

Budget Book 2022/23



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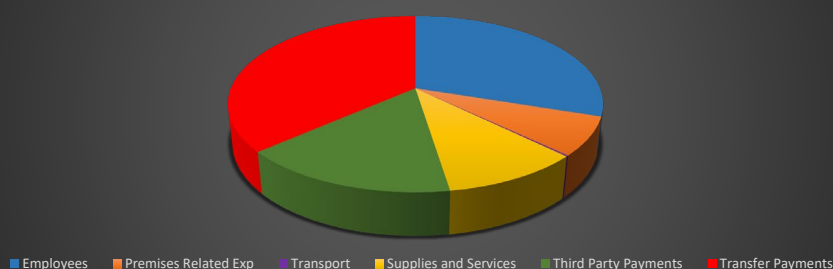
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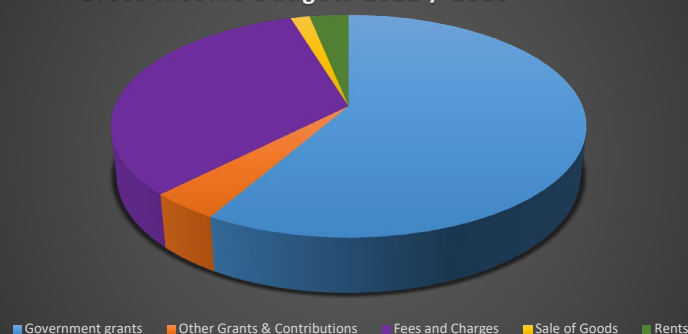
General Fund - Summary						
Portfolio	Outturn 2020/21	Original Budget 2021/22	Latest Budget 2021/22	Original Budget 2022/23	Variance 2021/22	Variance 2022/23
	£ A	£ B	£ C	£ D	£ C-B	£ D - B
Assets	1,302,001	2,366,000	2,427,200	1,784,800	61,200	(581,200)
Community Protection	3,921,649	2,800,500	2,913,900	2,854,000	113,400	53,500
Culture, Tourism & Leisure	5,114,401	3,699,900	5,197,000	4,024,900	1,497,100	325,000
Development Services	966,689	351,700	323,900	333,800	(27,800)	(17,900)
Environment & Operations	7,376,088	9,275,200	10,401,000	8,557,800	1,125,800	(717,400)
Finance	(2,856,659)	1,528,100	(483,400)	679,400	(2,011,500)	(848,700)
Housing Services - GF	1,079,374	1,698,200	1,518,900	1,933,900	(179,300)	235,700
ICT Services	145,406	175,500	170,100	156,400	(5,400)	(19,100)
Law & Governance	1,632,041	1,857,100	1,954,200	1,828,800	97,100	(28,300)
People and Communication	204,236	340,900	412,100	387,400	71,200	46,500
Place & Economy	1,883,577	1,934,900	2,040,000	2,157,800	105,100	222,900
Revenues & Customer Services	1,704,906	1,597,500	1,438,900	1,596,000	(158,600)	(1,500)
Strategic Leadership	1,446,726	610,000	1,423,200	506,700	813,200	(103,300)
TOTAL GENERAL FUND SERVICES	23,920,435	28,235,500	29,737,000	26,801,700	1,501,500	(1,433,800)
Replacement of Notional with Actual Cost of Capital:						
- Deduct Notional Capital Financing Charges in Budgets	(9,999,421)	(6,488,000)	(6,488,000)	(6,488,000)	0	0
- Add Cost of Loan Repayments, Revenue Contributions and	0	0	0	0	0	0
- Interest paid	465,492	541,700	541,700	575,300	0	33,600
Revenue Contributions to Capital	1,489,280	2,260,700	2,260,700	259,000	0	(2,001,700)
Contributions to / (from) Reserves	14,646,230	(3,490,000)	(13,866,500)	4,136,500	(10,376,500)	7,626,500
Net External Investment Interest Received	(1,526,875)	(756,900)	(2,120,400)	(2,464,400)	(1,363,500)	(1,707,500)
IAS19 Adjustments reversed	(1,046,560)	(2,859,400)	(2,168,300)	(2,168,300)	691,100	691,100
Employee Benefits Accruals reversed	(16,035)	0	0	0	0	0
Contributions to / (from) General Fund	240,577	0	0	0	0	0
NET EXPENDITURE FOR DISTRICT PURPOSES	28,173,123	17,443,600	7,896,200	20,651,800	(9,547,400)	3,208,200
Less Revenue Support Grant	0	0	0	0	0	0
Less Business Rate Income	(14,347,123)	(4,324,000)	5,370,400	(7,627,100)	9,694,400	(3,303,100)
Less General Grants	(686,262)	0	0	0	0	0
Less New Homes Bonus	(3,726,122)	(3,269,100)	(3,269,100)	(2,680,700)	0	588,400
Less Lower Tier Services Grant	0	0	(147,000)	(154,600)	(147,000)	(154,600)
Services Grant	0	0	0	(237,600)	0	(237,600)
Collection Fund (Surplus) / Deficit	185,000	39,000	39,000	23,000	0	(16,000)
Surplus / (Deficit) for the Year	0	0	0	0	0	0
NET EXPENDITURE BORNE BY COUNCIL TAX	9,598,616	9,889,500	9,889,500	9,974,800	0	85,300
Aggregate Parish Council Expenditure	1,723,904	1,836,800	1,836,800	TBC	0	0
COMBINED DISTRICT AND PARISH EXPENDITURE BORNE BY COUNCIL TAX:	11,322,520	11,726,300	11,726,300	9,974,800	0	85,300
Warwickshire County Council Expenditure	83,155,400	85,748,900	85,748,900	TBC	0	0
Warwickshire Police and Crime Commissioner Expenditure	13,291,900	14,144,700	14,144,700	TBC	0	0
BORNE BY COUNCIL TAX	107,769,820	111,619,900	111,619,900	9,974,800	0	85,300

WARWICK DISTRICT COUNCIL - General Fund						
Portfolio	Actuals 2020/21 (.A)	Original Budget 2021/22 (.B)	Latest Budget 2021/22 (.C)	Original Budget 2022/23 (.D)	Variance 2021/22 (C-B)	Variance 2022/23 (D-B)
Assets	1,302,001	2,366,000	2,427,200	1,784,800	61,200	(581,200)
Community Protection	3,921,649	2,800,500	2,913,900	2,854,000	113,400	53,500
Culture, Tourism & Leisure	5,114,401	3,699,900	5,197,000	4,024,900	1,497,100	325,000
Development Services	966,689	351,700	323,900	333,800	(27,800)	(17,900)
Environment & Operations	7,376,088	9,275,200	10,401,000	8,557,800	1,125,800	(717,400)
Finance	(2,856,659)	1,528,100	(483,400)	679,400	(2,011,500)	(848,700)
Housing Services - GF	1,079,374	1,698,200	1,518,900	1,933,900	(179,300)	235,700
ICT Services	145,406	175,500	170,100	156,400	(5,400)	(19,100)
Law & Governance	1,632,041	1,857,100	1,954,200	1,828,800	97,100	(28,300)
People and Communication	204,236	340,900	412,100	387,400	71,200	46,500
Place & Economy	1,883,577	1,934,900	2,040,000	2,157,800	105,100	222,900
Revenues & Customer Services	1,704,906	1,597,500	1,438,900	1,596,000	(158,600)	(1,500)
Strategic Leadership	1,446,726	610,000	1,423,200	506,700	813,200	(103,300)
TOTAL WARWICK DISTRICT COUNCIL	23,920,435	28,235,500	29,737,000	26,801,700	1,501,500	(1,433,800)
SUBJECTIVE ANALYSIS						
DIRECT EXPENDITURE						
Employees	17,391,066	18,376,000	19,581,100	19,640,600	1,205,100	1,264,600
Premises Related Exp	16,459,842	5,357,100	5,405,400	4,613,200	48,300	(743,900)
Transport	56,920	128,400	120,700	121,900	(7,700)	(6,500)
Supplies and Services	8,593,519	8,543,500	8,267,700	6,670,600	(275,800)	(1,872,900)
Third Party Payments	6,752,066	10,572,200	12,678,700	10,466,900	2,106,500	(105,300)
Transfer Payments	22,872,831	23,811,800	23,811,800	23,811,900	0	100
TOTAL DIRECT EXPENDITURE	72,126,244	66,789,000	69,865,400	65,325,100	3,076,400	(1,463,900)
DIRECT INCOME						
Government grants	(30,546,901)	(26,295,700)	(28,086,800)	(25,026,900)	(1,791,100)	1,268,800
Other Grants & Contributions	(1,959,197)	(1,628,600)	(2,215,600)	(1,737,400)	(587,000)	(108,800)
Fees and Charges	(7,927,635)	(13,236,900)	(12,340,200)	(14,151,800)	896,700	(914,900)
Sale of Goods	(955,479)	(725,200)	(664,000)	(658,200)	61,200	67,000
Interest	0	0	0	0	0	0
Rents	(27,784,181)	(1,218,400)	(1,279,100)	(1,356,400)	(60,700)	(138,000)
TOTAL DIRECT INCOME	(69,173,393)	(43,104,800)	(44,585,700)	(42,930,700)	(1,480,900)	174,100
NET DIRECT (INCOME) / EXPENDITURE	2,952,850	23,684,200	25,279,700	22,394,400	1,595,500	(1,289,800)
SUPPORT CHARGES						
Support Services	12,919,738	13,228,600	13,228,600	13,228,600	0	0
Capital Charges	20,542,291	6,488,000	6,488,000	6,488,000	0	0
Recharges	(15,006,501)	(15,165,300)	(15,259,300)	(15,309,300)	(94,000)	(144,000)
TOTAL SUPPORT CHARGES	18,455,528	4,551,300	4,457,300	4,407,300	(94,000)	(144,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	21,408,379	28,235,500	29,737,000	26,801,700	1,501,500	(1,433,800)

