

Warwick District Council Medium Term Financial Strategy Recurrent Growth and Savings

Appendix A3

Development Description	Narrative	2011/12 original £	2011/12 latest approved budgets	2012/13 £	2013/14 £	2014/15 £	2015/16 £	2016/17 £
Major Contract Renewals & Inflation at RPI	GM and Waste Management	120,000		240,000	250,000			
Above inflation growth	to allow for staff increments				80,000	80,000	80,000	80,000
Fees and Charges	As per Fees and Charges Report (October)			-43,000				
Car Parking	Savings on Repairs and Maintenance Budget			-115,000		5,000		5,000
Waste Management	New Properties					13,000	13,000	13,000
Street Cleaning	New Adopted roads to be cleansed					10,000	10,000	10,000
BIP Projects (formally within Building on Excellence)	Staffing	-35,936						
Free swimming Gov Initiative	Net loss - Gov Grant less lost income	-54,946						
Hill Close Gardens funding	April 2004 Executive			-5,000	-7,500	-5000	-5000	-2500
HDPG updated to reflect 2009-10 c/f	Grant secured until 2010 (See Nov 2008 Exec			67,000	50,000			
inflation provision	reflection of volatility of the economy	50,000	-30,000	230,000	50,000	50,000	50,000	50,000
Major Contract Inflation Pressure	one-year only		30,000	-30,000				
Reduce Infltaion Provision to £50k	January Budget Setting Process			-150,000				
Changes to Revenues and Customer Services Establishment	Employment Committee-10 March 2009	-43,790						
Environment, staffing retirements recruited at lower scale 3 years only	Service Plan Savings approved December 2009	4,203		4,203	4,203			
National Insurance Increase		29,729						
Car parking Charges at additional locations	SMT Away Day/Citizens Panel	-5,000						
Car parking Charges at additional locations	Station Approach superseeded by other events	5,000						
Sustainable Planting	SMT Away Day/Citizens Panel	-5,000		-5,000				
East Lodge Rental to Agenda 21		-2,000		-3,000				
Newbold Comyn Golf	budget saving & rental income from Year 3 of				-66,800			
Recycling Credits and Sale of materials	promotion of and enhanced credits	-100,000						
Recycling textiles	net of 10% donations to charities	-18,000						
NAFN subscription	Now paying on actual volumn rather than flat fee	660		660				
Procurement Savings		-150,000	72,600	-139,300				
5 year Car Park maintenance Contract	St Peters and Covent garden		-6,700					
Tree Inspection Contract	April Budget Monitoring		-4,300					
Catering Contract	July/August Executive		-1,800	-8,200	-10,400	-12,800	-15,500	-17,700
Gas Contract	May Budget Monitoring		-1,000					
Photocopying/Printing			-15,600	-800				
Postages	August executive Budget Monitoring		-28,800					
Cleaning	Aggregated with Ocean		-2,500					
Vending Machines (Non-Recurrent)			-6,300	6,300				
Cash Collection contract	Part Year Effect 2011-12		-5,600	-8,000				
Photocopy/Printers rental	New printers purchased under Finance Lease		-19,700	-15,200	-400			
CCTV	Staff saving from July 2010, net of lost income	-6,500						
Lease of Station Approach				-10,000				
Remote Payment Contract	New contract 1st July (All Pay lower than	-1,546						
Salaries	2 year freeze,	-201,020						
Salaries	increase for those below £21k pa (estimated	44,100						
Salaries	freeze saving revised November 2010	-146,180						
Pay contingency		156,920						
Salaries	2011-12 Provision not required		-156,920					
Election Management System	New system savings in future years			-3,600			-4,800	

