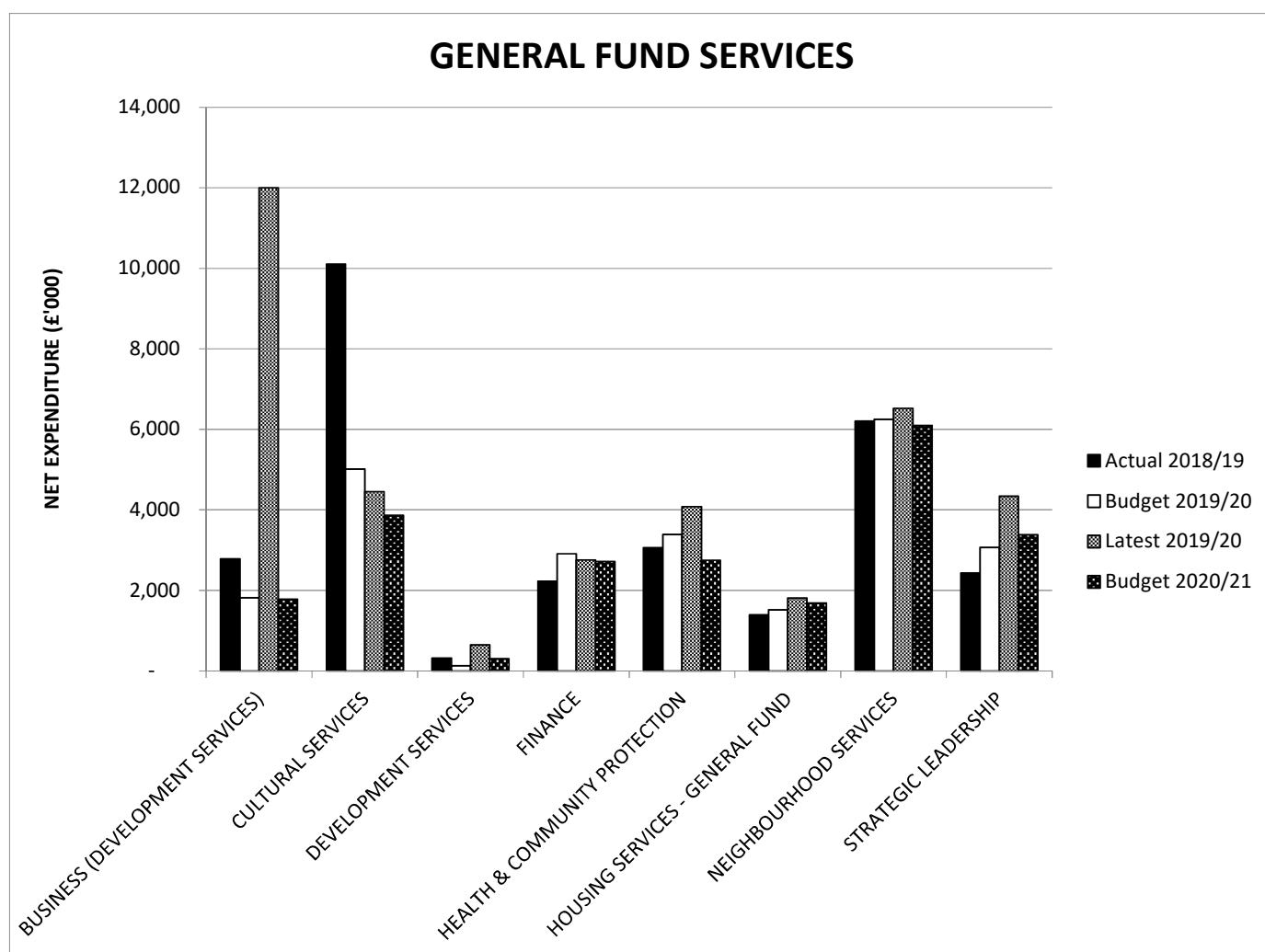


	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
BUSINESS (DEVELOPMENT SERVICES)	2,782,442	1,820,000	12,005,900	1,781,900
CULTURAL SERVICES	10,107,599	5,012,300	4,453,300	3,872,400
DEVELOPMENT SERVICES	317,983	126,500	647,600	299,300
FINANCE	2,233,530	2,911,600	2,753,900	2,718,900
HEALTH & COMMUNITY PROTECTION	3,062,768	3,388,900	4,082,100	2,751,200
HOUSING SERVICES - GENERAL FUND	1,390,564	1,519,600	1,810,300	1,686,200
NEIGHBOURHOOD SERVICES	6,201,987	6,252,400	6,523,200	6,097,900
STRATEGIC LEADERSHIP	2,430,133	3,067,600	4,343,200	3,384,100
TOTAL GENERAL FUND SERVICES	28,527,006	24,098,900	36,619,500	22,591,900
Replacement of Notional with Actual Cost of Capital:				
- Deduct Notional Capital Financing Charges in Budgets	(3,328,021)	(8,271,500)	(17,488,400)	(6,521,200)
- Add Cost of Loan Repayments, Revenue Contributions and Interest paid	108,726	603,800	361,500	466,800
Revenue Contributions to Capital	525,755	2,266,000	1,922,000	237,300
Contributions to / (from) Reserves	4,655,989	1,702,500	1,178,583	786,903
Net External Investment Interest Received	(583,032)	(472,300)	(669,800)	(608,100)
IAS19 Adjustments reversed	(1,545,889)	(1,667,400)	(2,308,400)	(2,322,400)
Employee Benefits Accruals reversed	(17,781)	-	-	-
Contributions to / (from) General Fund	(704,570)	(201,393)	(373,793)	-
NET EXPENDITURE FOR DISTRICT PURPOSES	27,638,183	18,058,607	19,241,190	14,631,203
Less: Revenue Support Grant	(306,736)	-	-	-
Less: Business Rates Income	(7,780,771)	(5,268,000)	(6,920,000)	(4,522,000)
Less: General Grants	(2,515,798)	(3,374,000)	(3,374,000)	(150,000)
Collection Fund (Surplus) / Deficit	-	(143,000)	(143,000)	100,000
Surplus / (Deficit) for the year	-	-	469,417	(460,587)
NET EXPENDITURE BORNE BY COUNCIL TAX	17,034,878	9,273,607	9,273,607	9,598,616

ANALYSED AS FOLLOWS:

TOTAL GENERAL FUND SERVICES	Pages	B1 /2 to B1 /4
BUSINESS (DEVELOPMENT SERVICES)	Pages	B1 /5 to B1 /7
CULTURAL SERVICES	Pages	B1 /8 to B1 /10
DEVELOPMENT SERVICES	Pages	B1 /11 to B1 /13
FINANCE	Pages	B1 /14 to B1 /16
HEALTH & COMMUNITY PROTECTION	Pages	B1 /17 to B1 /19
HOUSING SERVICES - GENERAL FUND	Pages	B1 /20 to B1 /22
NEIGHBOURHOOD SERVICES	Pages	B1 /23 to B1 /25
STRATEGIC LEADERSHIP	Pages	B1 /26 to B1 /28

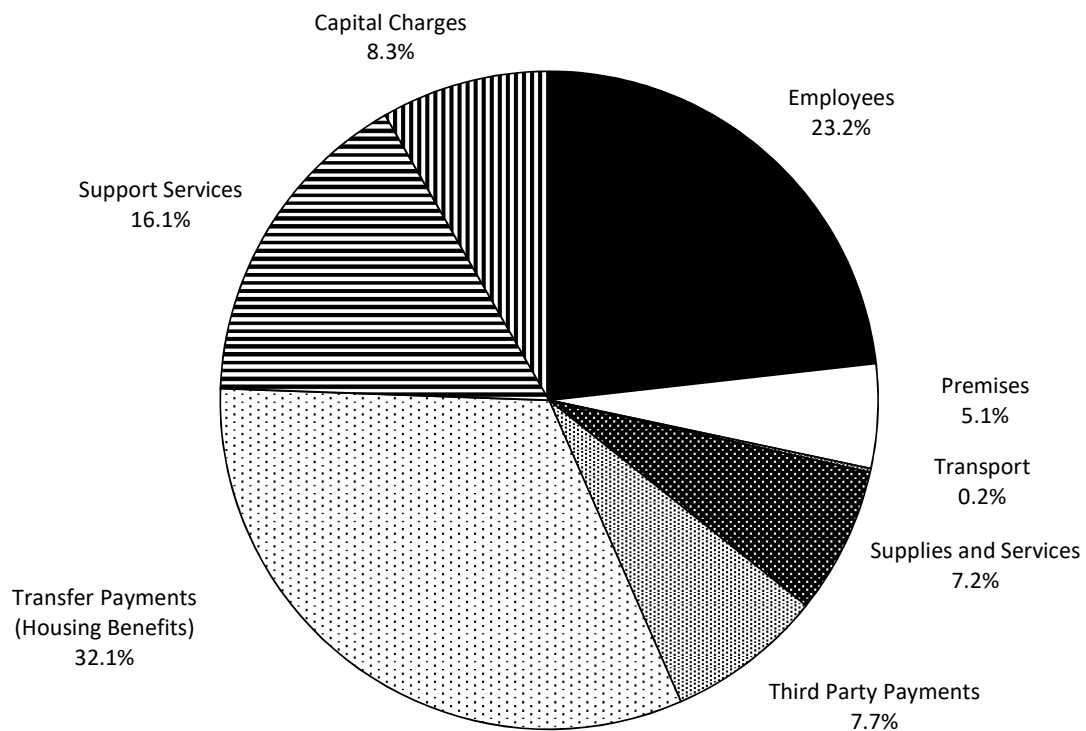
**SUBJECTIVE ANALYSIS:****EXPENDITURE:**

	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
Employees	16,283,087	17,355,400	18,628,600	18,237,900
Premises	4,711,177	3,889,000	5,089,200	4,039,000
Transport	126,819	152,400	150,900	152,900
Supplies and Services	6,561,809	5,957,200	6,330,200	5,675,100
Third Party Payments	7,435,519	6,012,100	6,912,300	6,063,600
Transfer Payments (Housing Benefits)	27,273,392	25,293,000	25,293,000	25,293,100
Support Services	12,127,808	12,007,100	12,987,700	12,695,600
Capital Charges	11,275,966	8,271,500	17,488,400	6,521,200
TOTAL EXPENDITURE	85,795,577	78,937,700	92,880,300	78,678,400

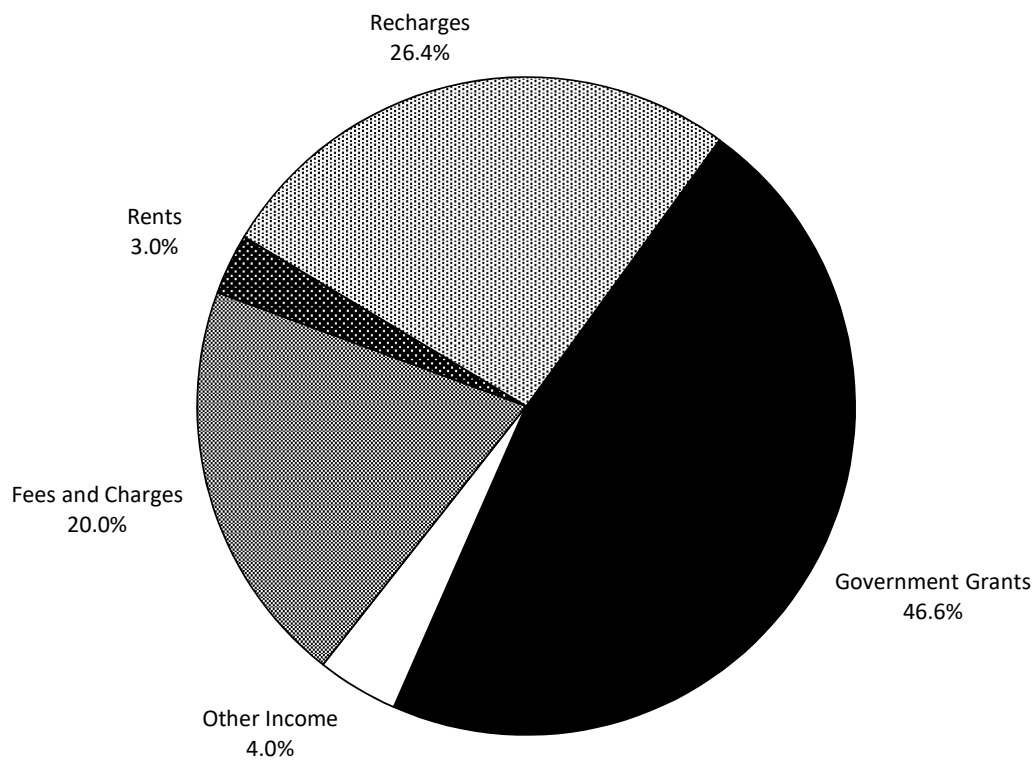
INCOME:

Government Grants	(29,063,558)	(26,541,800)	(26,846,500)	(26,145,000)
Other Grants and Contributions	(1,553,467)	(1,213,400)	(1,292,800)	(1,235,500)
Sales	(218,489)	(205,700)	(205,700)	(209,900)
Other Income	(986,177)	(766,800)	(814,500)	(798,800)
Fees and Charges	(9,866,381)	(10,479,900)	(10,330,900)	(11,220,500)
Rents	(1,534,527)	(1,684,700)	(1,632,400)	(1,671,700)
Recharges	(14,045,972)	(13,946,500)	(15,138,000)	(14,805,100)
TOTAL INCOME	(57,268,571)	(54,838,800)	(56,260,800)	(56,086,500)
NET COST OF GENERAL FUND SERVICES	28,527,006	24,098,900	36,619,500	22,591,900

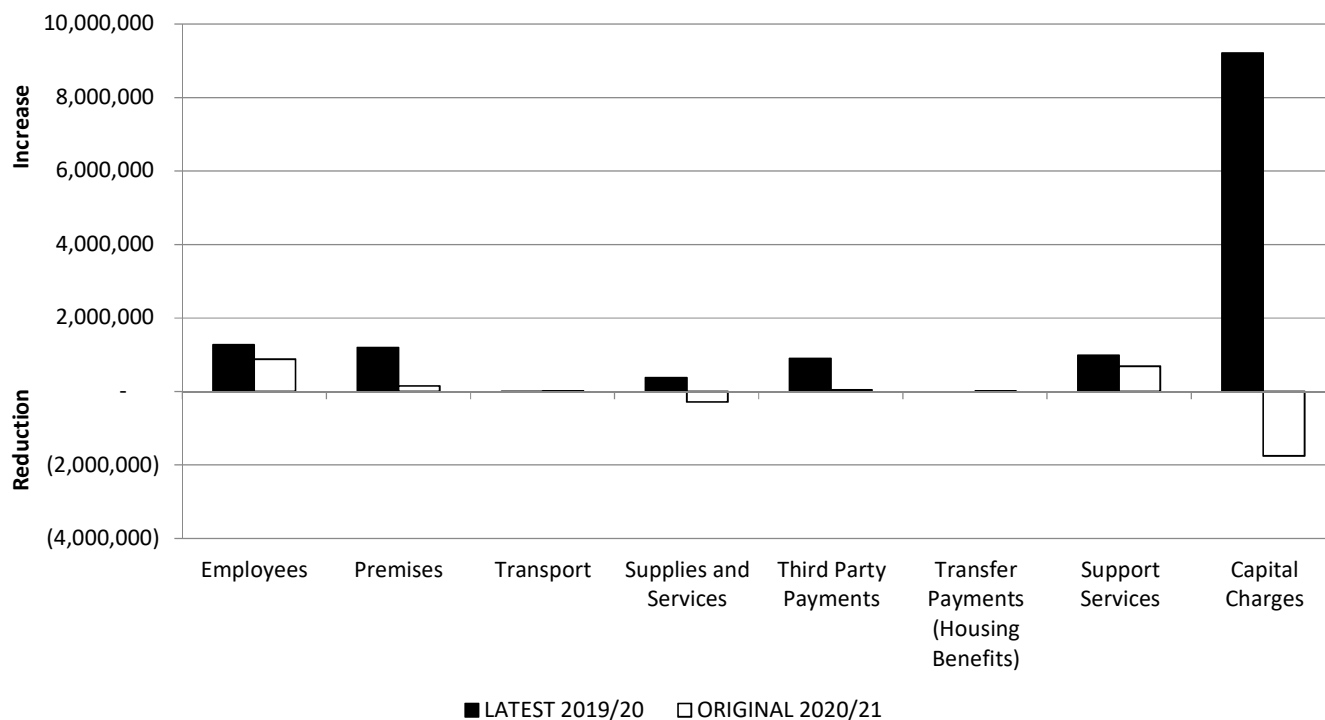
GENERAL FUND EXPENDITURE - 2020/21 BUDGETS