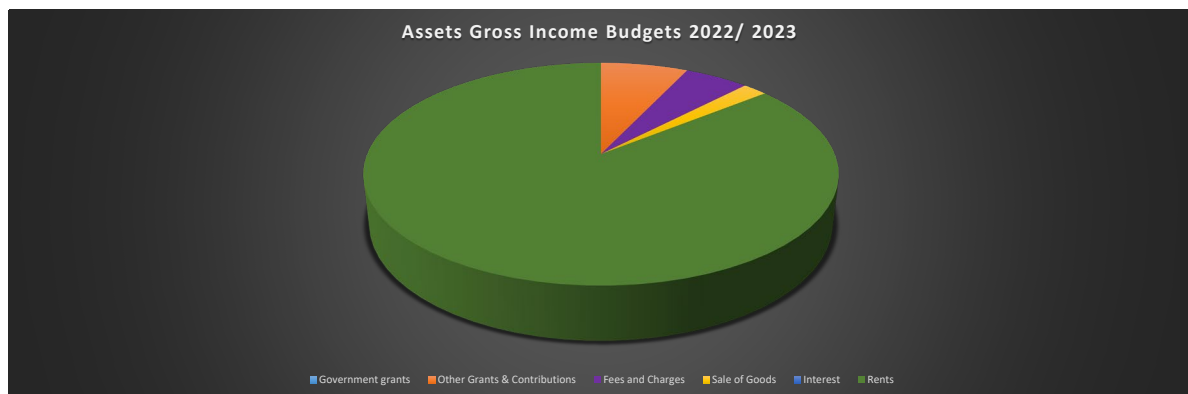
Gross Expenditure Budgets 2022 / 2023



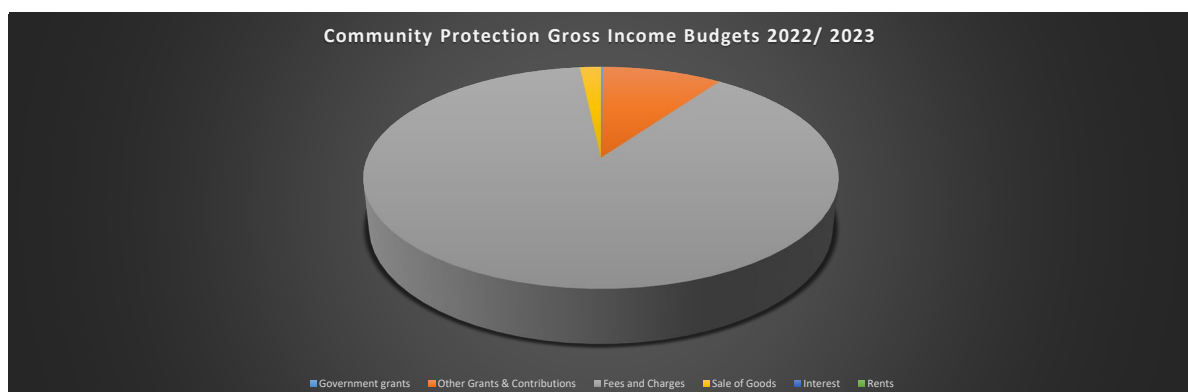
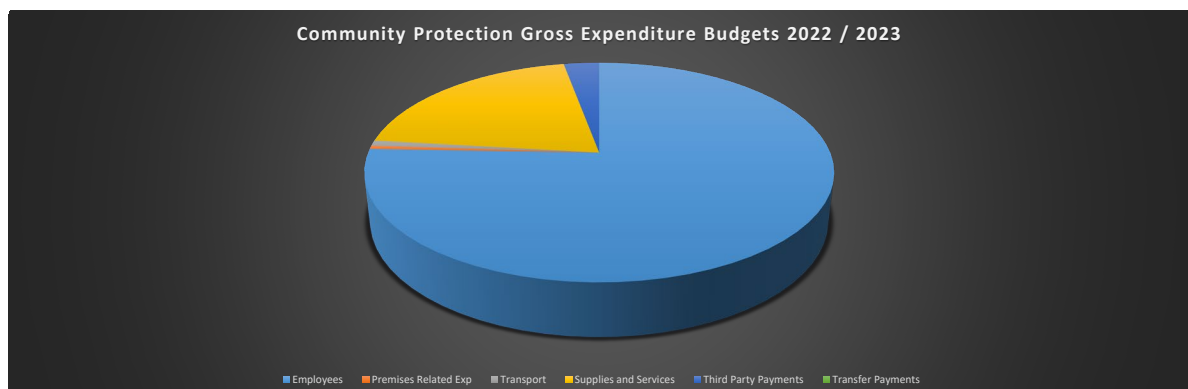
Gross Income Budgets 2022 / 2023



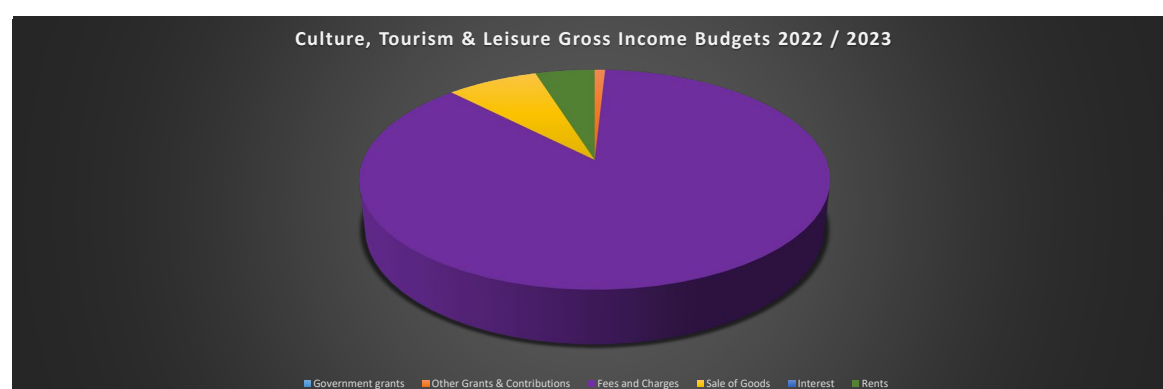
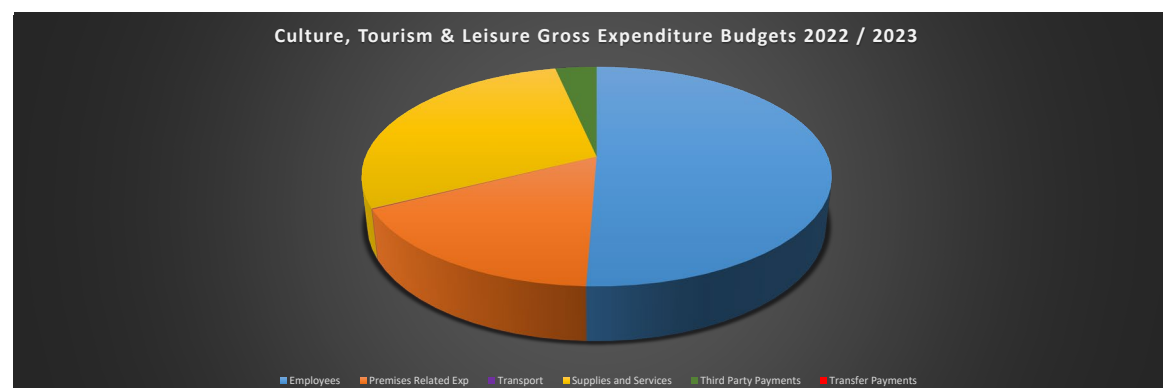
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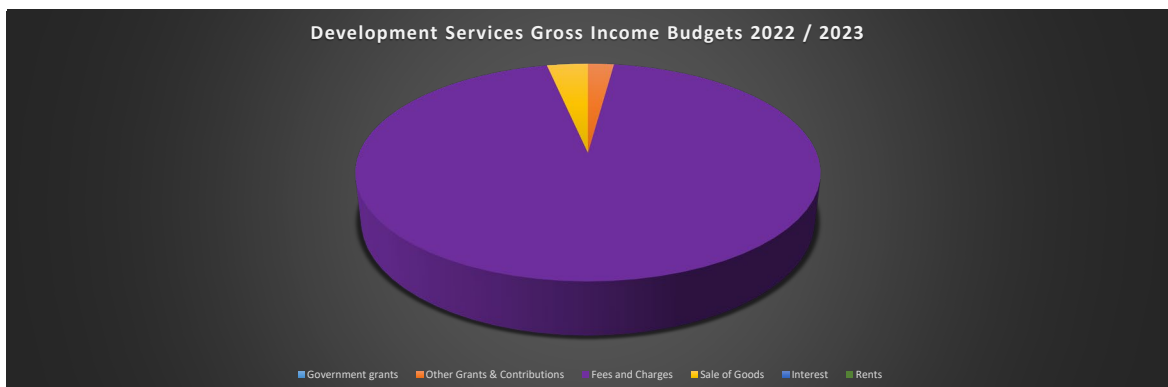
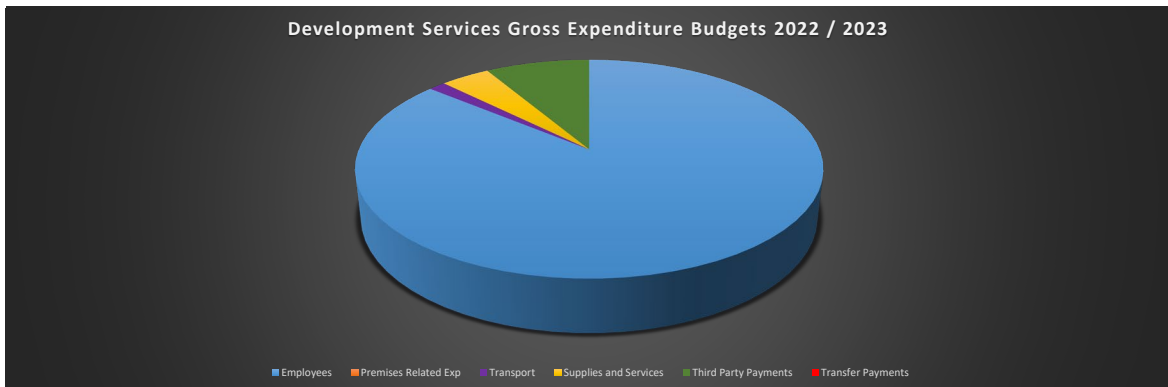
Community Protection							
Service Area Code	Service Area's	Actuals 2020/21 . (A)	Original Budget 2021/22 . (B)	Latest Budget 2021/22 . (C)	Original Budget 2022/23 . (D)	Variance 2021/22 (C-B)	Variance 2022/23 (D-B)
S1001	Community Development	2,129,340	483,000	477,400	477,500	(5,600)	(5,500)
S1045	CCTV	(5,517)	293,500	394,600	257,700	101,100	(35,800)
S2110	Community Partnership	332,532	342,100	291,100	283,800	(51,000)	(58,300)
S2360	Licensing & Registration	122,891	150,600	160,500	142,500	9,900	(8,100)
S3465	Chase Meadow Community Centre	11,614	11,800	11,600	100	(200)	(11,700)
S4210	EH Environmental Health Core	12,062	17,500	114,300	84,500	96,800	67,000
S4270	Food+Occupational Safety+Health	363,331	517,800	399,600	453,800	(118,200)	(64,000)
S4300	Environmental Protection	700,148	750,800	781,900	809,900	31,100	59,100
S4350	Community Safety	255,249	233,400	282,900	344,200	49,500	110,800
		3,921,649	2,800,500	2,913,900	2,854,000	113,400	53,500
SUBJECTIVE ANALYSIS							
DIRECT EXPENDITURE							
	Employees	1,843,420	1,999,000	2,029,900	2,110,200	30,900	111,200
	Premises Related Exp	15,430	13,500	13,300	13,500	(200)	0
	Transport	6,052	21,900	22,100	22,300	200	400
	Supplies and Services	704,542	571,500	711,700	565,300	140,200	(6,200)
	Third Party Payments	25,625	79,600	79,600	80,800	0	1,200
	Transfer Payments	0	0	0	0	0	0
TOTAL DIRECT EXPENDITURE		2,595,069	2,685,500	2,856,600	2,792,100	171,100	106,600
DIRECT INCOME							
	Government grants	(71,736)	(1,000)	(1,000)	(1,000)	0	0
	Other Grants & Contributions	(60,420)	(26,100)	(85,000)	(51,200)	(58,900)	(25,100)
	Fees and Charges	(306,342)	(430,800)	(429,800)	(465,800)	1,000	(35,000)
	Sale of Goods	(102,407)	(15,700)	(15,500)	(8,700)	200	7,000
	Interest	0	0	0	0	0	0
	Rents	0	0	0	0	0	0
TOTAL DIRECT INCOME		(540,906)	(473,600)	(531,300)	(526,700)	(57,700)	(53,100)
NET DIRECT (INCOME) / EXPENDITURE		2,054,163	2,211,900	2,325,300	2,265,400	113,400	53,500
SUPPORT CHARGES							
	Support Services	1,345,868	1,340,300	1,340,300	1,340,300	0	0
	Capital Charges	1,906,377	255,000	255,000	255,000	0	0
	Recharges	(1,384,758)	(1,006,700)	(1,006,700)	(1,006,700)	0	0
TOTAL SUPPORT CHARGES		1,867,486	588,600	588,600	588,600	0	0
NET (INCOME) / EXPENDITURE TO SUMMARY		3,921,649	2,800,500	2,913,900	2,854,000	113,400	53,500



