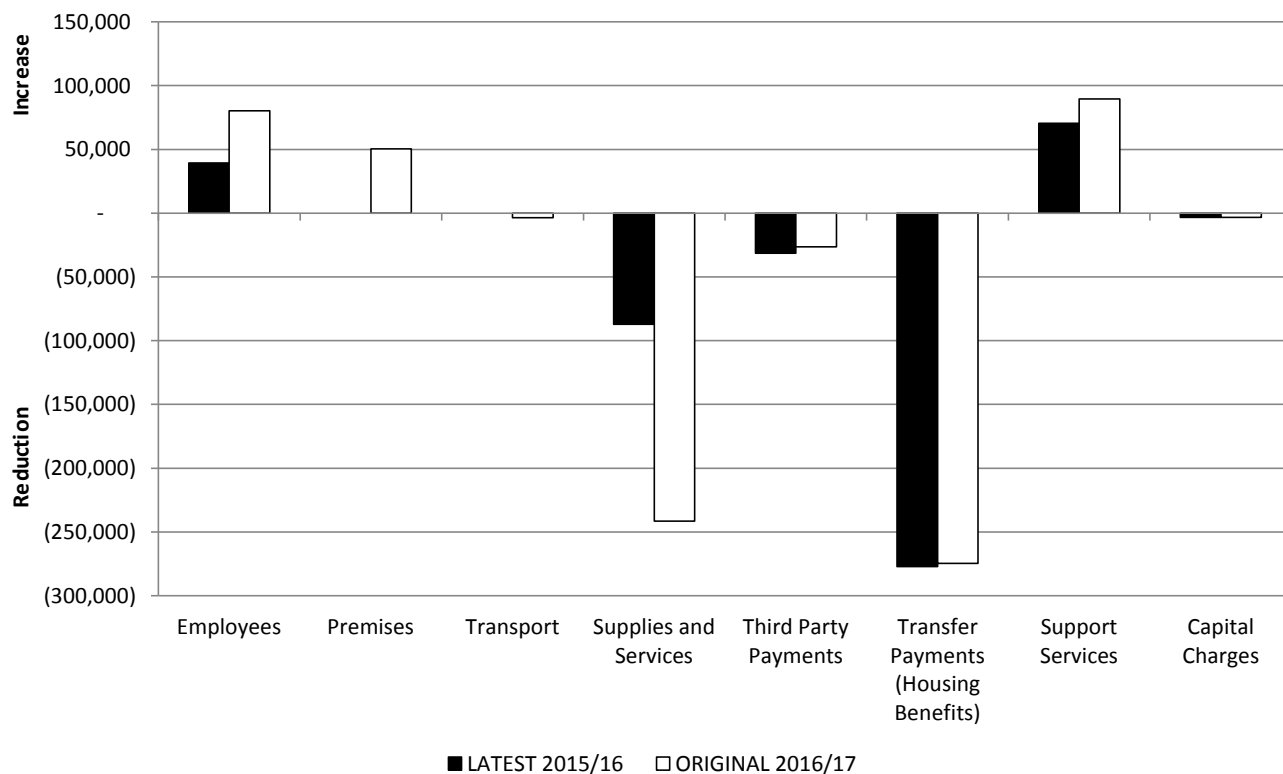
Support Services:

Changes in allocations	(9,200)	(10,500)
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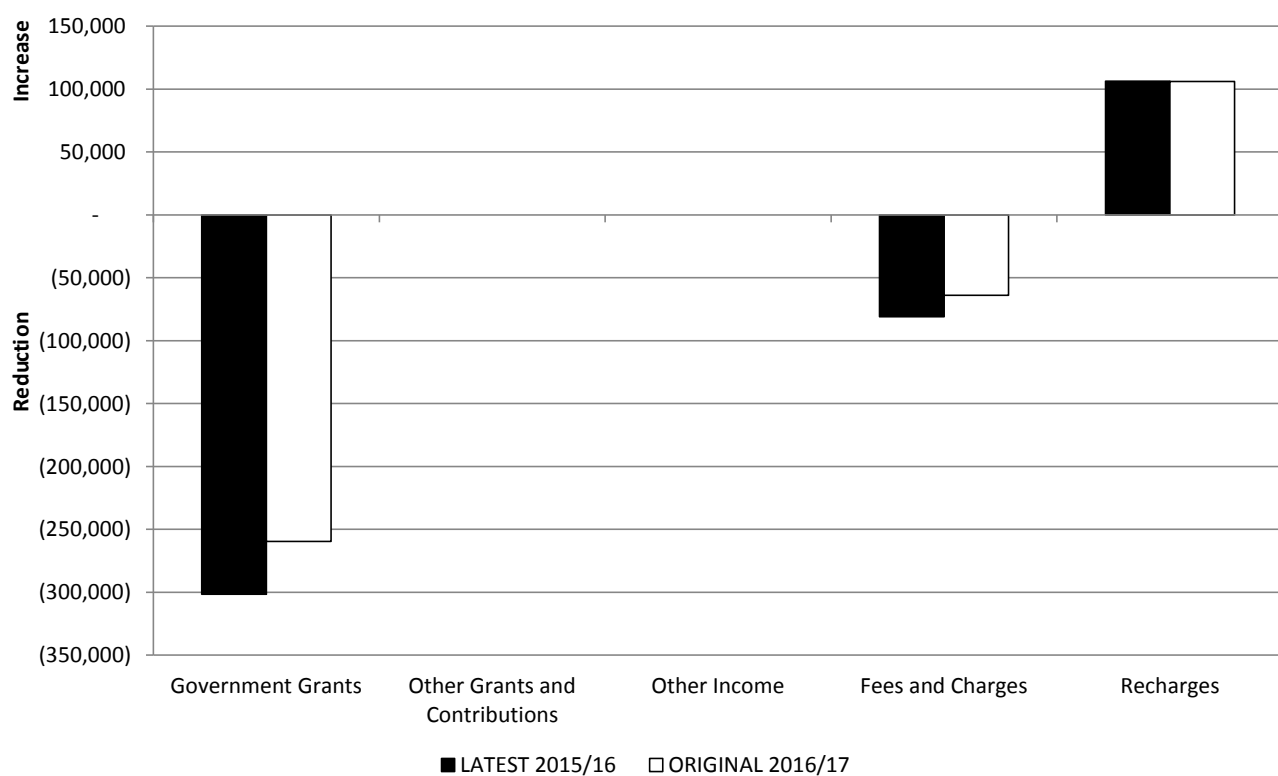
	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b><u>FINANCE PORTFOLIO</u></b>				
S1410 FINANCE MANAGEMENT	-	3,800	(11,000)	900
S1415 NNDR DIS RATE RELIEF	12,404	16,100	-	-
S1417 PROCUREMENT	-	14,500	9,000	29,500
S1418 FINANCIAL SERVICES TEAM	-	149,200	20,800	29,500
S1425 ACCOUNTANCY	-	(16,600)	14,600	15,000
S1440 NON-DISTRIBUTED COSTS	182,395	143,500	135,400	137,700
S1460 TREASURY MANAGEMENT	19,202	31,100	35,600	35,800
S1461 CONTINGENCIES	-	190,000	168,800	119,000
S1465 CORPORATE MANAGEMENT	475,481	385,700	530,400	509,600
S1468 CONCURRENT SERVICES	164,667	159,100	157,800	157,800
S1578 AUDIT & RISK	-	(12,900)	(6,800)	(600)
S3050 REVENUES	554,525	591,700	616,900	593,500
S3250 BENEFITS	384,298	584,200	556,300	501,800
S3661 CUP - UNITED REFORM CHURCH	51,131	48,900	47,500	47,500
<b>TOTAL FINANCE PORTFOLIO</b>	<b>1,844,103</b>	<b>2,288,300</b>	<b>2,275,300</b>	<b>2,177,000</b>
<b><u>SUBJECTIVE ANALYSIS:</u></b>				
<b><u>EXPENDITURE:</u></b>				
Employees	2,348,994	2,345,000	2,384,400	2,425,300
Premises	2,774	51,000	51,000	101,500
Transport	13,135	18,600	18,600	15,100
Supplies and Services	776,124	805,200	718,100	563,700
Third Party Payments	148,009	133,300	101,800	106,800
Transfer Payments (Housing Benefits)	29,665,055	30,223,700	29,946,600	29,949,200
Support Services	1,852,470	1,812,000	1,882,400	1,901,700
Capital Charges	59,693	59,700	56,400	56,400
<b>TOTAL EXPENDITURE</b>	<b>34,866,254</b>	<b>35,448,500</b>	<b>35,159,300</b>	<b>35,119,700</b>
<b><u>INCOME:</u></b>				
Government Grants	(30,955,701)	(31,152,900)	(30,851,400)	(30,893,300)
Other Grants and Contributions	(75,824)	(75,100)	(75,100)	(75,100)
Other Income	(22,454)	(11,200)	(11,200)	(11,200)
Fees and Charges	(441,022)	(471,000)	(390,000)	(407,000)
Recharges	(1,527,150)	(1,450,000)	(1,556,300)	(1,556,100)
<b>TOTAL INCOME</b>	<b>(33,022,151)</b>	<b>(33,160,200)</b>	<b>(32,884,000)</b>	<b>(32,942,700)</b>
<b>NET EXPENDITURE</b>	<b>1,844,103</b>	<b>2,288,300</b>	<b>2,275,300</b>	<b>2,177,000</b>

**EXPENDITURE - 2016/17 BUDGETS****INCOME - 2016/17 BUDGETS**

### EXPENDITURE: CHANGE FROM 2015/16 ORIGINAL (£)



### INCOME: CHANGE FROM 2015/16 ORIGINAL (£)



## FINANCE PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1410 FINANCE MANAGEMENT</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	101,417	102,700	105,600	108,500
Transport	179	300	300	300
Supplies and Services	5,882	7,200	7,200	7,000
Third Party Payments	20	-	-	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>107,498</b>	<b>110,200</b>	<b>113,100</b>	<b>115,800</b>
<b>DIRECT INCOME</b>				
Other Income	(20)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(20)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>107,478</b>	<b>110,200</b>	<b>113,100</b>	<b>115,800</b>
Support Services	45,319	55,500	37,800	47,000
Recharges	(152,797)	(161,900)	(161,900)	(161,900)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>3,800</b>	<b>(11,000)</b>	<b>900</b>

**Variations**Support Services:

Changes in allocations	(17,700)	(8,500)
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**S1415 NNDR DIS RATE RELIEF**

<b>INDIRECT EXPENDITURE</b>				
Support Services	12,404	16,100	-	-
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>12,404</b>	<b>16,100</b>	<b>-</b>	<b>-</b>

**Variations**Support Services:

Scheme now part of Business Rates Retention	(16,100)	(16,100)
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## FINANCE PORTFOLIO

## S1417 PROCUREMENT

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>DIRECT EXPENDITURE</b>				
Employees	82,754	120,200	111,000	131,500
Transport	722	800	800	800
Supplies and Services	12,262	3,100	3,100	3,100
Third Party Payments	2,207	600	600	600
<b>TOTAL DIRECT EXPENDITURE</b>	<b>97,945</b>	<b>124,700</b>	<b>115,500</b>	<b>136,000</b>
<b>DIRECT INCOME</b>				
Fees and Charges	(912)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(912)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>97,033</b>	<b>124,700</b>	<b>115,500</b>	<b>136,000</b>
Support Services	14,862	14,100	14,500	14,500
Recharges	(111,895)	(124,300)	(121,000)	(121,000)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>14,500</b>	<b>9,000</b>	<b>29,500</b>

## S1418 FINANCIAL SERVICES TEAM

<b>DIRECT EXPENDITURE</b>				
Employees	155,451	171,400	173,500	183,800
Transport	70	100	100	100
Supplies and Services	10,855	7,000	7,000	7,000
<b>TOTAL DIRECT EXPENDITURE</b>	<b>166,376</b>	<b>178,500</b>	<b>180,600</b>	<b>190,900</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(8,500)	(8,500)	(8,500)	(8,500)
<b>TOTAL DIRECT INCOME</b>	<b>(8,500)</b>	<b>(8,500)</b>	<b>(8,500)</b>	<b>(8,500)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>157,876</b>	<b>170,000</b>	<b>172,100</b>	<b>182,400</b>
Support Services	96,759	105,100	100,400	98,800
Recharges	(254,635)	(125,900)	(251,700)	(251,700)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>149,200</b>	<b>20,800</b>	<b>29,500</b>

**Variations**Recharges:

Change in amount of costs to be recovered	(125,800)	(125,800)
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## FINANCE PORTFOLIO

## S1425 ACCOUNTANCY

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>DIRECT EXPENDITURE</b>				
Employees	482,957	458,700	494,400	480,400
Transport	449	1,000	1,000	1,000
Supplies and Services	56,054	52,400	49,400	52,400
<b>TOTAL DIRECT EXPENDITURE</b>	<b>539,460</b>	<b>512,100</b>	<b>544,800</b>	<b>533,800</b>
<b>DIRECT INCOME</b>				
Other Income	(6)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(6)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>539,454</b>	<b>512,100</b>	<b>544,800</b>	<b>533,800</b>
Support Services	106,008	122,100	104,800	116,200
Recharges	(645,462)	(650,800)	(635,000)	(635,000)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>(16,600)</b>	<b>14,600</b>	<b>15,000</b>

**Variations**Employees:

IAS19 Pensions Adjustments changes	12,600	12,900
Agency staff - long term sickness cover	20,000	-

Support Services:

Changes in allocations	(17,300)	(5,900)
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Recharges:

Change in amount of costs to be recovered	15,800	15,800
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## S1440 NON-DISTRIBUTED COSTS

<b>DIRECT EXPENDITURE</b>				
Employees	192,438	152,300	145,200	147,300
<b>TOTAL DIRECT EXPENDITURE</b>	<b>192,438</b>	<b>152,300</b>	<b>145,200</b>	<b>147,300</b>
Capital Charges	14,380	14,400	12,500	12,500
Recharges	(24,423)	(23,200)	(22,300)	(22,100)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>182,395</b>	<b>143,500</b>	<b>135,400</b>	<b>137,700</b>

## FINANCE PORTFOLIO

## S1460 TREASURY MANAGEMENT

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>DIRECT EXPENDITURE</b>				
Supplies and Services	35,494	31,500	35,600	35,800
Third Party Payments	856	2,100	2,100	2,100
<b>TOTAL DIRECT EXPENDITURE</b>	<b>36,350</b>	<b>33,600</b>	<b>37,700</b>	<b>37,900</b>
<b>DIRECT INCOME</b>				
Other Income	(15,278)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(15,278)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>21,072</b>	<b>33,600</b>	<b>37,700</b>	<b>37,900</b>
Support Services	832	-	900	900
Recharges	(2,702)	(2,500)	(3,000)	(3,000)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>19,202</b>	<b>31,100</b>	<b>35,600</b>	<b>35,800</b>

## S1461 CONTINGENCIES

<b>DIRECT EXPENDITURE</b>				
Employees	-	(30,000)	-	-
Premises	-	51,000	51,000	101,500
Supplies and Services	-	243,000	117,800	24,500
<b>TOTAL DIRECT EXPENDITURE</b>	<b>-</b>	<b>264,000</b>	<b>168,800</b>	<b>126,000</b>
<b>DIRECT INCOME</b>				
Fees and Charges Contingency	-	(74,000)	-	(7,000)
<b>TOTAL DIRECT INCOME</b>	<b>-</b>	<b>(74,000)</b>	<b>-</b>	<b>(7,000)</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>190,000</b>	<b>168,800</b>	<b>119,000</b>

**Variations**Employees:

One-off additional vacancy contingency now included within services	30,000	30,000
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Premises:

Cleaning Contract contingency	-	50,400
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Supplies and Services:

Contingency Budget - 2015/16 only	-	(201,000)
Contingency Budget allocated to services	(100,200)	-
Price Inflation Contingency	(25,000)	(17,500)

Fees and Charges:

Contingency Budget allocated to services	74,000	67,000
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## FINANCE PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1465 CORPORATE MANAGEMENT</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	-	45,000	16,900	18,900
Supplies and Services	69,481	74,300	74,300	59,400
<b>TOTAL DIRECT EXPENDITURE</b>	<b>69,481</b>	<b>119,300</b>	<b>91,200</b>	<b>78,300</b>
Support Services	422,800	284,500	457,300	449,400
Recharges	(16,800)	(18,100)	(18,100)	(18,100)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>475,481</b>	<b>385,700</b>	<b>530,400</b>	<b>509,600</b>

**Variations**Employees:

National Living Wage Contingency allocated to services	(28,100)	(26,100)
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Supplies and Services:

Reduction in External Audit Fee	-	(14,900)
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Support Services:

Changes in allocations	172,800	164,900
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**S1468 CONCURRENT SERVICES****DIRECT EXPENDITURE**

Supplies and Services	105,469	100,000	100,000	100,000
Third Party Payments	54,600	53,200	53,200	53,200

**TOTAL DIRECT EXPENDITURE**

<b>160,069</b>	<b>153,200</b>	<b>153,200</b>	<b>153,200</b>
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Support Services	4,598	5,900	4,600	4,600
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**NET (INCOME) / EXPENDITURE TO SUMMARY**

<b>164,667</b>	<b>159,100</b>	<b>157,800</b>	<b>157,800</b>
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## FINANCE PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1578 AUDIT &amp; RISK</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	217,144	215,900	226,000	232,600
Transport	1,358	1,400	1,400	1,400
Supplies and Services	23,489	33,600	32,100	31,900
Third Party Payments	-	5,000	5,000	5,000
<b>TOTAL DIRECT EXPENDITURE</b>	<b>241,991</b>	<b>255,900</b>	<b>264,500</b>	<b>270,900</b>
<b>DIRECT INCOME</b>				
Other Income	(7,150)	(11,200)	(11,200)	(11,200)
<b>TOTAL DIRECT INCOME</b>	<b>(7,150)</b>	<b>(11,200)</b>	<b>(11,200)</b>	<b>(11,200)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>234,841</b>	<b>244,700</b>	<b>253,300</b>	<b>259,700</b>
Support Services	68,587	66,600	64,100	63,900
Recharges	(303,428)	(324,200)	(324,200)	(324,200)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>(12,900)</b>	<b>(6,800)</b>	<b>(600)</b>