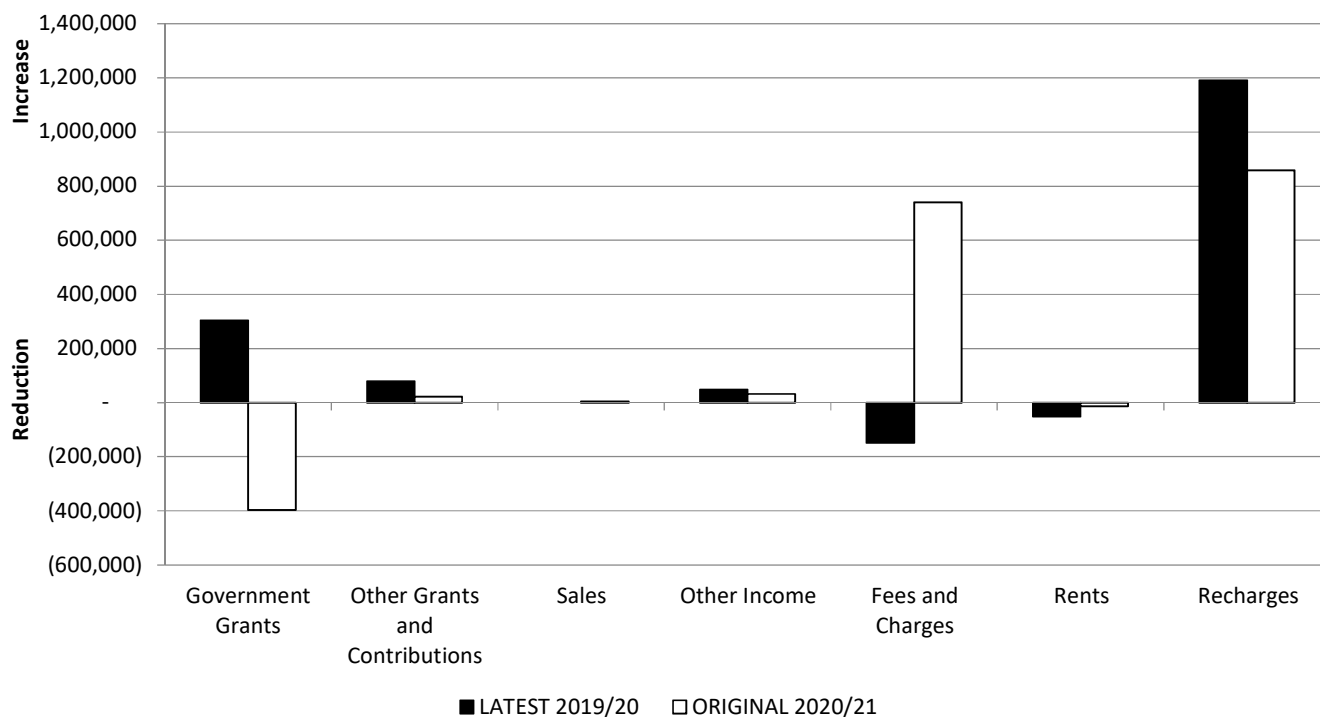
GENERAL FUND INCOME - 2020/21 BUDGETS



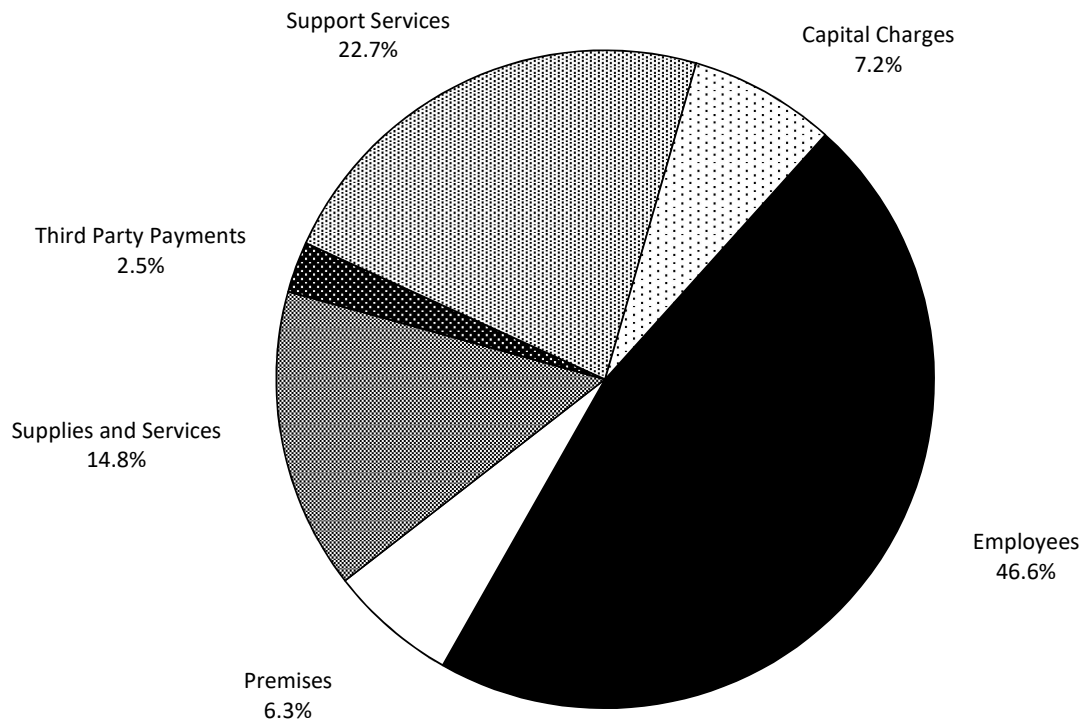
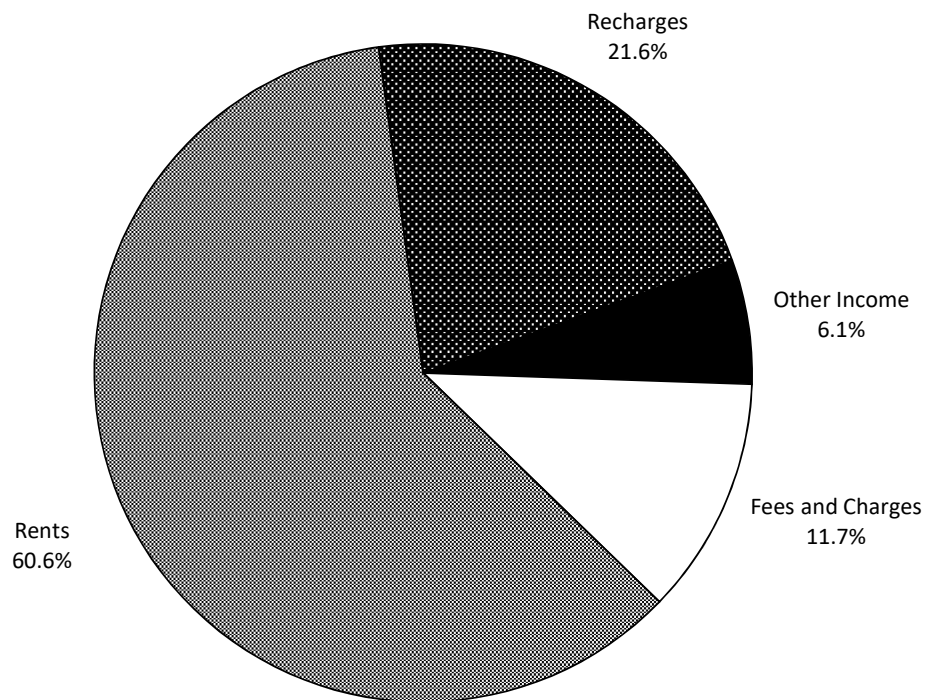
GENERAL FUND EXPENDITURE: CHANGE FROM 2019/20 ORIGINAL (£)



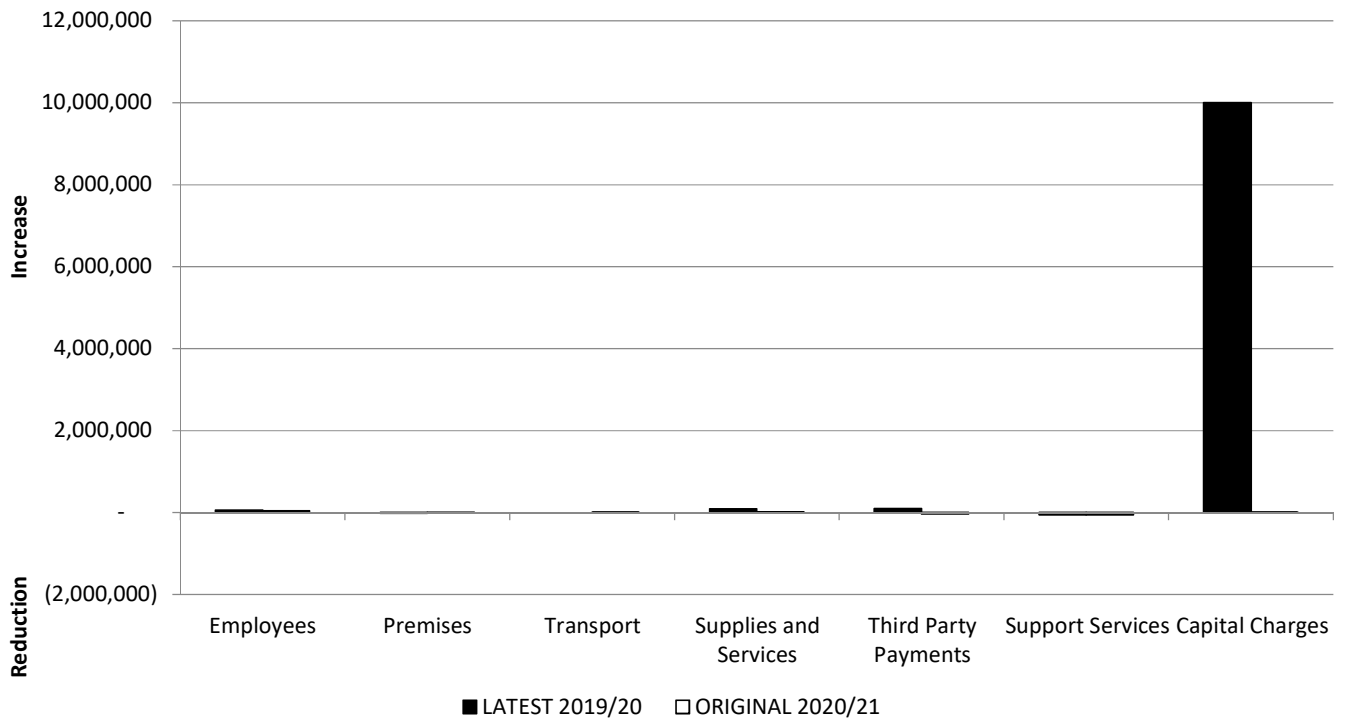
GENERAL FUND INCOME: CHANGE FROM 2019/20 ORIGINAL (£)



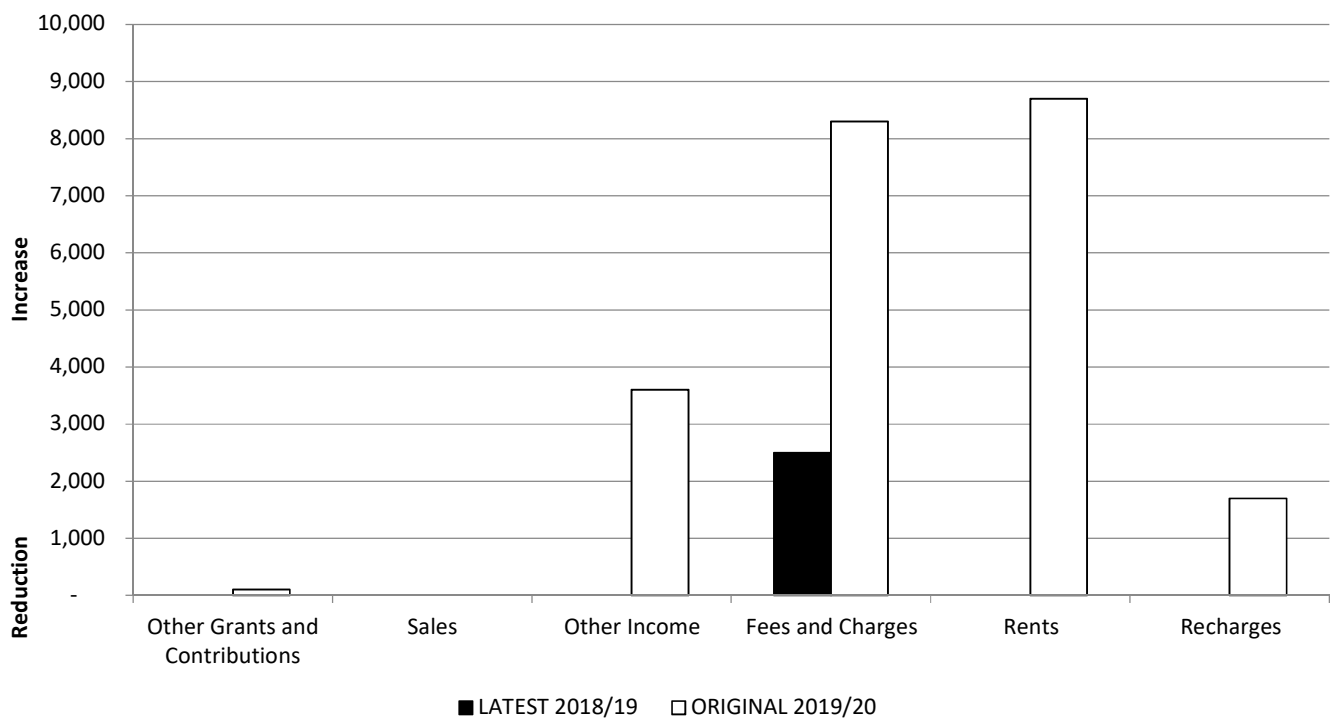
	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>BUSINESS (DEVELOPMENT SERVICES)</u>				
S1035 CHRISTMAS ILLUMINATIONS	66,088	32,400	32,400	33,200
S1040 TCM - WARWICK	34	-	-	-
S1240 MARKETS + MOPS	(24,625)	(23,200)	(21,400)	(21,500)
S1249 EVENTS MANAGEMENT	346,498	259,200	363,500	263,600
S2004 LOCAL LOTTERY	-	-	-	(3,000)
S2005 ADVERTISING INCOME	-	(15,000)	-	(15,000)
S2100 ORGANISATIONAL DEVELOPMENT	-	30,000	-	-
S3170 KENILWORTH PUBLIC SERVICE CENTRE	202,116	81,400	58,800	62,900
S3550 TOURISM	126,995	129,300	128,400	131,400
S3600 ECONOMIC DEVELOPMENT	183,445	156,600	180,400	168,500
S3650 ECONOMIC REGENERATION	648,518	80,800	70,600	73,300
S3660 ENTERPRISE DEVELOPMENT	338,155	142,200	166,000	161,900
S3676 26 HAMILTON TERRACE	(31,725)	(20,500)	(20,600)	(20,700)
S4570 POLICY AND PROJECTS	926,944	966,800	11,047,800	947,300
	<u>2,782,442</u>	<u>1,820,000</u>	<u>12,005,900</u>	<u>1,781,900</u>
TOTAL BUSINESS (DEV SERVS) PORTFOLIO	2,782,442	1,820,000	12,005,900	1,781,900
<u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	971,215	1,075,000	1,131,200	1,118,700
Premises	265,694	156,300	139,900	150,800
Transport	7,044	8,700	8,700	8,800
Supplies and Services	523,899	332,400	424,600	346,400
Third Party Payments	255,275	88,800	188,600	60,000
Support Services	492,418	592,100	545,000	543,800
Capital Charges	1,099,735	162,800	10,166,500	171,900
	<u>3,615,280</u>	<u>2,416,100</u>	<u>12,604,500</u>	<u>2,400,400</u>
TOTAL EXPENDITURE	3,615,280	2,416,100	12,604,500	2,400,400
<u>INCOME:</u>				
Government Grants	(107,000)	-	-	-
Other Grants and Contributions	(61,230)	(4,200)	(4,200)	(4,300)
Sales	(30)	-	-	-
Other Income	(60,609)	(29,800)	(29,800)	(33,400)
Fees and Charges	(59,850)	(63,800)	(66,300)	(72,100)
Rents	(411,919)	(366,100)	(366,100)	(374,800)
Recharges	(132,200)	(132,200)	(132,200)	(133,900)
	<u>(832,838)</u>	<u>(596,100)</u>	<u>(598,600)</u>	<u>(618,500)</u>
TOTAL INCOME	(832,838)	(596,100)	(598,600)	(618,500)
	<u>2,782,442</u>	<u>1,820,000</u>	<u>12,005,900</u>	<u>1,781,900</u>
NET COST OF BUSINESS (DEVELOPMENT SERVICES)	2,782,442	1,820,000	12,005,900	1,781,900