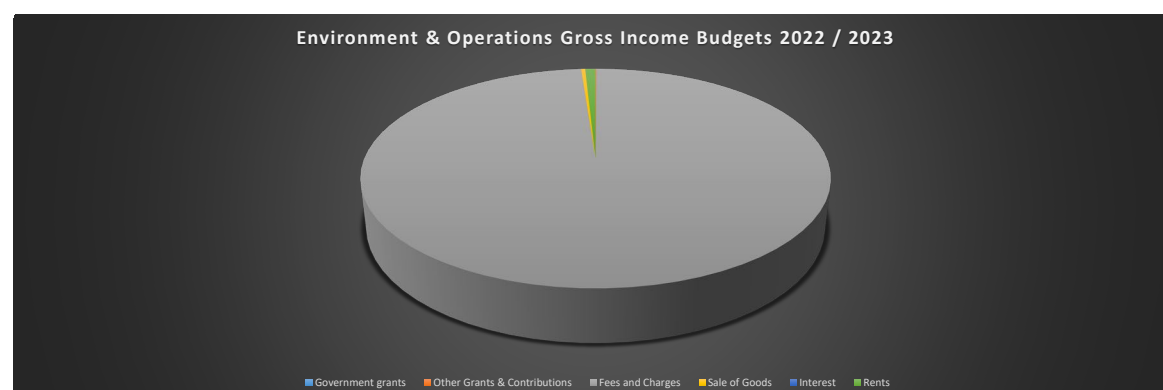
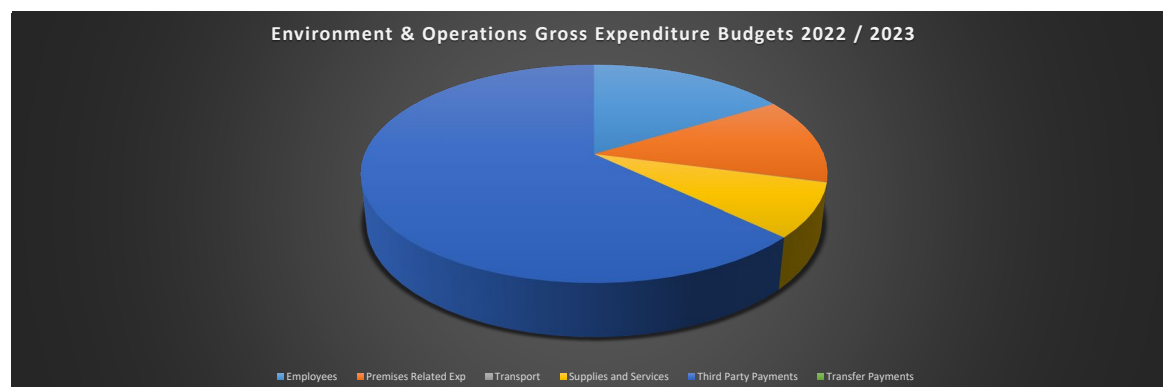
Culture, Tourism & Leisure							
Service Area Code	Service Area's	Actuals 2020/21	Original Budget 2021/22	Latest Budget 2021/22	Original Budget 2022/23	Variance 2021/22	Variance 2022/23
		(.A)	(.B)	(.C)	(.D)	(C-B)	(D-B)
S1261	Commonwealth Games 2022	77,820	179,900	409,900	332,500	230,000	152,600
S1288	Outdoor Recreation	951,232	843,800	1,222,500	840,700	378,700	(3,100)
S1297	Business Support	120,486	(1,095,200)	(70,400)	(939,300)	1,024,800	155,900
S1313	Culture, Tourism & Leisure Management	(2,052)	(12,100)	23,500	(37,300)	35,600	(25,200)
S1335	Royal Spa Centre	1,097,255	815,400	795,600	853,200	(19,800)	37,800
S1356	Catering Contract	(28,136)	(71,600)	(87,300)	(70,900)	(15,700)	700
S1367	Leisure Options	1,319,564	1,253,400	1,253,500	1,253,500	100	100
S1368	Sports Development	75,984	109,700	109,700	110,300	0	600
S3550	Tourism	108,822	130,200	130,200	157,300	0	27,100
S6005	Strategic Arts	56,702	12,600	24,000	74,800	11,400	62,200
S6006	Collections & Engagement	1,320,191	1,581,200	1,468,000	1,514,200	(113,200)	(67,000)
S6007	Customer Services	16,534	(47,400)	(82,200)	(64,100)	(34,800)	(16,700)
TOTAL CULTURE, TOURISM & LEISURE		5,114,401	3,699,900	5,197,000	4,024,900	1,497,100	325,000
SUBJECTIVE ANALYSIS							
DIRECT EXPENDITURE							
	Employees	1,806,822	1,645,400	1,838,400	2,167,500	193,000	522,100
	Premises Related Exp	747,270	707,000	669,000	724,000	(38,000)	17,000
	Transport	1,164	3,300	3,300	3,300	0	0
	Supplies and Services	293,991	1,252,500	1,625,300	1,244,700	372,800	(7,800)
	Third Party Payments	237,212	149,800	346,300	145,400	196,500	(4,400)
	Transfer Payments	0	0	0	0	0	0
TOTAL DIRECT EXPENDITURE		3,086,460	3,758,000	4,482,300	4,284,900	724,300	526,900
DIRECT INCOME							
	Government grants	(284,062)	0	0	0	0	0
	Other Grants & Contributions	(112,877)	0	(25,100)	(25,100)	(25,100)	(25,100)
	Fees and Charges	(126,274)	(2,518,700)	(1,564,400)	(2,539,100)	954,300	(20,400)
	Sale of Goods	(10,346)	(217,500)	(217,500)	(217,500)	0	0
	Interest	0	0	0	0	0	0
	Rents	(96,164)	(117,100)	(142,100)	(142,100)	(25,000)	(25,000)
TOTAL DIRECT INCOME		(629,723)	(2,853,300)	(1,949,100)	(2,923,800)	904,200	(70,500)
NET DIRECT (INCOME) / EXPENDITURE		2,456,737	904,700	2,533,200	1,361,100	1,628,500	456,400
SUPPORT CHARGES							
	Support Services	1,142,186	981,500	981,500	981,500	0	0
	Capital Charges	2,826,337	2,799,200	2,799,200	2,799,200	0	0
	Recharges	(1,310,859)	(985,500)	(1,116,900)	(1,116,900)	(131,400)	(131,400)
TOTAL SUPPORT CHARGES		2,657,664	2,795,200	2,663,800	2,663,800	(131,400)	(131,400)
NET (INCOME) / EXPENDITURE TO SUMMARY		5,114,401	3,699,900	5,197,000	4,024,900	1,497,100	325,000



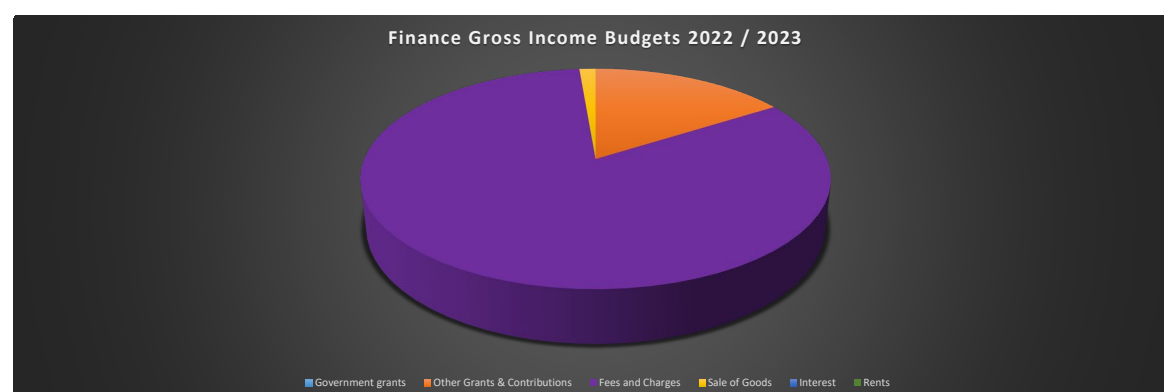
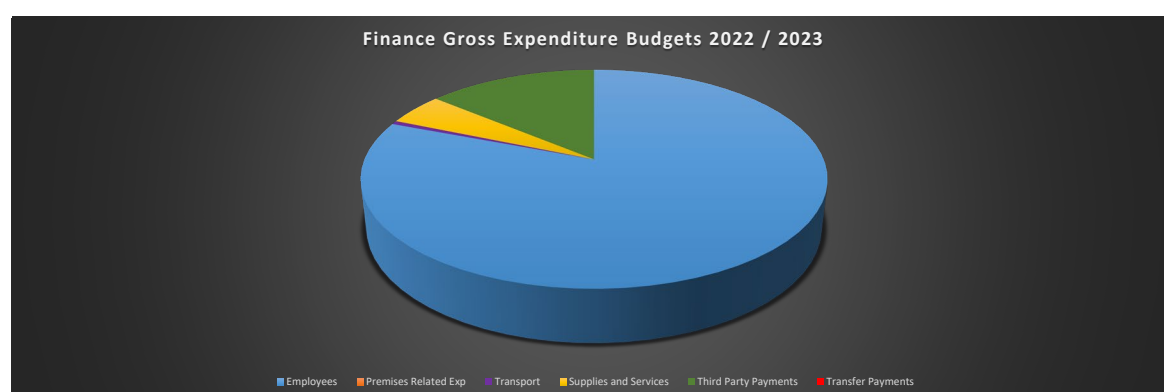
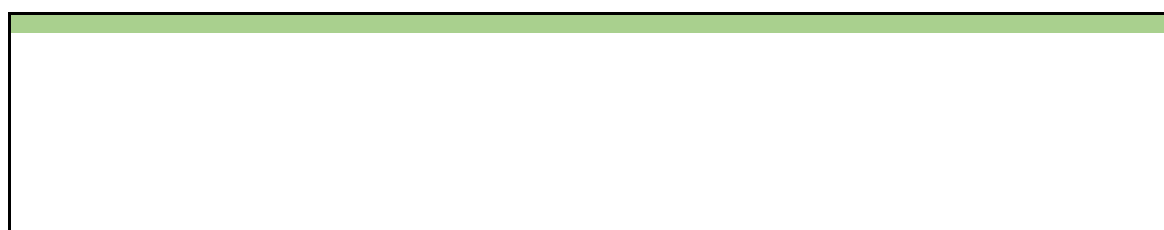
Development Services							
Service Area Code	Service Area's	Actuals 2020/21	Original Budget 2021/22	Latest Budget 2021/22	Original Budget 2022/23	Variance 2021/22	Variance 2022/23
		(.A)	(.B)	(.C)	(.D)	(C-B)	(D-B)
S4600	Building Control	68,668	119,600	78,900	99,500	(40,700)	(20,100)
S4840	Local Land Charges	900,009	247,700	206,300	254,200	(41,400)	6,500
S6002	Development Services Management	(1,988)	(15,600)	38,700	(19,900)	54,300	(4,300)
TOTAL DEVELOPMENT SERVICES		966,689	351,700	323,900	333,800	(27,800)	(17,900)
SUBJECTIVE ANALYSIS							
DIRECT EXPENDITURE							
	Employees	2,069,529	2,343,900	2,377,500	2,656,900	33,600	313,000
	Premises Related Exp	0	0	0	0	0	0
	Transport	27,632	42,400	42,400	43,100	0	700
	Supplies and Services	85,327	113,500	122,500	124,500	9,000	11,000
	Third Party Payments	226,117	254,100	329,600	264,400	75,500	10,300
	Transfer Payments	0	0	0	0	0	0
TOTAL DIRECT EXPENDITURE		2,408,606	2,753,900	2,872,000	3,088,900	118,100	335,000
DIRECT INCOME							
	Government grants	(20,646)	0	(90,000)	0	(90,000)	0
	Other Grants & Contributions	(65,454)	(70,500)	(70,500)	(70,500)	0	0
	Fees and Charges	(1,908,015)	(2,770,700)	(2,826,600)	(3,123,600)	(55,900)	(352,900)
	Sale of Goods	(158,097)	(112,000)	(112,000)	(112,000)	0	0
	Interest	0	0	0	0	0	0
	Rents	0	0	0	0	0	0
TOTAL DIRECT INCOME		(2,152,212)	(2,953,200)	(3,099,100)	(3,306,100)	(145,900)	(352,900)
NET DIRECT (INCOME) / EXPENDITURE		256,394	(199,300)	(227,100)	(217,200)	(27,800)	(17,900)
SUPPORT CHARGES							
	Support Services	1,595,561	1,892,400	1,892,400	1,892,400	0	0
	Capital Charges	165,502	600	600	600	0	0
	Recharges	(1,050,767)	(1,342,000)	(1,342,000)	(1,342,000)	0	0
TOTAL SUPPORT CHARGES		710,295	551,000	551,000	551,000	0	0
NET (INCOME) / EXPENDITURE TO SUMMARY		966,689	351,700	323,900	333,800	(27,800)	(17,900)



