

Appendix 4

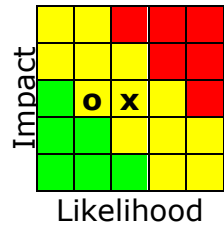
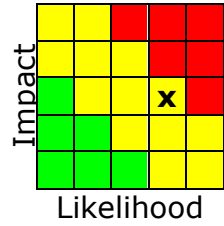
**Climate Change Action Programme
Risk Register**

Most recent review: November 2022

x Current position
o Previous position if changed

Risk Description	Possible Triggers	Possible Consequences	Risk Mitigation/Control	Officer	Action(s)	Resource	Due Date	Residual Risk Rating
Generic Risks								
1. Diverging political priorities / appetite for address the Shared Ambitions	<ul style="list-style-type: none"> Different/changing party membership Different competing priorities 	<ul style="list-style-type: none"> Missed opportunities for shared investments Reputational issues Difficulties in maintaining a shared approach 	<ul style="list-style-type: none"> Joint Members Working Group established to discuss shared priorities Flexibility built in to the CCAP to enable different priorities at different times Consistent recommendations relating to the CCAP made to both Cabinets Regular communication between SDC and WDC portfolio holders 	PDCC	<ul style="list-style-type: none"> Following agree not to continue with merger, work is underway to enable SDC to bring on board a dedicated resource to support climate change work thereby enabling a partnership approach to replace the joint working approach The PDCC will continue to support both Councils until resource separation is complete Continue partnership working where pragmatic (trees, EVs, etc) CCAP regularly updated as the agenda develops 	Officer time – PDCC	31/3/2	<p>Likelihood decreased to reflect bedding down of new arrangements following the decision not to merge</p>
2. The cost of achieving the shared ambitions cannot not be met within available Council resources	<ul style="list-style-type: none"> Current estimates suggest that cost will exceed budgets currently available Cost of delivery does not reduce as new technology becomes more available Other unanticipated costs Lack of support from central government to meet national climate change commitments Inability to attract external funding (such as grants; S106; CIL etc) The business case to support borrowing for key CCAP investments cannot be justified 	<ul style="list-style-type: none"> Cannot deliver the agreed climate change ambitions Actions limited only to those funded directly by the Councils' existing budgets Development of projects cannot be funded leading to failure to develop robust businesses cases 	<ul style="list-style-type: none"> Funding Strategy Adopted Climate Action Funds in place Grants/resources received for Housing Decarbonisation; tree planting; community engagement refocus existing service budgets (e.g housing, assets, local plan) 	PDCC	<ul style="list-style-type: none"> Lobby government for funding to support carbon reduction priorities Implement the Funding strategy to deliver unfunded actions (see funding update) Ensure resources are in place to access external funding and other sources of funding as set out in the funding strategy CCAP regularly updated as the agenda develops Exploring further grants for hydrogen; housing decarbonisation; assets decarbonisation. 	See CCAP	See CCAP	<p>No change – risk still significant given the substantial costs and the national squeeze on public sector budget</p>

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3. Increasing local impacts from climate change and increasing costs of supporting adaptation	<ul style="list-style-type: none"> Hotter, drier summers Warmer, wetter winters More extreme weather events 	<p>Experienced impacts include:</p> <ul style="list-style-type: none"> Impacts on quality of life and human health Impacts on agriculture and food production Impacts on supply chains and infrastructure Impacts on biodiversity and resilience of local species Additional costs of adaptation Climate change impacts exacerbate inequalities Impacts on WDC service 	<p>The Councils are working with the Met Office to compile local data</p> <p>Adaptation officer in post</p> <p>Impacts being assessed and captured in service risk registers and service plans</p> <p>The CCAP incorporates an adaptation section</p>	Climate Adaptation Projects Officer	<ul style="list-style-type: none"> Utilise local data and local examples to assess risk Ensure risks are captured in service risk registers Ensure potential risk mitigation actions are addressed in service plans and/or team plans Implement part 3 of the CCAP, including recruiting to the proposed CAPO post CCAP regularly updated as the agenda develops Improve working with the Environment Agency to utilise their data Take part in the West Midlands adaptation steering group 	<p>PDCC and CAPO</p> <p>Within existing budget</p>	See CCAP	<p>No change</p>
4. Key partners have different priorities/fail to support the South Warwickshire Climate Change ambitions	<ul style="list-style-type: none"> Different ambitions, customers and clients Different public expectation according to the nature of the organisation 	<ul style="list-style-type: none"> A fragmented approach to mitigating and adapting to climate change Inefficient use of resources Failure to meet ambitions Missed opportunities for pursuing alternative sources of funding (e.g., Unsuccessful bids to government funding opportunities) 	<p>The CCAP incorporates a communications and community engagement strategy</p> <p>Partnership working across Warwickshire</p> <p>Warwickshire Climate Change has improved liaison</p> <p>Public Sector Climate Change Group established</p>	Sustainability Officer / PDCC	<ul style="list-style-type: none"> Implement the communications and community engagement strategy Use stakeholder mapping to add detail to approach to community engagement and partnership working Develop more effective business forum Comms and CE Strategy regularly updated as the agenda develops 	<p>Sustainability Officer / PDCC</p>	ongoing	<p>No change</p>
5. Lack of staff resources to deliver the CCAP action plan	<ul style="list-style-type: none"> Financial pressures Significant work pressures and competing priorities for services Inability to recruit to posts 	<ul style="list-style-type: none"> Failure to achieve ambitions or deliver agreed actions 	<p>4 posts established in climate change team</p> <p>Key services identifying posts or resources to support climate related work (e.g Env Protection; Housing; Assets; Planning)</p> <p>PDCC already in post jointly</p> <p>Many staff increasingly involved with climate change work as part of their daily work</p>	PDCC	<ul style="list-style-type: none"> As far as possible support staff and services to incorporate climate change into their daily work – staff training (Carbon Literacy Training underway) Ensure Climate Change is considered in all service plans Review the need and potential for additional resources at least each year Work with partners to deliver the CCAP 	PDCC	Ongoing	<p>Likelihood decreased to reflect success in recruiting to new posts</p>

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6. Lack of specialist expertise/skills to deliver the CCAP Action Plan	CCAP covers areas of work that are new or are high specialist technical nature	<ul style="list-style-type: none"> Failure to achieve ambitions or deliver agreed actions Missed funding opportunities (e.g., Unsuccessful bids to government funding opportunities) 	CCAP includes proposals to fund studies and business case work supported by the procurement specialist advice as required.	PDCC	<ul style="list-style-type: none"> CCAP identifies areas where specialist advice required Funding identified from CAF Review how to access technical expertise in key areas such as assets decarbonisation CCAP regularly updated as the agenda develops 	PDCC	April 2022	 <p>Likelihood increased to reflect technical challenges and capacity in key areas such as assets decarbonisation and planning</p>
7. National Government policies, support, and funding is not sufficient to enable achievement of ambitions	<ul style="list-style-type: none"> Government funding is insufficient to support our local work Government policies in relation to issues such as planning, transport, housing and energy supply do not align with our ambitions Legal and other framework prevent investments and initiatives 	<ul style="list-style-type: none"> Failure to achieve ambitions or deliver agreed actions Missed funding opportunities (e.g., Unsuccessful bids to government funding opportunities) 	The CCAP identifies areas where government lobbying may be required	PDCC	<ul style="list-style-type: none"> Develop and implement a clear approach to lobbying Work with local government groups such as LGA and DCN Coordinate lobbying with WCC, and other District and Borough in Warwickshire, the LEP and WMCA 	PDCC	Ongoing	 <p>No change</p>