BUSINESS EXPENDITURE - 2020/21 BUDGETS**BUSINESS INCOME - 2020/21 BUDGETS**

BUSINESS EXPENDITURE: CHANGE FROM 2019/20 ORIGINAL (£)



BUSINESS INCOME: CHANGE FROM 2019/20 ORIGINAL (£)



	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>CULTURAL SERVICES</u>				
S1275 GOLF COURSE	111,537	37,000	180,300	24,200
S1280 EDMONDSCOTE SPORTS TRACK	244,784	169,400	187,700	187,200
S1288 OUTDOOR RECREATION	322,632	168,300	183,700	214,900
S1261 COMMONWEALTH GAMES 2022	86,410	88,000	177,800	185,300
S1295 LILLINGTON COMMUNITY CENTRE	28,754	10,200	12,500	11,700
S1297 CLIENT MONITORING TEAM	662,803	(495,200)	(440,600)	(713,600)
S1305 YOUTH SPORT DEVELOPMENT	110,682	118,500	114,500	115,800
S1313 HEAD OF CULTURAL SERVICES	-	-	-	-
S1330 TOWN HALL FACILITIES	-	14,400	-	600
S1335 ROYAL SPA CENTRE	1,062,534	919,700	931,900	903,000
S1356 CATERING CONTRACT	(20,550)	(56,900)	(60,200)	(62,300)
S1365 SPORTS FACILITIES ADMIN	352	-	-	-
S1367 SPORTS & LEISURE OPTIONS	854,831	242,700	424,300	234,000
S1370 ST. NICHOLAS PARK LC	643,407	726,000	401,100	388,800
S1375 ABBEY FIELDS SP	159,587	154,900	162,000	157,800
S1380 NEWBOLD COMYN LC	4,089,386	1,323,600	481,000	475,600
S1385 CASTLE FARM RC	130,852	122,000	116,200	113,900
S1390 MYTON SCHOOL DUAL USE	(56)	-	1,800	1,800
S1400 MEADOW COMMUNITY SPORTS CENTRE	4,692	-	4,500	4,500
S1405 ROYAL PUMP ROOMS	1,562,662	1,423,600	1,527,800	1,579,800
S3550 TOURISM	52,300	46,100	47,000	49,400
TOTAL CULTURAL SERVICES	10,107,599	5,012,300	4,453,300	3,872,400

SUBJECTIVE ANALYSIS:**EXPENDITURE:**

Employees	1,631,877	1,572,900	1,746,400	1,788,600
Premises	1,042,895	656,400	671,100	713,200
Transport	2,232	3,100	3,100	3,900
Supplies and Services	1,360,346	991,900	1,035,600	1,121,500
Third Party Payments	1,201,317	73,200	474,000	108,800
Support Services	1,161,475	1,078,100	1,287,800	1,245,900
Capital Charges	6,518,773	3,692,200	2,487,000	2,450,600

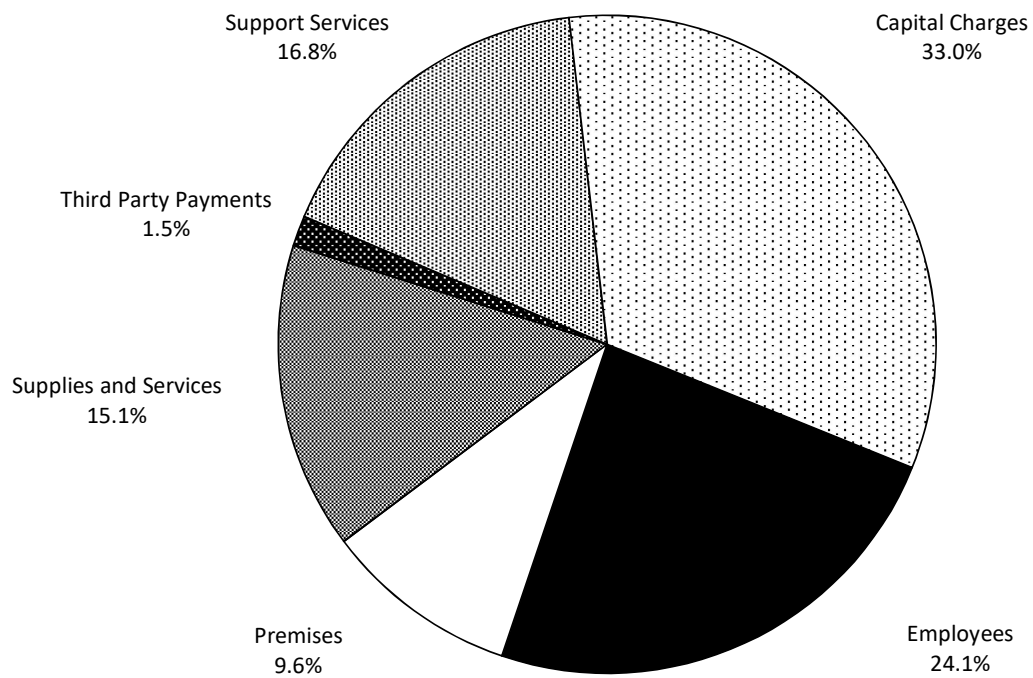
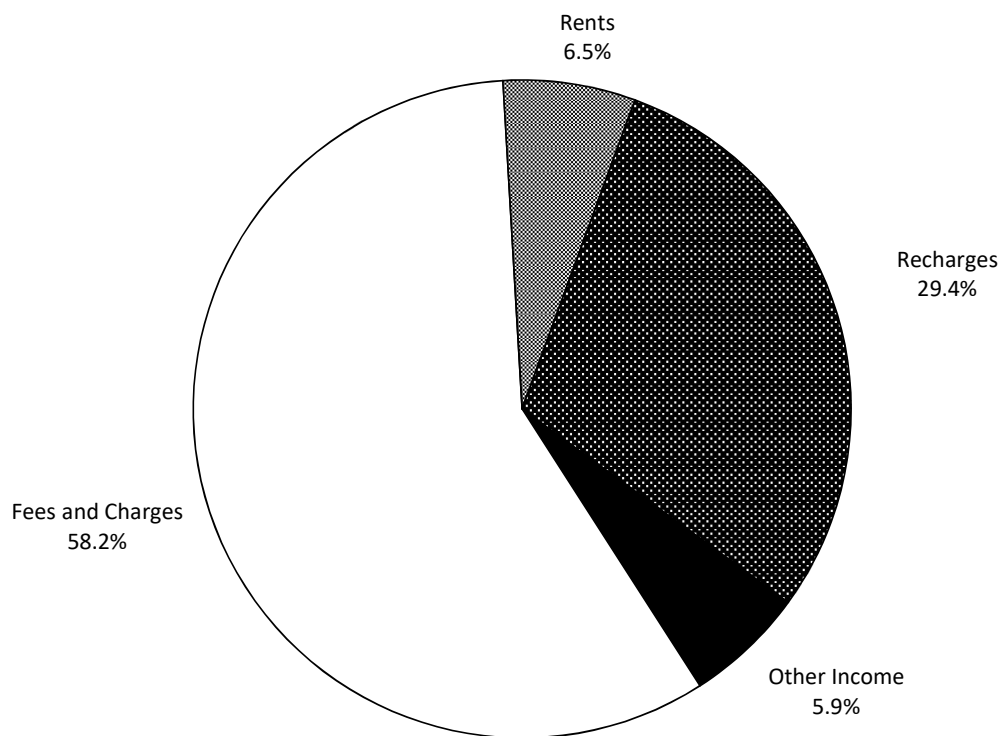
TOTAL EXPENDITURE	12,918,916	8,067,800	7,705,000	7,432,500
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INCOME:

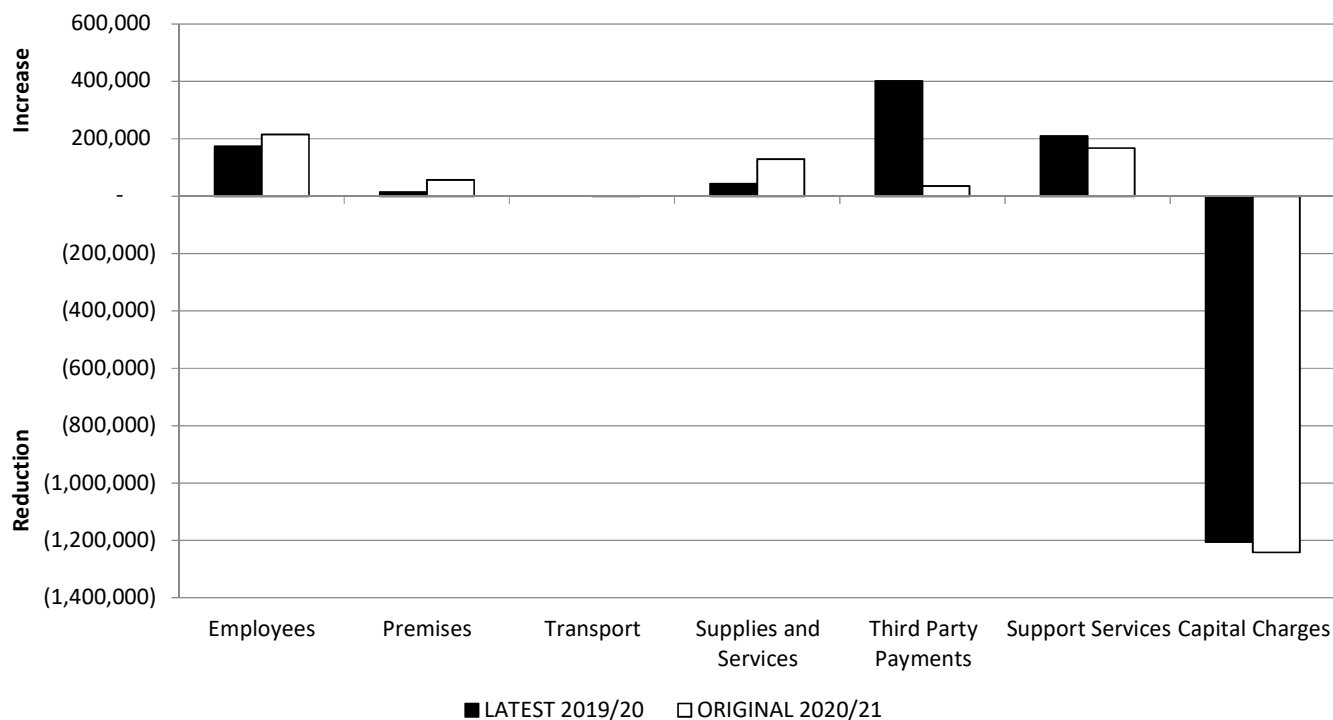
Government Grants	(3,015)	-	-	-
Other Grants and Contributions	(24,425)	-	(2,400)	-
Sales	(215,737)	(203,300)	(203,300)	(207,500)
Other Income	(4,579)	(1,100)	(1,100)	(1,100)
Fees and Charges	(1,301,445)	(1,725,200)	(1,770,600)	(2,072,600)
Rents	(223,117)	(221,900)	(229,500)	(232,700)
Recharges	(1,038,997)	(904,000)	(1,044,800)	(1,046,200)

TOTAL INCOME	(2,811,316)	(3,055,500)	(3,251,700)	(3,560,100)
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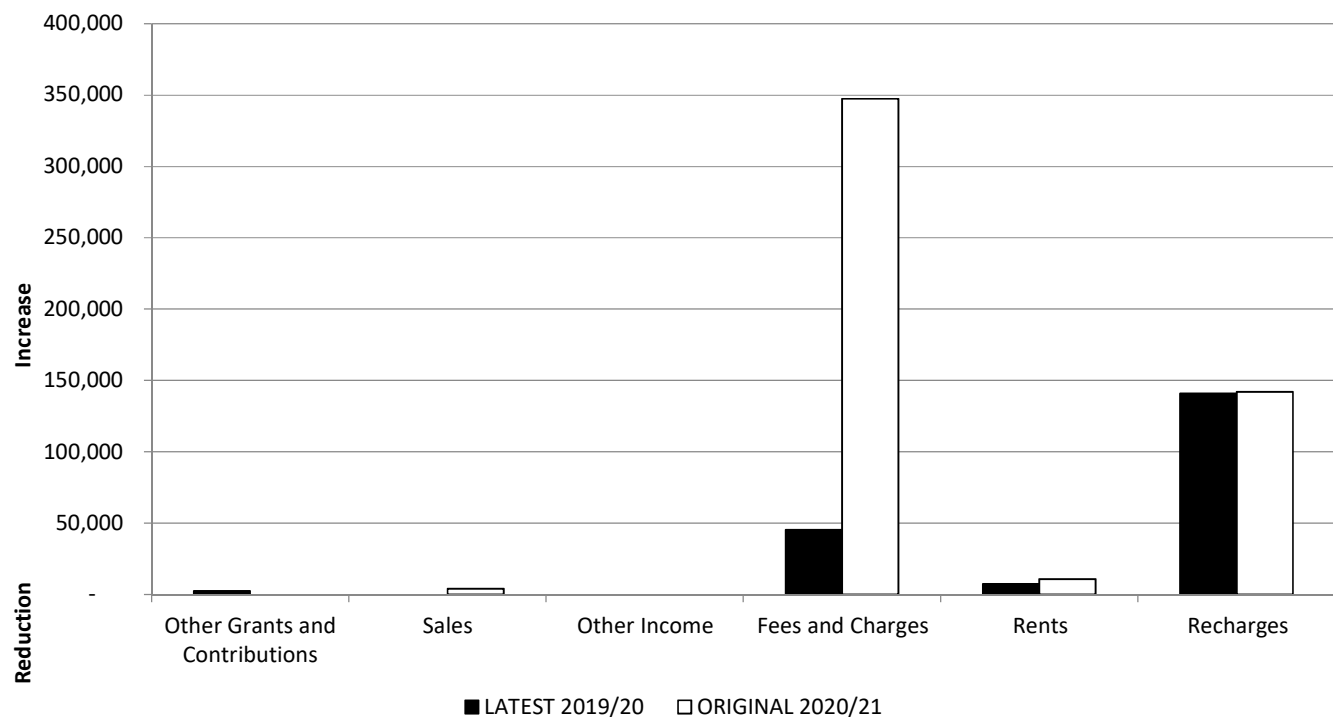
NET COST OF CULTURAL SERVICES	10,107,599	5,012,300	4,453,300	3,872,400
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CULTURAL SERVICES EXPENDITURE - 2020/21 BUDGETS**CULTURAL SERVICES INCOME - 2020/21 BUDGETS**