## FINANCE PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S3050 REVENUES</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	550,117	578,700	606,600	590,000
Premises	150	-	-	-
Transport	1,726	2,700	2,700	2,700
Supplies and Services	95,282	81,200	81,200	81,200
Third Party Payments	32,038	25,800	25,800	25,800
<b>TOTAL DIRECT EXPENDITURE</b>	<b>679,313</b>	<b>688,400</b>	<b>716,300</b>	<b>699,700</b>
<b>DIRECT INCOME</b>				
Government Grants	(226,463)	(216,500)	(216,500)	(214,500)
Other Grants and Contributions	(67,324)	(66,600)	(66,600)	(66,600)
Fees and Charges	(430,534)	(390,000)	(390,000)	(400,000)
<b>TOTAL DIRECT INCOME</b>	<b>(724,321)</b>	<b>(673,100)</b>	<b>(673,100)</b>	<b>(681,100)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>(45,008)</b>	<b>15,300</b>	<b>43,200</b>	<b>18,600</b>
Support Services	600,541	576,400	573,700	574,900
Recharges	(1,008)	-	-	-
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>554,525</b>	<b>591,700</b>	<b>616,900</b>	<b>593,500</b>

**Variations**Employees:

IAS19 Pensions Adjustments changes	20,400	19,000
Temporary post expiring	-	(22,900)

Fees and Charges:

Temporary trial (2015/16): fraud investigations into single occupancy	-	10,000
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## FINANCE PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S3250 BENEFITS</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	566,716	530,100	505,200	532,300
Transport	8,631	12,300	12,300	8,800
Supplies and Services	361,856	171,900	210,400	161,400
Third Party Payments	56,540	46,600	15,100	20,100
Transfer Payments	29,665,055	30,223,700	29,946,600	29,949,200
<b>TOTAL DIRECT EXPENDITURE</b>	<b>30,658,798</b>	<b>30,984,600</b>	<b>30,689,600</b>	<b>30,671,800</b>
<b>DIRECT INCOME</b>				
Government Grants	(30,729,238)	(30,936,400)	(30,634,900)	(30,678,800)
Fees and Charges	(9,576)	(7,000)	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(30,738,814)</b>	<b>(30,943,400)</b>	<b>(30,634,900)</b>	<b>(30,678,800)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>(80,016)</b>	<b>41,200</b>	<b>54,700</b>	<b>(7,000)</b>
Support Services	478,314	562,100	520,700	527,900
Recharges	(14,000)	(19,100)	(19,100)	(19,100)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>384,298</b>	<b>584,200</b>	<b>556,300</b>	<b>501,800</b>

**Variations**Employees:

Staffing vacancies - Fraud Investigators	(21,600)	-
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Supplies and Services:

Computer system changes / updates	38,500	-
Reduced cost of External Audit grant certification	-	(7,900)

Third Party Payments:

Reduced costs of shared legal services	(31,500)	(26,500)
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Transfer Payments:

Changes in claimants	(277,100)	(274,500)
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Government Grants:

Reduced subsidy	301,500	257,600
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Support Services:

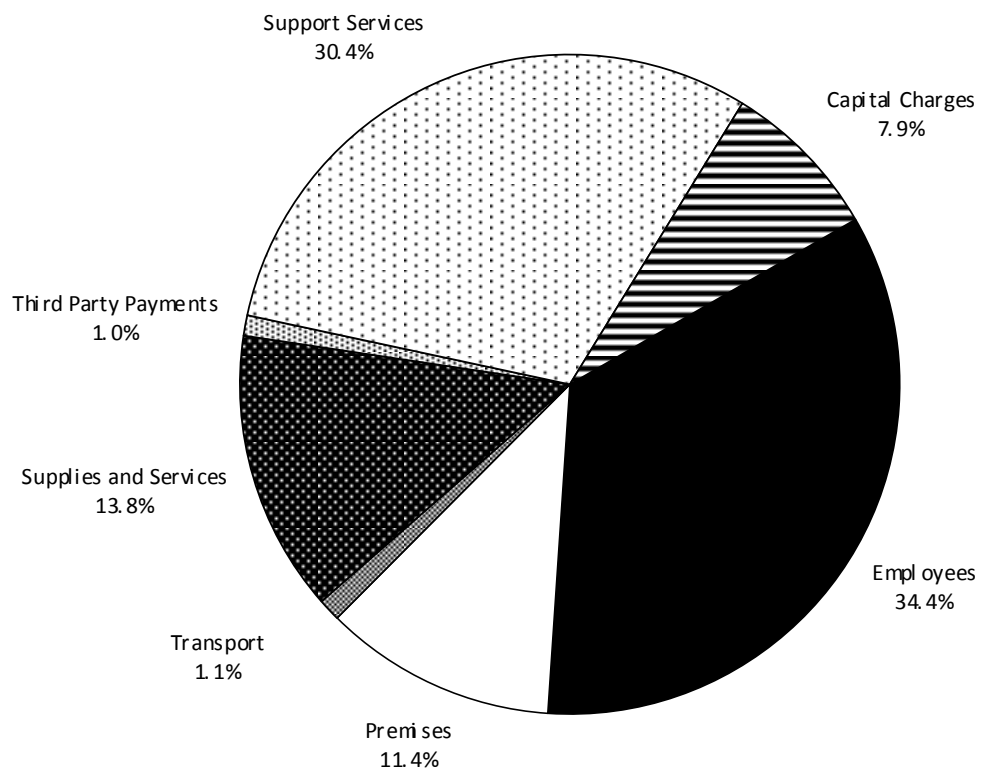
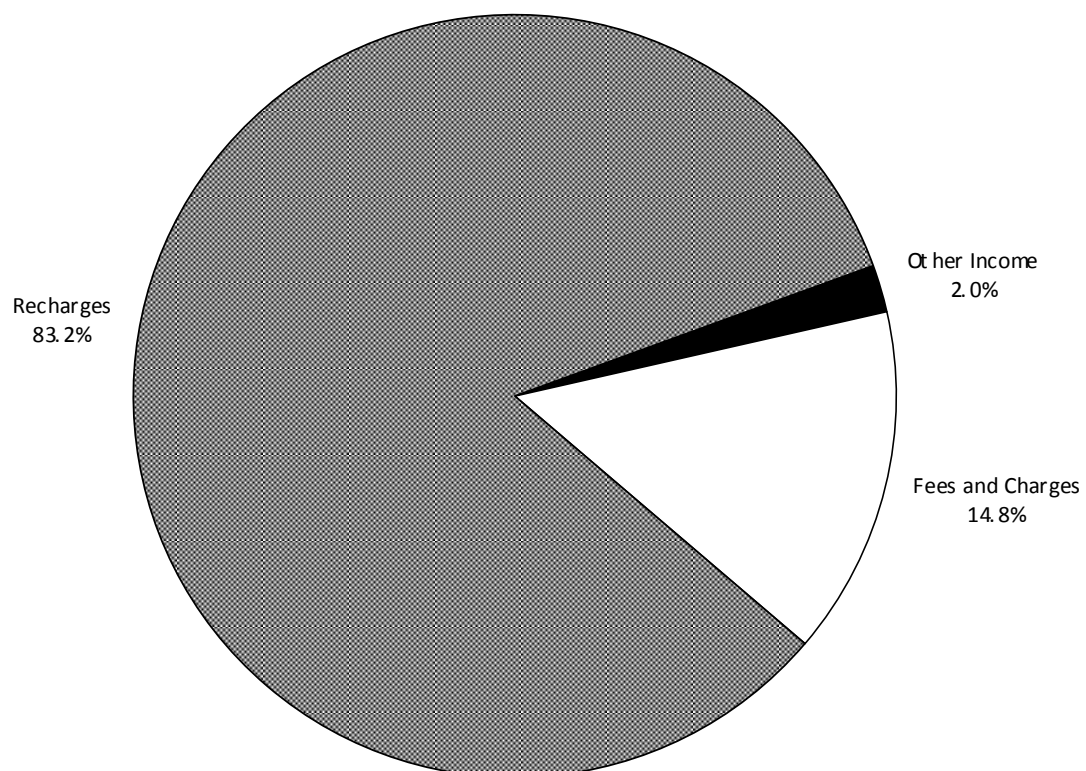
Changes in allocations	(41,400)	(34,200)
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## FINANCE PORTFOLIO

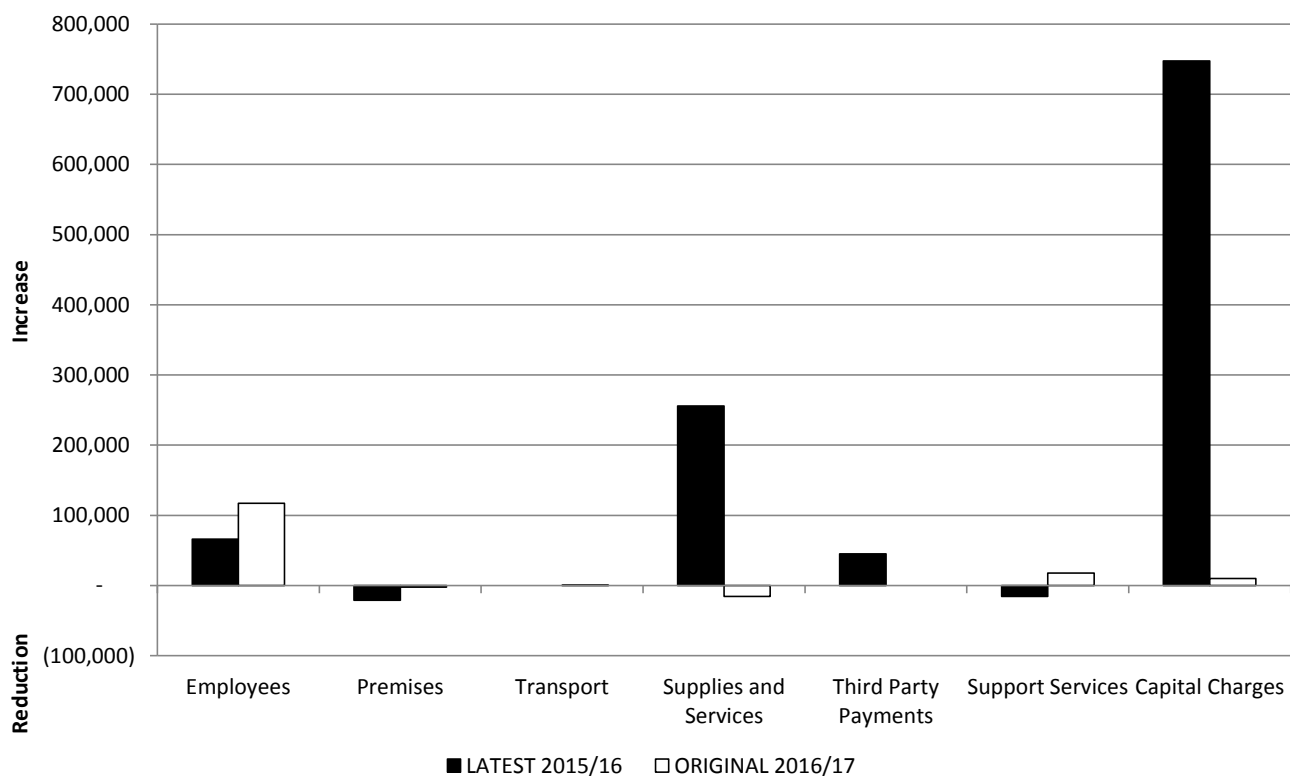
	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S3661 CUP - UNITED REFORM CHURCH</b>				
<b>DIRECT EXPENDITURE</b>				
Premises	2,624	-	-	-
Third Party Payments	1,748	-	-	-
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<b>TOTAL DIRECT EXPENDITURE</b>	<b>4,372</b>	<b>-</b>	<b>-</b>	<b>-</b>
Support Services	1,446	3,600	3,600	3,600
Capital Charges	45,313	45,300	43,900	43,900
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<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>51,131</b>	<b>48,900</b>	<b>47,500</b>	<b>47,500</b>
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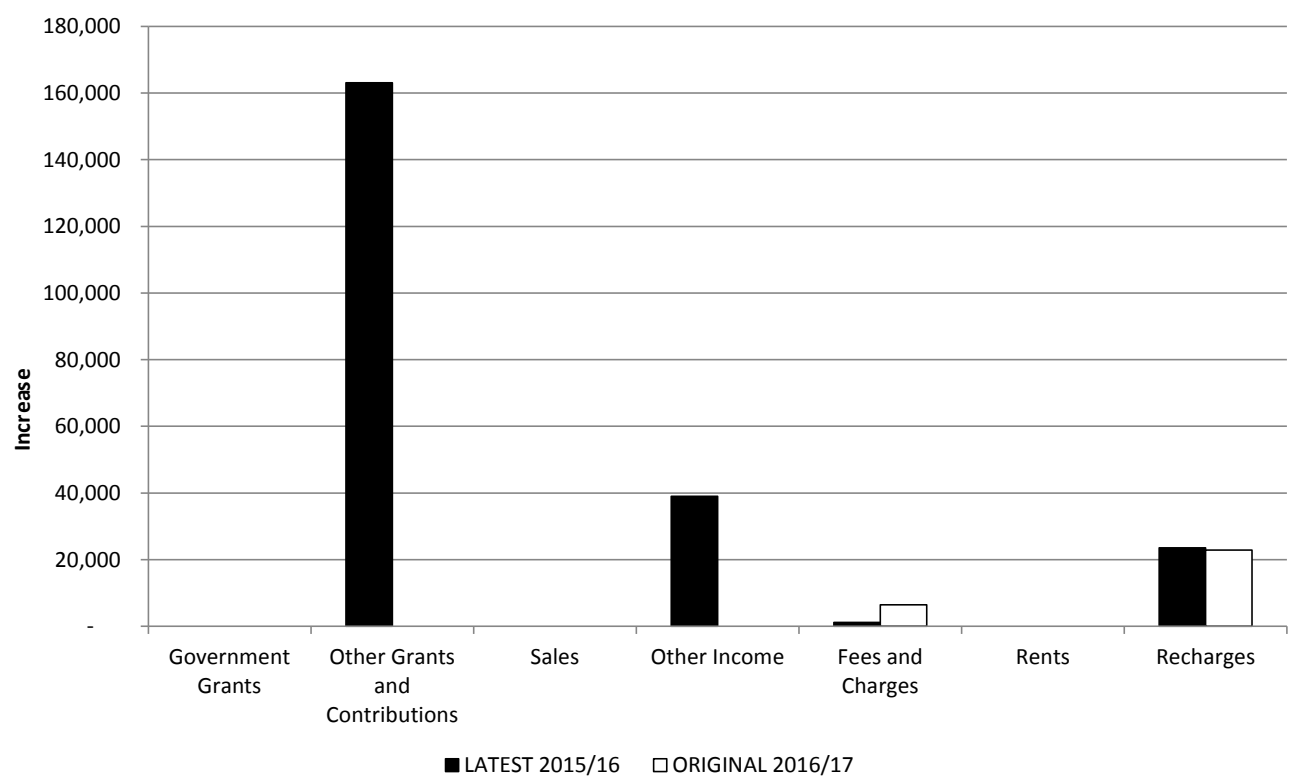
	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b><u>HEALTH &amp; COMMUNITY PROTECTION PORTFOLIO</u></b>				
S1001 COMMUNITY DEVELOPMENT	488,849	592,000	1,325,600	587,400
S1045 CCTV	175,273	163,800	223,600	210,300
S1640 GRANTS TO VOLUNTARY BODIES	27,465	29,400	32,100	29,400
S2102 COMMUNITY FORUMS	58,668	35,000	46,200	35,000
S2110 COMMUNITY PARTNERSHIP	166,570	161,700	183,100	180,700
S2141 CIVIL CONTINGENCIES	98,441	103,700	104,500	100,600
S2300 OFFICE ACCOMMODATION	52,881	13,500	(26,100)	(1,500)
S2360 LICENSING & REGISTRATION	34,779	32,100	26,900	29,000
S4210 EH ENVIRONMENTAL HEALTH CORE	28,840	28,900	(62,600)	(43,600)
S4240 HEALTH POLICY	131,233	50,500	84,800	86,000
S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH	380,517	393,000	422,800	433,300
S4300 ENVIRONMENTAL PROTECTION	539,557	638,800	708,800	673,300
S4350 COMMUNITY SAFETY	145,467	125,800	131,700	141,900
S4810 ALLEVIATION OF FLOODING	104,090	145,400	163,500	149,500
<b>TOTAL HEALTH &amp; COMMUNITY PROTECTION PORTFOLIO</b>	<b>2,432,630</b>	<b>2,513,600</b>	<b>3,364,900</b>	<b>2,611,300</b>
 <b><u>SUBJECTIVE ANALYSIS:</u></b>				
<b><u>EXPENDITURE:</u></b>				
Employees	1,707,776	1,712,200	1,778,200	1,829,300
Premises	492,492	608,000	587,100	605,600
Transport	49,527	56,700	56,700	56,800
Supplies and Services	932,706	747,600	1,003,400	732,100
Third Party Payments	69,460	56,600	101,600	56,600
Support Services	1,515,546	1,599,900	1,584,500	1,617,800
Capital Charges	337,402	408,600	1,156,200	418,500
<b>TOTAL EXPENDITURE</b>	<b>5,104,909</b>	<b>5,189,600</b>	<b>6,267,700</b>	<b>5,316,700</b>
 <b><u>INCOME:</u></b>				
Government Grants	(40,479)	(3,000)	(3,000)	(3,000)
Other Grants and Contributions	(227,174)	(39,000)	(202,100)	(39,000)
Sales	(900)	-	-	-
Other Income	(48,224)	(11,400)	(50,400)	(11,400)
Fees and Charges	(379,257)	(394,800)	(396,000)	(401,300)
Rents	(30,028)	-	-	-
Recharges	(1,946,217)	(2,227,800)	(2,251,300)	(2,250,700)
<b>TOTAL INCOME</b>	<b>(2,672,279)</b>	<b>(2,676,000)</b>	<b>(2,902,800)</b>	<b>(2,705,400)</b>
<b>NET EXPENDITURE</b>	<b>2,432,630</b>	<b>2,513,600</b>	<b>3,364,900</b>	<b>2,611,300</b>

