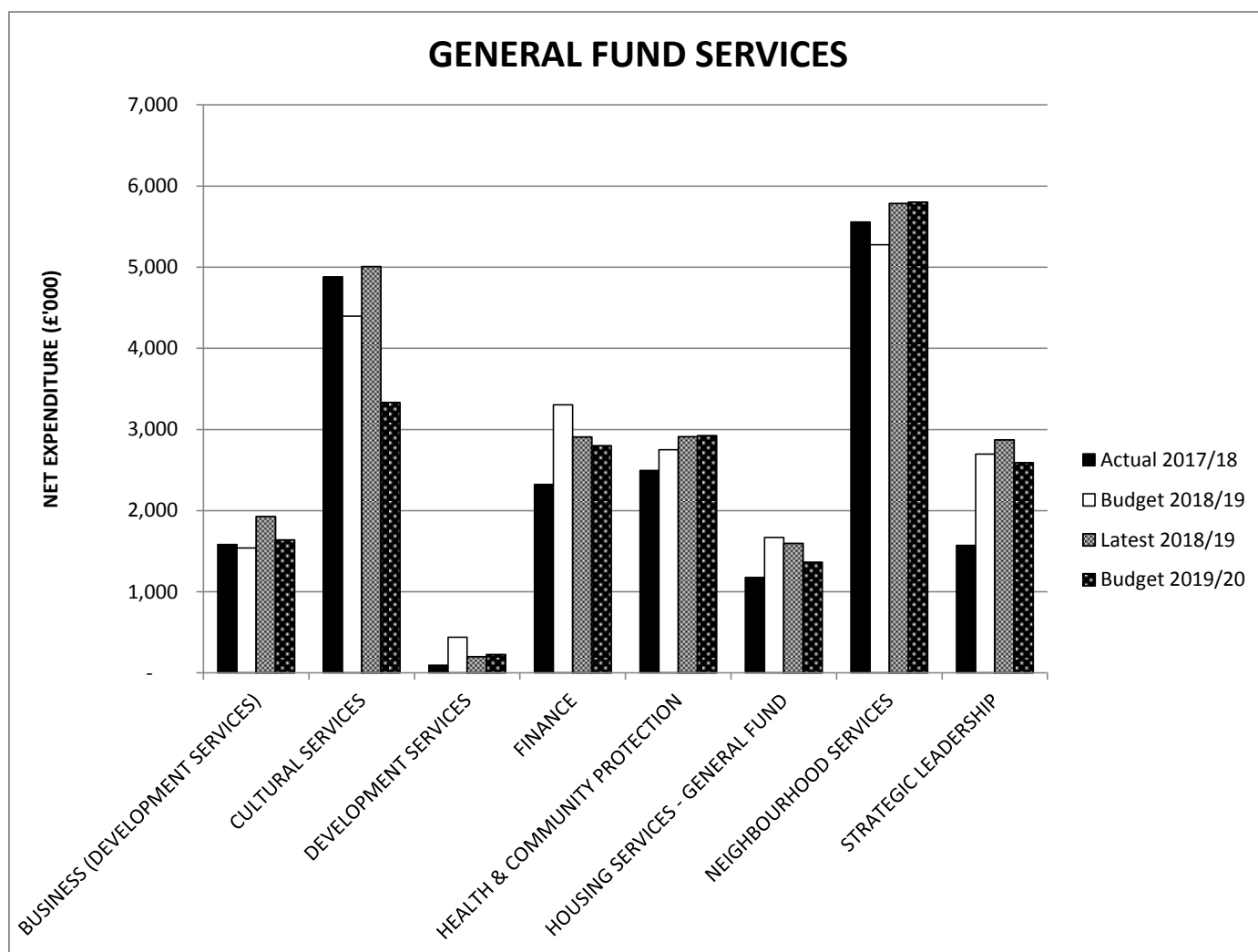
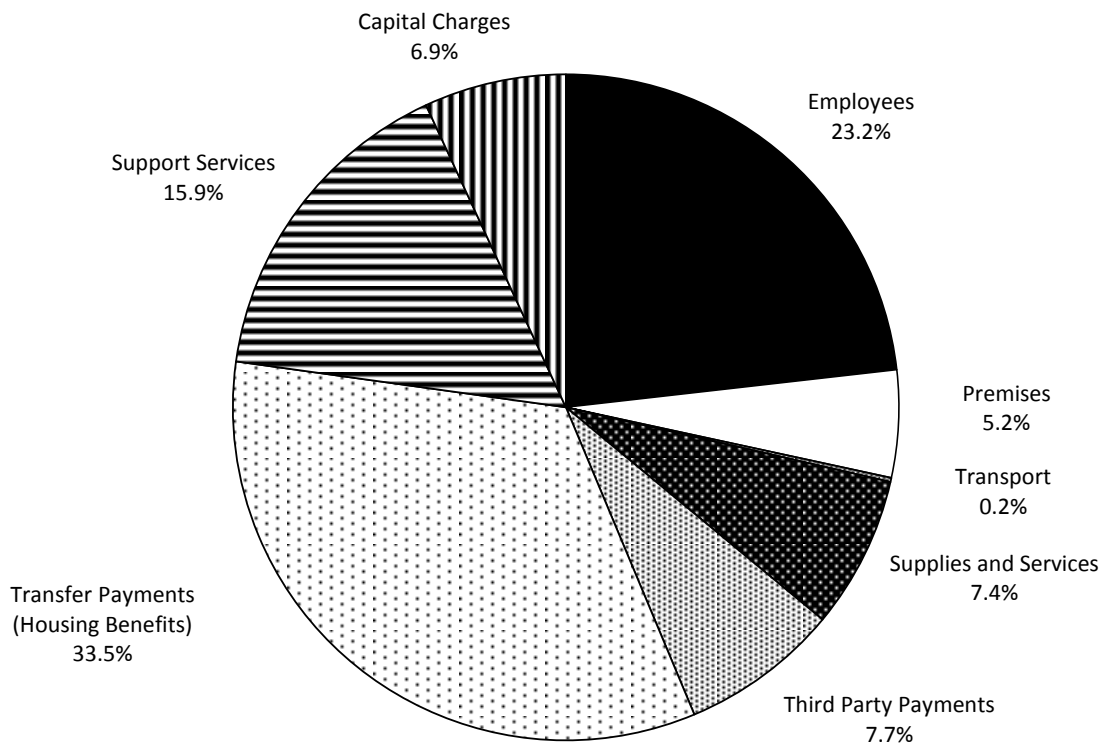


	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
BUSINESS (DEVELOPMENT SERVICES)	1,583,251	1,538,700	1,927,000	1,640,300
CULTURAL SERVICES	4,880,322	4,396,200	5,006,100	3,333,400
DEVELOPMENT SERVICES	93,874	440,400	200,600	226,500
FINANCE	2,323,905	3,305,400	2,907,600	2,798,700
HEALTH & COMMUNITY PROTECTION	2,495,110	2,751,600	2,911,200	2,925,100
HOUSING SERVICES - GENERAL FUND	1,177,468	1,667,200	1,596,000	1,363,800
NEIGHBOURHOOD SERVICES	5,557,309	5,275,500	5,785,500	5,802,700
STRATEGIC LEADERSHIP	1,571,613	2,696,100	2,873,000	2,591,200
TOTAL GENERAL FUND SERVICES	19,682,852	22,071,100	23,207,000	20,681,700
Replacement of Notional with Actual Cost of Capital:				