CULTURAL SERVICES EXPENDITURE: CHANGE FROM 2019/20 ORIGINAL (£)

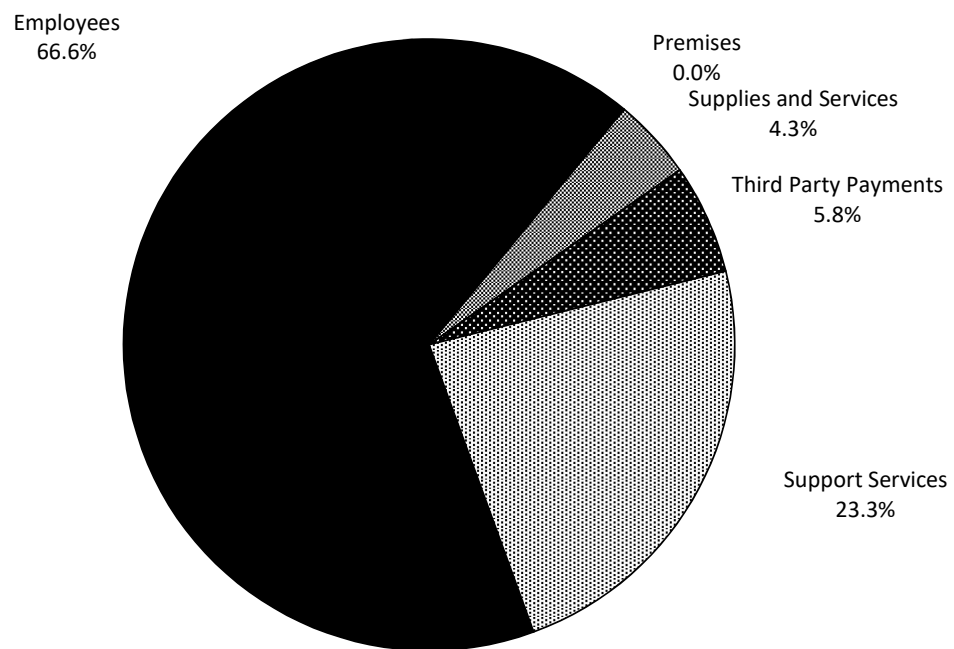


CULTURAL SERVICES INCOME: CHANGE FROM 2019/20 ORIGINAL (£)

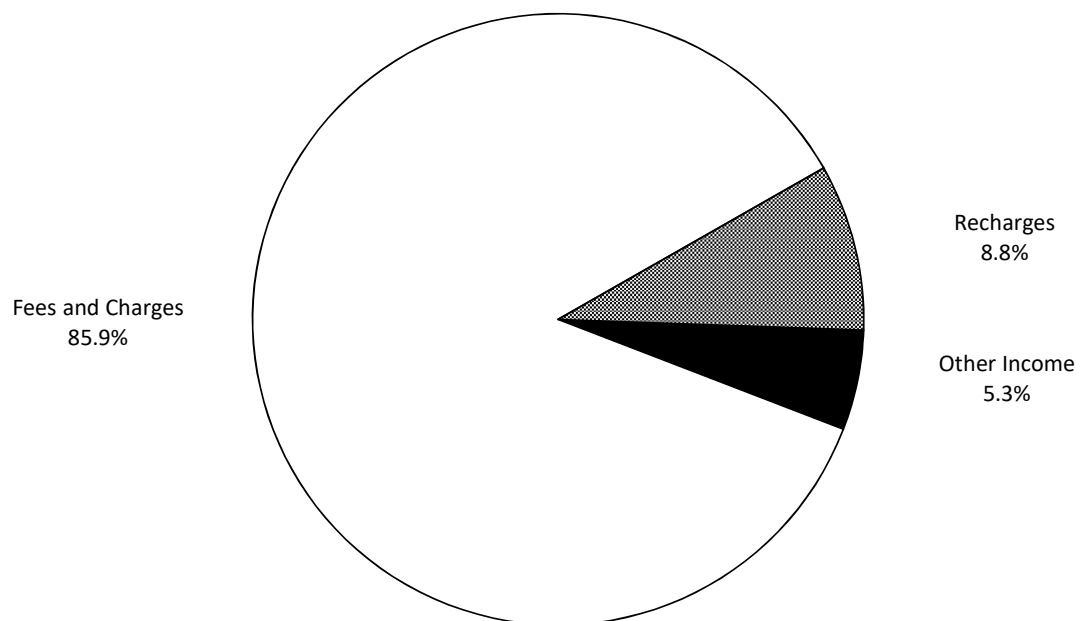


	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>DEVELOPMENT SERVICES</u>				
S4510 DEVELOPMENT SERVICES MGT	-	-	-	(100)
S4540 DEVELOPMENT CONTROL	246,125	(8,700)	552,400	175,800
S4570 POLICY AND PROJECTS	3,440	-	-	-
S4600 BUILDING CONTROL	88,923	186,500	102,200	138,800
S4840 LOCAL LAND CHARGES	(20,505)	(51,300)	(7,000)	(15,200)
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TOTAL DEVELOPMENT SERVICES	317,983	126,500	647,600	299,300
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 <u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	2,014,035	2,092,200	2,197,500	2,312,900
Premises	-	11,500	-	-
Transport	36,685	38,400	38,400	39,100
Supplies and Services	114,728	112,700	115,000	112,100
Third Party Payments	262,722	187,100	198,400	202,400
Support Services	774,204	710,700	836,100	812,500
Capital Charges	282	100,800	100,600	600
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TOTAL EXPENDITURE	3,202,657	3,253,400	3,486,000	3,479,600
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<u>INCOME:</u>				
Government Grants	(500)	-	-	-
Other Grants and Contributions	-	(60,000)	(60,000)	(61,200)
Other Income	(106,319)	(105,100)	(105,100)	(107,200)
Fees and Charges	(2,545,413)	(2,682,800)	(2,406,100)	(2,732,300)
Recharges	(232,441)	(279,000)	(267,200)	(279,600)
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TOTAL INCOME	(2,884,674)	(3,126,900)	(2,838,400)	(3,180,300)
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NET COST OF DEVELOPMENT SERVICES	317,983	126,500	647,600	299,300
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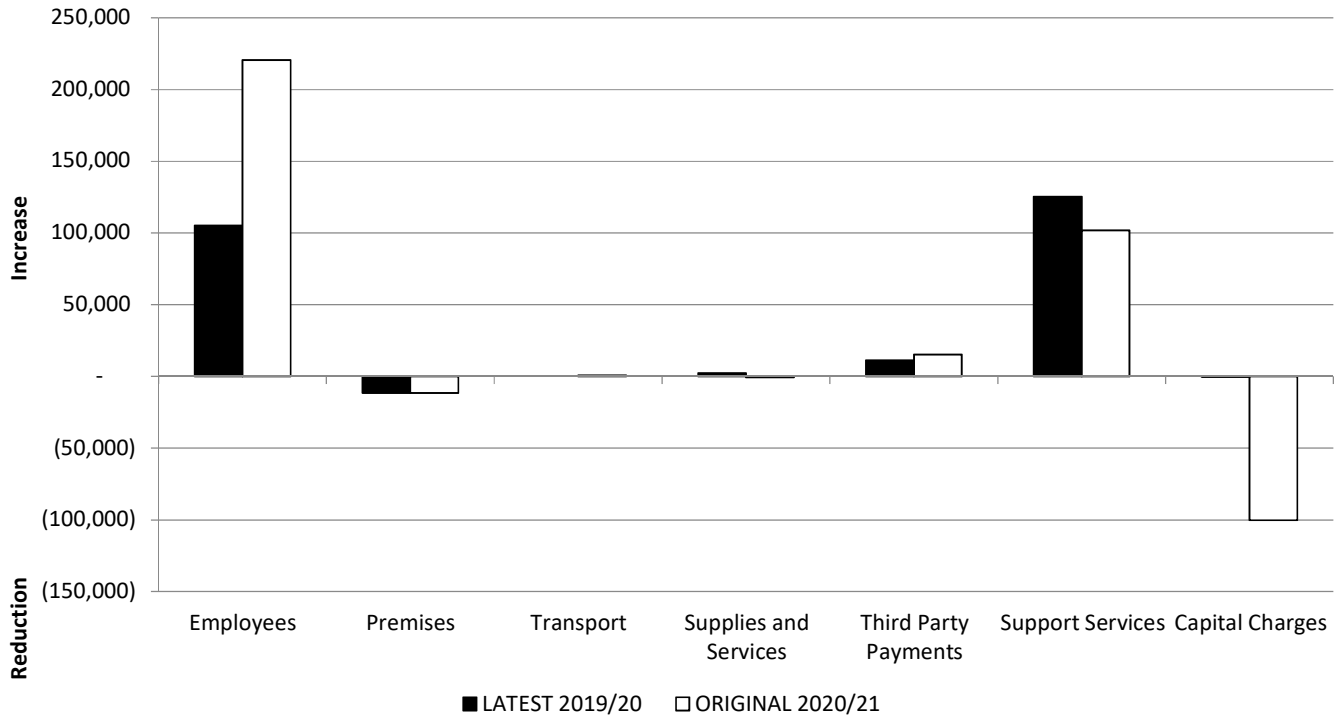
DEVELOPMENT SERVICES EXPENDITURE - 2020/21 BUDGETS



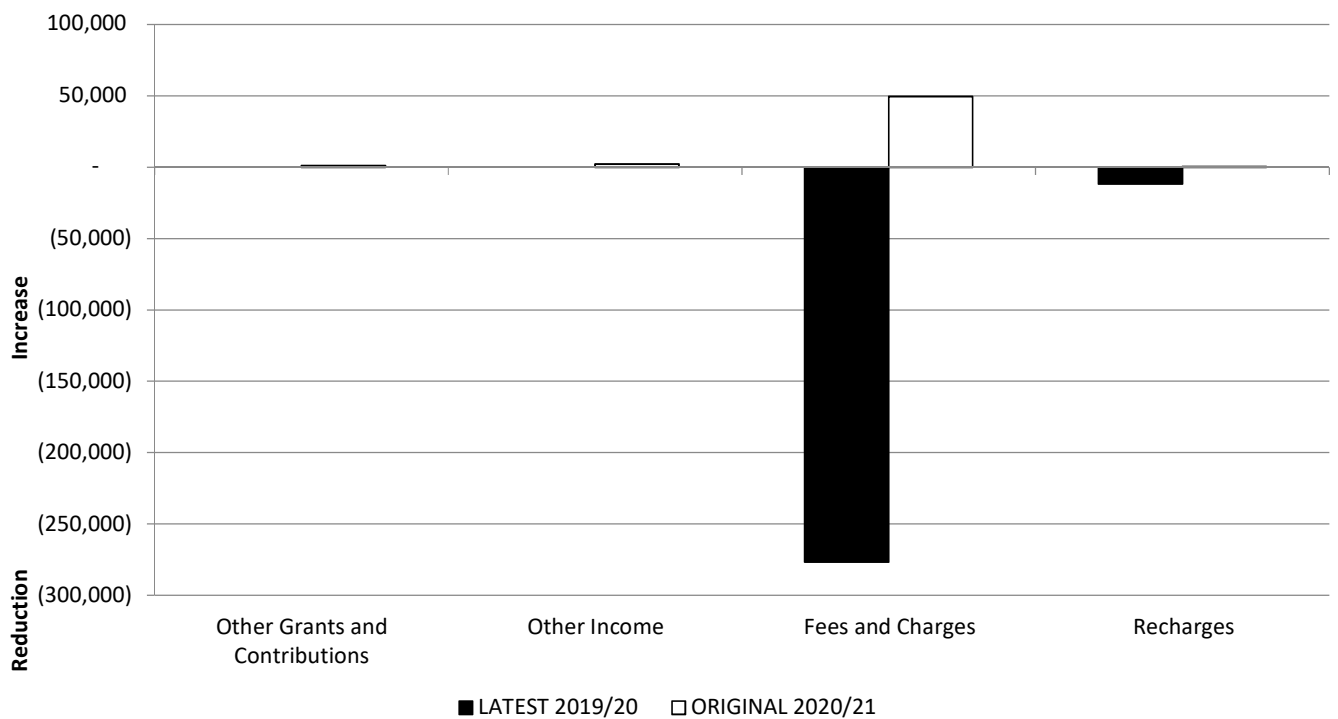
DEVELOPMENT SERVICES INCOME - 2020/21 BUDGETS



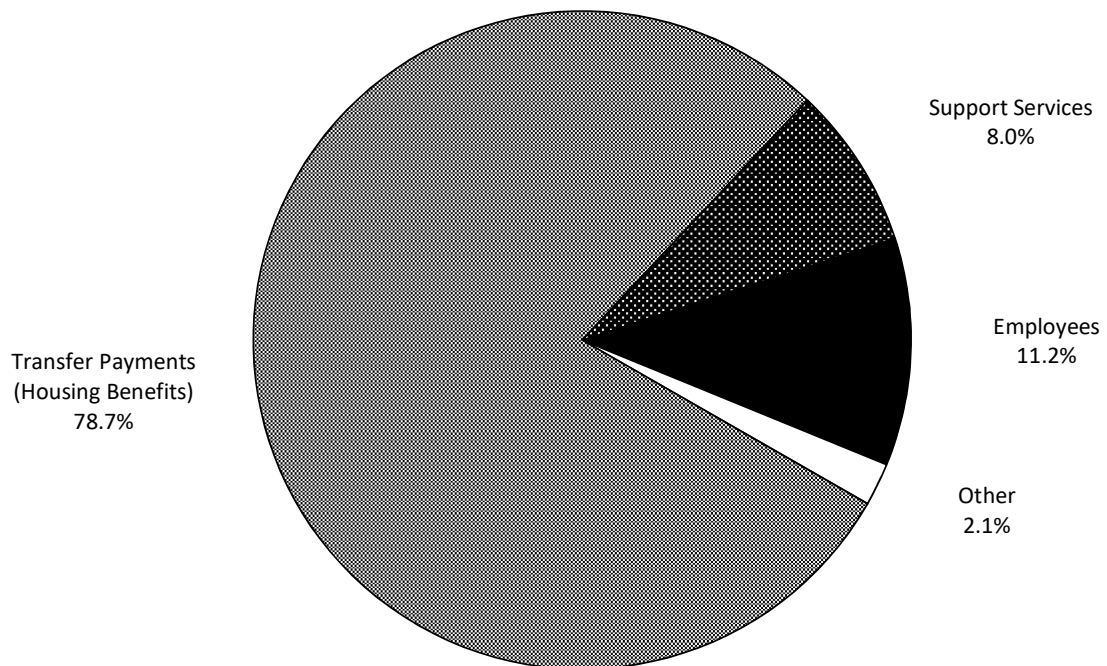
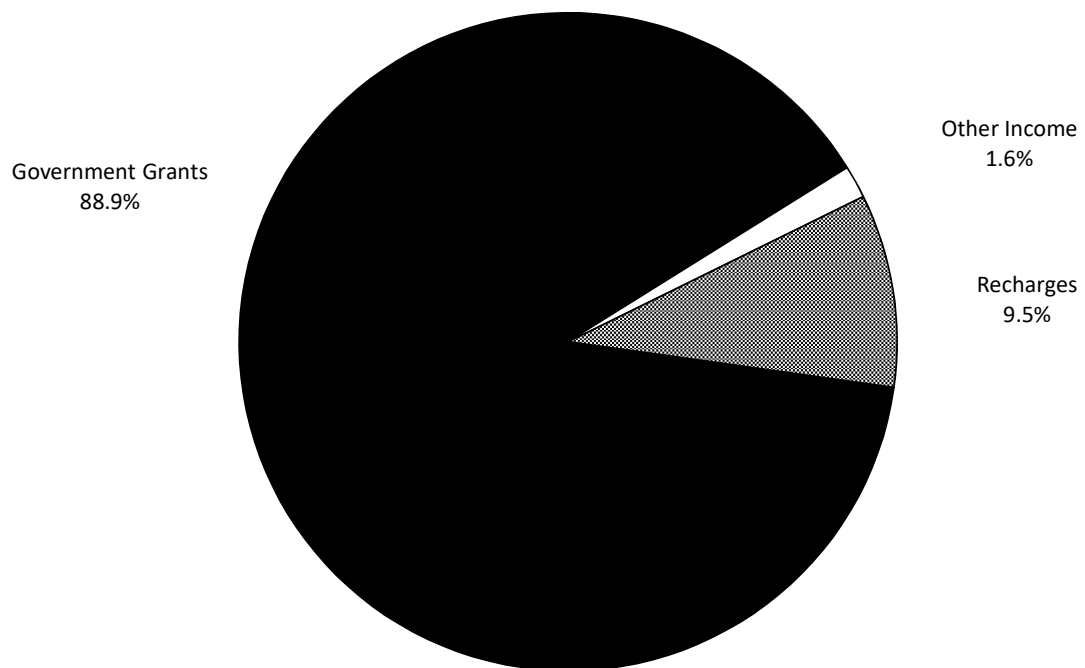
DEVELOPMENT SERVICES EXPENDITURE: CHANGE FROM 2019/20 ORIGINAL (£)