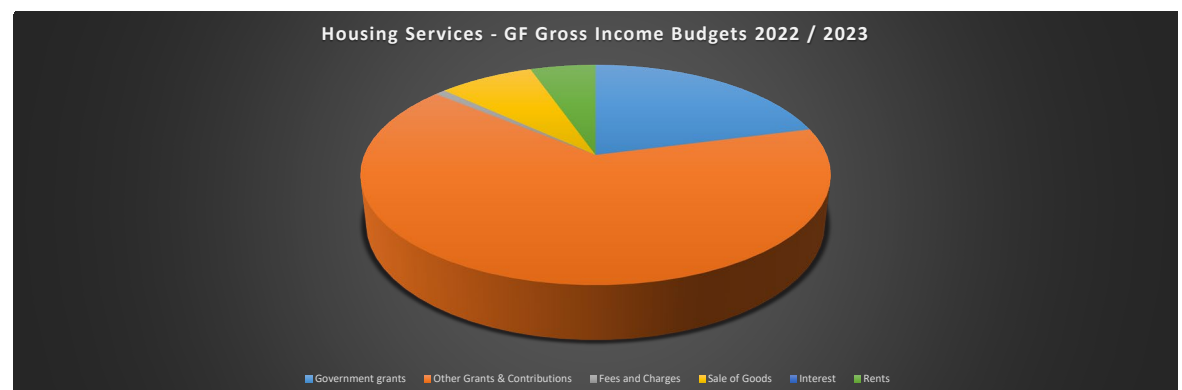
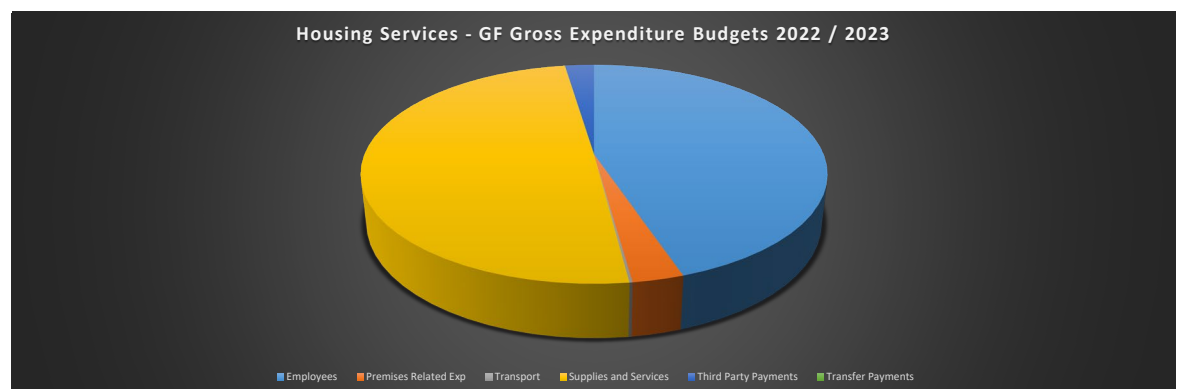
Environment & Operations							
Service Area Code	Service Area's	Actuals 2020/21	Original Budget 2021/22	Latest Budget 2021/22	Original Budget 2022/23	Variance 2021/22	Variance 2022/23
		(.A)	(.B)	(.C)	(.D)	(C-B)	(D-B)
S1105	Car Parks	1,984,893	(652,700)	(82,500)	(917,400)	570,200	(264,700)
S1250	WCC Highways	30,186	130,400	70,800	70,900	(59,600)	(59,500)
S1270	Green Space Development	845,113	1,961,500	2,000,400	2,030,700	38,900	69,200
S1320	Bereavement Services	(907,186)	(741,500)	(853,100)	(1,019,100)	(111,600)	(277,600)
S4090	Waste Management	4,518,488	7,155,300	7,818,800	6,969,700	663,500	(185,600)
S4095	Ranger Service	(10,668)	0	(4,400)	(46,400)	(4,400)	(46,400)
S4811	Watercourses & Culverts	(5,639)	(123,700)	(154,400)	(157,200)	(30,700)	(33,500)
S6013	Neighbourhood Services Management	(2,132)	25,100	90,400	25,900	65,300	800
S6014	NS Programme Team	153,152	235,400	356,900	420,800	121,500	185,400
S6015	Grounds Maintenance	809,732	984,400	915,600	931,300	(68,800)	(53,100)
S6016	Business Support & Development	(39,850)	301,000	242,500	248,600	(58,500)	(52,400)
TOTAL ENVIRONMENT & OPERATIONS		7,376,088	9,275,200	10,401,000	8,557,800	1,125,800	(717,400)
SUBJECTIVE ANALYSIS							
DIRECT EXPENDITURE							
	Employees	1,873,971	2,231,900	2,241,900	2,230,600	10,000	(1,300)
	Premises Related Exp	1,686,860	1,724,300	1,758,700	1,748,200	34,400	23,900
	Transport	9,546	9,700	10,100	10,100	400	400
	Supplies and Services	1,244,612	705,900	784,500	1,090,400	78,600	384,500
	Third Party Payments	5,154,180	8,738,000	9,759,300	8,602,900	1,021,300	(135,100)
	Transfer Payments	0	0	0	0	0	0
TOTAL DIRECT EXPENDITURE		9,969,169	13,409,800	14,554,500	13,682,200	1,144,700	272,400
DIRECT INCOME							
	Government grants	(1,352)	0	0	0	0	0
	Other Grants & Contributions	(28,339)	(6,000)	(6,000)	(6,000)	0	0
	Fees and Charges	(5,235,133)	(6,891,400)	(6,940,100)	(7,910,700)	(48,700)	(1,019,300)
	Sale of Goods	(58,374)	(55,100)	(25,300)	(26,300)	29,800	28,800
	Interest	0	0	0	0	0	0
	Rents	(67,946)	(69,000)	(69,000)	(68,300)	0	700
TOTAL DIRECT INCOME		(5,391,146)	(7,021,500)	(7,040,400)	(8,011,300)	(18,900)	(989,800)
NET DIRECT (INCOME) / EXPENDITURE		4,578,023	6,388,300	7,514,100	5,670,900	1,125,800	(717,400)
SUPPORT CHARGES							
	Support Services	2,487,265	2,306,400	2,306,400	2,306,400	0	0
	Capital Charges	1,845,288	1,938,700	1,938,700	1,938,700	0	0
	Recharges	(1,534,488)	(1,358,200)	(1,358,200)	(1,358,200)	0	0
TOTAL SUPPORT CHARGES		2,798,065	2,886,900	2,886,900	2,886,900	0	0
NET (INCOME) / EXPENDITURE TO SUMMARY		7,376,088	9,275,200	10,401,000	8,557,800	1,125,800	(717,400)



Finance							
Service Area Code	Service Area's	Actuals 2020/21	Original Budget 2021/22	Latest Budget 2021/22	Original Budget 2022/23	Variance 2021/22	Variance 2022/23
		.(A)	.(B)	.(C)	.(D)	(C-B)	(D-B)
S1410	Finance Management	(3,241,124)	1,391,100	(682,700)	480,300	(2,073,800)	(910,800)
S1417	Procurement	(2,080)	(20,000)	(20,200)	(15,800)	(200)	4,200
S1425	Financial Services	324,722	73,900	129,700	118,900	55,800	45,000
S1578	Audit & Risk	60,891	82,800	68,700	77,100	(14,100)	(5,700)
S3400	Payment Channels	931	300	21,100	18,900	20,800	18,600
TOTAL FINANCE		(2,856,659)	1,528,100	(483,400)	679,400	(2,011,500)	(848,700)
SUBJECTIVE ANALYSIS							
DIRECT EXPENDITURE							
	Employees	1,590,639	1,227,400	1,266,800	907,600	39,400	(319,800)
	Premises Related Exp	26,016	0	0	0	0	0
	Transport	(124)	6,000	6,000	6,100	0	100
	Supplies and Services	1,254,608	2,372,000	648,800	53,100	(1,723,200)	(2,318,900)
	Third Party Payments	192,041	141,800	154,600	157,400	12,800	15,600
	Transfer Payments	0	0	0	0	0	0
TOTAL DIRECT EXPENDITURE		3,063,180	3,747,200	2,076,200	1,124,200	(1,671,000)	(2,623,000)
DIRECT INCOME							
	Government grants	(5,377,506)	(1,384,000)	(1,661,000)	0	(277,000)	1,384,000
	Other Grants & Contributions	(14,589)	0	(50,900)	(97,100)	(50,900)	(97,100)
	Fees and Charges	0	0	0	500,000	0	500,000
	Sale of Goods	(26,044)	(7,700)	(7,700)	(7,700)	0	0
	Interest	0	0	0	0	0	0
	Rents	0	0	0	0	0	0
TOTAL DIRECT INCOME		(5,418,138)	(1,391,700)	(1,719,600)	395,200	(327,900)	1,786,900
NET DIRECT (INCOME) / EXPENDITURE		(2,354,958)	2,355,500	356,600	1,519,400	(1,998,900)	(836,100)
SUPPORT CHARGES							
	Support Services	1,285,044	1,064,000	1,064,000	1,064,000	0	0
	Capital Charges	48,048	38,600	38,600	38,600	0	0
	Recharges	(1,834,793)	(1,930,000)	(1,942,600)	(1,942,600)	(12,600)	(12,600)
TOTAL SUPPORT CHARGES		(501,701)	(827,400)	(840,000)	(840,000)	(12,600)	(12,600)
NET (INCOME) / EXPENDITURE TO SUMMARY		(2,856,659)	1,528,100	(483,400)	679,400	(2,011,500)	(848,700)



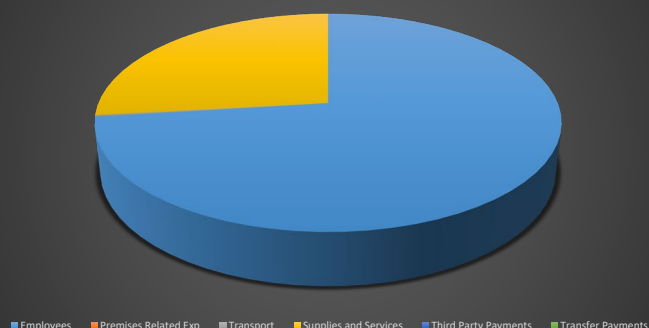
Housing Services - GF							
Service Area Code	Service Area's	Actuals 2020/21	Original Budget 2021/22	Latest Budget 2021/22	Original Budget 2022/23	Variance 2021/22	Variance 2022/23
		(.A)	(.B)	(.C)	(.D)	(C-B)	(D-B)
\$1590	Homelessness - Housing Advice	336,779	859,100	826,900	1,080,000	(32,200)	220,900
\$1605	Housing Strategy	229,033	328,900	224,000	328,700	(104,900)	(200)
\$1610	Other Housing Property	162,205	40,300	40,300	40,300	0	0
\$1615	Contributions to HRA	38,700	39,400	12,000	12,700	(27,400)	(26,700)
\$1630	Private Sector Housing	312,657	430,500	415,700	472,200	(14,800)	41,700
TOTAL HOUSING SERVICES - GF		1,079,374	1,698,200	1,518,900	1,933,900	(179,300)	235,700
SUBJECTIVE ANALYSIS							
DIRECT EXPENDITURE							
	Employees	1,202,184	1,091,700	1,463,300	1,515,700	371,600	424,000
	Premises Related Exp	130,637	100,300	139,300	102,000	39,000	1,700
	Transport	686	5,500	5,500	5,500	0	0
	Supplies and Services	1,578,454	1,341,000	2,018,000	1,680,100	677,000	339,100
	Third Party Payments	159,783	79,700	288,000	81,200	208,300	1,500
	Transfer Payments	0	0	0	0	0	0
TOTAL DIRECT EXPENDITURE		3,071,744	2,618,200	3,914,100	3,384,500	1,295,900	766,300
DIRECT INCOME							
	Government grants	(882,307)	(27,700)	(1,182,600)	(390,700)	(1,154,900)	(363,000)
	Other Grants & Contributions	(1,055,228)	(1,046,200)	(1,366,500)	(1,213,800)	(320,300)	(167,600)
	Fees and Charges	(8,478)	(15,600)	(15,600)	(15,600)	0	0
	Sale of Goods	(142,842)	(144,900)	(144,900)	(144,900)	0	0
	Interest	0	0	0	0	0	0
	Rents	(148,092)	(100,200)	(100,200)	(100,200)	0	0
TOTAL DIRECT INCOME		(2,236,945)	(1,334,600)	(2,809,800)	(1,865,200)	(1,475,200)	(530,600)
NET DIRECT (INCOME) / EXPENDITURE		834,799	1,283,600	1,104,300	1,519,300	(179,300)	235,700
SUPPORT CHARGES							
	Support Services	1,101,934	1,074,900	1,074,900	1,074,900	0	0
	Capital Charges	56,474	54,600	54,600	54,600	0	0
	Recharges	(913,833)	(714,900)	(714,900)	(714,900)	0	0
TOTAL SUPPORT CHARGES		244,575	414,600	414,600	414,600	0	0
NET (INCOME) / EXPENDITURE TO SUMMARY		1,079,374	1,698,200	1,518,900	1,933,900	(179,300)	235,700