- Deduct Notional Capital Financing Charges in Budgets	(4,356,088)	(5,236,200)	(5,236,200)	(5,236,200)
- Add Cost of Loan Repayments, Revenue Contributions and Interest paid	46,042	500,700	500,700	589,700
Revenue Contributions to Capital	805,767	80,000	80,000	80,000
Contributions to / (from) Reserves	97,808	4,128,824	4,174,280	746,200
Net External Investment Interest Received	(246,595)	(461,500)	(461,500)	(592,500)
IAS19 Adjustments reversed	(1,810,238)	(2,030,500)	(1,675,800)	(1,667,400)
Employee Benefits Accruals reversed	3,256	-	-	-
Contributions to / (from) General Fund	1,124,629	(310,255)	(1,159,935)	(64,000)
NET EXPENDITURE FOR DISTRICT PURPOSES	15,347,433	18,742,169	19,428,545	14,537,500
Less: Revenue Support Grant	(793,675)	(306,736)	(306,736)	-
Less: Business Rates Income	(4,273,887)	(6,976,500)	(7,968,000)	(5,268,000)
Less: General Grants	(2,031,831)	(2,817,411)	(2,516,100)	(15,000)
Collection Fund (Surplus) / Deficit	20,000	-	-	-
Surplus / (Deficit) for the year	-	-	3,813	19,107
NET EXPENDITURE BORNE BY COUNCIL TAX	8,268,040	8,641,522	8,641,522	9,273,607

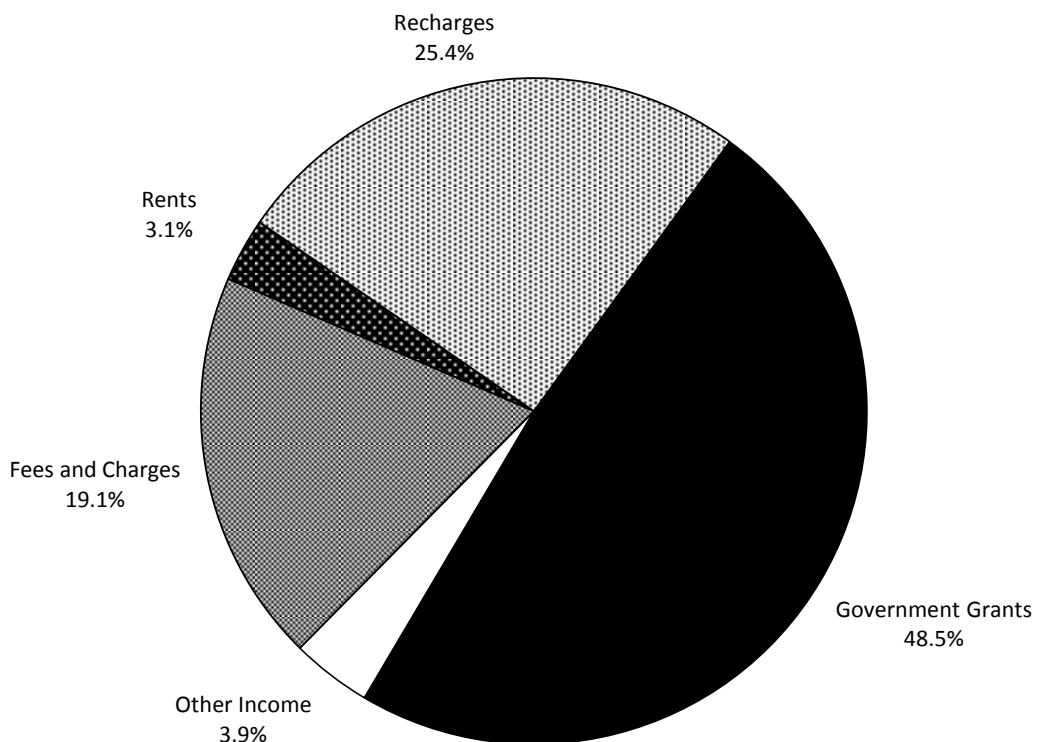


SUBJECTIVE ANALYSIS:	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
EXPENDITURE:				
Employees	15,746,238	16,517,700	16,633,700	17,478,400
Premises	4,212,740	3,705,800	4,230,600	3,885,300
Transport	192,978	152,300	152,600	152,000
Supplies and Services	6,118,434	6,125,200	6,587,500	5,548,700
Third Party Payments	6,433,019	6,099,700	7,128,900	5,834,800
Transfer Payments (Housing Benefits)	27,960,055	27,040,100	25,293,000	25,293,000
Support Services	11,332,799	11,497,600	12,037,000	11,981,900