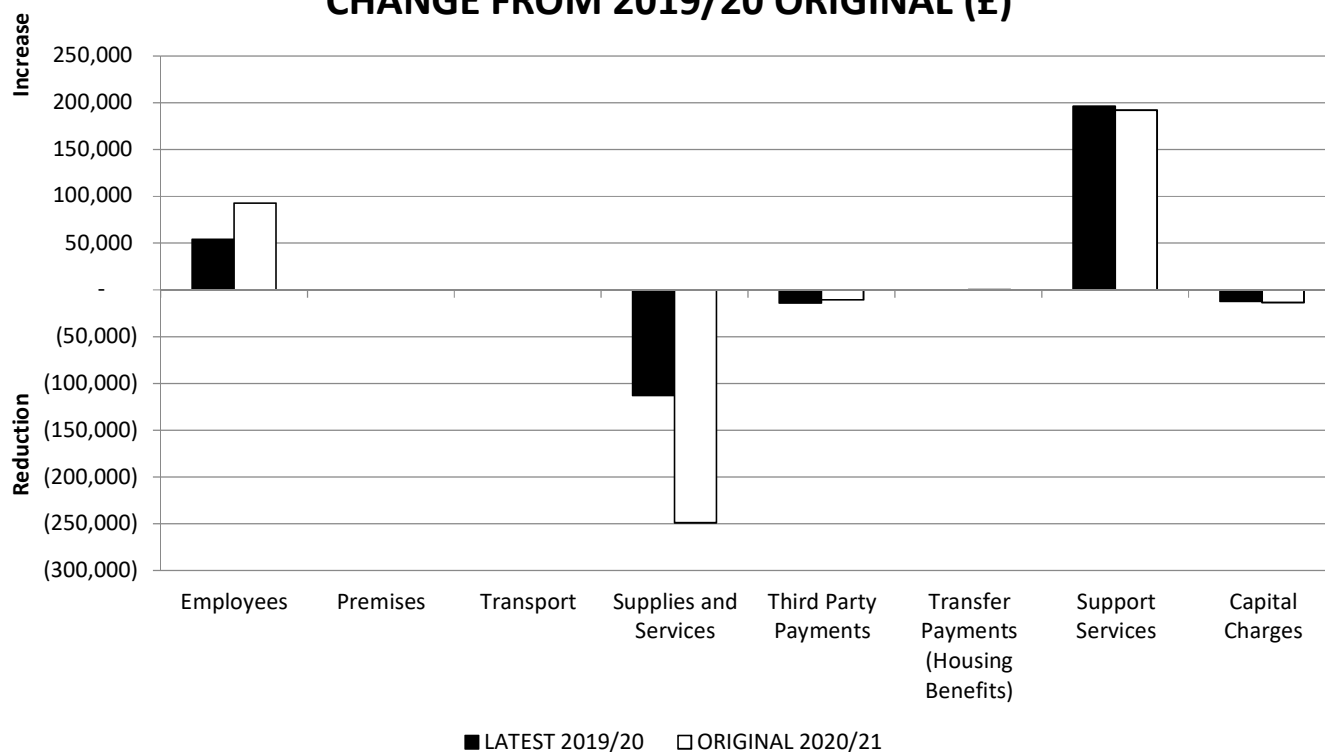
DEVELOPMENT SERVICES INCOME: CHANGE FROM 2019/20 ORIGINAL (£)



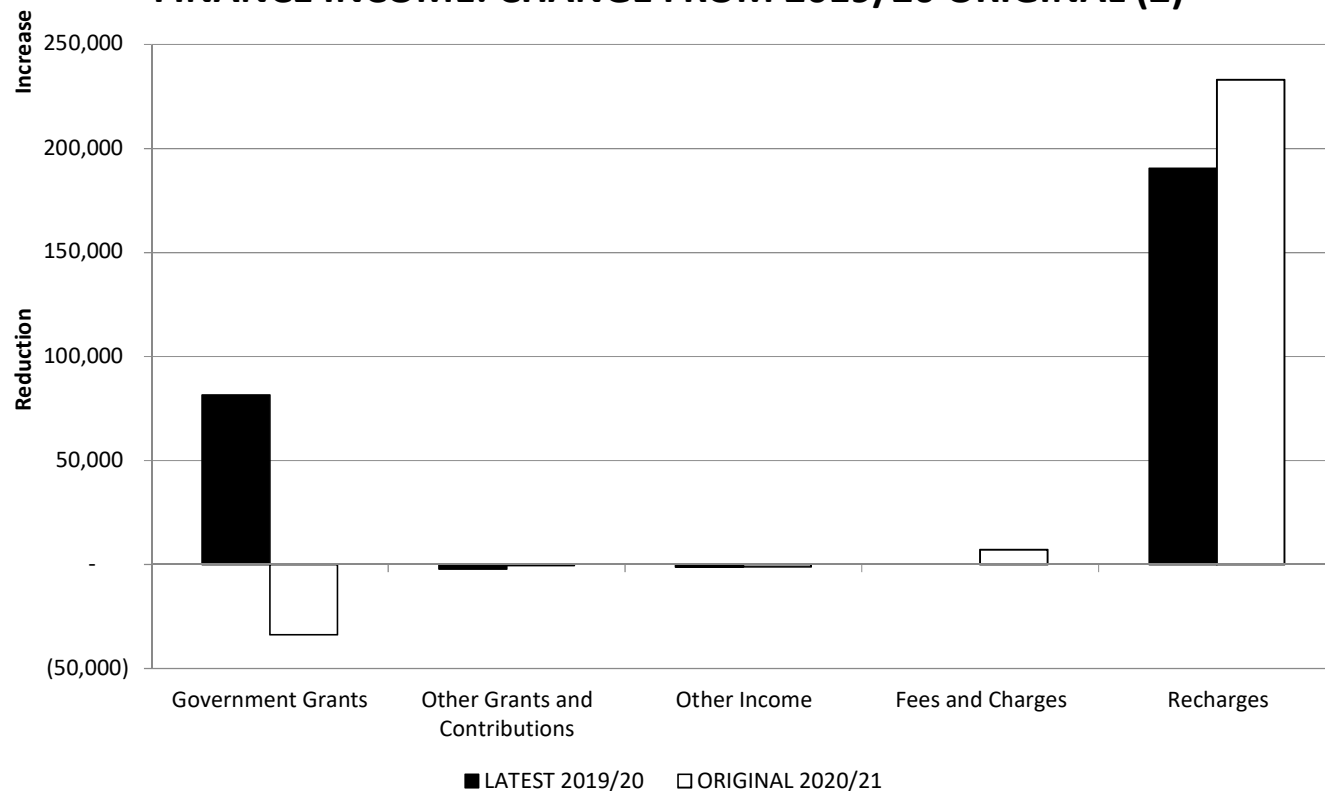
	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>FINANCE</u>				
S1410 FINANCE MANAGEMENT	-	-	-	(52,000)
S1417 PROCUREMENT	-	-	-	-
S1418 FINANCIAL SERVICES TEAM	-	-	-	100
S1421 MOBILE PHONE HOLDING CODE	(37)	-	-	-
S1425 ACCOUNTANCY	(13)	39,000	-	200
S1440 NON-DISTRIBUTED COSTS	158,734	162,400	142,300	146,400
S1460 TREASURY MANAGEMENT	21,685	86,800	87,100	89,400
S1461 CONTINGENCY BUDGETS	-	323,100	50,000	31,900
S1465 CORPORATE MANAGEMENT	794,699	714,900	762,100	797,100
S1468 PARISH COUNCIL SUPPORT	35,037	3,400	5,700	4,100
S1578 AUDIT & RISK	-	-	-	-
S2315 ASSISTED TRAVEL PASSES	70	-	-	-
S3050 REVENUES	926,397	907,300	1,014,500	978,200
S3100 ONE STOP SHOPS	-	-	-	-
S3200 RECEPTION FACILITIES & LEAMINGTON OSS	-	-	-	700
S3250 BENEFITS	290,008	674,700	692,200	722,800
S3450 CUSTOMER SERVICE CENTRE	6,951	-	-	-
TOTAL FINANCE	2,233,530	2,911,600	2,753,900	2,718,900
<u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	3,367,042	3,476,500	3,530,300	3,569,300
Premises	-	-	-	-
Transport	13,471	9,700	9,700	9,700
Supplies and Services	669,184	797,500	684,700	548,800
Third Party Payments	65,997	77,400	63,500	66,700
Transfer Payments (Housing Benefits)	27,273,392	25,293,000	25,293,000	25,293,100
Support Services	2,431,248	2,384,500	2,580,600	2,576,600
Capital Charges	41,013	51,700	39,500	38,400
TOTAL EXPENDITURE	33,861,348	32,090,300	32,201,300	32,102,600
<u>INCOME:</u>				
Government Grants	(28,452,237)	(26,150,000)	(26,231,500)	(26,116,300)
Other Grants and Contributions	(84,947)	(90,200)	(88,100)	(89,800)
Other Income	(80,277)	(13,700)	(12,500)	(12,600)
Fees and Charges	(409,021)	(360,000)	(360,000)	(367,200)
Rents	(27)	-	-	-
Recharges	(2,601,309)	(2,564,800)	(2,755,300)	(2,797,800)
TOTAL INCOME	(31,627,818)	(29,178,700)	(29,447,400)	(29,383,700)
NET COST OF FINANCE	2,233,530	2,911,600	2,753,900	2,718,900

FINANCE EXPENDITURE - 2020/21 BUDGETS**FINANCE INCOME - 2020/21 BUDGETS**

FINANCE EXPENDITURE: CHANGE FROM 2019/20 ORIGINAL (£)

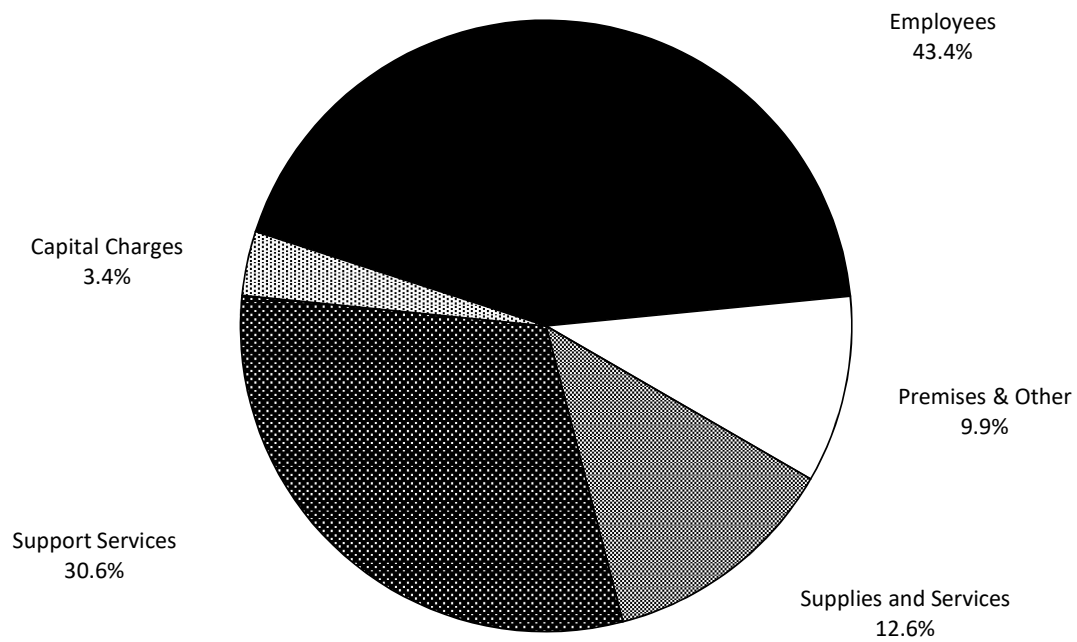


FINANCE INCOME: CHANGE FROM 2019/20 ORIGINAL (£)