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HB Admin Subsidy	potential 7.5% reduction	57,075						
NNDR costs of collection	potential 7.5% reduction	65,700						
Recurring Savings from 2009-10	net of Estimated Recharges to HRA	23,925						
Reduction in Subscription to West Midlands councils	40% reduction on 2010-11	-5,244						
WDC share of WMC lease costs	from 2011-12	1,956						
WDC share of WMC pension costs	Executive 2 March 2011			1,800				
Training Courses	More being run in-house	22,500						
Fees and Charges Shortfall MIGHT CHANGE	October Executive	89,180						
Budget Duplicated for Improvement Officer Salary		-30,000						
Insurance premiums increase above inflation		5,100						
FMS (and Income management system)	reduced support/consultancy costs)	-6,000						
Support Service Review	adaj	-9,054						
Support Service Review	existing vacancies	-117,154						
Start charging for car boot sales licensing fees	Community Protection, SMT agreed 29 9 10,	-2,000						
Commercial room hire costs in venues managed by Cultural	Venues managed by Cultural Services SMT	-3,000						
Operational cost reduction at Royal Spa Centre	Cultural Services SMT agreed 29 9 12	-16,000						
Remove post from DMC establishment.	SMT agreed 29 9 10 C&I Services	-12,000						
Move away from providing uniforms at OSS	SMT agreed 29 9 10 C&I Services	-1,500						
Electronic data storage	Environmental Health SMT agreed 29 9 10	-1,000						
Transfer of private drainage function to Engineering Team.	Environmental Health SMT agreed 29 9 10	-21,600						
Central recruitment budget saving	HR SMT agreed 29 9 10	-10,000						
Reduced Integrated Waste Contract promotional budget.	Neighbourhood SMT agreed 29 9 10	-10,000						
Restructure of service as a result of mini LST review.	Neighbourhood SMT agreed 29 9 10	-3,000						
Pump Rooms -no rent/service charegs from SWT	September Budget Monitoring	8,300						
CAB move from Hamilton terrace	rate reduction	-20,000						
Community Travel Tokens £TBC	Scheme continuing, budget surplus to rec	-80,000						
NNDR increase at 4%		26,300						
NNDR revaluations		-46,300						
insurance increase above general inflation	anticipated 5% for 2011-12	5,121						
assisted travel transferred to County Council	offset by reduction in Grant	-1,689,000						
Tfr Private drainage function to Engineering	Environemntal Health SMT approved 29 9 10	-21,600						
NNDR costs of collection	Reduction reduced	-49,300						
Executive Janaury 2011, Appendix C Base Budget Report	Community Protection - Removal of	-27,400						
Executive Janaury 2011, Appendix C Base Budget Report	Community Protection - Rationalize crim	-2,500						
Executive Janaury 2011, Appendix C Base Budget Report	Neighbourhood Services - Remove the fre	-30,000						
Pension fund Increases	Updated March 2011	66,176		41,734	65,156	55,383	56,490	57,620
Pension fund Increases	Based on Actuals November 2011			32,366				
Tourism	Reductions in Budget	-84,600						
Audit Fees	Reduced Fees, no inspection regime	-11,800						
National Employment Savings Trust (NEST)				38,600				
Amended Disrcetionary Rate Relief scheme	Executive 6/1/11			-75,000				
NNDR costs of collection	difference between NNDR1 and budget		-12,100					
Committee Teas	Royal Spa Centre to provide in-house		-3,000	-1,000				