**EXPENDITURE - 2016/17 BUDGETS****INCOME - 2016/17 BUDGETS**

### EXPENDITURE: CHANGE FROM 2015/16 ORIGINAL (£)



### INCOME: CHANGE FROM 2015/16 ORIGINAL (£)



## HEALTH &amp; COMMUNITY PROTECTION PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1001 COMMUNITY DEVELOPMENT</b>				
<b>DIRECT EXPENDITURE</b>				
Supplies and Services	336,261	333,700	333,300	333,700
<b>TOTAL DIRECT EXPENDITURE</b>	<b>336,261</b>	<b>333,700</b>	<b>333,300</b>	<b>333,700</b>
Support Services	32,914	34,500	32,600	33,700
Capital Charges	119,674	223,800	959,700	220,000
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>488,849</b>	<b>592,000</b>	<b>1,325,600</b>	<b>587,400</b>

**Variations**Capital Charges:

Rural and Urban Initiatives Grants slippage from 2014/15	289,300	-
Bishops Tachbrook Community Centre	450,000	-

**S1045 CCTV**

<b>DIRECT EXPENDITURE</b>				
Employees	225,160	223,500	235,900	229,800
Premises	7,193	7,000	7,000	7,000
Transport	1,473	1,400	1,500	1,500
Supplies and Services	126,647	141,800	156,600	135,500
Third Party Payments	89	300	300	300
<b>TOTAL DIRECT EXPENDITURE</b>	<b>360,562</b>	<b>374,000</b>	<b>401,300</b>	<b>374,100</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	-	-	(14,700)	-
Other Income	(8,260)	(8,000)	(8,000)	(8,000)
<b>TOTAL DIRECT INCOME</b>	<b>(8,260)</b>	<b>(8,000)</b>	<b>(22,700)</b>	<b>(8,000)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>352,302</b>	<b>366,000</b>	<b>378,600</b>	<b>366,100</b>
Support Services	83,780	58,600	105,500	104,700
Capital Charges	40,091	40,100	40,400	40,400
Recharges	(300,900)	(300,900)	(300,900)	(300,900)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>175,273</b>	<b>163,800</b>	<b>223,600</b>	<b>210,300</b>

**Variations**Supplies and Services:

Additional work for Police and Crime Commissioner	14,700	-
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Other Grants and Contributions:

Funding for additional work for Police and Crime Commissioner	(14,700)	-
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Support Services:

Changes in allocations	46,900	46,100
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## HEALTH &amp; COMMUNITY PROTECTION PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1640 GRANTS TO VOLUNTARY BODIES</b>				
<b>DIRECT EXPENDITURE</b>				
Supplies and Services	8,465	11,200	13,900	11,200
<b>TOTAL DIRECT EXPENDITURE</b>	<b>8,465</b>	<b>11,200</b>	<b>13,900</b>	<b>11,200</b>
Support Services	19,000	18,200	18,200	18,200
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>27,465</b>	<b>29,400</b>	<b>32,100</b>	<b>29,400</b>
<b>S2102 COMMUNITY FORUMS</b>				
<b>DIRECT EXPENDITURE</b>				
Supplies and Services	133,668	35,000	121,200	35,000
<b>TOTAL DIRECT EXPENDITURE</b>	<b>133,668</b>	<b>35,000</b>	<b>121,200</b>	<b>35,000</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(75,000)	-	(75,000)	-
<b>TOTAL DIRECT INCOME</b>	<b>(75,000)</b>	<b>-</b>	<b>(75,000)</b>	<b>-</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>58,668</b>	<b>35,000</b>	<b>46,200</b>	<b>35,000</b>

**Variations**Supplies and Services:

Reserve funded grants slipped from 2014/15  
Additional funding from Warwickshire County Council

11,200 -  
75,000 -

Other Grants and Contributions:

Additional funding from Warwickshire County Council

(75,000) -

## HEALTH &amp; COMMUNITY PROTECTION PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S2110 COMMUNITY PARTNERSHIP</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	160,162	144,800	154,100	151,600
Premises	1,624	1,700	1,700	1,700
Transport	1,709	1,400	1,400	1,400
Supplies and Services	6,528	3,100	3,500	3,100
Third Party Payments	1,047	400	400	400
<b>TOTAL DIRECT EXPENDITURE</b>	<b>171,070</b>	<b>151,400</b>	<b>161,100</b>	<b>158,200</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(33,320)	(25,000)	(25,000)	(25,000)
Fees and Charges	15	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(33,305)</b>	<b>(25,000)</b>	<b>(25,000)</b>	<b>(25,000)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>137,765</b>	<b>126,400</b>	<b>136,100</b>	<b>133,200</b>
Support Services	73,805	80,300	92,000	92,500
Recharges	(45,000)	(45,000)	(45,000)	(45,000)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>166,570</b>	<b>161,700</b>	<b>183,100</b>	<b>180,700</b>

**Variations**Support Services:

Changes in allocations	11,700	12,200
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**S2141 CIVIL CONTINGENCIES**

<b>DIRECT EXPENDITURE</b>				
Employees	191	-	-	-
Supplies and Services	16,210	16,700	16,700	12,700
<b>TOTAL DIRECT EXPENDITURE</b>	<b>16,401</b>	<b>16,700</b>	<b>16,700</b>	<b>12,700</b>
Support Services	82,040	87,000	87,800	87,900
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>98,441</b>	<b>103,700</b>	<b>104,500</b>	<b>100,600</b>

## HEALTH &amp; COMMUNITY PROTECTION PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S2300 OFFICE ACCOMMODATION</b>				
<b>DIRECT EXPENDITURE</b>				
Premises	459,663	573,300	552,700	576,700
Supplies and Services	20,125	28,200	28,200	28,200
Third Party Payments	2,210	4,800	4,800	4,800
<b>TOTAL DIRECT EXPENDITURE</b>	<b>481,998</b>	<b>606,300</b>	<b>585,700</b>	<b>609,700</b>
<b>DIRECT INCOME</b>				
Other Income	(2,000)	-	-	-
Rents	(30,028)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(32,028)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>449,970</b>	<b>606,300</b>	<b>585,700</b>	<b>609,700</b>
Support Services	93,597	59,000	58,700	58,700
Capital Charges	158,940	106,100	110,900	110,900
Recharges	(649,626)	(757,900)	(781,400)	(780,800)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>52,881</b>	<b>13,500</b>	<b>(26,100)</b>	<b>(1,500)</b>

**Variations**Premises:

Revised Repairs and Maintenance Programme

(30,000)

-

Recharges:

Change in amount of costs to be recovered

(23,500)

(22,900)

**S2360 LICENSING & REGISTRATION**

<b>DIRECT EXPENDITURE</b>				
Employees	108,145	109,300	110,200	115,300
Premises	-	300	-	-
Transport	872	1,200	1,400	1,400
Supplies and Services	22,241	18,500	19,800	18,800
Third Party Payments	12,688	17,300	17,300	17,300
<b>TOTAL DIRECT EXPENDITURE</b>	<b>143,946</b>	<b>146,600</b>	<b>148,700</b>	<b>152,800</b>
<b>DIRECT INCOME</b>				
Fees and Charges	(337,588)	(356,500)	(361,000)	(365,300)
<b>TOTAL DIRECT INCOME</b>	<b>(337,588)</b>	<b>(356,500)</b>	<b>(361,000)</b>	<b>(365,300)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>(193,642)</b>	<b>(209,900)</b>	<b>(212,300)</b>	<b>(212,500)</b>
Support Services	244,621	245,300	242,500	244,800
Recharges	(16,200)	(3,300)	(3,300)	(3,300)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>34,779</b>	<b>32,100</b>	<b>26,900</b>	<b>29,000</b>

## HEALTH &amp; COMMUNITY PROTECTION PORTFOLIO

## S4210 EH ENVIRONMENTAL HEALTH CORE

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>DIRECT EXPENDITURE</b>				
Employees	124,533	121,300	90,600	93,200
Transport	3,177	5,000	4,200	4,200
Supplies and Services	60,980	60,900	60,900	60,900
Third Party Payments	-	7,000	7,000	7,000
<b>TOTAL DIRECT EXPENDITURE</b>	<b>188,690</b>	<b>194,200</b>	<b>162,700</b>	<b>165,300</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(834)	-	-	-
Sales	(900)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(1,734)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>186,956</b>	<b>194,200</b>	<b>162,700</b>	<b>165,300</b>
Support Services	83,046	159,200	99,200	116,300
Capital Charges	733	700	700	-
Recharges	(241,895)	(325,200)	(325,200)	(325,200)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>28,840</b>	<b>28,900</b>	<b>(62,600)</b>	<b>(43,600)</b>

**Variations**Employees:

Transfer to Health Policy	(30,300)	(30,300)
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Support Services:

Changes in allocations	(60,000)	(42,900)
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## S4240 HEALTH POLICY

<b>DIRECT EXPENDITURE</b>				
Employees	-	-	34,300	35,500
<b>TOTAL DIRECT EXPENDITURE</b>	<b>-</b>	<b>-</b>	<b>34,300</b>	<b>35,500</b>
Support Services	131,233	50,500	50,500	50,500
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>131,233</b>	<b>50,500</b>	<b>84,800</b>	<b>86,000</b>

**Variations**Employees:

Transfer from Environmental Health Core	30,300	30,300
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## HEALTH &amp; COMMUNITY PROTECTION PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	389,258	401,000	413,000	434,100
Transport	12,837	17,300	15,200	15,200
Supplies and Services	4,129	4,400	5,300	1,700
Third Party Payments	25,927	8,000	8,000	8,000
<b>TOTAL DIRECT EXPENDITURE</b>	<b>432,151</b>	<b>430,700</b>	<b>441,500</b>	<b>459,000</b>
<b>DIRECT INCOME</b>				
Other Income	(265)	-	-	-
Fees and Charges	(9,568)	(9,500)	(4,800)	(4,800)
<b>TOTAL DIRECT INCOME</b>	<b>(9,833)</b>	<b>(9,500)</b>	<b>(4,800)</b>	<b>(4,800)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>422,318</b>	<b>421,200</b>	<b>436,700</b>	<b>454,200</b>
Support Services	59,599	75,900	90,200	83,200
Recharges	(101,400)	(104,100)	(104,100)	(104,100)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>380,517</b>	<b>393,000</b>	<b>422,800</b>	<b>433,300</b>

**Variations**Employees:

IAS19 Pensions Adjustments changes	11,700	14,800
Increments, pay increases and change in Employer's National Insurance Scheme	-	18,300

Support Services:

Changes in allocations	14,300	7,300
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## HEALTH &amp; COMMUNITY PROTECTION PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S4300 ENVIRONMENTAL PROTECTION</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	424,274	435,800	455,300	471,200
Premises	-	1,500	1,500	1,500
Transport	20,267	25,800	24,200	24,300
Supplies and Services	38,164	43,700	64,700	43,900
Third Party Payments	13,990	14,200	59,200	14,200
<b>TOTAL DIRECT EXPENDITURE</b>	<b>496,695</b>	<b>521,000</b>	<b>604,900</b>	<b>555,100</b>
<b>DIRECT INCOME</b>				
Government Grants	(30,000)	(3,000)	(3,000)	(3,000)
Other Grants and Contributions	(4,000)	-	-	-
Other Income	435	-	-	-
Fees and Charges	(22,353)	(15,500)	(16,900)	(17,900)
<b>TOTAL DIRECT INCOME</b>	<b>(55,918)</b>	<b>(18,500)</b>	<b>(19,900)</b>	<b>(20,900)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>440,777</b>	<b>502,500</b>	<b>585,000</b>	<b>534,200</b>
Support Services	382,586	434,100	421,600	437,200
Capital Charges	4,104	4,300	4,300	4,000
Recharges	(287,910)	(302,100)	(302,100)	(302,100)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>539,557</b>	<b>638,800</b>	<b>708,800</b>	<b>673,300</b>

**Variations**Employees:

IAS19 Pensions Adjustments changes	14,100	15,500
Increments, pay increases and change in Employer's National Insurance Scheme	-	19,900

Supplies and Services:

Earmarked Reserve Request carried forward from 2014/16 - Climate Control	16,900	-
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Third Party Payments:

Earmarked Reserve Request carried forward from 2014/16 - Heat Network Distribution	45,000	-
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Support Services:

Changes in allocations	(12,500)	3,100
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## HEALTH &amp; COMMUNITY PROTECTION PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S4350 COMMUNITY SAFETY</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	276,053	276,500	284,800	298,600
Transport	9,178	4,600	8,800	8,800
Supplies and Services	156,815	50,400	167,800	47,400
Third Party Payments	3,030	4,100	4,100	4,100
<b>TOTAL DIRECT EXPENDITURE</b>	<b>445,076</b>	<b>335,600</b>	<b>465,500</b>	<b>358,900</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(81,489)	-	(73,400)	-
Other Income	(38,134)	(3,400)	(42,400)	(3,400)
Fees and Charges	(9,763)	(13,300)	(13,300)	(13,300)
<b>TOTAL DIRECT INCOME</b>	<b>(129,386)</b>	<b>(16,700)</b>	<b>(129,100)</b>	<b>(16,700)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>315,690</b>	<b>318,900</b>	<b>336,400</b>	<b>342,200</b>
Support Services	132,567	195,700	184,100	188,500
Capital Charges	496	500	500	500
Recharges	(303,286)	(389,300)	(389,300)	(389,300)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>145,467</b>	<b>125,800</b>	<b>131,700</b>	<b>141,900</b>

**Variations**Employees:

IAS19 Pensions Adjustments changes	8,000	9,000
Increments, pay increases and change in Employer's National Insurance Scheme	-	13,000

Supplies and Services:

Externally funded work	112,400	-
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Other Grants and Contributions:

External funding of work	(73,400)	-
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Other Income:

External funding of work	(39,000)	-
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Support Services:

Changes in allocations	(11,600)	(7,200)
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## HEALTH &amp; COMMUNITY PROTECTION PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S4810 ALLEVIATION OF FLOODING</b>				
<b>DIRECT EXPENDITURE</b>				
Premises	24,012	24,200	24,200	18,700
Transport	14	-	-	-
Supplies and Services	2,473	-	11,500	-
Third Party Payments	10,479	500	500	500
<b>TOTAL DIRECT EXPENDITURE</b>	<b>36,978</b>	<b>24,700</b>	<b>36,200</b>	<b>19,200</b>
<b>DIRECT INCOME</b>				
Government Grants	(10,479)	-	-	-
Other Grants and Contributions	(32,531)	(14,000)	(14,000)	(14,000)
<b>TOTAL DIRECT INCOME</b>	<b>(43,010)</b>	<b>(14,000)</b>	<b>(14,000)</b>	<b>(14,000)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>(6,032)</b>	<b>10,700</b>	<b>22,200</b>	<b>5,200</b>
Support Services	96,758	101,600	101,600	101,600
Capital Charges	13,364	33,100	39,700	42,700
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>104,090</b>	<b>145,400</b>	<b>163,500</b>	<b>149,500</b>

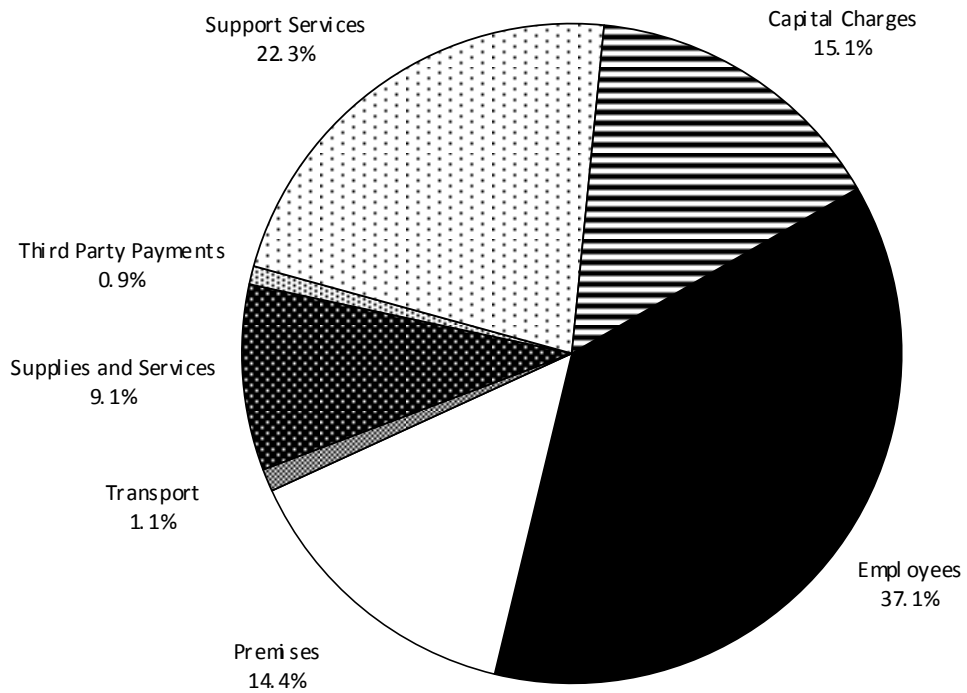
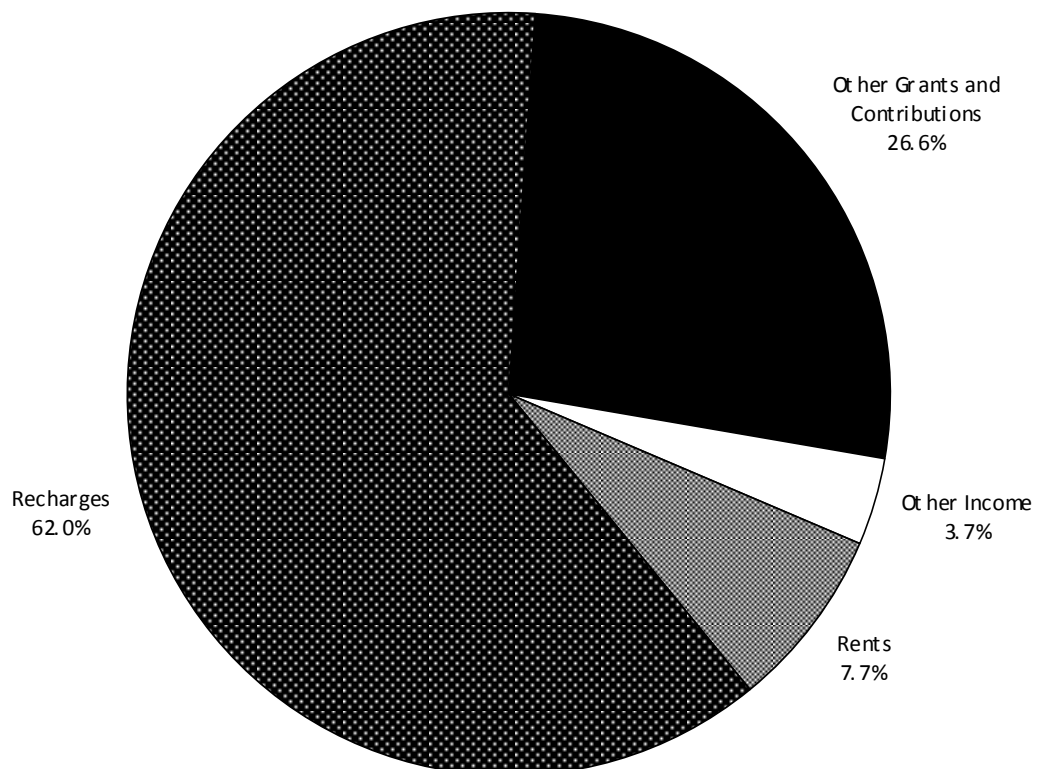
**Variations**Supplies and Services:

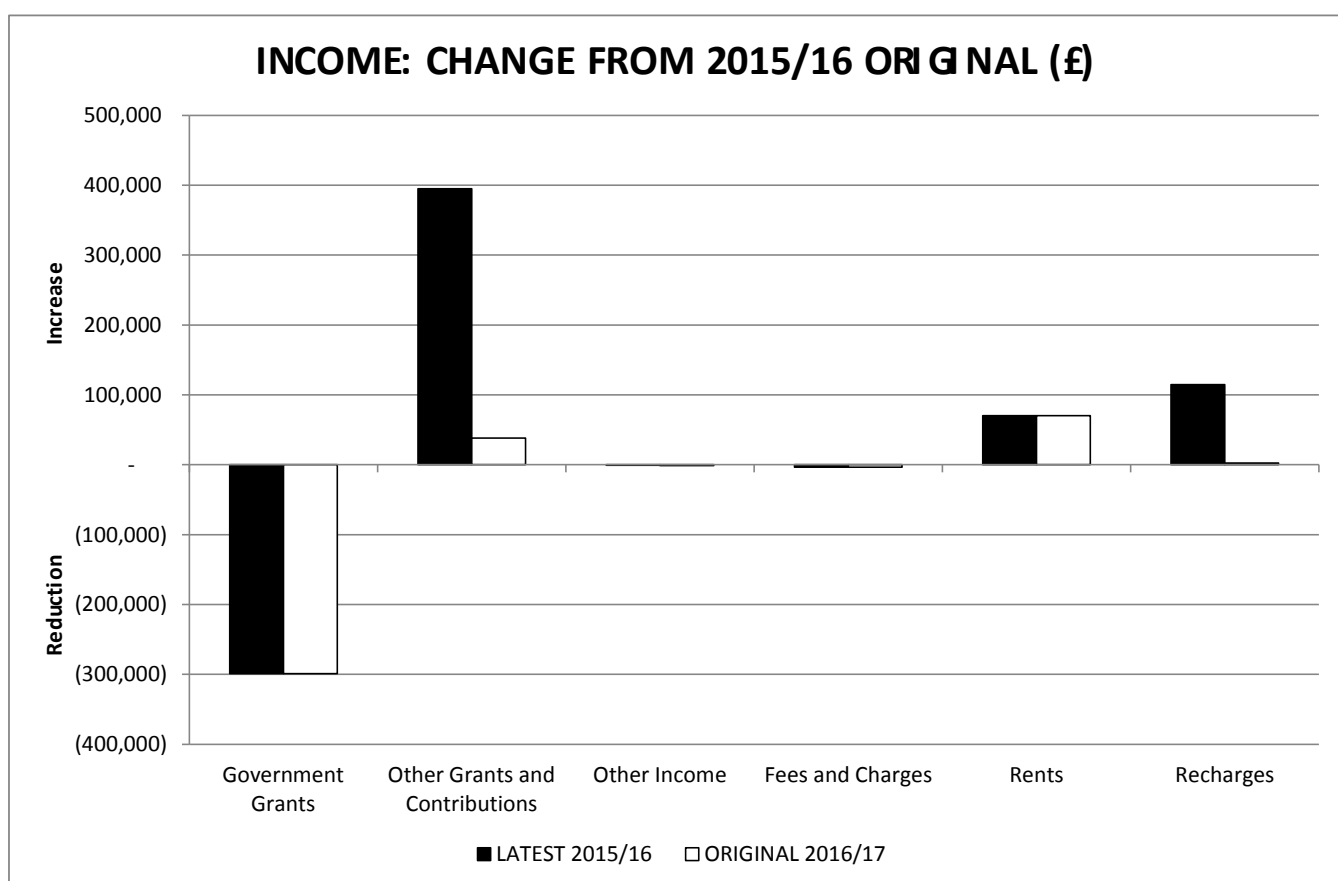
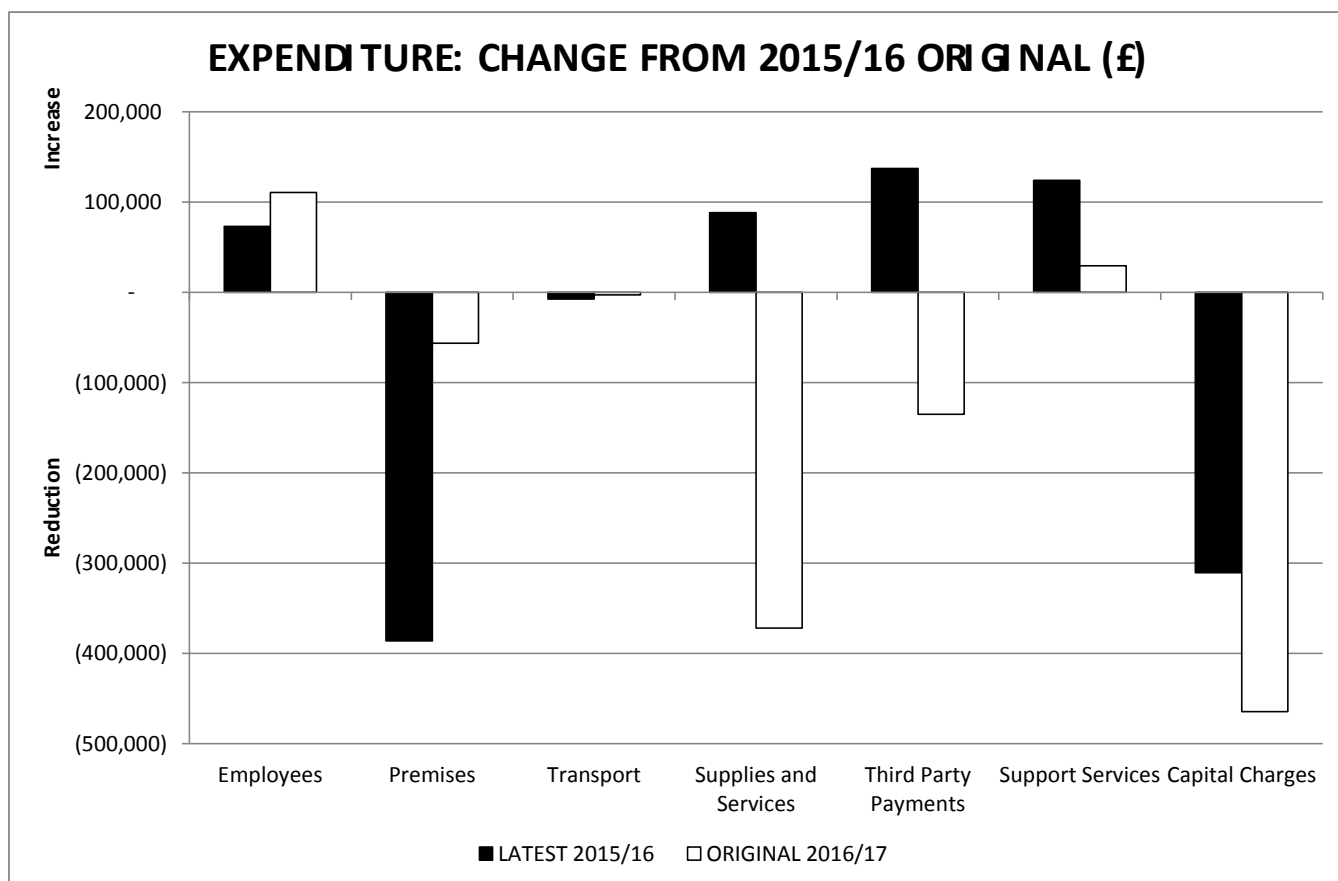
Earmarked Reserve Request carried forward from 2014/16 - Flood Alleviation Grants  
to households

11,500

-

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b><u>HOUSING &amp; PROPERTY PORTFOLIO</u></b>				
S1050 PUBLIC CONVENIENCES	181,860	184,800	201,500	185,000
S1590 HOMELESSNESS/HOUSING ADVICE	517,315	515,200	568,000	588,100
S1605 HOUSING STRATEGY	734,016	862,100	466,500	146,400
S1610 OTHER HOUSING PROPERTY	(5,077)	400	(100)	(100)
S1615 CONTRIBUTIONS TO HRA	37,900	37,900	37,900	37,900
S1625 SUPPORTING PEOPLE TO HRA	-	-	-	-
S1630 PRIVATE SECTOR HOUSING	425,227	556,100	649,700	474,100
S1645 PROPERTY SERVICES	-	48,100	79,200	103,700
S1660 WARWICK PLANT MAINTENANCE	-	10,200	19,900	21,900
S4780 WDC HIGHWAYS	170,236	152,600	208,700	148,600
SW000 CORPORATE R+M UNALLOCATED	-	393,900	(26,600)	359,400
SW100 CORPORATE R+M HOLDING CODE	-	-	-	-
<b>TOTAL HOUSING &amp; PROPERTY PORTFOLIO</b>	<b>2,061,477</b>	<b>2,761,300</b>	<b>2,204,700</b>	<b>2,065,000</b>
 <b><u>SUBJECTIVE ANALYSIS:</u></b>				
<b><u>EXPENDITURE:</u></b>				
Employees	1,526,180	1,532,100	1,605,400	1,642,900
Premises	341,946	693,600	307,600	637,500
Transport	42,583	53,500	46,300	50,800
Supplies and Services	753,640	774,400	862,700	402,500
Third Party Payments	110,706	170,400	307,900	35,400
Support Services	1,015,850	957,400	1,081,700	986,900
Capital Charges	957,449	1,130,900	820,200	666,500
<b>TOTAL EXPENDITURE</b>	<b>4,748,354</b>	<b>5,312,300</b>	<b>5,031,800</b>	<b>4,422,500</b>
 <b><u>INCOME:</u></b>				
Government Grants	(312,306)	(299,000)	-	-
Other Grants and Contributions	(611,340)	(588,600)	(983,700)	(626,800)
Other Income	(10,706)	(2,300)	(1,300)	(1,000)
Fees and Charges	(44,498)	(90,600)	(86,900)	(86,900)
Rents	(152,153)	(111,700)	(181,700)	(181,700)
Recharges	(1,555,874)	(1,458,800)	(1,573,500)	(1,461,100)
<b>TOTAL INCOME</b>	<b>(2,686,877)</b>	<b>(2,551,000)</b>	<b>(2,827,100)</b>	<b>(2,357,500)</b>
<b>NET EXPENDITURE</b>	<b>2,061,477</b>	<b>2,761,300</b>	<b>2,204,700</b>	<b>2,065,000</b>

**EXPENDITURE - 2016/17 BUDGETS****INCOME - 2016/17 BUDGETS**



## HOUSING &amp; PROPERTY PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1050 PUBLIC CONVENIENCES</b>				
<b>DIRECT EXPENDITURE</b>				
Premises	137,697	140,300	157,000	140,500
<b>TOTAL DIRECT EXPENDITURE</b>	<b>137,697</b>	<b>140,300</b>	<b>157,000</b>	<b>140,500</b>
Support Services	16,940	17,300	17,200	17,200
Capital Charges	27,223	27,200	27,300	27,300
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>181,860</b>	<b>184,800</b>	<b>201,500</b>	<b>185,000</b>

## S1590 HOMELESSNESS/HOUSING ADVICE

<b>DIRECT EXPENDITURE</b>				
Employees	397,245	357,200	394,000	406,300
Premises	95,260	102,300	102,100	102,200
Transport	4,013	2,800	5,300	5,400
Supplies and Services	131,333	108,800	191,600	166,600
Third Party Payments	5,049	-	-	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>632,900</b>	<b>571,100</b>	<b>693,000</b>	<b>680,500</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(44,303)	(44,800)	(44,800)	(14,000)
Fees and Charges	(3,194)	(2,800)	(2,800)	(2,800)
Rents	(109,873)	(76,100)	(146,100)	(146,100)
<b>TOTAL DIRECT INCOME</b>	<b>(157,370)</b>	<b>(123,700)</b>	<b>(193,700)</b>	<b>(162,900)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>475,530</b>	<b>447,400</b>	<b>499,300</b>	<b>517,600</b>
Support Services	467,687	414,800	415,700	417,500
Recharges	(425,902)	(347,000)	(347,000)	(347,000)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>517,315</b>	<b>515,200</b>	<b>568,000</b>	<b>588,100</b>

**Variations**Employees:

IAS19 Pensions Adjustments changes	19,100	20,100
Posts funded from Social Mobility Grant	15,600	16,900
Increments, pay increases and change in Employer's National Insurance Scheme	-	11,700

Supplies and Services:

Funded from Social Mobility Grant	17,600	17,500
Bed and Breakfast expenses - increased demand	71,500	71,500
Resettlement Service grant ending	-	(30,600)

Other Grants and Contributions:

Resettlement Service grant ending	-	30,600
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Rents:

Increased Bed and Breakfast rents received	(70,000)	(70,000)
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## HOUSING &amp; PROPERTY PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1605 HOUSING STRATEGY</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	42,902	47,100	46,100	47,000
Transport	680	1,300	1,300	1,300
Supplies and Services	69,318	130,800	131,000	4,300
Third Party Payments	93,253	155,100	292,600	20,100
<b>TOTAL DIRECT EXPENDITURE</b>	<b>206,153</b>	<b>334,300</b>	<b>471,000</b>	<b>72,700</b>
Support Services	157,771	100,500	148,300	93,400
Capital Charges	458,073	447,000	-	-
Recharges	(87,981)	(19,700)	(152,800)	(19,700)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>734,016</b>	<b>862,100</b>	<b>466,500</b>	<b>146,400</b>

**Variations**Supplies and Services:

New Homes Bonus contribution to Waterloo Housing W2 scheme 2015/16 only	-	(118,400)
Discretionary budget savings target	-	(8,200)

Third Party Payments:

Private Sector Stock Condition Survey delayed until 2017/18	(75,000)	(75,000)
Housing Market Assessment delayed until 2018/19	(60,000)	(60,000)
Lillington Development Study - additional work funded from Contingency Budget	115,000	-
Strategic Opportunity - funded from Contingency Budget	100,000	-
Earmarked Reserve Request carried fwd. from 2014/15: Lillington Development Study	66,200	

Support Services:

Changes in allocations	47,800	(7,100)
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Capital Charges:

Housing Association Grants per latest Housing Investment Programme awaiting update	(447,000)	(447,000)
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Recharges:

HRA share of above projects	(133,100)	-
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## HOUSING &amp; PROPERTY PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1610 OTHER HOUSING PROPERTY</b>				
<b>DIRECT EXPENDITURE</b>				
Premises	1,564	100	100	100
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,564</b>	<b>100</b>	<b>100</b>	<b>100</b>
<b>DIRECT INCOME</b>				
Rents	(42,280)	(35,600)	(35,600)	(35,600)
<b>TOTAL DIRECT INCOME</b>	<b>(42,280)</b>	<b>(35,600)</b>	<b>(35,600)</b>	<b>(35,600)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>(40,716)</b>	<b>(35,500)</b>	<b>(35,500)</b>	<b>(35,500)</b>
Support Services	8,008	8,300	8,300	8,300
Capital Charges	27,631	27,600	27,100	27,100
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(5,077)</b>	<b>400</b>	<b>(100)</b>	<b>(100)</b>
<b>S1615 CONTRIBUTIONS TO HRA</b>				
<b>DIRECT EXPENDITURE</b>				
Supplies and Services	37,900	37,900	37,900	37,900
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>37,900</b>	<b>37,900</b>	<b>37,900</b>	<b>37,900</b>
<b>S1625 SUPPORTING PEOPLE TO HRA</b>				
<b>DIRECT EXPENDITURE</b>				
Supplies and Services	463,721	463,700	463,700	154,600
<b>TOTAL DIRECT EXPENDITURE</b>	<b>463,721</b>	<b>463,700</b>	<b>463,700</b>	<b>154,600</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(463,721)	(463,700)	(463,700)	(154,600)
<b>TOTAL DIRECT INCOME</b>	<b>(463,721)</b>	<b>(463,700)</b>	<b>(463,700)</b>	<b>(154,600)</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Variations**Supplies and Services:

Warwickshire County Council funding ceasing 31 July 2016	-	(309,100)
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Other Grants and Contributions:

Warwickshire County Council funding ceasing 31 July 2016	-	309,100
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## HOUSING &amp; PROPERTY PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1630 PRIVATE SECTOR HOUSING</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	370,102	285,600	343,100	291,900
Premises	953	-	-	-
Transport	6,875	9,600	8,600	9,500
Supplies and Services	31,130	18,800	24,100	18,800
Third Party Payments	11,123	11,400	11,400	11,400
<b>TOTAL DIRECT EXPENDITURE</b>	<b>420,183</b>	<b>325,400</b>	<b>387,200</b>	<b>331,600</b>
<b>DIRECT INCOME</b>				
Government Grants	(312,306)	(299,000)	-	-
Other Grants and Contributions	(103,316)	(80,100)	(475,200)	(458,200)
Other Income	(10,706)	(2,300)	(1,300)	(1,000)
Fees and Charges	(41,304)	(87,800)	(84,100)	(84,100)
<b>TOTAL DIRECT INCOME</b>	<b>(467,632)</b>	<b>(469,200)</b>	<b>(560,600)</b>	<b>(543,300)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>(47,449)</b>	<b>(143,800)</b>	<b>(173,400)</b>	<b>(211,700)</b>
Support Services	193,753	204,400	210,500	207,400
Capital Charges	425,726	610,200	746,800	593,100
Recharges	(146,803)	(114,700)	(134,200)	(114,700)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>425,227</b>	<b>556,100</b>	<b>649,700</b>	<b>474,100</b>

**Variations**Employees:

Grant funded post	24,000	18,600
IAS19 Pensions Adjustments changes	12,400	10,400
Contribution to joint worker post (WCC)	18,800	(13,700)

Government Grants:

Disabled Facilities Grant reclassified as "Other Grants and Contributions"	299,000	299,000
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Other Grants and Contributions:

Disabled Facilities Grant reclassified as "Other Grants and Contributions"	(299,000)	(299,000)
Allocation from "Better Care Fund"	(74,100)	(74,100)
Contribution towards grant funded post	(24,000)	-

Capital Charges:

Environmental Improvement Grants per latest Housing Investment Programme	136,600	(17,100)
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Recharges:

HRA share of projects	(19,500)	-
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## HOUSING &amp; PROPERTY PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1645 PROPERTY SERVICES</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	467,229	589,100	670,200	778,600
Premises	-	(21,500)	(3,500)	(49,200)
Transport	14,680	24,600	22,300	25,700
Supplies and Services	18,314	13,000	13,900	19,800
Third Party Payments	1,281	3,900	3,900	3,900
<b>TOTAL DIRECT EXPENDITURE</b>	<b>501,504</b>	<b>609,100</b>	<b>706,800</b>	<b>778,800</b>
Support Services	146,832	189,800	199,300	192,000
Recharges	(648,336)	(750,800)	(826,900)	(867,100)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>48,100</b>	<b>79,200</b>	<b>103,700</b>

**Variations**Employees:

Restructure	47,800	47,800
IAS19 Pensions Adjustments changes	34,000	35,700
Temporary posts following restructure	-	95,100

Premises:

Increase in Discretionary budgets saving target - fuel (to be identified)	-	(43,000)
Discretionary budget savings allocated to services	18,000	15,300

Recharges:

Changes in costs to be recharged	(76,100)	(116,300)
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**S1660 WARWICK PLANT MAINTENANCE****DIRECT EXPENDITURE**

Employees	110,750	111,100	117,200	119,100
Transport	9,701	8,900	8,800	8,900
Supplies and Services	946	500	500	500

**TOTAL DIRECT EXPENDITURE**

<b>121,397</b>	<b>120,500</b>	<b>126,500</b>	<b>128,500</b>
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Support Services	6,015	2,300	6,000	6,000
Recharges	(127,412)	(112,600)	(112,600)	(112,600)

**NET (INCOME) / EXPENDITURE TO SUMMARY**

<b>-</b>	<b>10,200</b>	<b>19,900</b>	<b>21,900</b>
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## HOUSING &amp; PROPERTY PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S4780 WDC HIGHWAYS</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	137,952	142,000	34,800	-
Premises	96,472	78,500	78,500	84,500
Transport	6,634	6,300	-	-
Supplies and Services	978	900	-	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>242,036</b>	<b>227,700</b>	<b>113,300</b>	<b>84,500</b>
Support Services	18,844	20,000	76,400	45,100
Capital Charges	18,796	18,900	19,000	19,000
Recharges	(109,440)	(114,000)	-	-
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>170,236</b>	<b>152,600</b>	<b>208,700</b>	<b>148,600</b>

**Variations**Employees:

Restructure	(142,000)	(142,000)
Redundancies	24,800	-

Support Services:

Changes in allocations	56,400	25,100
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Recharges:

Restructure	114,000	114,000
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**SW000 CORPORATE R+M UNALLOCATED****DIRECT EXPENDITURE**

Premises	-	393,900	(26,600)	359,400
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>393,900</b>	<b>(26,600)</b>	<b>359,400</b>

**Variations**Premises:

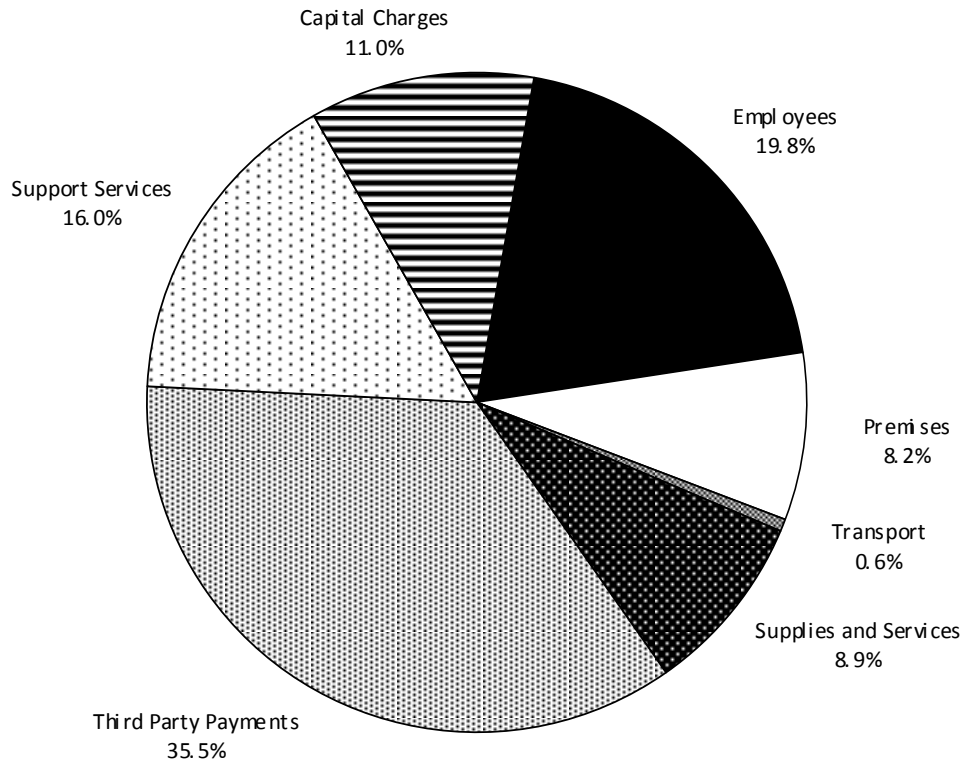
Amounts allocated to services	(420,500)	-
Increase in Discretionary budgets saving target - fuel (to be identified)	-	(34,500)

**SW100 CORPORATE R+M HOLDING CODE****DIRECT EXPENDITURE**

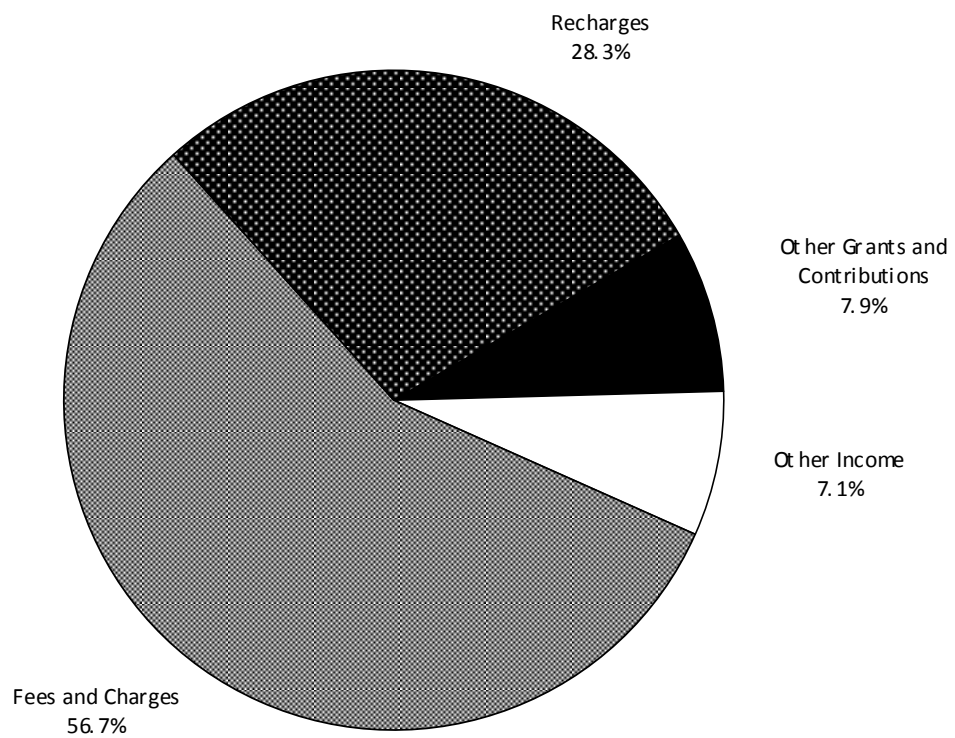
Premises	10,000	-	-	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
Recharges	(10,000)	-	-	-
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b><u>NEIGHBOURHOOD SERVICES PORTFOLIO</u></b>				
S1020 NEIGHBOURHOOD SERVICES	-	10,500	9,100	14,000
S1105 CAR PARKS	(870,523)	(328,500)	(52,700)	(323,100)
S1107 DECRIM OF PARKING - WCC	-	-	-	-
S1108 DECRIM OF PARKING - SHARED	-	-	-	-
S1250 WCC HIGHWAYS	21,138	21,900	20,100	21,200
S1258 GREEN SPACES CONTRACT MGT	1,334,273	1,374,300	499,200	496,900
S1270 GREEN SPACE DEVELOPMENT	763,689	727,900	1,425,700	1,652,600
S1320 BEREAVEMENT SERVICES	(413,525)	(280,000)	135,500	(512,700)
S3100 ONE STOP SHOPS	-	18,600	26,300	39,000
S3200 RECEPTION FACILITIES & LEAMINGTON OSS	-	(4,800)	46,300	59,200
S3400 PAYMENT CHANNELS	-	(9,100)	17,400	4,400
S3450 CUSTOMER SERVICE CENTRE	465	(67,700)	9,300	(26,400)
S3460 COMMUNITY & CORPORATE SERVICES	-	-	-	-
S4060 STREET CLEANSING	1,257,457	1,106,700	1,107,400	1,073,800
S4090 WASTE MANAGEMENT	(4,685)	(200)	(11,300)	37,200
S4130 WASTE COLLECTION	2,206,937	2,284,700	2,269,900	2,242,200
S4180 ABANDONED VEHICLES	1,000	300	300	300
<b>TOTAL NEIGHBOURHOOD SERVICES PORTFOLIO</b>	<b>4,296,226</b>	<b>4,854,600</b>	<b>5,502,500</b>	<b>4,778,600</b>
 <b><u>SUBJECTIVE ANALYSIS:</u></b>				
<b><u>EXPENDITURE:</u></b>				
Employees	2,288,840	2,241,800	2,356,700	2,478,800
Premises	1,190,823	976,300	1,882,800	1,025,600
Transport	33,349	70,900	71,600	70,700
Supplies and Services	1,138,974	1,000,400	1,241,200	1,109,700
Third Party Payments	6,225,748	4,609,500	4,534,100	4,433,700
Support Services	2,477,645	2,026,300	2,045,200	2,003,100
Capital Charges	1,006,452	1,157,900	1,260,000	1,376,100
<b>TOTAL EXPENDITURE</b>	<b>14,361,831</b>	<b>12,083,100</b>	<b>13,391,600</b>	<b>12,497,700</b>
 <b><u>INCOME:</u></b>				
Other Grants and Contributions	(1,386,032)	(609,000)	(1,341,300)	(609,000)
Sales	(14,068)	-	-	-
Other Income	(486,153)	(497,400)	(497,400)	(497,400)
Fees and Charges	(5,380,268)	(3,840,200)	(3,775,000)	(4,376,700)
Rents	(67,365)	(51,300)	(51,300)	(51,300)
Recharges	(2,731,719)	(2,230,600)	(2,224,100)	(2,184,700)
<b>TOTAL INCOME</b>	<b>(10,065,605)</b>	<b>(7,228,500)</b>	<b>(7,889,100)</b>	<b>(7,719,100)</b>
<b>NET EXPENDITURE</b>	<b>4,296,226</b>	<b>4,854,600</b>	<b>5,502,500</b>	<b>4,778,600</b>

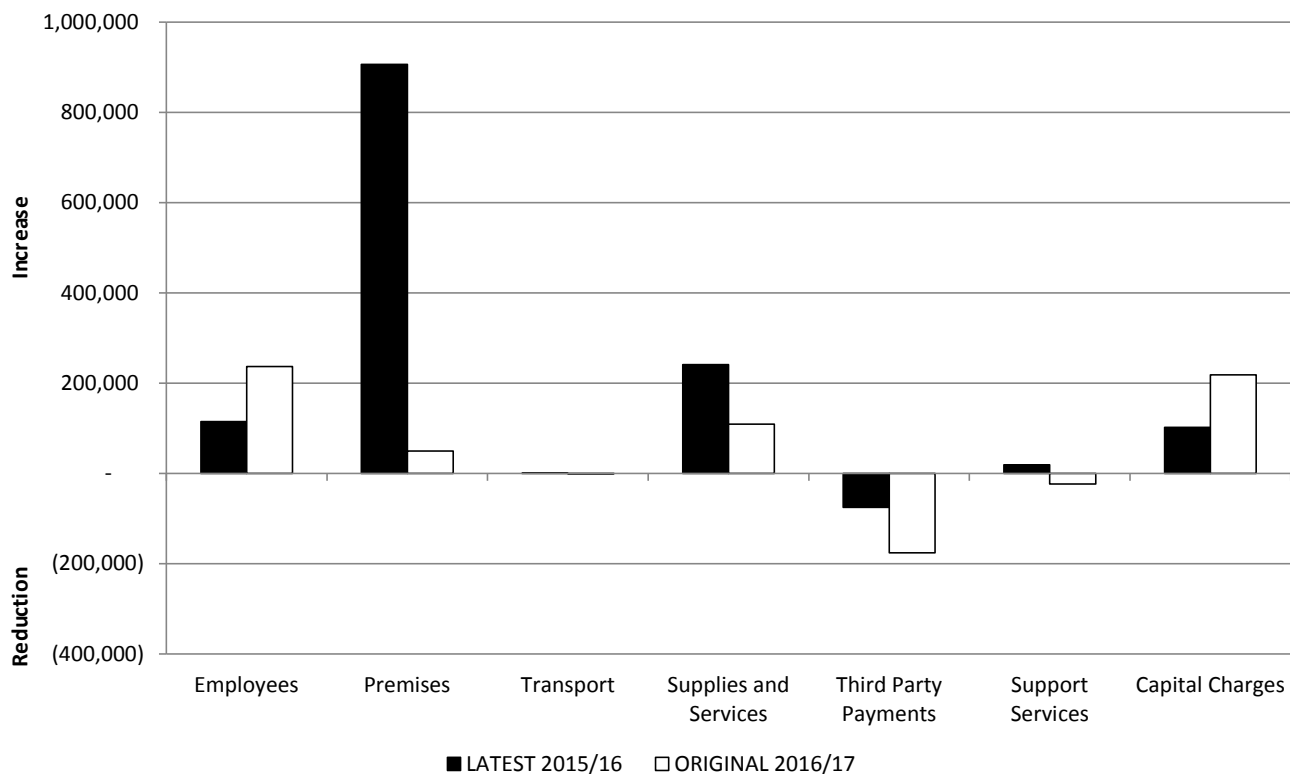
## EXPENDITURE - 2016/17 BUDGETS



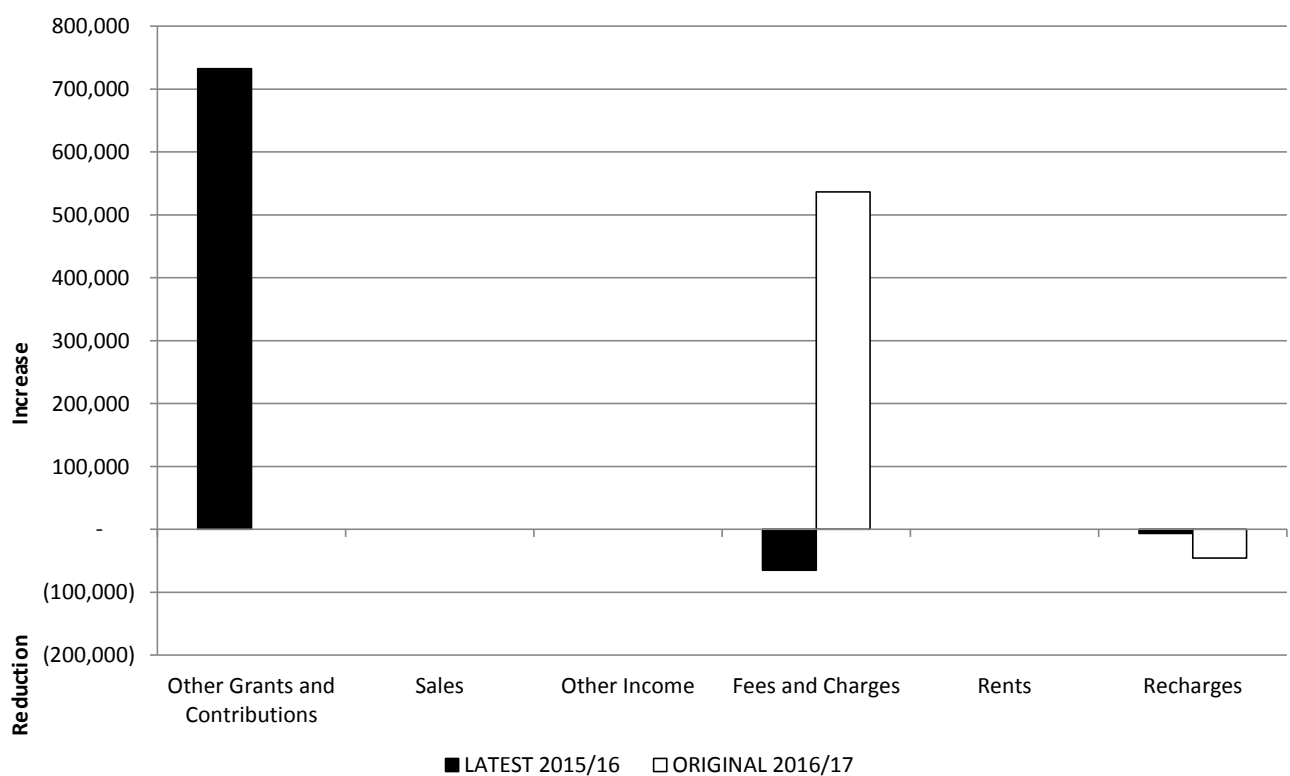
## INCOME - 2016/17 BUDGETS



### EXPENDITURE: CHANGE FROM 2015/16 ORIGINAL (£)



### INCOME: CHANGE FROM 2015/16 ORIGINAL (£)





## NEIGHBOURHOOD SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1020 NEIGHBOURHOOD SERVICES</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	75,294	77,400	81,300	82,400
Transport	-	100	100	100
Supplies and Services	199	1,000	1,000	1,000
<b>TOTAL DIRECT EXPENDITURE</b>	<b>75,493</b>	<b>78,500</b>	<b>82,400</b>	<b>83,500</b>
Support Services	37,319	39,700	34,400	38,200
Recharges	(112,812)	(107,700)	(107,700)	(107,700)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>10,500</b>	<b>9,100</b>	<b>14,000</b>