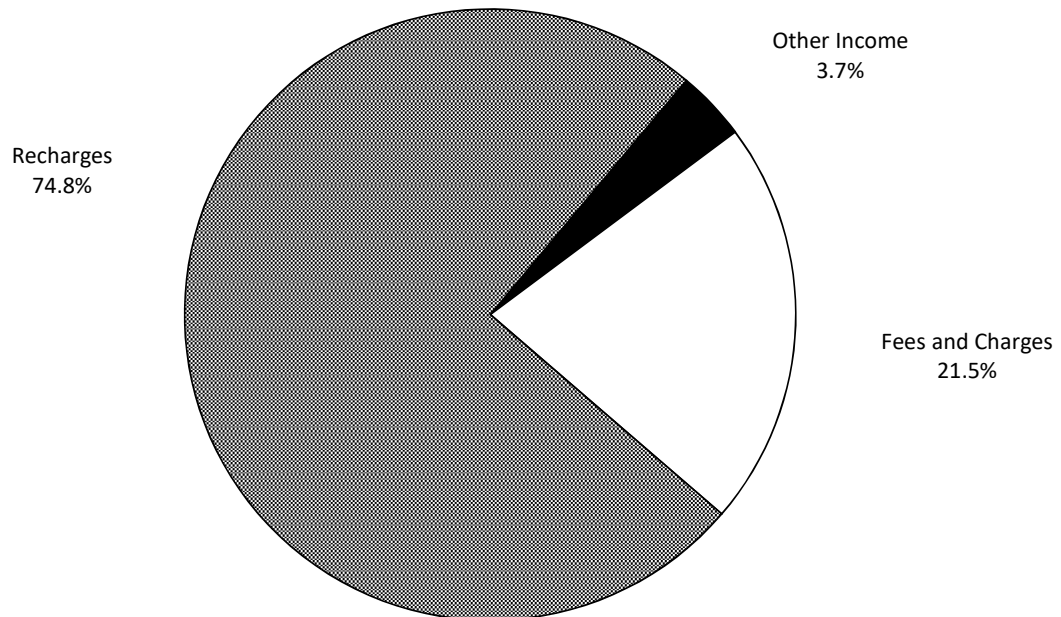


	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>HEALTH & COMMUNITY PROTECTION</u>				
S1001 COMMUNITY DEVELOPMENT	928,310	1,188,600	1,640,900	470,200
S1045 CCTV	268,278	231,300	273,900	226,000
S2102 COMMUNITY FORUMS	30,461	26,600	21,000	20,100
S2110 COMMUNITY PARTNERSHIP	281,880	270,700	303,300	303,600
S2141 CIVIL CONTINGENCIES	91,747	100,800	96,200	96,100
S2300 OFFICE ACCOMMODATION	-	-	-	-
S2360 LICENSING & REGISTRATION	117,420	117,300	162,700	151,100
S3465 CHASE MEADOW COMMUNITY CENTRE	11,773	3,400	11,600	11,600
S4210 EH ENVIRONMENTAL HEALTH CORE	-	(3,900)	-	-
S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH	452,426	539,200	509,000	511,500
S4300 ENVIRONMENTAL PROTECTION	688,632	705,600	852,400	751,500
S4350 COMMUNITY SAFETY	191,842	209,300	211,100	209,500
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TOTAL HEALTH & COMMUNITY PROTECTION	3,062,768	3,388,900	4,082,100	2,751,200
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 <u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	1,911,745	1,979,900	2,128,300	2,046,300
Premises	347,567	358,400	349,500	359,300
Transport	17,612	23,400	23,400	23,500
Supplies and Services	736,005	669,900	757,100	596,300
Third Party Payments	115,634	69,900	84,300	83,800
Support Services	1,380,321	1,347,100	1,454,900	1,443,500
Capital Charges	592,392	858,000	1,308,600	161,300
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TOTAL EXPENDITURE	5,101,276	5,306,600	6,106,100	4,714,000
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<u>INCOME:</u>				
Government Grants	(35,330)	(1,000)	(1,000)	(1,000)
Other Grants and Contributions	(70,573)	(25,000)	(64,500)	(25,500)
Other Income	(75,674)	(16,400)	(53,900)	(18,300)
Fees and Charges	(404,196)	(407,000)	(408,000)	(421,700)
Rents	(27,000)	(27,000)	(27,000)	(27,500)
Recharges	(1,425,735)	(1,441,300)	(1,469,600)	(1,468,800)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL INCOME	(2,038,508)	(1,917,700)	(2,024,000)	(1,962,800)
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NET COST OF HEALTH & COMMUNITY PROTECTION	3,062,768	3,388,900	4,082,100	2,751,200
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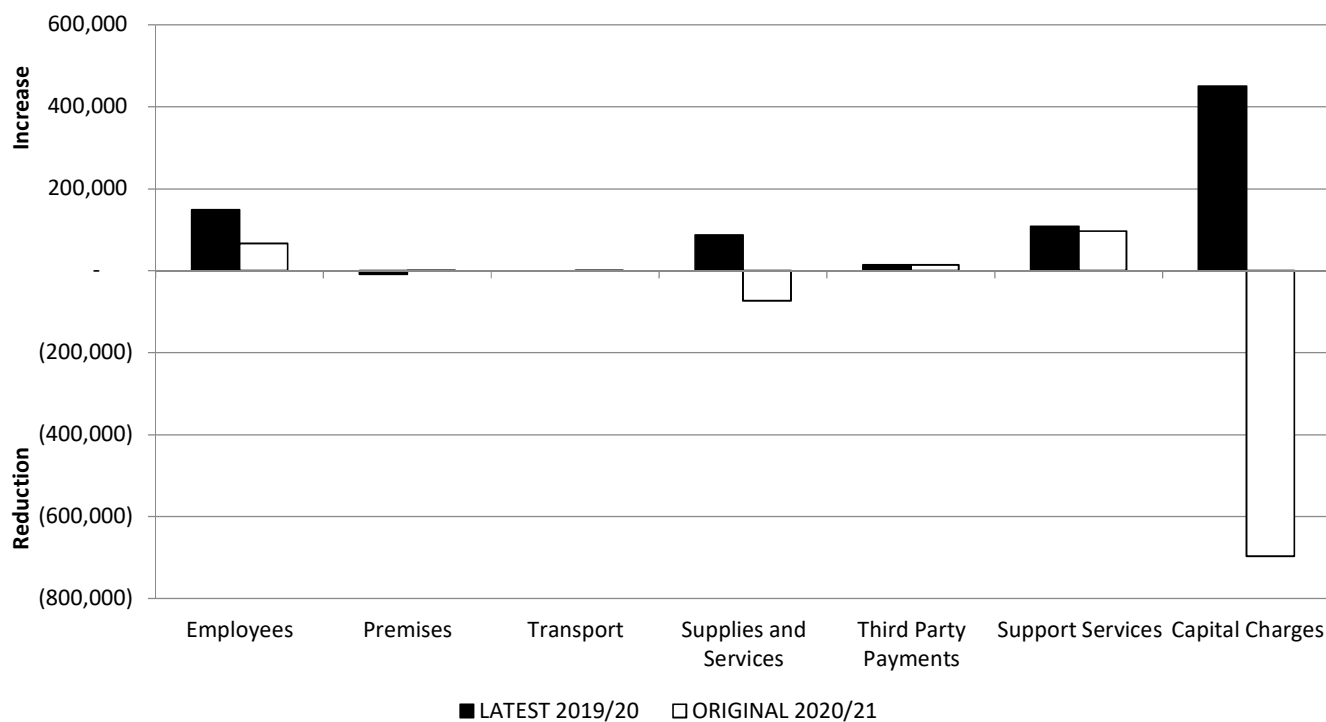
HEALTH & COMMUNITY PROTECTION EXPENDITURE - 2020/21 BUDGETS



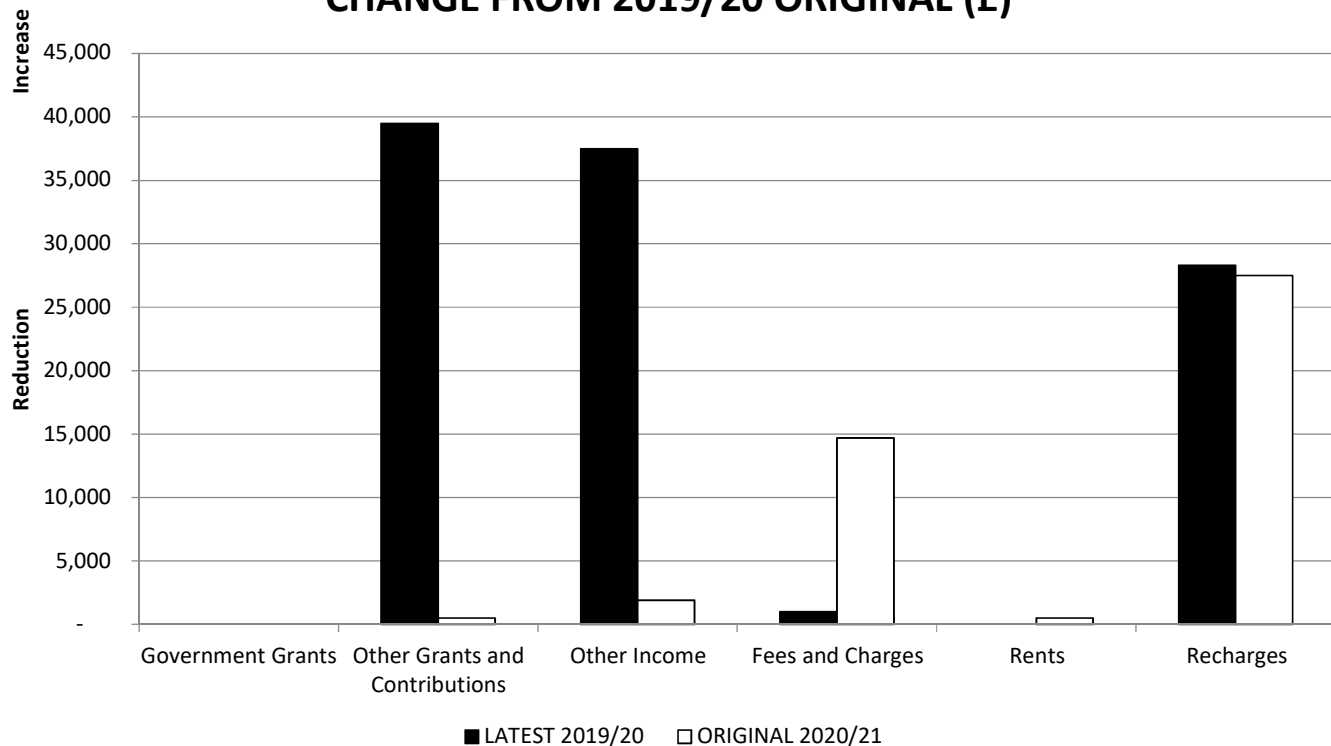
HEALTH & COMMUNITY PROTECTION INCOME - 2020/21 BUDGETS



HEALTH & COMMUNITY PROTECTION EXPENDITURE: CHANGE FROM 2019/20 ORIGINAL (£)

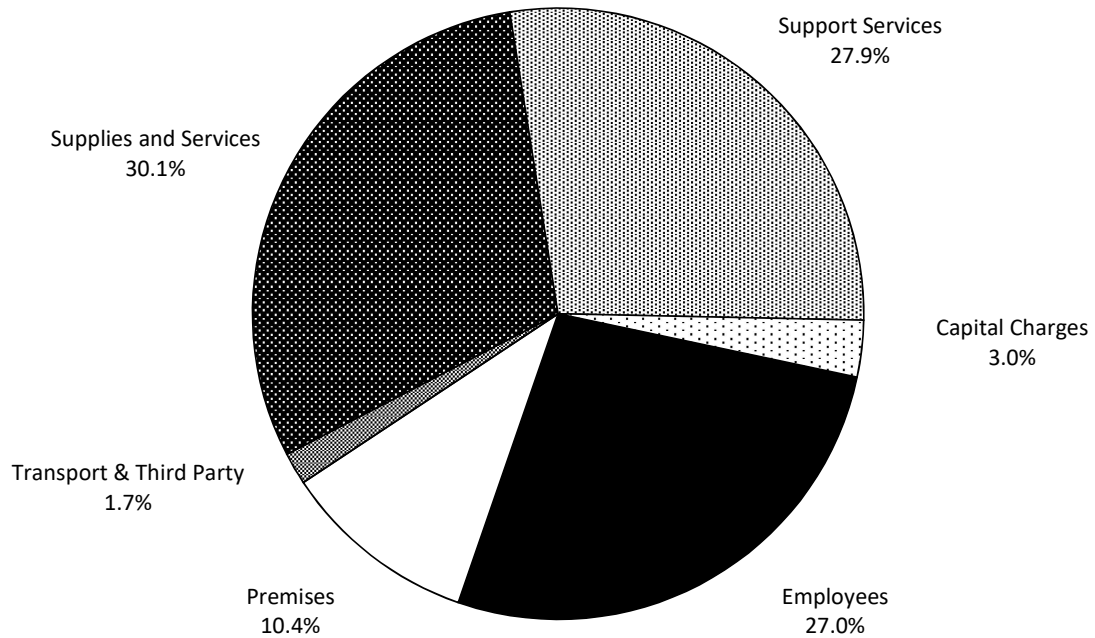


HEALTH & COMMUNITY PROTECTION INCOME: CHANGE FROM 2019/20 ORIGINAL (£)