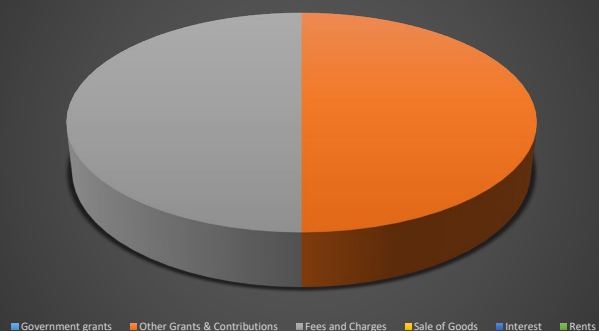
ICT Services							
Service Area Code	Service Area's	Actuals 2020/21 (.A)	Original Budget 2021/22 (.B)	Latest Budget 2021/22 (.C)	Original Budget 2022/23 (.D)	Variance 2021/22 (C-B)	Variance 2022/23 (D-B)
S3500	ICT Management	145,406	175,500	170,100	156,400	(5,400)	(19,100)
TOTAL ICT SERVICES		145,406	175,500	170,100	156,400	(5,400)	(19,100)
SUBJECTIVE ANALYSIS							
DIRECT EXPENDITURE							
	Employees	1,012,247	1,215,400	1,208,500	1,244,300	(6,900)	28,900
	Premises Related Exp	0	0	0	0	0	0
	Transport	158	4,100	4,100	4,100	0	0
	Supplies and Services	356,903	489,500	481,000	456,500	(8,500)	(33,000)
	Third Party Payments	15,189	0	0	0	0	0
	Transfer Payments	0	0	0	0	0	0
TOTAL DIRECT EXPENDITURE		1,384,497	1,709,000	1,693,600	1,704,900	(15,400)	(4,100)
DIRECT INCOME							
	Government grants	(2,552)	0	0	0	0	0
	Other Grants & Contributions	(15,875)	(44,800)	(44,800)	(44,800)	0	0
	Fees and Charges	(34,655)	(30,000)	(20,000)	(45,000)	10,000	(15,000)
	Sale of Goods	0	0	0	0	0	0
	Interest	0	0	0	0	0	0
	Rents	0	0	0	0	0	0
TOTAL DIRECT INCOME		(53,083)	(74,800)	(64,800)	(89,800)	10,000	(15,000)
NET DIRECT (INCOME) / EXPENDITURE		1,331,414	1,634,200	1,628,800	1,615,100	(5,400)	(19,100)
SUPPORT CHARGES							
	Support Services	224,323	248,900	248,900	248,900	0	0
	Capital Charges	130,123	127,900	127,900	127,900	0	0
	Recharges	(1,540,453)	(1,835,500)	(1,835,500)	(1,835,500)	0	0
TOTAL SUPPORT CHARGES		(1,186,008)	(1,458,700)	(1,458,700)	(1,458,700)	0	0
NET (INCOME) / EXPENDITURE TO SUMMARY		145,406	175,500	170,100	156,400	(5,400)	(19,100)

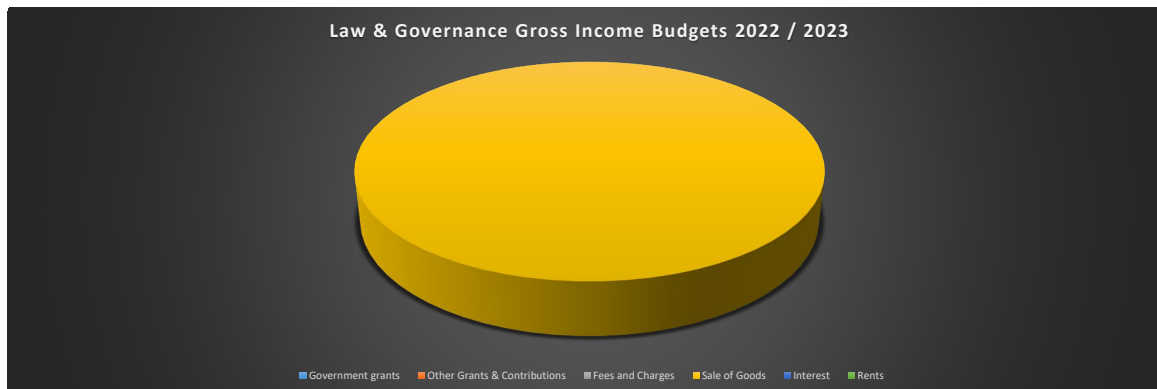
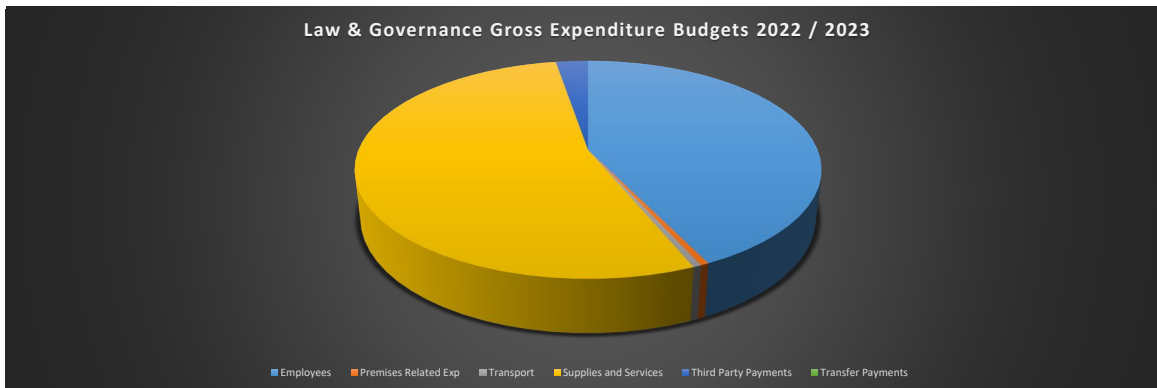


ICT Services Gross Expenditure Budgets 2022 / 2023

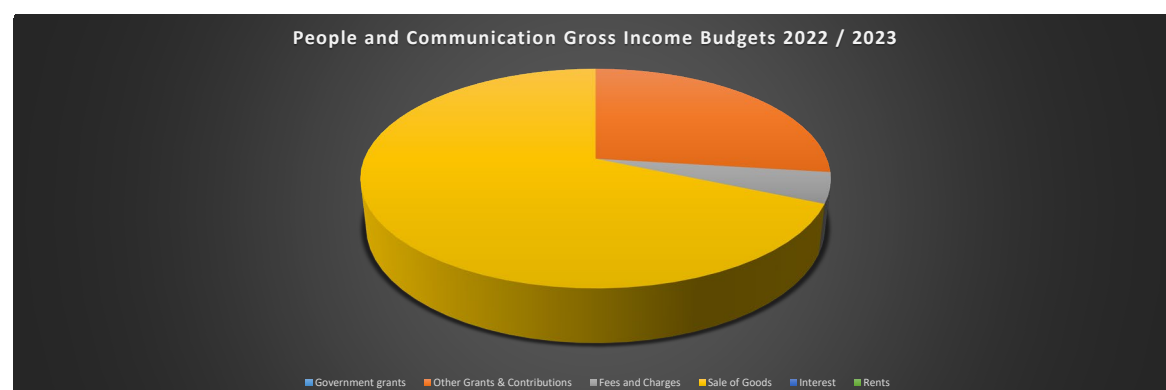
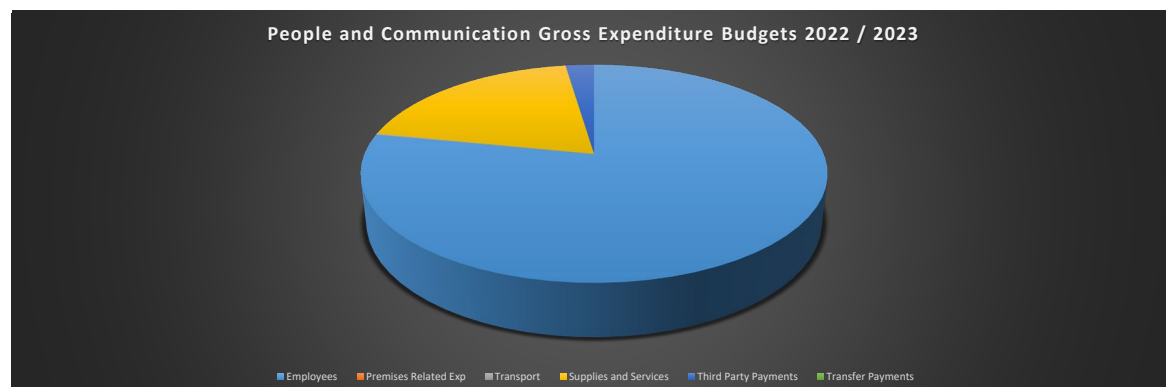


ICT Services Gross Income Budgets 2022 / 2023

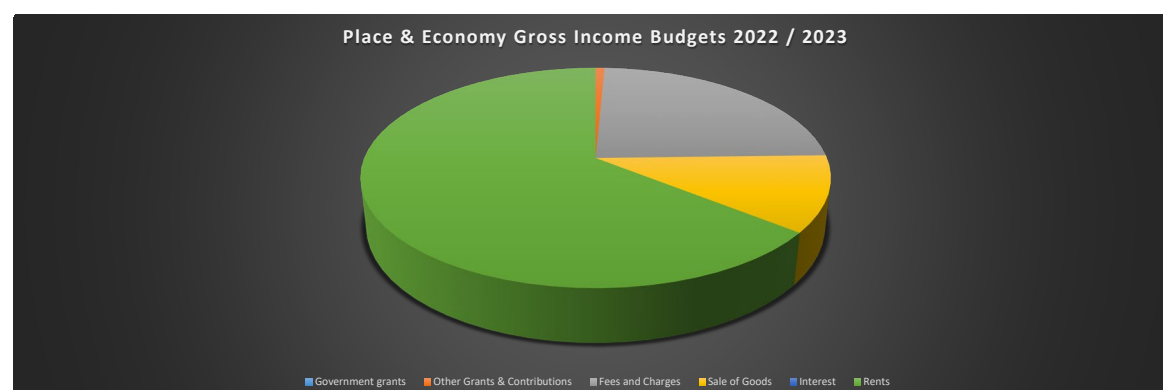
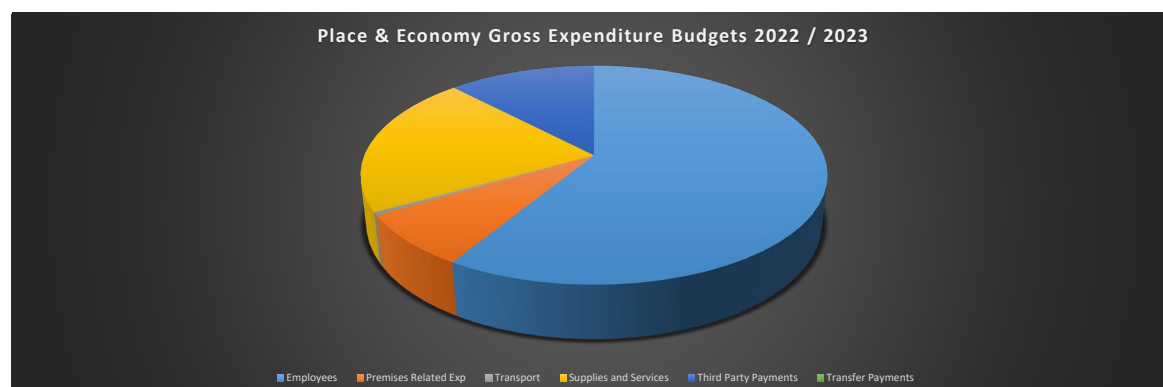
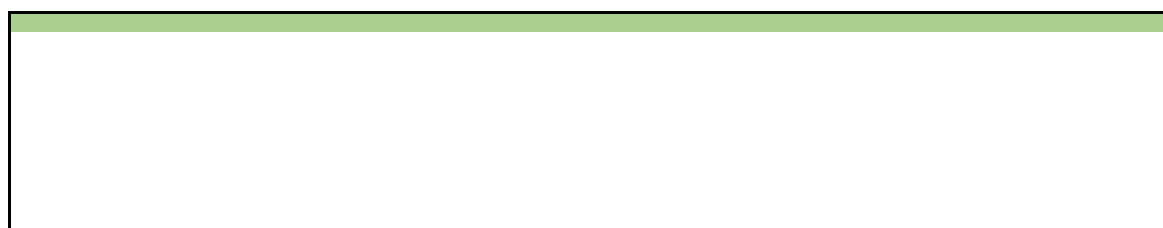