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FRS17 Changes	Reversed out below the line		-521,800										
Town Hall	Reduced Rentals		31,000										
Warwick Town Council Service Charges -Pageant House	March 2011 Executive				-2,775								
Kenilworth Public Service Centre	As per Revised and Original Budgets Dec Exec		7,800		16,800								
St Marys Land-Race Course Rent review	future settlement (provisional)				25,000		-5,000		-5,000				
Termination of Environment Agency Agreement					102,200		42,600						
Loss of Riverside House rental income and service charge	Registrars est 2012 TBC				14,000								
Sydenham Sports Centre-termination of Dual use	August Executive (part of FFF intervention for sports		-10,600		-9,000								
Support Services Review	A Team net of HRA share		-22,700		-35,500								
Fit for the Future-Development Services	Senior Planning Technician		-15,000		-15,000								
Fit for the Future	Further Savings	-253,456	48,300										
Fit for the Future	Outstanding target not achieved in 2011-12		205,156		-205,156								
Land Charges Income	Improved performance	8,000											
GCSX charges			11,800		1,400								
Environment Agency Watercourse Contract	saving duplicated in MTFS												
Correction to prior year recurring budgets	Procurement savings target already achieved		24,400										
HR-Recruitment Budget	April 2011 Budget Monitoring (non-Rec)												
AEIC Business Rates	Government withdrew relief on Empty Buildings		25,400										
Customer Service Centre	PC maintenance not budgeted		15,000		6,000								
Abbey Fields Electricity	budget based on faulty meter readings		12,500										
Corporate & Community Prior Year Salary Savings	Approved August Executive (PY U/S)		-14,100										
Actuarial Strain (pensions)	Approved August Executive (PY U/S)		-15,000										
Other Recurrent Prior Year Underspends	Approved August Executive (PY U/S)		-53,500										
Magistrates Court Fee income	June forecast		34,000										
Spa Centre Bar (net) overbudgeted on income and stock	May Budget Monitoring		10,000										
Spa Centre budget changes	Reduced Income net of expenditure savings		68,900		10,600								
Corporate Management General Contingency	May Budget Monitoring		-21,000										
Time Funded Budget for Post not deleted	Community Enterprise Officer		-23,200										
Contribution from Kenilworth Town Council (reduction)	kenilworth Town centre managemeny				5,000								
Training Budget Reduction, based on 2 year underspends	August Executive		-53,600										
Community and Voluntary Grants	3 year SLAs frozen-August Executive						-5,778						
Canvassers Budget	August 2011 Executive						-12,500						
Printing	Prior Year Underspends off set Print Room Deficit		-37,100		-900								
Print Room	Unavoidable Growth-Prior Year deficit plus additional costs o		62,000		-20,000								
Shared Legal Services	August Budget Monitoring		44,700										
Computet maintenance budget still needed	(Development Services-not a prior year u/Spend)		14,000										
Termination and ammalgamation of IT contracts			-18,000		-14,100								
OSS Team Leader post	Approved by Executive last year		-30,000										
Remove one Business Analyst post from establishment.	SMT Savings		-44,800										
WCC pay review for OSS advisers & Team Leader .	delivering Police services		24,000										
Air Quality Monitoring Station maintenance	SMT Savings		-3,000										
Improved WAN link CSC at Shire Hall			0		10,000								
Bulky refuse and Recycling credits	Latest Forecast for Revised Budgets		-20,200		2,800								

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Rcycling Materials	August budget Monitoring		50,000					
Charging for Events in the Parks, introduced 2012	October Executive				-9,500			
One Stop Shop	Staff to deliver Police Services			8,500				
NNDR increase	in line with 5.6% RPI		41,800	61,000				
Anti Social Funding Behaviour	Grant Funding finished			34,100				
Revenues and Benefits Restructure			-44,102	-5,287				
Elections - costs of refreshing 5 year Postal Vote IDs			4,200					
Warwickshire Direct Partnership-WDC share of costs	Salary previously funded from Reserve			8,588	712			
Council Tax Leaflet	Joint Leaflet, no longer paying		-3,200					
Empty Homes Strategy - time limited post				-19,100				
Elections	Computer Equipment Saving						-4,000	
Further Budget Changes	Accountant/Head of ServiceReview		-76,000	-87,000				
Increased Energy Costs				57,800				
SMT Savings proposals			21,200	-94,200				
Pyramids additional Income				-30,000				
HR Recruitment Budget				-30,000				
Corporate R&M Budget				-100,000				
HB Subsidy	November 2011 forecast				36,000			
Lost Rental and Insurance Income	from Corporate Properties			31,200				
Savings required	Total Surplus/(Deficit)			-127,406	-1,220,770	-460,325	-590,806	-91,158
		-2,543,481	-462,467	-349,872	-759,977	-269,742	-410,616	104,262