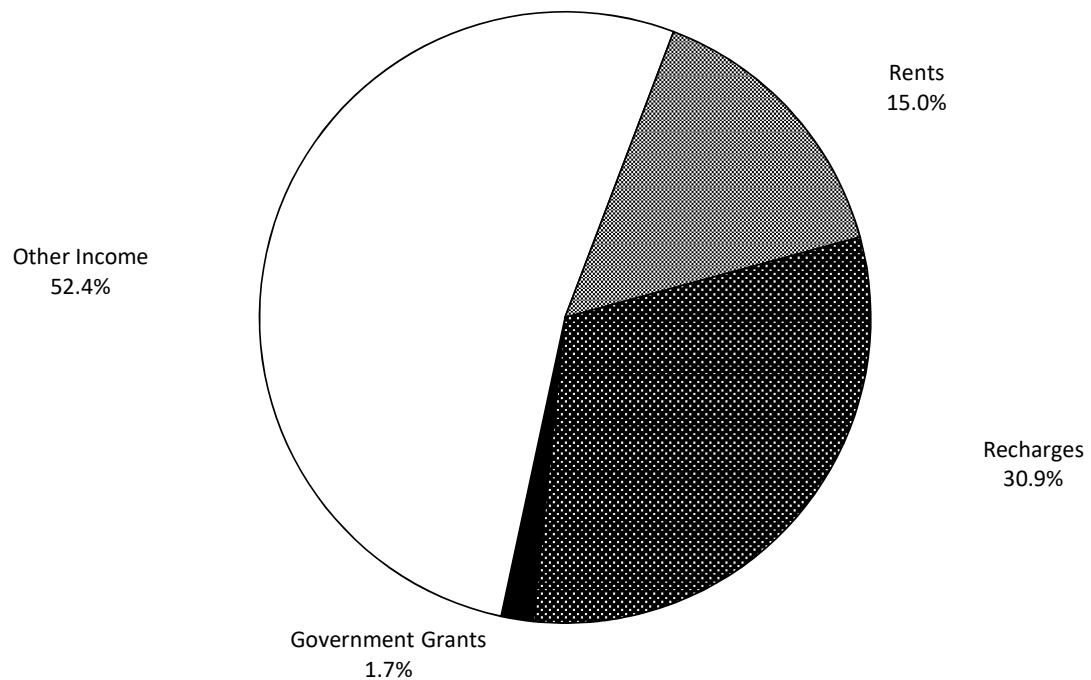


	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>HOUSING SERVICES - GENERAL FUND</u>				
S1050 PUBLIC CONVENIENCES	200,622	208,300	208,500	299,400
S1590 HOMELESSNESS/HOUSING ADVICE	613,815	630,000	771,700	797,100
S1605 HOUSING STRATEGY	265,886	251,800	363,600	129,300
S1610 OTHER HOUSING PROPERTY	14,393	16,600	29,900	28,700
S1615 CONTRIBUTIONS TO HRA	37,900	37,900	37,900	38,700
S1630 PRIVATE SECTOR HOUSING	257,947	375,000	398,700	393,000
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TOTAL HOUSING SERVICES - GENERAL FUND	1,390,564	1,519,600	1,810,300	1,686,200
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 <u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	898,300	1,134,300	1,225,600	897,600
Premises	458,743	258,900	246,600	345,800
Transport	4,324	5,500	5,500	5,500
Supplies and Services	1,159,765	1,157,400	1,134,600	1,001,100
Third Party Payments	142,571	80,300	171,000	49,800
Support Services	950,741	807,800	983,300	927,200
Capital Charges	92,266	90,500	101,800	100,000
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TOTAL EXPENDITURE	3,706,709	3,534,700	3,868,400	3,327,000
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<u>INCOME:</u>				
Government Grants	(453,367)	(390,800)	(390,800)	(27,700)
Other Grants and Contributions	(1,090,761)	(838,100)	(877,700)	(854,800)
Other Income	(666)	(1,000)	(1,000)	(1,000)
Fees and Charges	(8,046)	(3,500)	(8,000)	(3,600)
Rents	(161,412)	(283,800)	(243,100)	(245,900)
Recharges	(601,894)	(497,900)	(537,500)	(507,800)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL INCOME	(2,316,145)	(2,015,100)	(2,058,100)	(1,640,800)
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NET COST OF HOUSING SERVICES - GENERAL FUND	1,390,564	1,519,600	1,810,300	1,686,200
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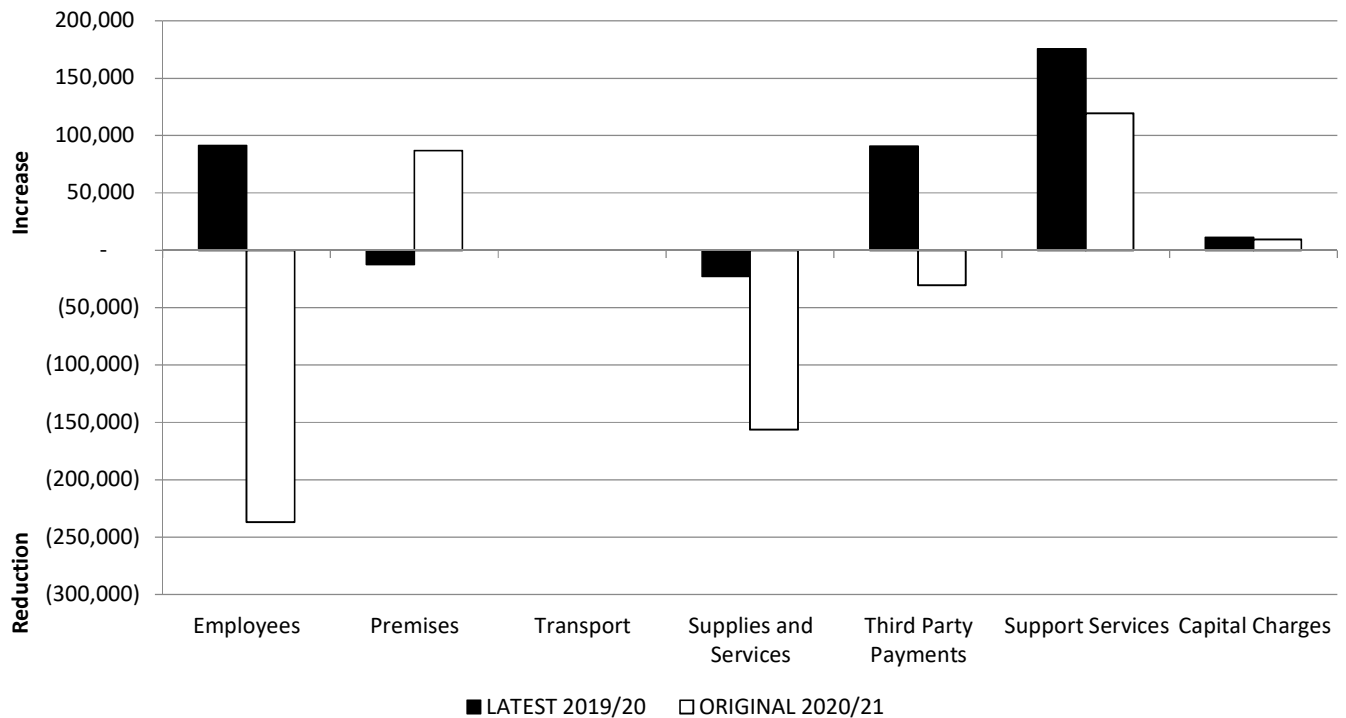
HOUSING SERVICES (GENERAL FUND) EXPENDITURE: 2020/21 BUDGETS



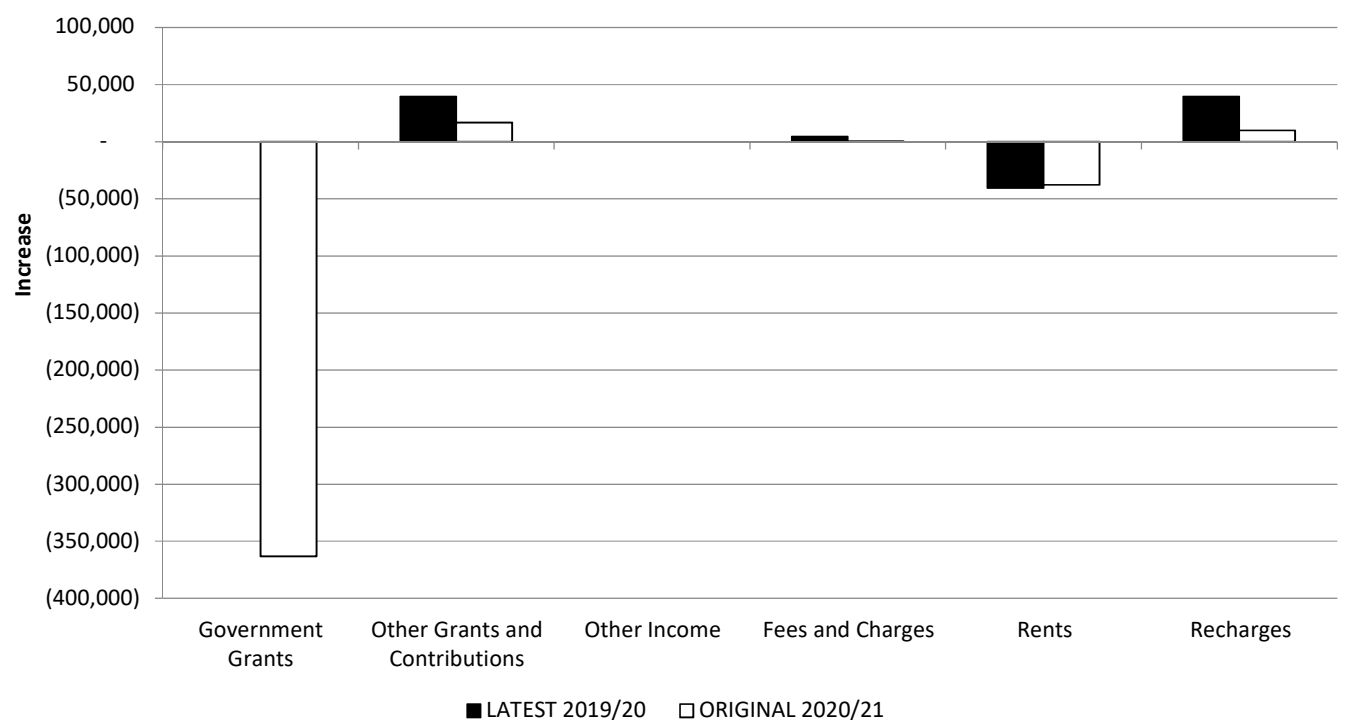
HOUSING SERVICES (GENERAL FUND) INCOME: 2020/21 BUDGETS



HOUSING SERVICES (GENERAL FUND) EXPENDITURE: CHANGE FROM 2019/20 ORIGINAL (£)

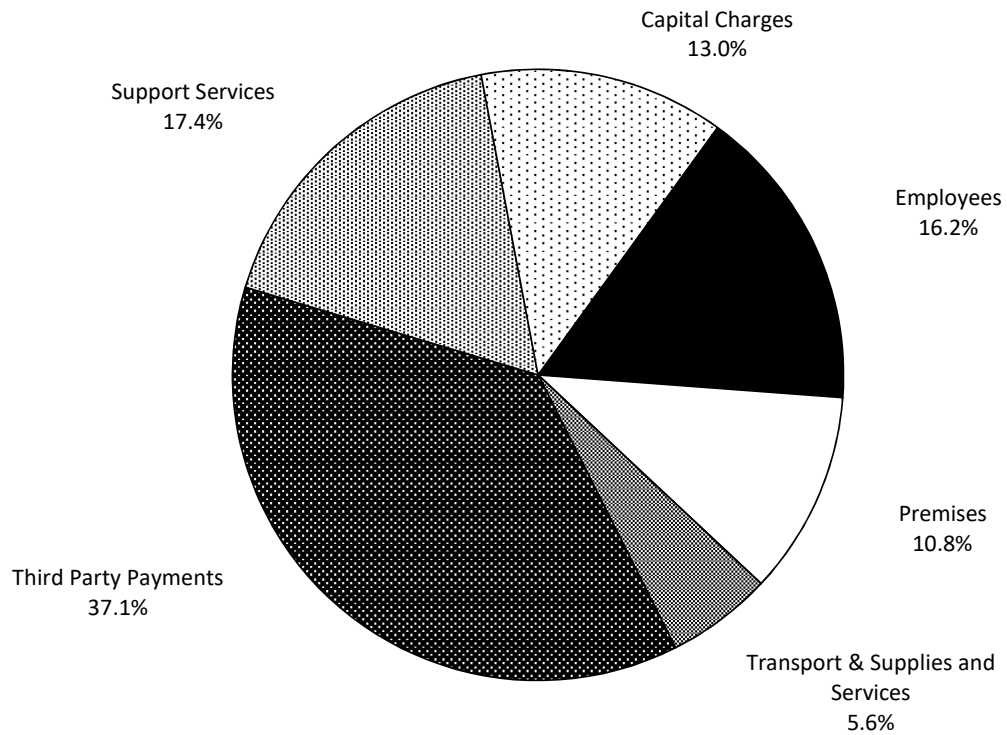


HOUSING SERVICES (GENERAL FUND) INCOME: CHANGE FROM 2019/20 ORIGINAL (£)

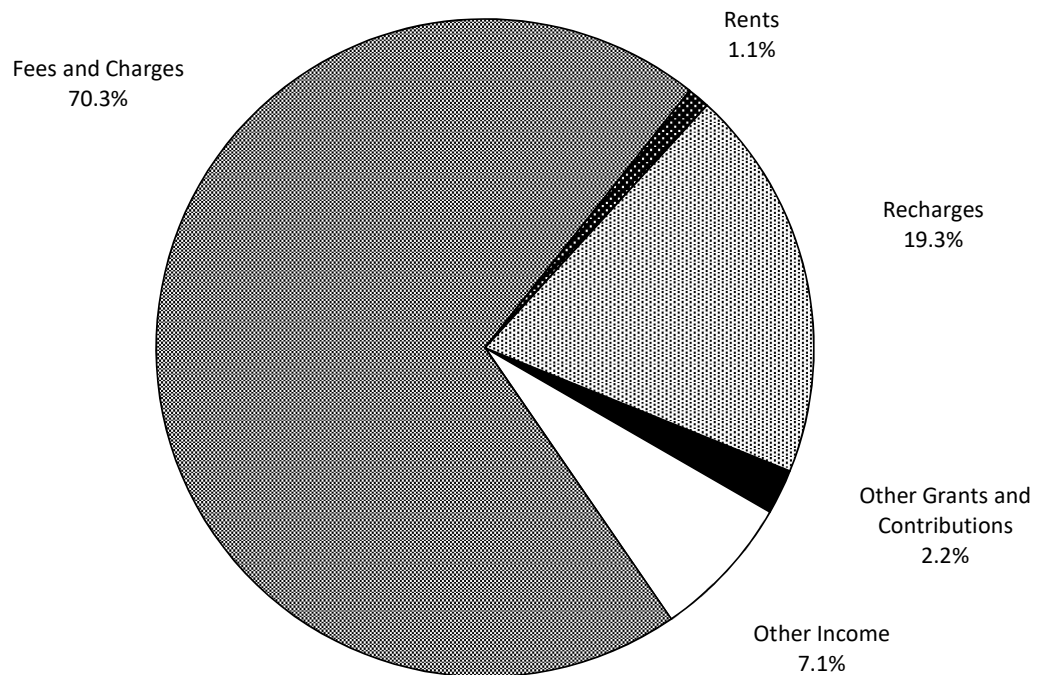


	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>NEIGHBOURHOOD SERVICES</u>				
S1020 NEIGHBOURHOOD SERVICES	48,282	-	-	-
S1105 CAR PARKS	(179,427)	(201,100)	36,700	(320,300)
S1250 WCC HIGHWAYS	52,652	77,800	59,700	56,200
S1258 GREEN SPACES CONTRACT MGT	362,720	346,900	325,200	332,200
S1270 GREEN SPACE DEVELOPMENT	1,951,273	1,910,700	1,776,900	1,722,200
S1289 OPEN SPACES	234,726	130,500	127,900	128,200
S1320 BEREAVEMENT SERVICES	(496,065)	(598,000)	(546,200)	(621,600)
S3655 HILL CLOSE GARDENS	20,000	20,000	20,000	-
S4060 STREET CLEANSING	1,633,013	1,780,300	1,684,900	1,732,600
S4090 WASTE MANAGEMENT	812,940	849,900	1,065,500	1,075,500
S4095 RANGER SERVICE	-	-	-	(100)
S4130 WASTE COLLECTION	1,765,216	1,934,400	1,971,600	1,992,200
S4180 ABANDONED VEHICLES	1,294	1,200	1,200	1,300
S4811 WATERCOURSES	(4,638)	(200)	(200)	(500)
TOTAL NEIGHBOURHOOD SERVICES	6,201,987	6,252,400	6,523,200	6,097,900
 <u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	1,997,317	2,144,500	2,210,300	2,243,900
Premises	1,857,185	1,483,500	1,758,300	1,493,600
Transport	19,597	29,800	25,100	30,300
Supplies and Services	743,667	658,400	783,600	748,200
Third Party Payments	4,868,993	4,972,600	4,989,000	5,146,100
Support Services	2,390,224	2,645,300	2,472,400	2,409,900
Capital Charges	1,813,076	2,009,600	1,849,100	1,804,900
TOTAL EXPENDITURE	13,690,059	13,943,700	14,087,800	13,876,900
 <u>INCOME:</u>				
Government Grants	(267)	-	-	-
Other Grants and Contributions	(221,530)	(173,400)	(173,400)	(176,900)
Other Income	(528,990)	(525,200)	(532,600)	(549,200)
Fees and Charges	(5,052,887)	(5,151,600)	(5,225,900)	(5,464,200)
Rents	(82,842)	(82,300)	(84,500)	(85,700)
Recharges	(1,601,556)	(1,758,800)	(1,548,200)	(1,503,000)
TOTAL INCOME	(7,488,072)	(7,691,300)	(7,564,600)	(7,779,000)
NET COST OF NEIGHBOURHOOD SERVICES	6,201,987	6,252,400	6,523,200	6,097,900