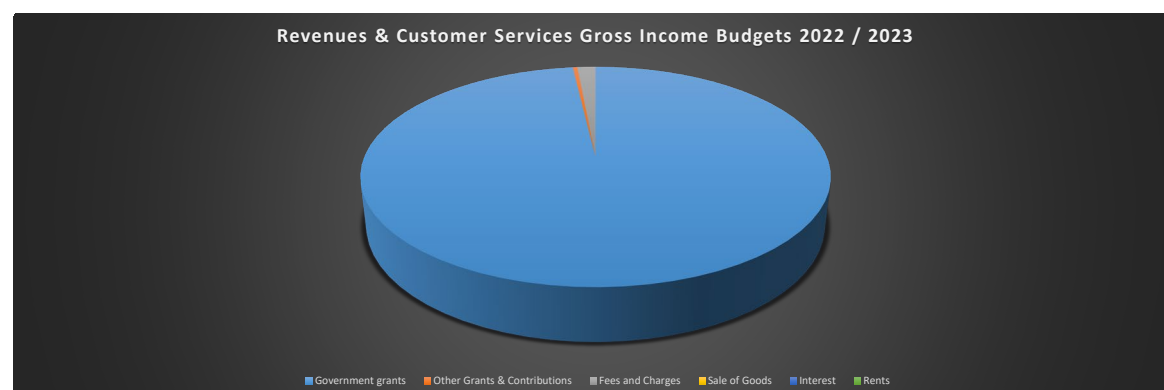
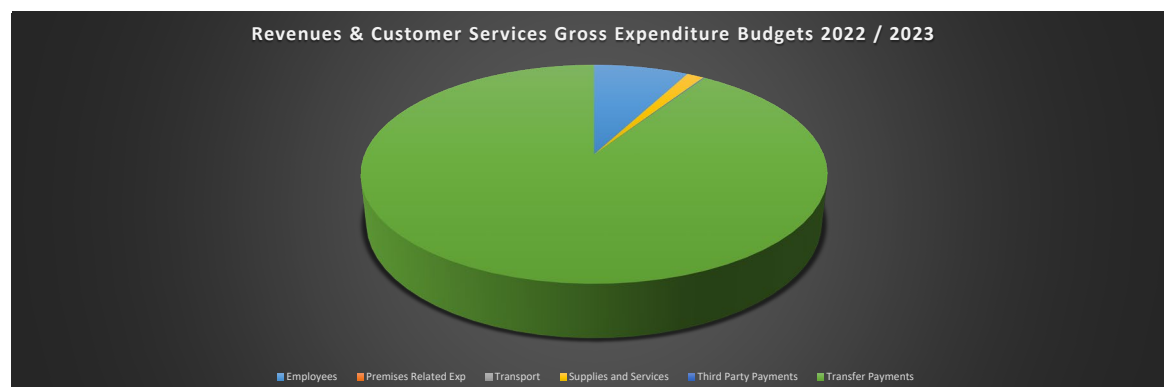
People and Communication							
Service Area Code	Service Area's	Actuals 2020/21	Original Budget 2021/22	Latest Budget 2021/22	Original Budget 2022/23	Variance 2021/22	Variance 2022/23
		.(A)	.(B)	.(C)	.(D)	(C-B)	(D-B)
S2060	Human Resources	194,289	271,100	305,100	259,900	34,000	(11,200)
S2340	Media Room	10,261	64,600	97,600	120,300	33,000	55,700
S3470	Media & Communications	(1,136)	0	(100)	1,900	(100)	1,900
S6033	Members Training	823	5,200	9,500	5,300	4,300	100
TOTAL PEOPLE & COMMUNICATION		204,236	340,900	412,100	387,400	71,200	46,500
SUBJECTIVE ANALYSIS							
DIRECT EXPENDITURE							
	Employees	930,949	1,033,800	1,113,300	1,063,700	79,500	29,900
	Premises Related Exp	0	0	0	0	0	0
	Transport	81	2,100	2,100	2,100	0	0
	Supplies and Services	168,962	225,200	235,200	265,300	10,000	40,100
	Third Party Payments	34,420	31,500	37,300	32,100	5,800	600
	Transfer Payments	0	0	0	0	0	0
TOTAL DIRECT EXPENDITURE		1,134,412	1,292,600	1,387,900	1,363,200	95,300	70,600
DIRECT INCOME							
	Government grants	(1,533)	0	0	0	0	0
	Other Grants & Contributions	(8,713)	0	(24,100)	(24,100)	(24,100)	(24,100)
	Fees and Charges	(2,774)	(4,200)	(4,200)	(4,200)	0	0
	Sale of Goods	(16,966)	(60,900)	(60,900)	(60,900)	0	0
	Interest	0	0	0	0	0	0
	Rents	0	0	0	0	0	0
TOTAL DIRECT INCOME		(29,987)	(65,100)	(89,200)	(89,200)	(24,100)	(24,100)
NET DIRECT (INCOME) / EXPENDITURE		1,104,425	1,227,500	1,298,700	1,274,000	71,200	46,500
SUPPORT CHARGES							
	Support Services	245,172	304,900	304,900	304,900	0	0
	Capital Charges	11,767	22,000	22,000	22,000	0	0
	Recharges	(1,157,128)	(1,213,500)	(1,213,500)	(1,213,500)	0	0
TOTAL SUPPORT CHARGES		(900,189)	(886,600)	(886,600)	(886,600)	0	0
NET (INCOME) / EXPENDITURE TO SUMMARY		204,236	340,900	412,100	387,400	71,200	46,500



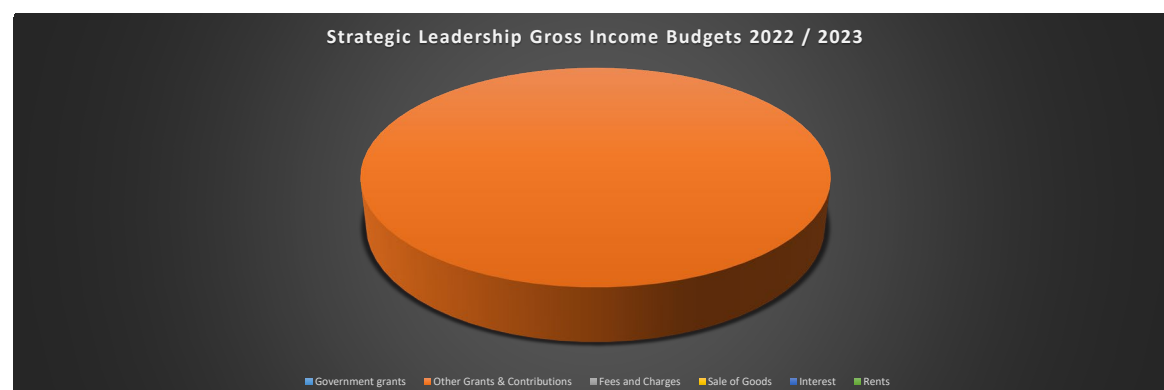
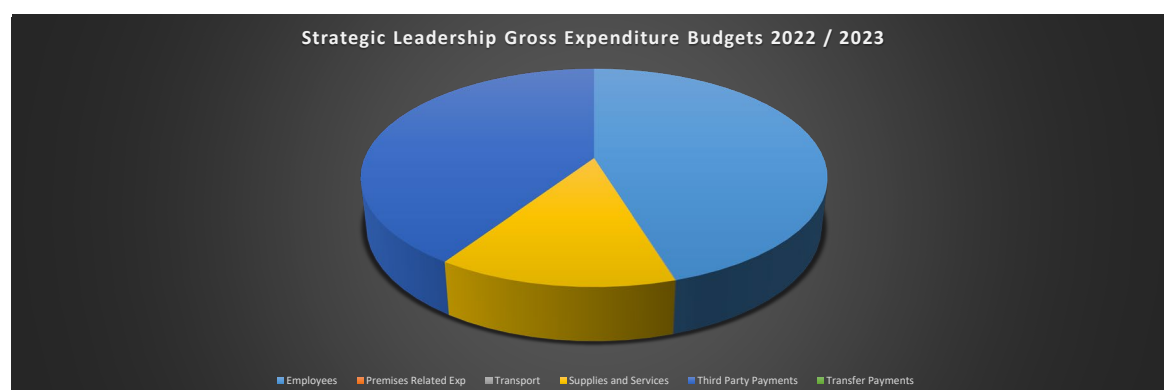
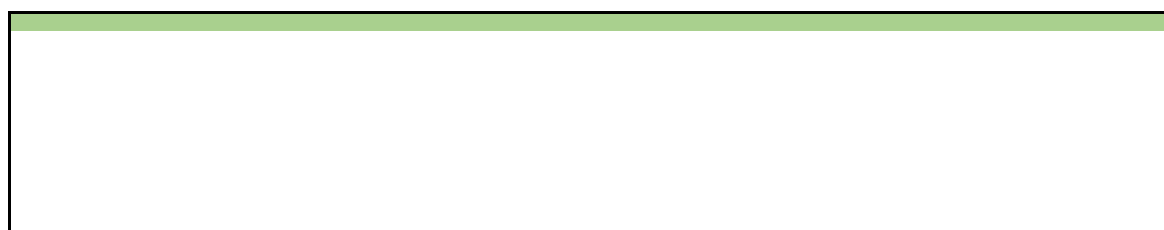
Place & Economy							
Service Area Code	Service Area's	Actuals 2020/21	Original Budget 2021/22	Latest Budget 2021/22	Original Budget 2022/23	Variance 2021/22	Variance 2022/23
		.(A)	.(B)	.(C)	.(D)	(C-B)	(D-B)
S1035	Christmas Illuminations	41,758	42,700	42,700	44,400	0	1,700
S1249	Events Management	196,905	248,100	262,600	281,600	14,500	33,500
S6000	Projects	750,490	323,400	326,300	243,900	2,900	(79,500)
S6001	Policy & Development	716,901	1,118,100	1,159,100	1,343,500	41,000	225,400
S6030	Regeneration	33,064	42,000	88,000	88,400	46,000	46,400
S6031	Markets	(1,080)	(16,600)	(23,300)	(23,100)	(6,700)	(6,500)
S6098	Grwoth Hub	145,539	177,200	184,600	179,100	7,400	1,900
TOTAL PLACE & ECONOMY		1,883,577	1,934,900	2,040,000	2,157,800	105,100	222,900
SUBJECTIVE ANALYSIS							
DIRECT EXPENDITURE							
	Employees	986,657	1,167,800	1,228,100	1,252,300	60,300	84,500
	Premises Related Exp	149,951	159,400	175,000	163,900	15,600	4,500
	Transport	1,717	8,800	8,800	8,800	0	0
	Supplies and Services	465,427	341,800	423,800	447,700	82,000	105,900
	Third Party Payments	147,889	156,200	164,700	259,000	8,500	102,800
	Transfer Payments	0	0	0	0	0	0
TOTAL DIRECT EXPENDITURE		1,751,641	1,834,000	2,000,400	2,131,700	166,400	297,700
DIRECT INCOME							
	Government grants	(39,726)	0	0	0	0	0
	Other Grants & Contributions	(279,400)	(4,400)	(78,900)	(4,400)	(74,500)	0
	Fees and Charges	(115,483)	(159,100)	(123,100)	(131,400)	36,000	27,700
	Sale of Goods	(58,092)	(92,000)	(60,800)	(60,800)	31,200	31,200
	Interest	0	0	0	0	0	0
	Rents	(255,319)	(219,600)	(273,600)	(353,300)	(54,000)	(133,700)
TOTAL DIRECT INCOME		(748,020)	(475,100)	(536,400)	(549,900)	(61,300)	(74,800)
NET DIRECT (INCOME) / EXPENDITURE		1,003,621	1,358,900	1,464,000	1,581,800	105,100	222,900
SUPPORT CHARGES							
	Support Services	266,888	518,800	518,800	518,800	0	0
	Capital Charges	613,068	189,400	189,400	189,400	0	0
	Recharges	0	(132,200)	(132,200)	(132,200)	0	0
TOTAL SUPPORT CHARGES		879,956	576,000	576,000	576,000	0	0
NET (INCOME) / EXPENDITURE TO SUMMARY		1,883,577	1,934,900	2,040,000	2,157,800	105,100	222,900