## NEIGHBOURHOOD SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1105 CAR PARKS</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	170,545	483,000	532,700	563,000
Premises	481,787	460,200	663,000	498,600
Transport	254	31,300	31,300	31,300
Supplies and Services	168,786	165,700	165,800	167,000
Third Party Payments	342,237	137,300	137,300	137,400
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,163,609</b>	<b>1,277,500</b>	<b>1,530,100</b>	<b>1,397,300</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(89,329)	-	-	-
Other Income	(49,322)	(63,900)	(63,900)	(63,900)
Fees and Charges	(2,804,594)	(2,606,100)	(2,656,100)	(2,806,100)
Rents	(11,670)	(9,400)	(9,400)	(9,400)
<b>TOTAL DIRECT INCOME</b>	<b>(2,954,915)</b>	<b>(2,679,400)</b>	<b>(2,729,400)</b>	<b>(2,879,400)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>(1,791,306)</b>	<b>(1,401,900)</b>	<b>(1,199,300)</b>	<b>(1,482,100)</b>
Support Services	511,337	466,400	435,900	444,400
Capital Charges	478,677	607,000	710,700	714,600
Recharges	(69,231)	-	-	-
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(870,523)</b>	<b>(328,500)</b>	<b>(52,700)</b>	<b>(323,100)</b>

**Variations**Employees:

IAS19 Pensions Adjustments changes	16,700	18,200
New Ranger Service - budget understated	41,200	53,600

Premises:

Business Rates - St. Marys Land car parks not previously assessed	164,600	32,400
Reserve funded Repairs and Maintenance	37,700	-

Fees and Charges:

Fees and Charges review October 2015	(50,000)	(200,000)
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Support Services:

Change in allocations	(30,500)	(22,000)
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Capital Charges:

Depreciation - 2014/15 revaluations and 2015/16 capital programme	103,700	107,600
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## NEIGHBOURHOOD SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1107 DECRIM OF PARKING - WCC</b>				
<b>DIRECT EXPENDITURE</b>				
Transport	4,345	-	-	-
Supplies and Services	51,606	-	-	-
Third Party Payments	1,146,825	-	-	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,202,776</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(469,062)	-	-	-
Fees and Charges	(1,146,708)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(1,615,770)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>(412,994)</b>	<b>-</b>	<b>-</b>	<b>-</b>
Support Services	412,994	-	-	-
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>S1108 DECRIM OF PARKING - SHARED</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	347,346	-	-	-
Transport	71	-	-	-
Supplies and Services	38,704	-	-	-
Third Party Payments	200	-	-	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>386,321</b>	<b>-</b>	<b>-</b>	<b>-</b>
Support Services	66,000	-	-	-
Recharges	(452,321)	-	-	-
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## NEIGHBOURHOOD SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1250 WCC HIGHWAYS</b>				
<b>DIRECT EXPENDITURE</b>				
Third Party Payments	108,946	106,400	106,400	106,500
<b>TOTAL DIRECT EXPENDITURE</b>	<b>108,946</b>	<b>106,400</b>	<b>106,400</b>	<b>106,500</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(112,300)	(112,300)	(112,300)	(112,300)
<b>TOTAL DIRECT INCOME</b>	<b>(112,300)</b>	<b>(112,300)</b>	<b>(112,300)</b>	<b>(112,300)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>(3,354)</b>	<b>(5,900)</b>	<b>(5,900)</b>	<b>(5,800)</b>
Support Services	24,492	27,800	26,000	27,000
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>21,138</b>	<b>21,900</b>	<b>20,100</b>	<b>21,200</b>

## NEIGHBOURHOOD SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1258 GREEN SPACES CONTRACT MGT</b>				
<b>DIRECT EXPENDITURE</b>				
Premises	56,215	38,100	12,200	11,000
Supplies and Services	39,258	53,500	193,700	193,700
Third Party Payments	1,131,829	1,152,100	136,200	135,200
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,227,302</b>	<b>1,243,700</b>	<b>342,100</b>	<b>339,900</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(35,249)	(35,600)	(35,600)	(35,600)
Sales	(1,667)	-	-	-
Rents	(33,000)	(18,000)	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(69,916)</b>	<b>(53,600)</b>	<b>(35,600)</b>	<b>(35,600)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>1,157,386</b>	<b>1,190,100</b>	<b>306,500</b>	<b>304,300</b>
Support Services	176,887	184,200	192,700	192,600
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>1,334,273</b>	<b>1,374,300</b>	<b>499,200</b>	<b>496,900</b>

**Variations**Premises:

Business Rates - transferred to Green Space Development	(27,100)	(27,100)
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Supplies and Services:

Playground Equipment - transferred to Green Space Development	(39,800)	(39,800)
Seeds, Plants etc. transferred from Third Party Payments	130,000	130,000
Sporting Events. transferred from Third Party Payments	50,000	50,000

Third Party Payments:

Seeds, Plants etc. transferred to Supplies and Services	(130,000)	(130,000)
Seeds, Plants etc. transferred to Supplies and Services	(50,000)	(50,000)
Cleansing Services transferred to Green Space Development	(203,200)	(203,200)
Grounds Maintenance transferred to Green Space Development	(633,800)	(633,800)

Rents:

Transferred to Green Space Development	(18,000)	(18,000)
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## NEIGHBOURHOOD SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1270 GREEN SPACE DEVELOPMENT</b>				
<b>DIRECT EXPENDITURE</b>				
Premises	298,038	150,700	669,900	177,200
Supplies and Services	83,410	45,000	104,800	84,800
Third Party Payments	109,078	29,000	919,500	866,800
<b>TOTAL DIRECT EXPENDITURE</b>	<b>490,526</b>	<b>224,700</b>	<b>1,694,200</b>	<b>1,128,800</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(191,682)	(2,600)	(734,900)	(2,600)
Sales	(10,815)	-	-	-
Other Income	(2,904)	(13,400)	(13,400)	(13,400)
Fees and Charges	(634)	-	-	-
Rents	-	-	(18,000)	(18,000)
<b>TOTAL DIRECT INCOME</b>	<b>(206,035)</b>	<b>(16,000)</b>	<b>(766,300)</b>	<b>(34,000)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>284,491</b>	<b>208,700</b>	<b>927,900</b>	<b>1,094,800</b>
Support Services	308,984	325,500	313,800	319,700
Capital Charges	170,214	193,700	184,000	238,100
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>763,689</b>	<b>727,900</b>	<b>1,425,700</b>	<b>1,652,600</b>

**Variations**Premises:

Business Rates - transferred from Green Space Contract Management	27,100	27,100
Planned Property Maintenance programme	399,800	-
Earmarked Reserve Request carried forward from 2014/15	37,200	-
Clear St Mary's Lands - September 2015 Executive	55,000	-

Supplies and Services:

Playground Equipment - transferred from Green Space Contract Management	39,800	39,800
Contribution to WRCFC Expenses - September 2015 Executive	20,000	-

Third Party Payments:

Cleansing Services transferred from Green Space Contract Management	203,200	203,200
Grounds Maintenance transferred from Green Space Contract Management	633,800	633,800
Grounds Maintenance Gog Brook Farm (from Commuted Sums Reserve)	18,500	-
Pump Room Gardens Project	35,000	-

Other Grants and Contributions:

Planning Gain income and Commuted Sums	(732,300)	-
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Rents:

Transferred from Green Space Contract Management	18,000	18,000
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Support Services:

Change in allocations	(11,700)	(5,800)
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Capital Charges:

Depreciation - 2014/15 revaluations and 2015/16 Play Equipment capital programme	(9,700)	44,400
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## NEIGHBOURHOOD SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S1320 BEREAVEMENT SERVICES</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	202,105	200,300	230,000	235,500
Premises	343,090	313,000	512,700	313,800
Transport	5,591	6,300	6,300	6,300
Supplies and Services	98,285	96,300	135,000	92,400
Third Party Payments	144,295	121,400	121,400	121,500
<b>TOTAL DIRECT EXPENDITURE</b>	<b>793,366</b>	<b>737,300</b>	<b>1,005,400</b>	<b>769,500</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(22,693)	(2,900)	(2,900)	(2,900)
Sales	(1,586)	-	-	-
Other Income	(4,210)	(100)	(100)	(100)
Fees and Charges	(1,357,733)	(1,191,400)	(1,076,200)	(1,523,600)
Rents	(22,695)	(23,900)	(23,900)	(23,900)
<b>TOTAL DIRECT INCOME</b>	<b>(1,408,917)</b>	<b>(1,218,300)</b>	<b>(1,103,100)</b>	<b>(1,550,500)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>(615,551)</b>	<b>(481,000)</b>	<b>(97,700)</b>	<b>(781,000)</b>
Support Services	89,204	88,700	112,900	89,700
Capital Charges	112,822	112,300	120,300	178,600
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(413,525)</b>	<b>(280,000)</b>	<b>135,500</b>	<b>(512,700)</b>

**Variations:**Employees:

Transfer post from Waste Management (Employment Committee March 2015)	22,800	22,800
IAS19 Pensions Adjustments changes	7,800	8,000

Premises:

Planned Property Maintenance programme	229,700	-
Reduced Fuel Oil prices	(30,000)	-

Supplies and Services:

Earmarked Reserve Request carried forward from 2014/15:Power Generator	35,200	-
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Fees and Charges:

Temporary closure for improvement works	150,000	-
Fees and Charges Review	(35,000)	(332,200)

Support Services:

Change in allocations	24,200	1,000
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Capital Charges:

Depreciation: 2014/15 and 2015/16 capital programme - refurbishment	7,200	65,500
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## NEIGHBOURHOOD SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S3100 ONE STOP SHOPS</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	193,346	212,300	220,800	232,800
Transport	429	700	700	700
Supplies and Services	2,937	2,700	2,700	2,700
<b>TOTAL DIRECT EXPENDITURE</b>	<b>196,712</b>	<b>215,700</b>	<b>224,200</b>	<b>236,200</b>
<b>DIRECT INCOME</b>				
Other Income	(832)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(832)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>195,880</b>	<b>215,700</b>	<b>224,200</b>	<b>236,200</b>
Support Services	21,589	19,900	19,100	19,800
Recharges	(217,469)	(217,000)	(217,000)	(217,000)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>18,600</b>	<b>26,300</b>	<b>39,000</b>

## S3200 RECEPTION FACILITIES &amp; LEAMINGTON OSS

<b>DIRECT EXPENDITURE</b>				
Employees	183,736	199,600	205,700	217,200
Transport	-	300	300	300
Supplies and Services	1,272	1,700	1,700	1,700
<b>TOTAL DIRECT EXPENDITURE</b>	<b>185,008</b>	<b>201,600</b>	<b>207,700</b>	<b>219,200</b>
Support Services	101,560	63,300	108,300	109,700
Recharges	(286,568)	(269,700)	(269,700)	(269,700)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>(4,800)</b>	<b>46,300</b>	<b>59,200</b>

**Variations:**Support Services:

Changes in allocations

45,000

46,400



## NEIGHBOURHOOD SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S3400 PAYMENT CHANNELS</b>				
<b>DIRECT EXPENDITURE</b>				
Supplies and Services	35,404	21,500	34,000	21,500
Third Party Payments	78,633	79,200	79,200	79,200
<b>TOTAL DIRECT EXPENDITURE</b>	<b>114,037</b>	<b>100,700</b>	<b>113,200</b>	<b>100,700</b>
<b>DIRECT INCOME</b>				
Fees and Charges	(551)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(551)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>113,486</b>	<b>100,700</b>	<b>113,200</b>	<b>100,700</b>
Support Services	24,438	6,600	14,100	13,600
Recharges	(137,924)	(116,400)	(109,900)	(109,900)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>(9,100)</b>	<b>17,400</b>	<b>4,400</b>

**Variations:**Supplies and Services:

Earmarked Reserve Request carried forward from 2014/15: Non-compliance penalties

12,500

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## NEIGHBOURHOOD SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S3450 CUSTOMER SERVICE CENTRE</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	567,596	525,700	561,700	587,300
Transport	1,693	1,700	1,700	1,700
Supplies and Services	499,681	510,500	510,700	495,700
Third Party Payments	32,786	31,800	81,800	31,800
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,101,756</b>	<b>1,069,700</b>	<b>1,155,900</b>	<b>1,116,500</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(462,652)	(455,600)	(455,600)	(455,600)
<b>TOTAL DIRECT INCOME</b>	<b>(462,652)</b>	<b>(455,600)</b>	<b>(455,600)</b>	<b>(455,600)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>639,104</b>	<b>614,100</b>	<b>700,300</b>	<b>660,900</b>
Support Services	53,311	88,700	79,500	83,200
Recharges	(691,950)	(770,500)	(770,500)	(770,500)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>465</b>	<b>(67,700)</b>	<b>9,300</b>	<b>(26,400)</b>

**Variations**Employees:

IAS19 Pensions adjustments changes	9,100	18,500
Employer's Superannuation - employees joining scheme	11,800	11,200
No staffing vacancies	14,900	15,600
Pay award and other changes	-	10,000

Supplies and Services:

Discretionary budget saving - reduced IT costs	-	(15,000)
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Third Party Payments:

Customer Service Centre Review - Executive September 2015	50,000	-
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**S3460 COMMUNITY & CORPORATE SERVICES****DIRECT EXPENDITURE**

Employees	46,032	-	-	-
Supplies and Services	159	-	-	-
Third Party Payments	759	-	-	-

**TOTAL DIRECT EXPENDITURE**

<b>46,950</b>	<b>-</b>	<b>-</b>	<b>-</b>
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## Recharges

(46,950)	-	-	-
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**NET (INCOME) / EXPENDITURE TO SUMMARY**

<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
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## NEIGHBOURHOOD SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S4060 STREET CLEANSING</b>				
<b>DIRECT EXPENDITURE</b>				
Premises	11,689	14,300	25,000	25,000
Transport	-	-	800	800
Supplies and Services	60,004	61,000	50,300	28,900
Third Party Payments	1,043,213	879,400	879,400	880,300
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,114,906</b>	<b>954,700</b>	<b>955,500</b>	<b>935,000</b>
Support Services	142,551	152,000	151,900	138,800
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>1,257,457</b>	<b>1,106,700</b>	<b>1,107,400</b>	<b>1,073,800</b>

**Variations**Premises:

Litter bin maintenance - transferred from Supplies and Services	10,700	10,700
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Supplies and Services:

Litter bin maintenance - transferred from Supplies and Services	(10,700)	(10,700)
Discretionary Budget savings - Other Hired and Contracted Services	-	(10,000)
Discretionary Budget savings - Graffiti Removal	-	(11,400)

Support Services:

Changes in allocations	(100)	(13,200)
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## NEIGHBOURHOOD SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S4090 WASTE MANAGEMENT</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	502,840	543,500	524,500	560,600
Premises	4	-	-	-
Transport	20,132	29,600	29,600	28,700
Supplies and Services	49,148	37,600	37,600	16,400
Third Party Payments	2,116	2,900	2,900	2,900
<b>TOTAL EXPENDITURE</b>	<b>574,240</b>	<b>613,600</b>	<b>594,600</b>	<b>608,600</b>
Support Services	137,569	135,500	143,400	138,500
Recharges	(716,494)	(749,300)	(749,300)	(709,900)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>(4,685)</b>	<b>(200)</b>	<b>(11,300)</b>	<b>37,200</b>

**Variations**Employees:

Transfer post from Waste Management (Employment Committee March 2015)	(22,800)	(22,800)
Reduced staffing structure	(42,300)	-
Green Space Development Officer	29,700	36,700
IAS19 Pensions Adjustments changes	8,900	10,100

Supplies and Services:

Discretionary budget savings	-	(21,200)
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Support Services:

Changes in allocations	7,900	3,000
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Recharges:

Changes in costs to be allocated	-	39,400
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## NEIGHBOURHOOD SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S4130 WASTE COLLECTION</b>				
<b>DIRECT EXPENDITURE</b>				
Transport	834	900	800	800
Supplies and Services	10,121	3,900	3,900	3,900
Third Party Payments	2,084,831	2,070,000	2,070,000	2,072,100
<b>TOTAL DIRECT EXPENDITURE</b>	<b>2,095,786</b>	<b>2,074,800</b>	<b>2,074,700</b>	<b>2,076,800</b>
<b>DIRECT INCOME</b>				
Other Income	(431,950)	(420,000)	(420,000)	(420,000)
Fees and Charges	(70,048)	(42,700)	(42,700)	(47,000)
<b>TOTAL DIRECT INCOME</b>	<b>(501,998)</b>	<b>(462,700)</b>	<b>(462,700)</b>	<b>(467,000)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>1,593,788</b>	<b>1,612,100</b>	<b>1,612,000</b>	<b>1,609,800</b>
Support Services	368,410	427,700	412,900	387,600
Capital Charges	244,739	244,900	245,000	244,800
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>2,206,937</b>	<b>2,284,700</b>	<b>2,269,900</b>	<b>2,242,200</b>

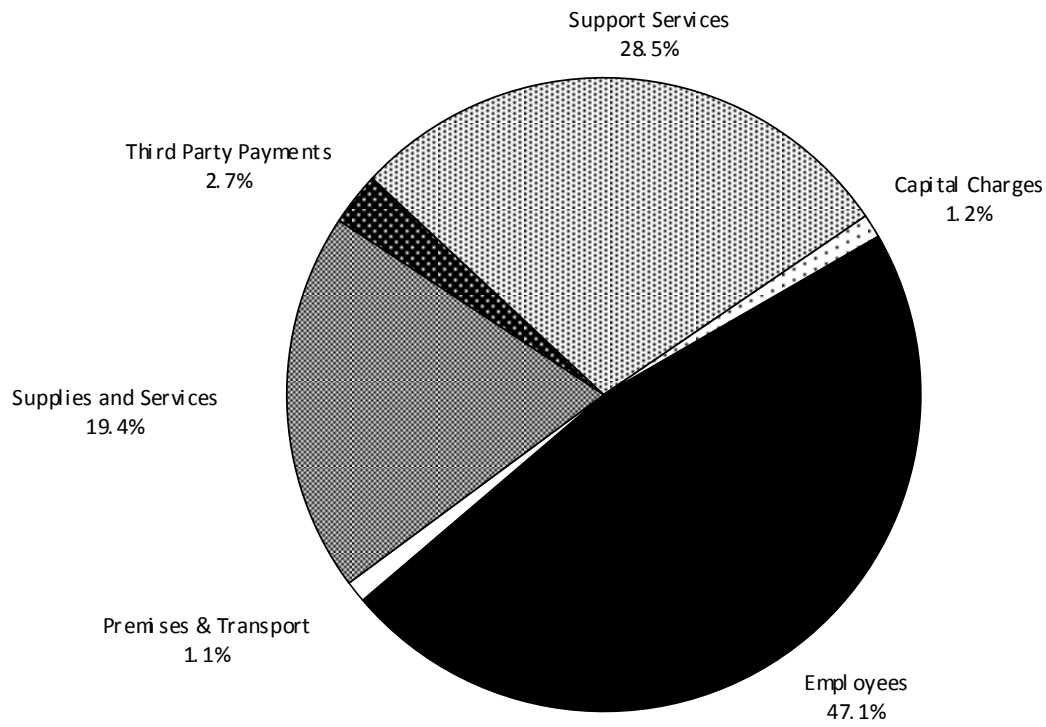
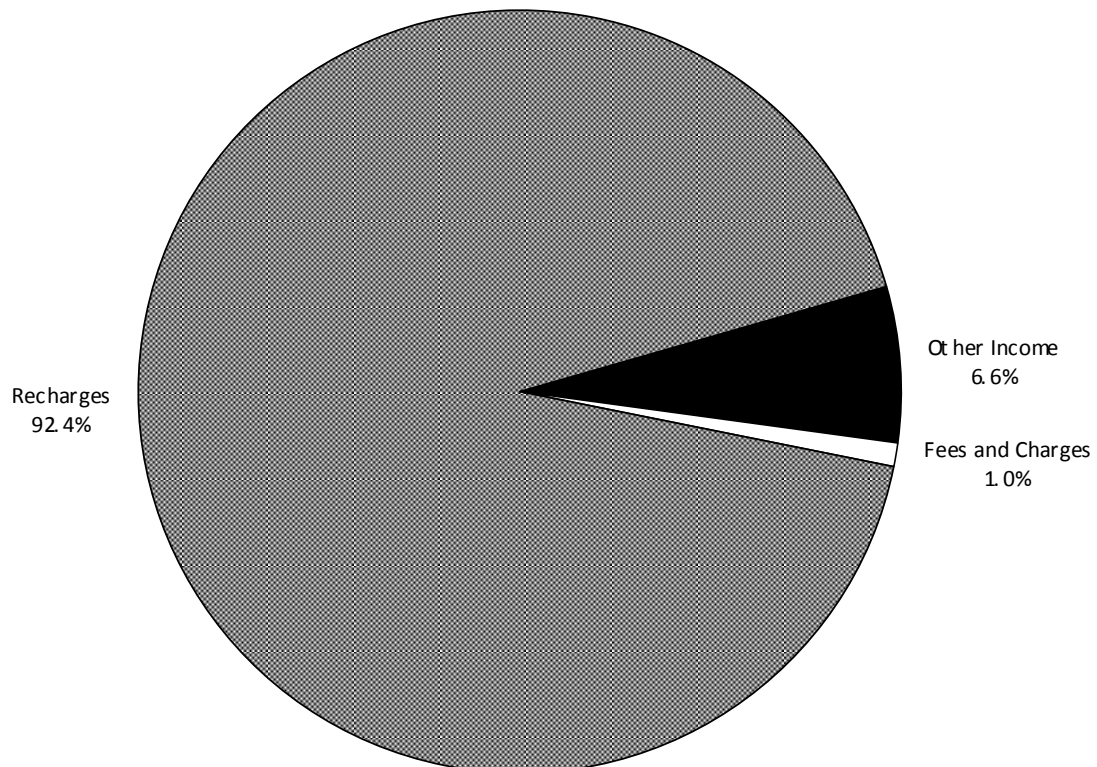
**Variations**Support Services:

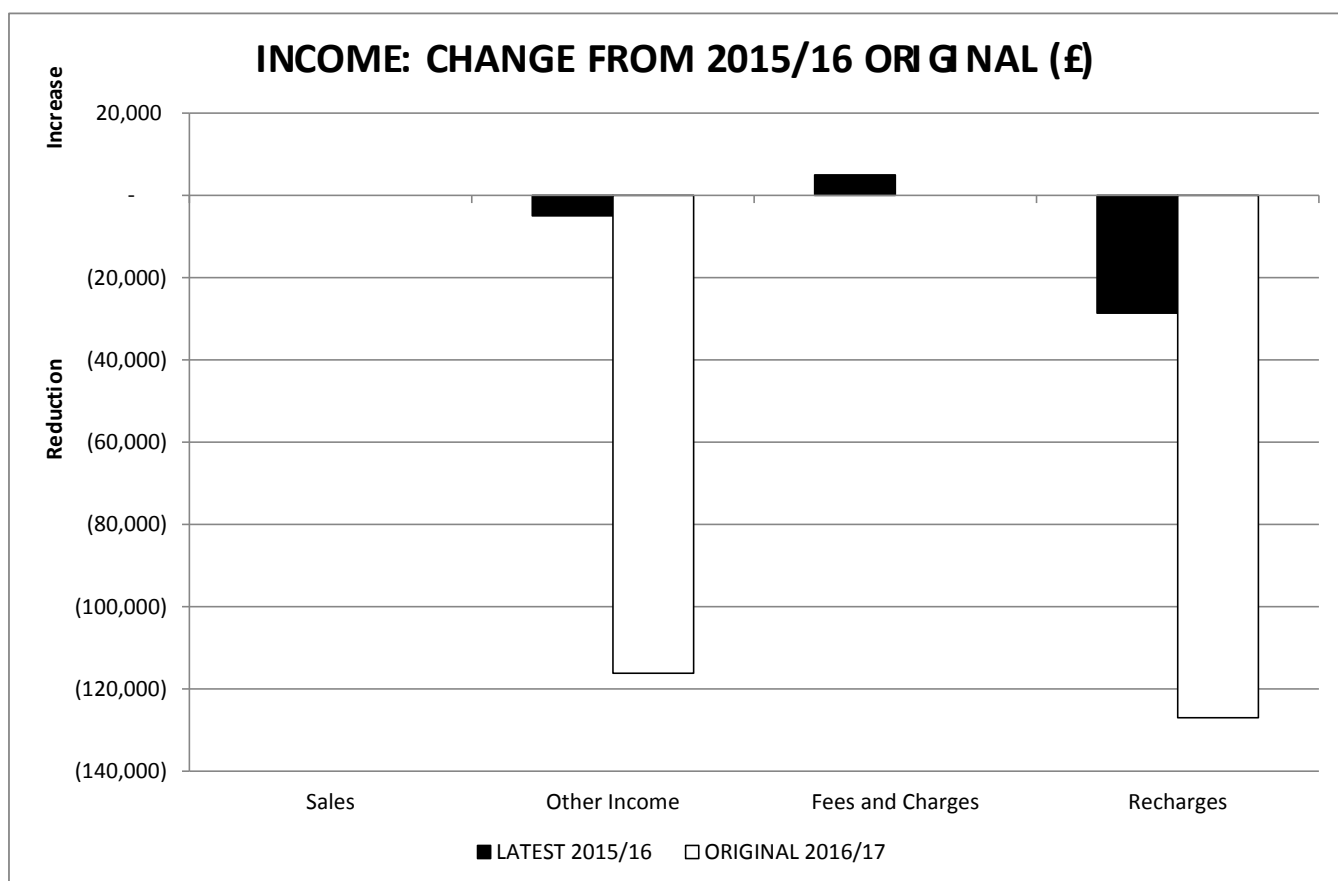
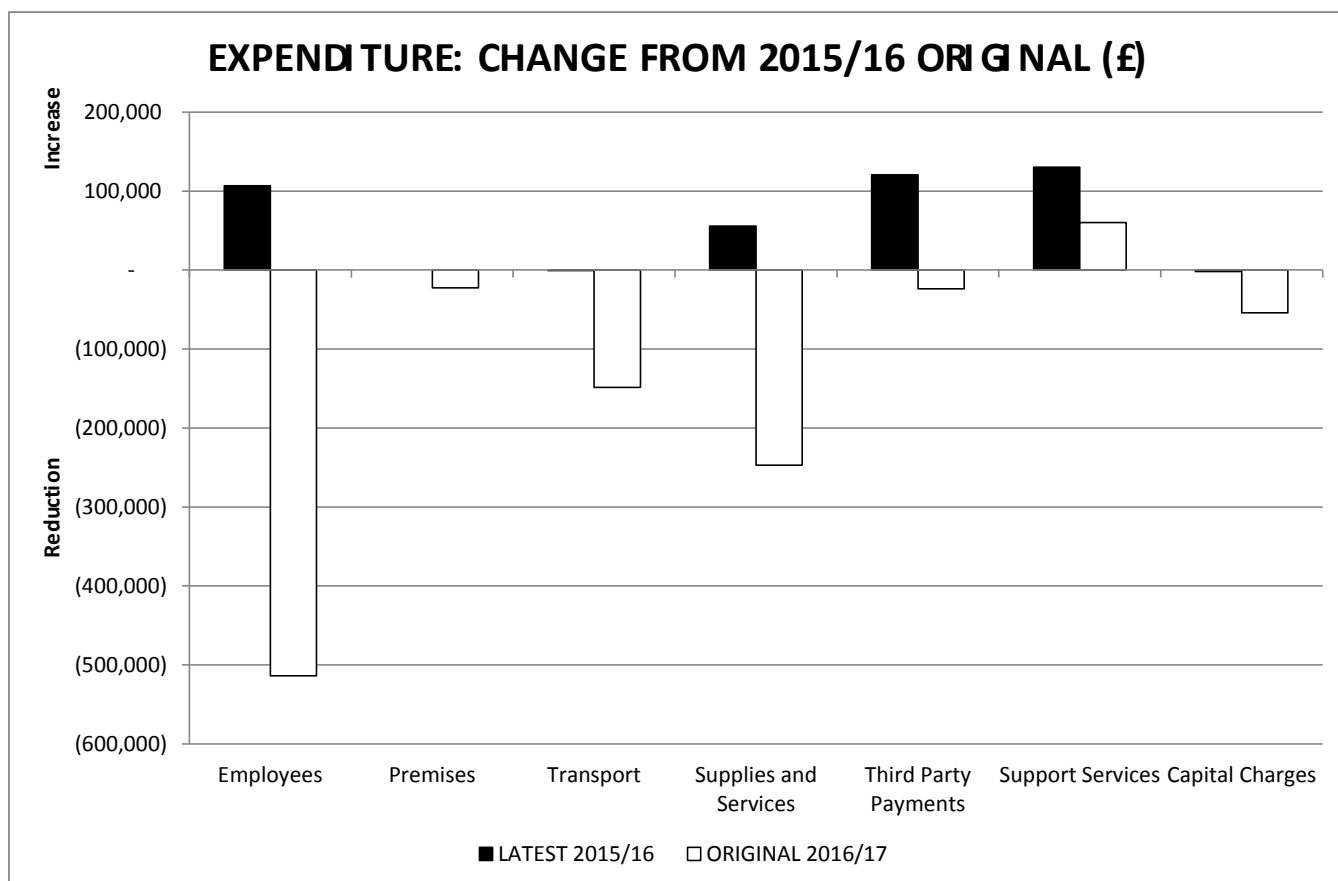
Changes in allocations	(14,800)	(40,100)
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**S4180 ABANDONED VEHICLES**

<b>INDIRECT EXPENDITURE</b>				
Support Services	1,000	300	300	300
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>1,000</b>	<b>300</b>	<b>300</b>	<b>300</b>

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b><u>STRATEGIC LEADERSHIP PORTFOLIO</u></b>				
S2000 CHIEF EXECUTIVE'S OFFICE	23,454	(31,600)	(61,300)	(65,600)
S2010 CORPORATE PROJECTS	4,232	124,400	245,700	(426,800)
S2020 CORPORATE MANAGEMENT - CHIEF EXECUTIVE	18,849	5,500	5,500	2,400
S2060 HUMAN RESOURCES	10,600	88,500	63,800	15,300
S2080 MEMBER TRAINING	3,497	5,600	5,600	5,600
S2100 ORGANISATIONAL DEVELOPMENT	10,594	(120,100)	22,300	(40,200)
S2121 CONSULTATION	395	-	4,600	-
S2200 COMMITTEE SERVICES	-	63,000	81,900	79,300
S2220 DEMOCRATIC REPRESENTATION	957,976	782,600	938,200	913,800
S2240 ELECTIONS	69,991	181,000	171,000	50,400
S2260 ELECTORAL REGISTRATION	230,150	278,300	292,500	233,800
S2280 CHAIR OF THE COUNCIL	59,862	54,700	57,400	57,800
S2340 MEDIA ROOM	-	18,800	45,400	13,300
S3210 ASSIST TRAVEL-TRANSPORT TOKENS	50,582	56,400	55,700	55,000
S3215 ASSISTED TRAVEL PASSES	-	-	-	-
S3350 DOCUMENT MANAGEMENT CENTRE	-	42,300	99,200	25,000
S3452 CUSTOMER CONTACT MANAGER	-	64,500	1,900	4,500
S3470 WEB SERVICES	-	4,700	37,400	11,800
S3500 ICT SERVICES	22,326	96,300	94,600	80,100
S4871 LEGAL SERVICES (SHARED SERVICE WCC)	-	11,900	4,900	4,900
<b>TOTAL STRATEGIC LEADERSHIP PORTFOLIO</b>	<b>1,462,508</b>	<b>1,726,800</b>	<b>2,166,300</b>	<b>1,020,400</b>
 <b><u>SUBJECTIVE ANALYSIS:</u></b>				
<b><u>EXPENDITURE:</u></b>				
Employees	2,724,249	2,947,900	3,054,600	2,434,000
Premises	35,683	57,100	57,100	34,500
Transport	22,519	33,000	32,300	(115,400)
Supplies and Services	1,221,563	1,248,900	1,304,600	1,001,700
Third Party Payments	204,744	159,900	280,400	136,300
Support Services	1,653,102	1,412,500	1,542,900	1,472,600
Capital Charges	120,072	115,200	113,500	61,200
<b>TOTAL EXPENDITURE</b>	<b>5,981,932</b>	<b>5,974,500</b>	<b>6,385,400</b>	<b>5,024,900</b>
 <b><u>INCOME:</u></b>				
Government Grants	(43,744)	-	-	-
Other Grants and Contributions	(5,000)	-	-	-
Sales	(1,774)	(2,400)	(2,400)	(2,400)
Other Income	(294,717)	(379,600)	(374,600)	(263,400)
Fees and Charges	(40,515)	(39,000)	(44,000)	(39,000)
Recharges	(4,133,674)	(3,826,700)	(3,798,100)	(3,699,700)
<b>TOTAL INCOME</b>	<b>(4,519,424)</b>	<b>(4,247,700)</b>	<b>(4,219,100)</b>	<b>(4,004,500)</b>
<b>NET EXPENDITURE</b>	<b>1,462,508</b>	<b>1,726,800</b>	<b>2,166,300</b>	<b>1,020,400</b>

**EXPENDITURE - 2016/17 BUDGETS****INCOME - 2016/17 BUDGETS**





## STRATEGIC LEADERSHIP PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S2000 CHIEF EXECUTIVE'S OFFICE</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	430,614	414,800	417,200	418,400
Transport	536	2,200	2,200	2,200
Supplies and Services	33,645	25,500	27,500	11,400
Third Party Payments	25,647	22,100	22,100	22,100
<b>TOTAL DIRECT EXPENDITURE</b>	<b>490,442</b>	<b>464,600</b>	<b>469,000</b>	<b>454,100</b>
Support Services	107,977	110,500	76,400	87,000
Recharges	(574,965)	(606,700)	(606,700)	(606,700)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>23,454</b>	<b>(31,600)</b>	<b>(61,300)</b>	<b>(65,600)</b>