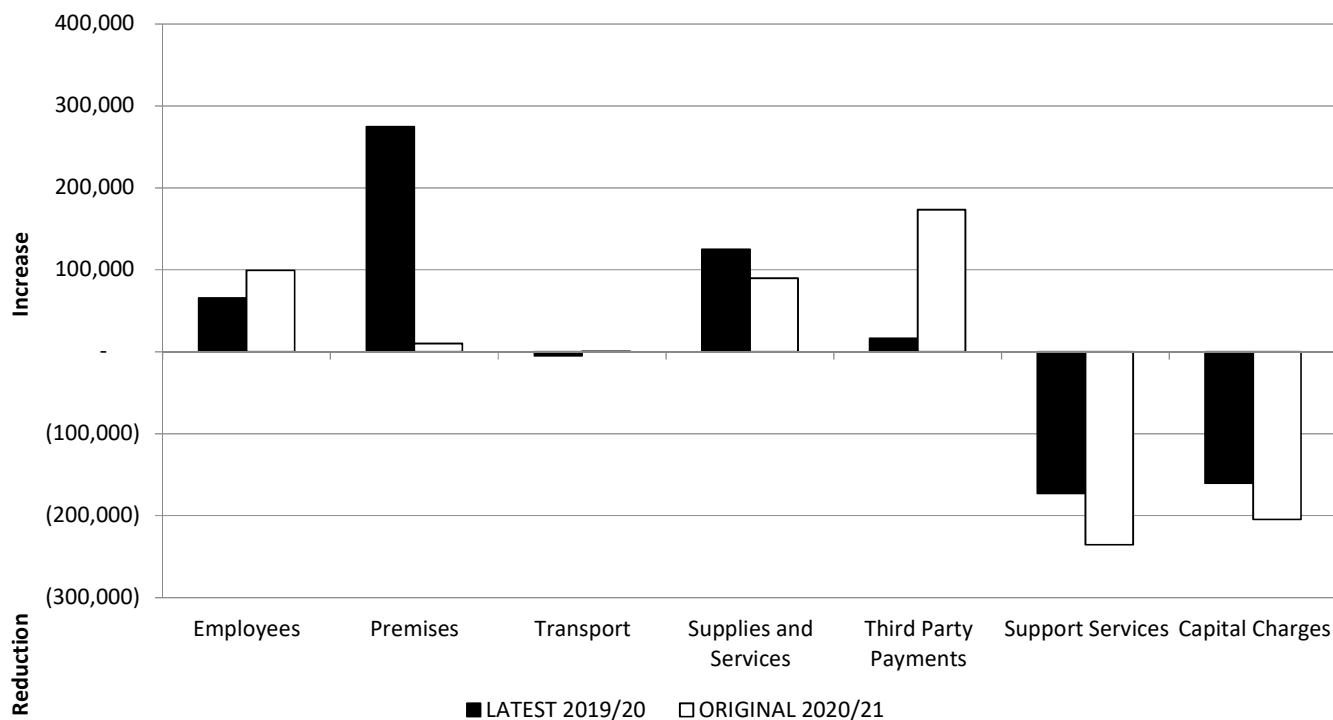
NEIGHBOURHOOD SERVICES EXPENDITURE - 2020/21 BUDGETS



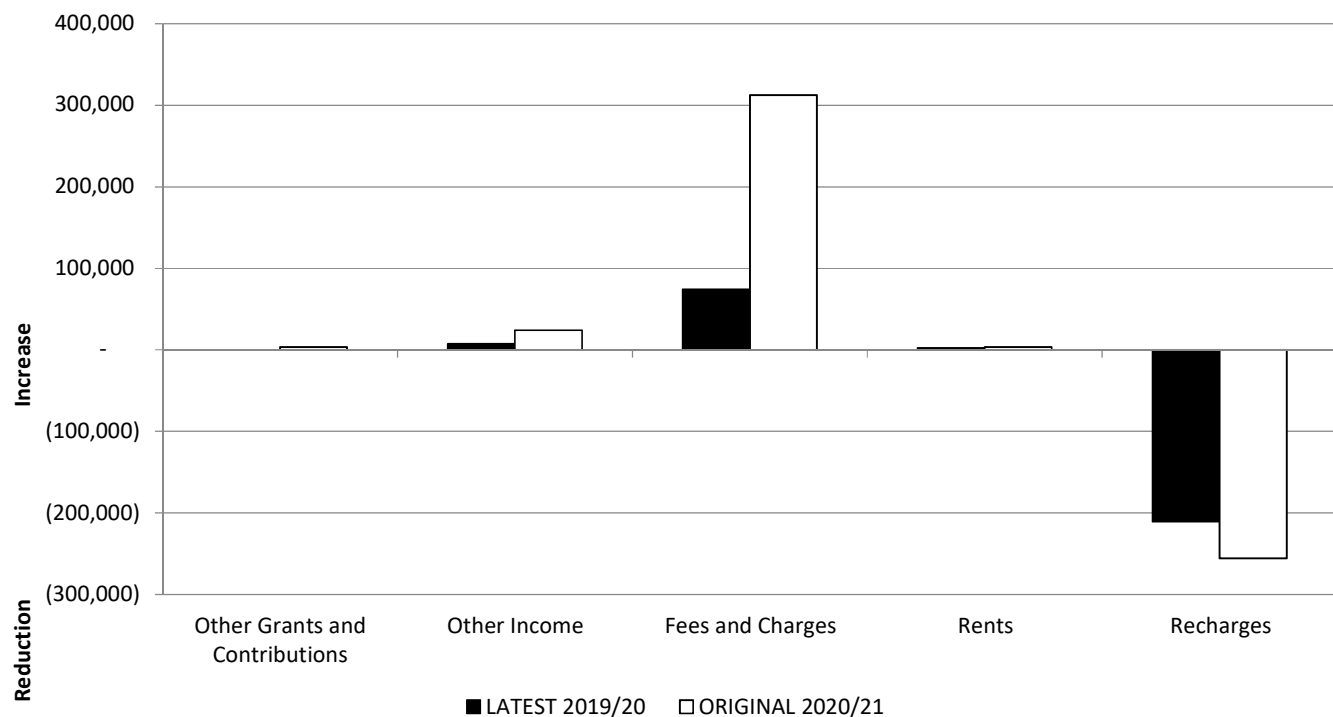
NEIGHBOURHOOD SERVICES INCOME - 2020/21 BUDGETS



NEIGHBOURHOOD SERVICES EXPENDITURE: CHANGE FROM 2019/20 ORIGINAL (£)

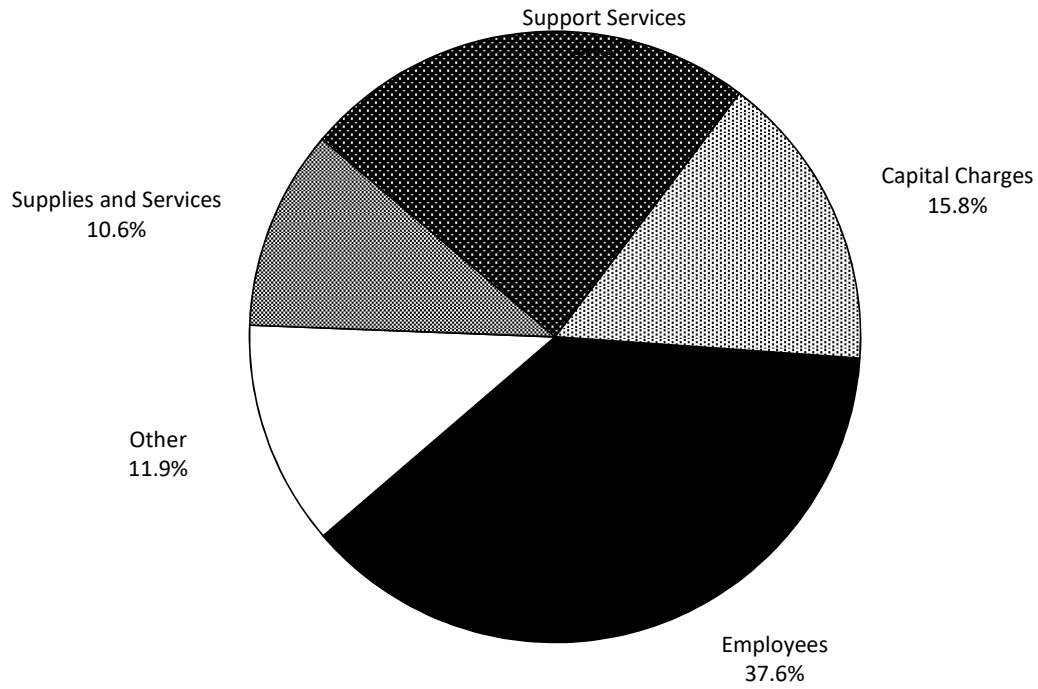


NEIGHBOURHOOD SERVICES INCOME: CHANGE FROM 2019/20 ORIGINAL (£)

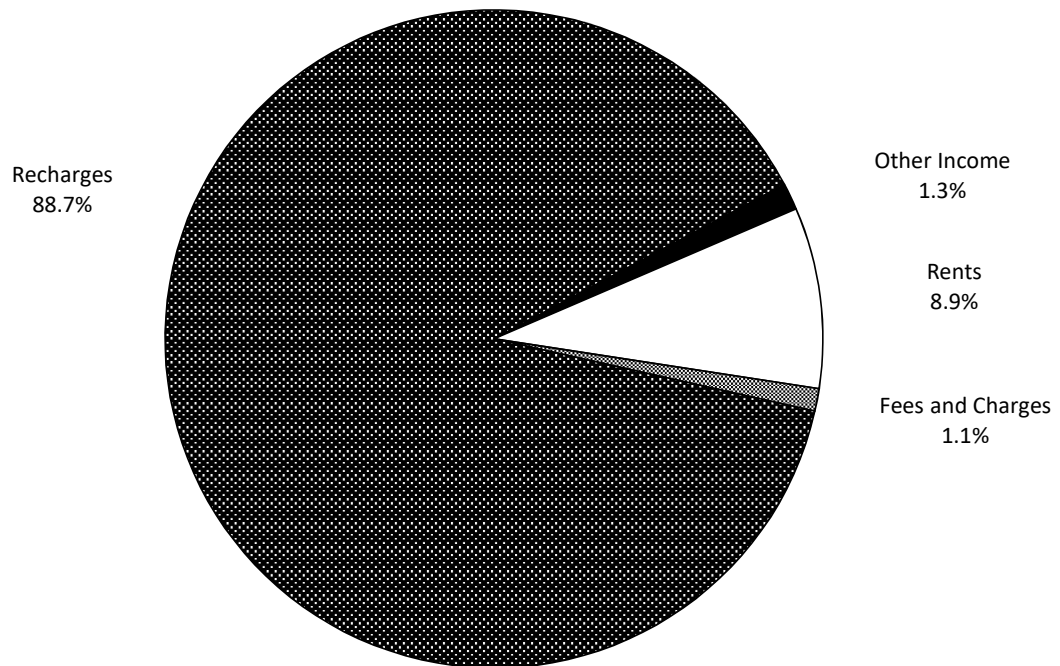


	ACTUAL 2018/19 £	ORIGINAL BUDGET 2019/20 £	LATEST BUDGET 2019/20 £	ORIGINAL BUDGET 2020/21 £
<u>STRATEGIC LEADERSHIP</u>				
S1270 GREEN SPACE DEVELOPMENT	6,383	14,500	4,500	14,500
S1289 OPEN SPACES	(131,284)	(125,800)	112,200	259,000
S1645 ASSET MANAGEMENT	(1)	-	48,500	-
S1650 ESTATE MANAGEMENT	510,547	406,600	370,600	537,400
S1660 WARWICK PLANT MAINTENANCE	190	-	-	-
S2000 CHIEF EXECUTIVE'S OFFICE	-	-	-	100
S2010 CORPORATE PROJECTS	2,444	-	75,500	-
S2060 HUMAN RESOURCES	19,829	80,000	-	100
S2080 MEMBER TRAINING	999	5,100	10,100	5,200
S2100 ORGANISATIONAL DEVELOPMENT	-	16,000	16,000	16,300
S2200 COMMITTEE SERVICES	-	-	-	-
S2220 DEMOCRATIC REPRESENTATION	1,190,058	1,123,600	1,227,200	1,244,000
S2240 ELECTIONS	40,568	192,300	213,000	67,400
S2260 ELECTORAL REGISTRATION	336,967	260,200	351,400	368,100
S2280 CHAIR OF THE COUNCIL	58,416	80,400	82,800	84,500
S2300 OFFICE ACCOMMODATION	(0)	41,300	-	-
S2340 MEDIA ROOM	-	17,900	-	300
S3350 CSTEAM	-	15,900	-	200
S3400 PAYMENT CHANNELS	-	-	-	(100)
S3452 CUSTOMER CONTACT MANAGER	(607)	-	100	100
S3470 WEB SERVICES	-	-	-	-
S3500 ICT SERVICES	(13,993)	88,300	(9,200)	(9,000)
S3600 ECONOMIC DEVELOPMENT	71,092	77,000	134,000	16,400
S3661 CUP - UNITED REFORM CHURCH	55,984	55,300	46,700	45,900
S4300 ENVIRONMENTAL PROTECTION	27,773	11,400	11,500	11,700
S4780 WDC HIGHWAYS	169,337	202,900	194,400	202,600
S4810 ALLEVIATION OF FLOODING	85,429	89,200	94,900	96,600
S4871 LEGAL SERVICES (SHARED SERVICE WCC)	-	-	-	9,600
SW000 CORPORATE R+M UNALLOCATED	-	415,500	1,359,000	413,200
TOTAL STRATEGIC LEADERSHIP	2,430,133	3,067,600	4,343,200	3,384,100
<u>EXPENDITURE:</u>				
Employees	3,491,555	3,880,100	4,459,000	4,260,600
Premises	739,093	964,000	1,923,800	976,300
Transport	25,855	33,800	37,000	32,100
Supplies and Services	1,254,215	1,237,000	1,395,000	1,200,700
Third Party Payments	523,010	462,800	743,500	346,000
Support Services	2,547,177	2,441,500	2,827,600	2,736,200
Capital Charges	1,118,428	1,305,900	1,435,300	1,793,500
TOTAL EXPENDITURE	9,699,334	10,325,100	12,821,200	11,345,400
<u>INCOME:</u>				
Government Grants	(11,842)	-	(223,200)	-
Other Grants and Contributions	-	(22,500)	(22,500)	(23,000)
Sales	(2,722)	(2,400)	(2,400)	(2,400)
Other Income	(129,063)	(74,500)	(78,500)	(76,000)
Fees and Charges	(85,523)	(86,000)	(86,000)	(86,800)
Rents	(628,211)	(703,600)	(682,200)	(705,100)
Recharges	(6,411,840)	(6,368,500)	(7,383,200)	(7,068,000)
TOTAL INCOME	(7,269,201)	(7,257,500)	(8,478,000)	(7,961,300)
NET COST OF STRATEGIC LEADERSHIP	2,430,133	3,067,600	4,343,200	3,384,100

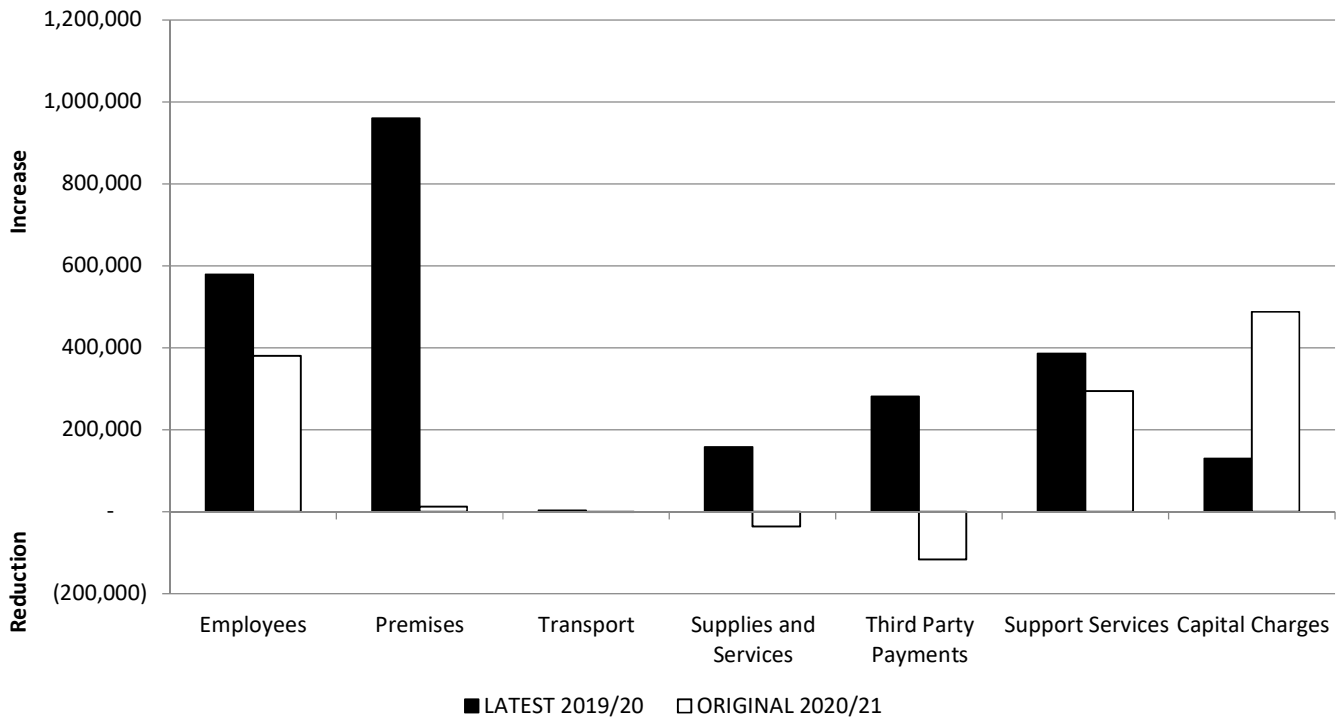
STRATEGIC LEADERSHIP EXPENDITURE: 2020/21 BUDGETS



STRATEGIC LEADERSHIP INCOME - 2020/21 BUDGETS



STRATEGIC LEADERSHIP EXPENDITURE: CHANGE FROM 2019/20 ORIGINAL (£)



STRATEGIC LEADERSHIP INCOME: CHANGE FROM 2019/20 ORIGINAL (£)