Revenues & Customer Services							
Service Area Code	Service Area's	Actuals 2020/21	Original Budget 2021/22	Latest Budget 2021/22	Original Budget 2022/23	Variance 2021/22	Variance 2022/23
		.(A)	.(B)	.(C)	.(D)	(C-B)	(D-B)
S1418	Exchequer	(4,575)	0	(11,500)	(34,500)	(11,500)	(34,500)
S2600	Revenues & Customer Services Management (2)	3,922	0	45,000	(18,300)	45,000	(18,300)
S3050	Revenues	1,036,071	889,200	921,700	946,000	32,500	56,800
S3100	Customer Service	304,455	0	167,200	160,400	167,200	160,400
S3250	Benefits	365,033	708,300	316,500	542,400	(391,800)	(165,900)
TOTAL REVENUES & CUSTOMER SERVICES		1,704,906	1,597,500	1,438,900	1,596,000	(158,600)	(1,500)
SUBJECTIVE ANALYSIS							
DIRECT EXPENDITURE							
	Employees	1,897,629	2,042,600	2,104,200	2,052,100	61,600	9,500
	Premises Related Exp	0	0	0	0	0	0
	Transport	1,106	2,700	2,700	2,700	0	0
	Supplies and Services	332,702	365,600	414,600	370,900	49,000	5,300
	Third Party Payments	9,349	26,800	26,800	27,300	0	500
	Transfer Payments	22,872,840	23,811,800	23,811,800	23,811,900	0	100
TOTAL DIRECT EXPENDITURE		25,113,626	26,249,500	26,360,100	26,264,900	110,600	15,400
DIRECT INCOME							
	Government grants	(23,829,110)	(24,618,300)	(24,887,500)	(24,635,200)	(269,200)	(16,900)
	Other Grants & Contributions	(87,719)	(91,700)	(91,700)	(91,700)	0	0
	Fees and Charges	(141,021)	(374,700)	(374,700)	(374,700)	0	0
	Sale of Goods	0	0	0	0	0	0
	Interest	0	0	0	0	0	0
	Rents	0	0	0	0	0	0
TOTAL DIRECT INCOME		(24,057,850)	(25,084,700)	(25,353,900)	(25,101,600)	(269,200)	(16,900)
NET DIRECT (INCOME) / EXPENDITURE		1,055,776	1,164,800	1,006,200	1,163,300	(158,600)	(1,500)
SUPPORT CHARGES							
	Support Services	1,177,809	1,305,200	1,305,200	1,305,200	0	0
	Capital Charges	0	0	0	0	0	0
	Recharges	(528,678)	(872,500)	(872,500)	(872,500)	0	0
TOTAL SUPPORT CHARGES		649,130	432,700	432,700	432,700	0	0
NET (INCOME) / EXPENDITURE TO SUMMARY		1,704,906	1,597,500	1,438,900	1,596,000	(158,600)	(1,500)



Strategic Leadership							
Service Area Code	Service Area's	Actuals 2020/21	Original Budget 2021/22	Latest Budget 2021/22	Original Budget 2022/23	Variance 2021/22	Variance 2022/23
		.(A)	.(B)	.(C)	.(D)	(C-B)	(D-B)
S2000	Chief Executive's Office	24,968	(35,000)	221,700	(139,900)	256,700	(104,900)
S2010	Corporate Projects	1,308,995	137,200	608,500	1,800	471,300	(135,400)
S3350	Corporate Support Team	(7,913)	0	(11,400)	(2,800)	(11,400)	(2,800)
S3600	Economic Development	43,719	1,800	9,000	1,800	7,200	0
S6032	Climate Change	76,956	506,000	495,400	545,800	(10,600)	39,800
S6035	Transformation	0	0	100,000	100,000	100,000	100,000
TOTAL STRATEGIC LEADERSHIP		1,446,726	610,000	1,423,200	506,700	813,200	(103,300)
SUBJECTIVE ANALYSIS							
DIRECT EXPENDITURE							
	Employees	645,287	591,300	829,200	738,000	237,900	146,700
	Premises Related Exp	0	0	0	0	0	0
	Transport	0	800	800	800	0	0
	Supplies and Services	5,937	26,200	21,200	(228,500)	(5,000)	(254,700)
	Third Party Payments	380,731	659,200	1,239,500	663,900	580,300	4,700
	Transfer Payments	0	0	0	0	0	0
TOTAL DIRECT EXPENDITURE		1,031,955	1,277,500	2,090,700	1,174,200	813,200	(103,300)
DIRECT INCOME							
	Government grants	(1,222)	0	0	0	0	0
	Other Grants & Contributions	(66,680)	(52,000)	(52,000)	(52,000)	0	0
	Fees and Charges	0	0	0	0	0	0
	Sale of Goods	0	0	0	0	0	0
	Interest	0	0	0	0	0	0
	Rents	0	0	0	0	0	0
TOTAL DIRECT INCOME		(67,902)	(52,000)	(52,000)	(52,000)	0	0
NET DIRECT (INCOME) / EXPENDITURE		964,053	1,225,500	2,038,700	1,122,200	813,200	(103,300)
SUPPORT CHARGES							
	Support Services	135,223	162,100	162,100	162,100	0	0
	Capital Charges	1,209,664	1,600	1,600	1,600	0	0
	Recharges	(862,215)	(779,200)	(779,200)	(779,200)	0	0
TOTAL SUPPORT CHARGES		482,673	(615,500)	(615,500)	(615,500)	0	0
NET (INCOME) / EXPENDITURE TO SUMMARY		1,446,726	610,000	1,423,200	506,700	813,200	(103,300)



Housing Revenue Account - Summary							
HOUSING SERVICES - HOUSING REVENUE ACCOUNT		Outturn	Original Budget	Latest Budget	Original Budget	Variance	Variance
		2020/21	2021/22	2021/22	2022/23	2021/22	2022/23
		£	£	£	£	£	£
		A	B	C	D	C - B	D - B
7000		HOUSING REVENUE ACCOUNT					
EXPENDITURE							
7000-2051	PPM Non-Op	0	0	0	0	0	0
7000-2094	Housing Repairs Supervision	820,481	942,000	942,000	942,000	0	0
7000-2097	HRA Repairs and Maintenance	5,306,892	6,450,200	6,961,000	6,350,100	510,800	(100,100)
7000-2100	Electricity	58	400	0	0	(400)	(400)
7000-2110	Gas	80	2,500	2,500	3,000	0	500
7000-2130	Wood Fuel - Bio-Mass boiler	0	0	0	0	0	0
7000-2300	Rates	43,432	49,000	45,000	50,600	(4,000)	1,600
7000-2310	Council Tax	193,459	142,500	142,500	145,100	0	2,600
7000-2400	Water Charges-Metered	31,764	41,600	41,600	42,300	0	700
7000-2410	Water Rates	649	0	0	0	0	0
PREMISES		6,396,815	7,628,200	8,134,600	7,533,100	506,400	(95,100)
7000-4430	Debt Recovery Agency Costs	0	4,000	4,000	4,100	0	100
7000-4700	Grants-Revenue	2,000	0	0	0	0	0
7000-4800	Contributions To Provisions	0	75,800	75,800	77,200	0	1,400
7000-4810	Bad Debts Provision	350,736	395,500	395,500	402,600	0	7,100
SUPPLIES AND SERVICES		352,736	475,300	475,300	483,900	0	8,600
7000-5770	Consultants Fees	1,440	0	0	0	0	0
THIRD PARTY PAYMENTS		1,440	0	0	0	0	0
7000-7670	Supervision & Management - General	2,644,427	3,351,900	3,438,300	3,726,100	86,400	374,200
7000-7675	Supervision & Management - Special	2,326,404	2,650,400	2,627,900	2,602,800	(22,500)	(47,600)
SUPPORT SERVICES		4,970,831	6,002,300	6,066,200	6,328,900	63,900	326,600
7000-8200	Loss On Impairment/Revaluation Of Assets	(81,917)	0	0	0	0	0
7000-8810	Depreciation on Council Dwellings	5,512,704	5,654,000	5,654,000	5,654,000	0	0
7000-8811	Depreciation on Other HRA Properties	450,894	541,800	541,800	541,800	0	0
7000-8812	Depreciation on Equipment	57,049	10,700	10,700	10,700	0	0
CAPITAL CHARGES		5,938,730	6,206,500	6,206,500	6,206,500	0	0
GROSS EXPENDITURE		17,660,552	20,312,300	20,882,600	20,552,400	570,300	240,100
INCOME							
7000-9019	Government Grants - Covid-19	(4,974)	0	0	0	0	0
7000-9110	Contributions from other local authority	(201,375)	0	0	0	0	0
7000-9208	Other Income	(3,410)	0	0	0	0	0
7000-9260	Insurance Settlement	(1,091)	0	0	0	0	0
7000-9303	Fees+Charges General	0	(2,000)	(2,000)	(2,000)	0	0
7000-9320	Credit Card Charges	(1)	0	0	0	0	0
7000-9395	Other Licences	(695)	(4,200)	(4,200)	(4,200)	0	0
7000-9396	Legal Fees	0	0	0	0	0	0
7000-9397	Heating Charges	(168,651)	(164,500)	(164,500)	(164,500)	0	0
7000-9402	Service Charges	(194,483)	(204,000)	(204,000)	(204,000)	0	0
7000-9407	Service Charges Supporting People	(108,672)	(161,400)	(161,400)	(171,200)	0	(9,800)
7000-9422	Water Charges Supporting People	(36,090)	(33,000)	(33,000)	(34,400)	0	(1,400)
7000-9442	Service Charges Leasehold	(9,935)	0	0	0	0	0
7000-9481	Ringo income	0	0	0	0	0	0
7000-9500	Rents-Housing	(24,779,676)	(25,330,000)	(25,330,000)	(26,341,100)	0	(1,011,100)
7000-9506	Rents-Shared Ownership	(61,425)	(73,700)	(73,700)	(100,000)	0	(26,300)
7000-9507	Rents-Affordable	(546,455)	(513,300)	(513,300)	(731,900)	0	(218,600)
7000-9509	Use and Occupation - Homeless	(65,547)	(30,000)	(30,000)	(33,000)	0	(3,000)
7000-9510	Rents-Garages	(691,855)	(762,200)	(762,200)	(764,900)	0	(2,700)
7000-9520	Rents-Others	(365,011)	(353,700)	(353,700)	(353,700)	0	0
7000-9710	General Fund	(38,700)	(38,700)	(38,700)	(38,700)	0	0
GROSS INCOME		(27,278,046)	(27,670,700)	(27,670,700)	(28,943,600)	0	(1,272,900)
NET INCOME FROM SERVICES		(9,617,494)	(7,358,400)	(6,788,100)	(8,391,200)	570,300	(1,032,800)
7000-9610	Interest-Balances	(224,995)	(304,200)	(304,200)	(304,200)	0	0
7000-9810	Capital Charges - Adj	0	(100,000)	(100,000)	(100,000)	0	0
NET OPERATIONAL INCOME		(9,842,489)	(7,762,600)	(7,192,300)	(8,795,400)	570,300	(1,032,800)
APPROPRIATIONS							
7000-8000	Reversal of Notional Interest	14,356,600	14,357,000	14,357,000	14,357,000	0	0
7000-8030	Reversal of Notional Interest	(14,356,600)	(14,357,000)	(14,357,000)	(14,357,000)	0	0
7000-8600	External Interest	4,765,564	4,765,600	4,765,600	4,765,600	0	0
7000-9801	Approp HRA Resource Equiv to Depn to MRR	6,020,646	0	0	0	0	0
7000-9802	Approp from CAA to Offset HRA Resources	(6,020,646)	0	0	0	0	0
7000-8015	Capital financing	1,185,970	0	0	0	0	0
7000-8017	Cap Fin-Rev Contr to Cap Outlay(GF+HIP)	0	119,600	119,600	119,600	0	0
7000-8043	Cont from Reserves	851,675	8,000	(109,300)	73,400	(117,300)	65,400
7000-8044	Contrib HRA Capital Invest Reserve (Dr)	4,359,311	3,250,100	2,797,100	4,220,700	(453,000)	970,600
7000-B282	Recognised gains/losses -asset sales	2,332,150	0	0	0	0	0
7000-B288	F Assets sales b/s val trf to I & E a/c	1,576,597	0	0	0	0	0
7000-B515	Capital financing	(1,185,970)	0	0	0	0	0
7000-B543	Cont from Reserves	(57,600)	(100,000)	(100,000)	(100,000)	0	0
7000-B782	rec gains/losses - fa - reversal	(2,332,150)	0	0	0	0	0
7000-B786	NCA Impair/Revals Losses charged to rev	81,917	0	0	0	0	0
7000-B789	F Asset sales trf from I & E to CAA a/c	(1,576,597)	0	0	0	0	0
7000-B791	employee benefits accruals (cr)	(8,115)	0	0	0	0	0
7000-B990	Net IAS19 Charges for Retirement Benefits	(683,629)	(878,800)	(878,800)	(878,800)	0	0
7000-B991	Employers Contribs payable to Pension Fd	365,026	402,000	402,000	402,000	0	0
7000-B992	Pensions Interest+Rate of Return Assets	138,141	165,700	165,700	165,700	0	0
TRANSFER (TO) / FROM HRA RESERVE		(30,200)	(30,400)	(30,400)	(27,200)	0	3,200
Balance Brought Forward		(1,482,900)	(1,513,100)	(1,513,100)	(1,543,500)	0	(30,400)
HRA BALANCE CARRIED FORWARD		(1,513,100)	(1,543,500)	(1,543,500)	(1,570,700)	0	(27,200)