**Variations**Employees:

IAS19 Pensions Adjustments changes	10,600	10,700
Post transferred to Committee Services	-	(14,300)

Supplies and Services

City Deal - one-off 2015/16	-	(20,000)
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Support Services:

Changes in allocations	(34,100)	(23,500)
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## STRATEGIC LEADERSHIP PORTFOLIO

## S2010 CORPORATE PROJECTS

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>DIRECT EXPENDITURE</b>				
Employees	112,618	113,200	117,100	(230,000)
Premises	2,847	3,000	3,000	3,100
Transport	867	200	200	(140,000)
Supplies and Services	1,836	1,800	1,800	(68,500)
Third Party Payments	17,521	400	115,600	400
<b>TOTAL DIRECT EXPENDITURE</b>	<b>135,689</b>	<b>118,600</b>	<b>237,700</b>	<b>(435,000)</b>
<b>DIRECT INCOME</b>				
Other Grants and Contributions	(6,387)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(6,387)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>129,302</b>	<b>118,600</b>	<b>237,700</b>	<b>(435,000)</b>
Support Services	7,422	5,800	8,000	8,200
Recharges	(132,492)	-	-	-
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>4,232</b>	<b>124,400</b>	<b>245,700</b>	<b>(426,800)</b>

**Variations**Employees:

Temporary posts ceasing	-	(113,200)
Agreed Savings Options to be investigated (September 2015 Executive)	-	(230,000)

Transport:

Agreed Savings Options to be investigated (September 2015 Executive)	-	(140,000)
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Supplies and Services:

Agreed Savings Options to be investigated (September 2015 Executive)	-	(70,000)
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Third Party Payments:

Riverside House Relocation investigation	91,700	-
Earmarked Reserve Request carried forward from 2014/15: St Michael's	14,500	-
Earmarked Reserve Request carried forward from 2014/15: WDC Assets Feas'y Study	7,000	-

## S2020 CORPORATE MANAGEMENT - CHIEF EXECUTIVE

<b>DIRECT EXPENDITURE</b>				
Supplies and Services	1,210	2,900	2,900	2,400
Third Party Payments	-	2,600	2,600	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,210</b>	<b>5,500</b>	<b>5,500</b>	<b>2,400</b>
Support Services	17,639	-	-	-
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>18,849</b>	<b>5,500</b>	<b>5,500</b>	<b>2,400</b>

## STRATEGIC LEADERSHIP PORTFOLIO

## S2060 HUMAN RESOURCES

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>DIRECT EXPENDITURE</b>				
Employees	421,076	420,600	417,500	364,100
Premises	1,165	-	-	-
Transport	622	1,300	1,300	1,300
Supplies and Services	43,230	49,100	51,100	48,500
Third Party Payments	40,201	27,900	27,900	23,400
<b>TOTAL DIRECT EXPENDITURE</b>	<b>506,294</b>	<b>498,900</b>	<b>497,800</b>	<b>437,300</b>
<b>DIRECT INCOME</b>				
Fees and Charges	(52)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(52)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>506,242</b>	<b>498,900</b>	<b>497,800</b>	<b>437,300</b>
Support Services	94,596	108,500	84,900	96,200
Recharges	(590,238)	(518,900)	(518,900)	(518,200)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>10,600</b>	<b>88,500</b>	<b>63,800</b>	<b>15,300</b>

**Variations**Employees:

Slippage of reserve funded post	(13,400)	13,400
Deletion of temporary post	-	(35,000)
Deletion of permanent post	-	(32,000)
Redundancy costs	10,600	-

Support Services:

Changes in allocations	(23,600)	(12,300)
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## S2080 MEMBER TRAINING

<b>DIRECT EXPENDITURE</b>				
Employees	3,497	4,600	4,600	4,600
<b>TOTAL DIRECT EXPENDITURE</b>	<b>3,497</b>	<b>4,600</b>	<b>4,600</b>	<b>4,600</b>
Support Services	-	1,000	1,000	1,000
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>3,497</b>	<b>5,600</b>	<b>5,600</b>	<b>5,600</b>

## STRATEGIC LEADERSHIP PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S2100 ORGANISATIONAL DEVELOPMENT</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	78,739	111,400	114,000	76,100
Transport	208	900	400	900
Supplies and Services	2,774	1,200	2,400	1,200
Third Party Payments	3,720	-	4,300	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>85,441</b>	<b>113,500</b>	<b>121,100</b>	<b>78,200</b>
Support Services	63,109	70,100	93,400	63,400
Recharges	(137,956)	(303,700)	(192,200)	(181,800)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>10,594</b>	<b>(120,100)</b>	<b>22,300</b>	<b>(40,200)</b>

**Variations**Employees:

Deletion of temporary posts	-	(35,900)
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Support Services:

Changes in allocations	23,300	(6,700)
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Recharges:

Changes in costs to be allocated	111,500	121,900
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**S2121 CONSULTATION****DIRECT EXPENDITURE**

Third Party Payments	395	-	4,600	-
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**NET (INCOME) / EXPENDITURE TO SUMMARY**

<b>395</b>	<b>-</b>	<b>4,600</b>	<b>-</b>
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## STRATEGIC LEADERSHIP PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S2200 COMMITTEE SERVICES</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	178,425	170,600	194,900	191,900
Transport	160	500	400	400
Supplies and Services	21,160	24,100	24,200	20,700
Third Party Payments	36,236	38,000	38,000	38,000
<b>TOTAL DIRECT EXPENDITURE</b>	<b>235,981</b>	<b>233,200</b>	<b>257,500</b>	<b>251,000</b>
<b>DIRECT INCOME</b>				
Fees and Charges	(143)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(143)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>235,838</b>	<b>233,200</b>	<b>257,500</b>	<b>251,000</b>
Support Services	110,867	78,100	72,700	76,600
Recharges	(346,705)	(248,300)	(248,300)	(248,300)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>63,000</b>	<b>81,900</b>	<b>79,300</b>

**Variations**Employees:

Post extension

15,000

Post transferred from Chief Executive's Office

-

14,300

## STRATEGIC LEADERSHIP PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S2220 DEMOCRATIC REPRESENTATION</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	20,086	20,800	23,500	24,500
Transport	4,970	8,900	8,900	8,900
Supplies and Services	358,208	325,100	328,400	319,300
Third Party Payments	5,085	18,200	14,900	9,700
<b>TOTAL DIRECT EXPENDITURE</b>	<b>388,349</b>	<b>373,000</b>	<b>375,700</b>	<b>362,400</b>
<b>DIRECT INCOME</b>				
Other Income	(18)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(18)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>388,331</b>	<b>373,000</b>	<b>375,700</b>	<b>362,400</b>
Support Services	642,848	481,600	634,700	623,600
Capital Charges	297	1,500	1,300	1,300
Recharges	(73,500)	(73,500)	(73,500)	(73,500)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>957,976</b>	<b>782,600</b>	<b>938,200</b>	<b>913,800</b>

**Variations**Support Services:

Changes in allocations

153,100

142,000

## STRATEGIC LEADERSHIP PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S2240 ELECTIONS</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	97,743	219,800	220,100	104,700
Premises	31,671	50,500	50,500	27,800
Transport	10,212	8,900	8,900	1,000
Supplies and Services	80,589	153,900	153,900	78,700
<b>TOTAL DIRECT EXPENDITURE</b>	<b>220,215</b>	<b>433,100</b>	<b>433,400</b>	<b>212,200</b>
<b>DIRECT INCOME</b>				
Other Income	(210,266)	(314,700)	(314,700)	(203,500)
<b>TOTAL DIRECT INCOME</b>	<b>(210,266)</b>	<b>(314,700)</b>	<b>(314,700)</b>	<b>(203,500)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>9,949</b>	<b>118,400</b>	<b>118,700</b>	<b>8,700</b>
Support Services	60,042	62,600	52,300	41,700
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>69,991</b>	<b>181,000</b>	<b>171,000</b>	<b>50,400</b>

**Variations**Employees:

District, Parish and Parliamentary Elections 2015	-	(213,700)
Police and Crime Commissioner Elections 2016	-	98,600

Premises:

District, Parish and Parliamentary Elections 2015	-	(50,500)
Police and Crime Commissioner Elections 2016	-	27,800

Supplies and Services:

District, Parish and Parliamentary Elections 2015	-	(150,400)
Police and Crime Commissioner Elections 2016	-	75,600

Other Income:

District, Parish and Parliamentary Elections 2015	-	314,200
Police and Crime Commissioner Elections 2016	-	(203,000)

Support Services:

Changes in allocations	(10,300)	(20,900)
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## STRATEGIC LEADERSHIP PORTFOLIO

## S2260 ELECTORAL REGISTRATION

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>DIRECT EXPENDITURE</b>				
Employees	96,893	92,600	98,300	105,400
Premises	-	3,000	3,000	3,000
Transport	163	500	500	500
Supplies and Services	139,481	118,500	127,500	69,100
Third Party Payments	-	-	7,700	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>236,537</b>	<b>214,600</b>	<b>237,000</b>	<b>178,000</b>
<b>DIRECT INCOME</b>				
Government Grants	(43,744)	-	-	-
Sales	(1,774)	(2,400)	(2,400)	(2,400)
Other Income	(18,456)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(63,974)</b>	<b>(2,400)</b>	<b>(2,400)</b>	<b>(2,400)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>172,563</b>	<b>212,200</b>	<b>234,600</b>	<b>175,600</b>
Support Services	115,087	81,800	73,600	73,900
Recharges	(57,500)	(15,700)	(15,700)	(15,700)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>230,150</b>	<b>278,300</b>	<b>292,500</b>	<b>233,800</b>

**Variations**Supplies and Services:

Set-up costs of Individual Electoral Registration	-	(55,000)
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## S2280 CHAIR OF THE COUNCIL

<b>DIRECT EXPENDITURE</b>				
Employees	24,730	25,300	25,400	25,800
Premises	-	600	600	600
Transport	1,350	3,800	3,700	3,700
Supplies and Services	16,329	20,000	20,000	20,000
<b>TOTAL DIRECT EXPENDITURE</b>	<b>42,409</b>	<b>49,700</b>	<b>49,700</b>	<b>50,100</b>
<b>DIRECT INCOME</b>				
Other Income	3,079	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>3,079</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>45,488</b>	<b>49,700</b>	<b>49,700</b>	<b>50,100</b>
Support Services	12,157	7,600	10,300	10,300
Capital Charges	2,217	-	-	-
Recharges	-	(2,600)	(2,600)	(2,600)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>59,862</b>	<b>54,700</b>	<b>57,400</b>	<b>57,800</b>



## STRATEGIC LEADERSHIP PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S2340 MEDIA ROOM</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	189,581	194,700	213,400	209,200
Transport	130	900	900	900
Supplies and Services	67,300	75,200	75,200	75,200
Third Party Payments	142	400	400	400
<b>TOTAL DIRECT EXPENDITURE</b>	<b>257,153</b>	<b>271,200</b>	<b>289,900</b>	<b>285,700</b>
<b>DIRECT INCOME</b>				
Other Income	(60,552)	(63,400)	(58,400)	(58,400)
Fees and Charges	(3,488)	(4,000)	(4,000)	(4,000)
<b>TOTAL DIRECT INCOME</b>	<b>(64,040)</b>	<b>(67,400)</b>	<b>(62,400)</b>	<b>(62,400)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>193,113</b>	<b>203,800</b>	<b>227,500</b>	<b>223,300</b>
Support Services	90,874	86,000	88,900	91,100
Capital Charges	30,266	31,200	31,200	1,100
Recharges	(314,253)	(302,200)	(302,200)	(302,200)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>18,800</b>	<b>45,400</b>	<b>13,300</b>

**Variations**Capital Charges:

Depreciation - Photocopier Finance Lease expiring	-	(30,100)
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**S3210 ASSIST TRAVEL-TRANSPORT TOKENS**

<b>DIRECT EXPENDITURE</b>				
Supplies and Services	363	200	200	200
Third Party Payments	44,600	40,000	40,000	40,000
<b>TOTAL DIRECT EXPENDITURE</b>	<b>44,963</b>	<b>40,200</b>	<b>40,200</b>	<b>40,200</b>
<b>DIRECT INCOME</b>				
Other Income	(5,572)	(1,500)	(1,500)	(1,500)
<b>TOTAL DIRECT INCOME</b>	<b>(5,572)</b>	<b>(1,500)</b>	<b>(1,500)</b>	<b>(1,500)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>39,391</b>	<b>38,700</b>	<b>38,700</b>	<b>38,700</b>
Support Services	11,191	17,700	17,000	16,300
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>50,582</b>	<b>56,400</b>	<b>55,700</b>	<b>55,000</b>

## STRATEGIC LEADERSHIP PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S3215 ASSISTED TRAVEL PASSES</b>				
<b>DIRECT EXPENDITURE</b>				
Third Party Payments	1,010	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>1,010</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>INCOME</b>				
Other Income	(1,010)	-	-	-
<b>TOTAL INCOME</b>	<b>(1,010)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>S3350 DOCUMENT MANAGEMENT CENTRE</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	158,962	194,400	203,800	176,800
Transport	142	400	400	400
Supplies and Services	10,750	10,400	30,400	10,400
Third Party Payments	250	-	-	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>170,104</b>	<b>205,200</b>	<b>234,600</b>	<b>187,600</b>
<b>DIRECT INCOME</b>				
Other Income	(120)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(120)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>169,984</b>	<b>205,200</b>	<b>234,600</b>	<b>187,600</b>
Support Services	65,705	65,600	89,600	67,900
Capital Charges	7,699	2,000	5,500	-
Recharges	(243,388)	(230,500)	(230,500)	(230,500)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>42,300</b>	<b>99,200</b>	<b>25,000</b>

**Variations**Employees:

Temporary scanning post terminating	-	18,300
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Supplies and Services:

Scanning Project	20,000	-
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Support Services:

Changes in allocations	24,000	2,300
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## STRATEGIC LEADERSHIP PORTFOLIO

## S3452 CUSTOMER CONTACT MANAGER

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>DIRECT EXPENDITURE</b>				
Employees	49,674	49,900	50,300	-
Transport	168	100	100	-
Supplies and Services	1,997	11,900	16,200	4,500
<b>TOTAL DIRECT EXPENDITURE</b>	<b>51,839</b>	<b>61,900</b>	<b>66,600</b>	<b>4,500</b>
Support Services	11,757	2,600	3,100	-
Recharges	(63,596)	-	(67,800)	-
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>64,500</b>	<b>1,900</b>	<b>4,500</b>

**Variations**Employees:

Temporary post terminating	-	(49,900)
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Recharges:

Cost of service to be recharged	(67,800)	-
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## S3470 WEB SERVICES

<b>DIRECT EXPENDITURE</b>				
Employees	44,924	45,200	46,600	48,300
Transport	100	100	100	100
Supplies and Services	19,570	23,200	26,800	23,200
Third Party Payments	16,515	1,000	1,000	1,000
<b>TOTAL EXPENDITURE</b>	<b>81,109</b>	<b>69,500</b>	<b>74,500</b>	<b>72,600</b>
Support Services	20,499	16,100	43,800	20,100
Recharges	(101,608)	(80,900)	(80,900)	(80,900)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>4,700</b>	<b>37,400</b>	<b>11,800</b>

**Variations**Support Services:

Changes in allocations	27,700	4,000
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## STRATEGIC LEADERSHIP PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S3500 ICT SERVICES</b>				
<b>DIRECT EXPENDITURE</b>				
Employees	816,687	870,000	907,900	914,200
Transport	2,891	4,300	4,300	4,300
Supplies and Services	423,121	405,900	416,100	385,400
Third Party Payments	12,825	-	-	-
<b>TOTAL DIRECT EXPENDITURE</b>	<b>1,255,524</b>	<b>1,280,200</b>	<b>1,328,300</b>	<b>1,303,900</b>
<b>DIRECT INCOME</b>				
Other Income	(415)	-	-	-
Fees and Charges	(36,638)	(35,000)	(40,000)	(35,000)
<b>TOTAL DIRECT INCOME</b>	<b>(37,053)</b>	<b>(35,000)</b>	<b>(40,000)</b>	<b>(35,000)</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>1,218,471</b>	<b>1,245,200</b>	<b>1,288,300</b>	<b>1,268,900</b>
Support Services	201,069	203,800	179,100	181,200
Capital Charges	79,593	80,500	75,500	58,800
Recharges	(1,476,807)	(1,433,200)	(1,448,300)	(1,428,800)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>22,326</b>	<b>96,300</b>	<b>94,600</b>	<b>80,100</b>

**Variations**Employees:

IAS19 Pensions Adjustments changes	26,300	28,700
Redundancy Payments	15,600	-
Changes in Employer's National Insurance Scheme	-	14,900

Supplies and Services:

Consultancy work	10,000	-
Computer Equipment costs - discretionary budget savings	-	(20,000)

Support Services:

Changes in allocations	(24,700)	(22,600)
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Capital Charges:

Depreciation: 2014/15 and 2015/16 Capital Programmes plus prev. schemes expiring	(6,000)	(22,700)
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Recharges:

Changes in costs to allocate	(15,100)	4,400
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## STRATEGIC LEADERSHIP PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
<b>S4871 LEGAL SERVICES (SHARED SERVICE WCC)</b>				
<b>DIRECT EXPENDITURE</b>				
Third Party Payments	597	9,300	1,300	1,300
<b>TOTAL DIRECT EXPENDITURE</b>	<b>597</b>	<b>9,300</b>	<b>1,300</b>	<b>1,300</b>
<b>INCOME</b>				
Fees and Charges	(194)	-	-	-
<b>TOTAL DIRECT INCOME</b>	<b>(194)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET DIRECT (INCOME) / EXPENDITURE</b>	<b>403</b>	<b>9,300</b>	<b>1,300</b>	<b>1,300</b>
Support Services	20,263	13,100	14,100	14,100
Recharges	(20,666)	(10,500)	(10,500)	(10,500)
<b>NET (INCOME) / EXPENDITURE TO SUMMARY</b>	<b>-</b>	<b>11,900</b>	<b>4,900</b>	<b>4,900</b>