Housing Revenue Account - Service Analysis						
HOUSING SERVICES - HOUSING REVENUE ACCOUNT	Outturn 2020/21 £ A	Original Budget 2021/22 £ B	Latest Budget 2021/22 £ C	Original Budget 2022/23 £ D	Variance 2021/22 £ C - B	Variance 2022/23 £ D - B
7000 HOUSING REVENUE FUND	(0)	0	0	0	0	0
HOUSING SERVICES						
7780 Housing & Void Repairs Team	390,628	449,200	443,800	457,500	(5,400)	8,300
7300 Housing & Property Services Management	126,089	50,000	176,000	(9,800)	126,000	(59,800)
7405 Sustaining Tenancies Mgt	15,663	4,700	4,700	4,700	0	0
7550 Housing Lettings Team	235,361	268,700	268,700	268,700	0	0
7200 Housing Services (dept. wide costs)	194,120	181,300	181,000	181,100	(300)	(200)
7250 Housing Services Recharges a/c	(2,780,764)	(3,421,700)	(3,421,700)	(3,421,700)	0	0
7330 Housing Strategy & Development Mgt	552,055	822,600	835,200	956,800	12,600	134,200
7335 Business Development & Change	158,663	276,000	242,700	282,700	(33,300)	6,700
7600 Tenancy Management	834,455	937,500	985,600	1,036,000	48,100	98,500
7406 Lettings Incentive Scheme	8,781	20,800	20,800	21,200	0	400
7700 Housing Income Recovery	123,599	223,700	221,900	224,700	(1,800)	1,000
7710 Housing Financial Inclusion	1,564	3,200	3,200	3,200	0	0
7340 H&PS Service Improvement	85,630	98,800	106,500	99,900	7,700	1,100
7360 Housing Technical Admin	0	0	0	0	0	0
7610 Tenant Development	24,076	41,200	41,200	41,500	0	300
7611 Tenant Panel	746	0	0	0	0	0
7615 Engagement Grants	0	800	800	800	0	0
7616 EMR Housing Tenant Survey	0	0	0	0	0	0
7750 H&PS Business Support	35,891	41,900	41,500	41,500	(400)	(400)
7755 Tenants Insurance	(6,558)	1,400	3,700	(600)	2,300	(2,000)
TRANSFER TO HRA SUMMARY	(0)	100	155,600	188,200	155,500	188,100
SUPERVISION & MANAGEMENT GENERAL						
7011 HRA PV Panels	(86,189)	(74,200)	(74,200)	(74,100)	0	100
7013 RHI Renewable Heat Initiative	0	(20,900)	(20,900)	(20,900)	0	0
7782 HRA Stock Condition+Structural Surveys	8,070	124,800	124,800	200,000	0	75,200
7010 Housing Supervision & Mgt (S&M) General	2,592,910	3,253,100	3,180,700	3,367,500	(72,400)	114,400
7030 HRA Shops and Commercial Props	35,812	14,400	14,400	14,600	0	200
7210 Turpin Court Garage site	38,545	0	0	0	0	0
7211 Spa View Garage site	0	0	5,100	0	5,100	0
7212 Shakespeare Avenue Garage site	0	0	5,800	0	5,800	0
7213 1 Warwick Street site	6,308	0	0	0	0	0
7214 Golf Lane land	0	0	0	0	0	0
7614 Events & Consultations	0	6,200	6,200	6,300	0	100
7650 Shared Ownership	5,958	3,100	1,400	3,400	(1,700)	300
7020 Right to Buy Admin	43,014	45,400	39,400	41,100	(6,000)	(4,300)
7640 Leasehold Management	0	0	0	0	0	0
TRANSFER TO HRA SUMMARY	2,644,427	3,351,900	3,282,700	3,537,900	(69,200)	186,000
SUPERVISION & MANAGEMENT SPECIAL						
7928 RepM Fire Risk Assessments- Communal	0	49,300	49,300	0	0	(49,300)
7433 William Wallsgrove House	0	6,700	6,700	6,900	0	200
7620 Open Spaces	594,564	579,900	561,300	599,100	(18,600)	19,200
7630 Communal Areas	434,985	497,400	497,400	506,600	0	9,200
7635 Neighbourhood Estates Services	233,227	330,100	330,300	385,400	200	55,300
7415 Warwick Response Business Mgt	29,722	38,700	38,700	38,700	0	0
7420 Warwick Response Control Centre	933,914	1,050,100	1,182,700	1,105,300	132,600	55,200
7427 Help on call MSWLT	0	0	0	0	0	0
7428 Help on call LLAT	0	0	0	0	0	0
7429 Lifeline Private WDC customer income	(173,831)	(173,800)	(311,000)	(331,000)	(137,200)	(157,200)
7431 Very Sheltered Cleaning	15,930	9,400	9,400	9,500	0	100
7434 Supported Housing Scheme	0	0	0	0	0	0
7436 Beauchamp House	32,761	25,700	28,000	28,400	2,300	2,700
7445 Housing Support Team	0	2,100	2,100	2,100	0	0
7450 Housing Central Heating	1,545	2,300	2,300	2,300	0	0
7451 CH Acorn Court, LS	28,840	26,400	26,400	28,800	0	2,400
7452 CH Tannery Court, Ken	16,870	32,200	30,500	31,900	(1,700)	(300)
7453 CH Yeomanry Close, Wk	22,571	21,700	21,700	24,100	0	2,400
7454 CH James Court, Wk	16,469	14,300	14,300	16,000	0	1,700
7455 CH Chandos Court, LS	44,157	41,900	41,900	45,800	0	3,900
7456 CH Radcliffe Gardens, LS	21,899	21,200	21,200	25,400	0	4,200
7457 Utility charges Sayer Court, LS	37,679	34,700	34,700	36,400	0	1,700
7460 Community Centres	35,102	40,000	40,000	41,100	0	1,100
TRANSFER TO HRA SUMMARY	2,326,404	2,650,300	2,627,900	2,602,800	(22,400)	(47,500)
HOUSING REPAIRS						
7910 RepM Electrical repairs	321,623	573,500	573,500	574,000	0	500
7912 RepM Gas/Heating Maintenance	746,787	594,700	594,700	750,000	0	155,300
7940 RepM HRA Asbestos works	401,072	416,000	416,000	400,000	0	(16,000)
7960 RepR Void Repair Contract	1,206,308	1,280,700	1,280,700	1,200,000	0	(80,700)
7964 RepR Out of Hours Contract	(149)	0	0	0	0	0
7966 RepR Day to Day Repairs Contract	1,989,041	1,499,900	1,499,900	1,900,100	0	400,200
7968 RepR Garages: Responsive Repairs	25,268	158,700	158,700	160,000	0	1,300
7900 RepM Painting & Decorations	83,975	595,000	1,106,000	595,000	511,000	0
7901 RepM Concrete Repairs	0	40,000	40,000	0	0	(40,000)
7911 RepM Energy Efficiency	3,697	0	0	0	0	0
7916 RepM Door Entry & Security Maintenance	103,535	60,200	60,200	100,200	0	40,000
7922 RepM Legionella Testing	5,755	34,600	34,600	10,000	0	(24,600)
7923 EMR Mobility Scooter Store (RepM Fire Pr	0	0	0	0	0	0
7926 RepM Fire Prevention Works	105,925	967,000	967,000	400,000	0	(567,000)
7930 RepM HRA Paths and Surfacing	119,856	100,000	100,000	100,000	0	0
7914 RepM HRA Lift Maintenance	99,725	37,300	37,300	100,000	0	62,700
7920 RepM HRA Stairlift Maintenance	52,613	81,700	81,700	50,000	0	(31,700)
7918 RepM Shop Maintenance	41,860	10,900	10,700	10,800	(200)	(100)
7903 RepM Communal flooring/carpets	0	0	0	0	0	0
TRANSFER TO SUMMARY	5,306,892	6,450,200	6,961,000	6,350,100	510,800	(100,100)

Housing Services - HRA							
Service Area Code	Service Area's	Actuals 2020/21 (.A)	Original Budget 2021/22 (.B)	Latest Budget 2021/22 (.C)	Original Budget 2022/23 (.D)	Variance 2021/22 (C-B)	Variance 2022/23 (D-B)
S6099	Tenancy Management	844,800	961,500	1,009,600	1,060,400	48,100	98,900
S7000	Housing Revenue Ac	(0)	0	0	0	0	0
S7010	Hsg Sup+Man General	0	(6,200)	(161,800)	(194,500)	(155,600)	(188,300)
S7020	Housing Business Support	(2,034,588)	(2,417,800)	(2,405,500)	(2,283,800)	12,300	134,000
S7030	Housing Services Management	126,089	50,000	176,000	(9,800)	126,000	(59,800)
S7040	Business Development	244,293	374,800	349,200	382,600	(25,600)	7,800
S7060	Maintenance	390,628	449,200	443,800	457,500	(5,400)	8,300
S7070	Independent Living	428,778	588,600	588,700	587,600	100	(1,000)
S7410	Warwick Response	789,804	915,000	910,400	813,000	(4,600)	(102,000)
S7430	Homelessness	32,761	32,400	34,700	35,300	2,300	2,900
S7450	Utilities	190,031	194,700	193,000	210,700	(1,700)	16,000
S7460	Community Centres	35,102	40,000	40,000	41,100	0	1,100
S7635	Building & Estates Service	(1,047,698)	(1,231,500)	(1,227,400)	(1,100,100)	4,100	131,400
S7900	Housing Repairs - Major	(3,220,468)	(2,890,000)	(2,890,000)	(3,260,100)	0	(370,100)
S7950	Housing Repairs - Responsive	3,220,468	2,939,300	2,939,300	3,260,100	0	320,800
TOTAL HOUSING SERVICES - HRA		(0)	0	0	0	0	0
SUBJECTIVE ANALYSIS							
DIRECT EXPENDITURE							
Employees		3,055,180	3,575,600	3,707,800	3,665,300	132,200	89,700
Premises Related Exp		12,414,154	14,912,300	15,936,100	14,714,500	1,023,800	(197,800)
Transport		11,372	22,800	37,800	38,400	15,000	15,600
Supplies and Services		1,440,964	1,119,100	1,418,300	1,379,900	299,200	260,800
Third Party Payments		846,932	1,058,300	1,116,800	1,159,000	58,500	100,700
Transfer Payments		0	0	0	0	0	0
BS Internal Debit		10,305,703	3,377,700	2,807,400	4,413,700	(570,300)	1,036,000
BS Internal Credit		(5,258,978)	(411,100)	(411,100)	(411,100)	0	0
TOTAL DIRECT EXPENDITURE		22,815,328	23,654,700	24,613,100	24,959,700	958,400	1,305,000
DIRECT INCOME							
Government grants		(688,802)	(17,500)	(360,700)	(29,000)	(343,200)	(11,500)
Other Grants & Contributions		(139,834)	(29,800)	(57,200)	(57,200)	(27,400)	(27,400)
Fees and Charges		(918,328)	(987,600)	(1,104,800)	(1,136,000)	(117,200)	(148,400)
Sale of Goods		(381,913)	(241,600)	(201,400)	(194,500)	40,200	47,100
Interest		(224,995)	(304,200)	(304,200)	(304,200)	0	0
Rents		(26,549,646)	(27,062,900)	(27,062,900)	(28,324,600)	0	(1,261,700)
TOTAL DIRECT INCOME		(28,903,517)	(28,643,600)	(29,091,200)	(30,045,500)	(447,600)	(1,401,900)
NET DIRECT (INCOME) / EXPENDITURE		(6,088,189)	(4,988,900)	(4,478,100)	(5,085,800)	510,800	(96,900)
SUPPORT CHARGES							
Support Services		9,298,664	10,984,400	11,048,300	11,311,000	63,900	326,600
Capital Charges		10,704,293	10,972,100	10,972,100	10,972,100	0	0
Capital Charges Adjustment		0	(100,000)	(100,000)	(100,000)	0	0
Recharges		(13,914,768)	(16,867,600)	(17,442,300)	(17,097,300)	(574,700)	(229,700)
TOTAL SUPPORT CHARGES		6,088,189	4,988,900	4,478,100	5,085,800	(510,800)	96,900
NET (INCOME) / EXPENDITURE TO SUMMARY		(0)	0	0	0	0	0