Capital Charges	4,356,087	5,236,200	5,236,200	5,236,200
TOTAL EXPENDITURE	76,352,350	76,374,600	77,299,500	75,410,300
INCOME:				
Government Grants	(29,698,014)	(28,009,000)	(26,664,300)	(26,541,800)
Other Grants and Contributions	(1,486,147)	(1,135,100)	(1,240,500)	(1,153,400)
Sales	(214,807)	(148,200)	(205,700)	(205,700)
Other Income	(1,160,567)	(772,100)	(805,800)	(796,800)
Fees and Charges	(9,392,942)	(9,217,000)	(9,576,500)	(10,424,900)
Rents	(1,461,712)	(1,646,400)	(1,647,100)	(1,684,700)
Recharges	(13,255,309)	(13,375,700)	(13,952,600)	(13,921,300)
TOTAL INCOME	(56,669,498)	(54,303,500)	(54,092,500)	(54,728,600)
NET COST OF GENERAL FUND SERVICES	19,682,852	22,071,100	23,207,000	20,681,700

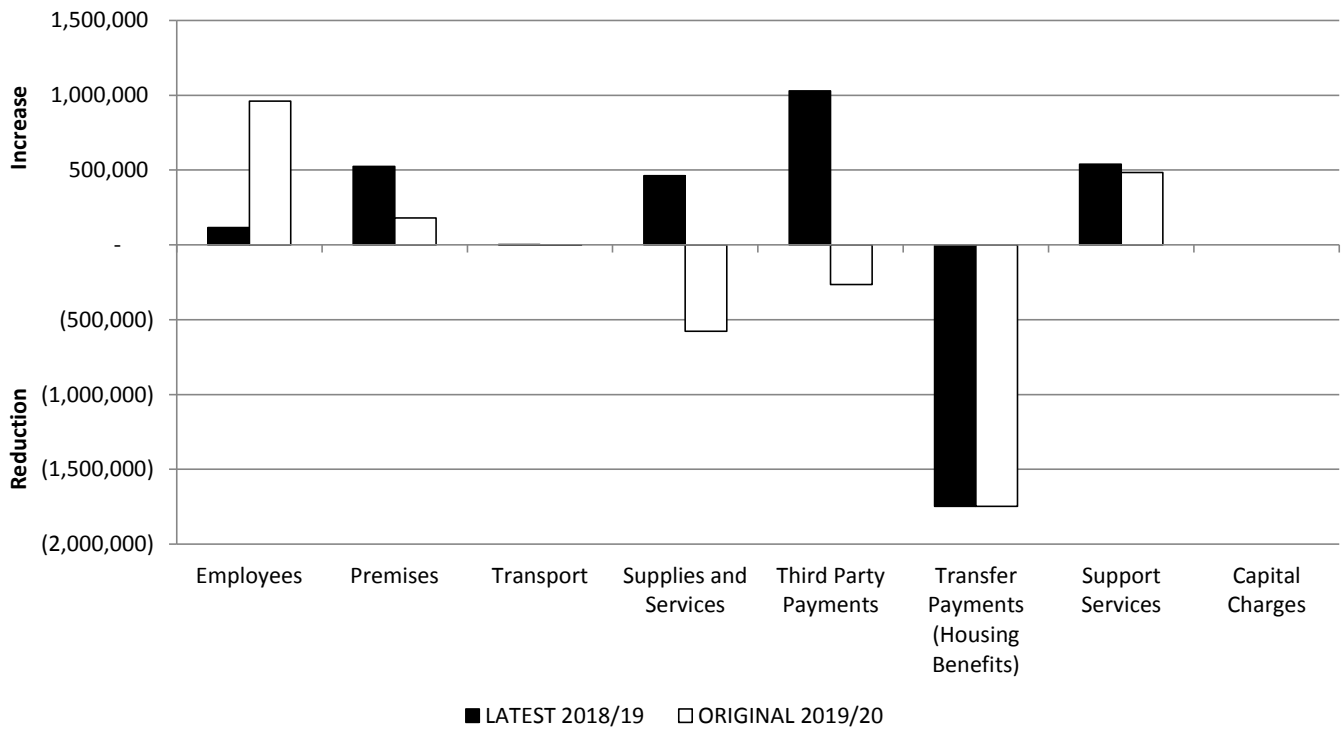
GENERAL FUND EXPENDITURE - 2019/20 BUDGETS



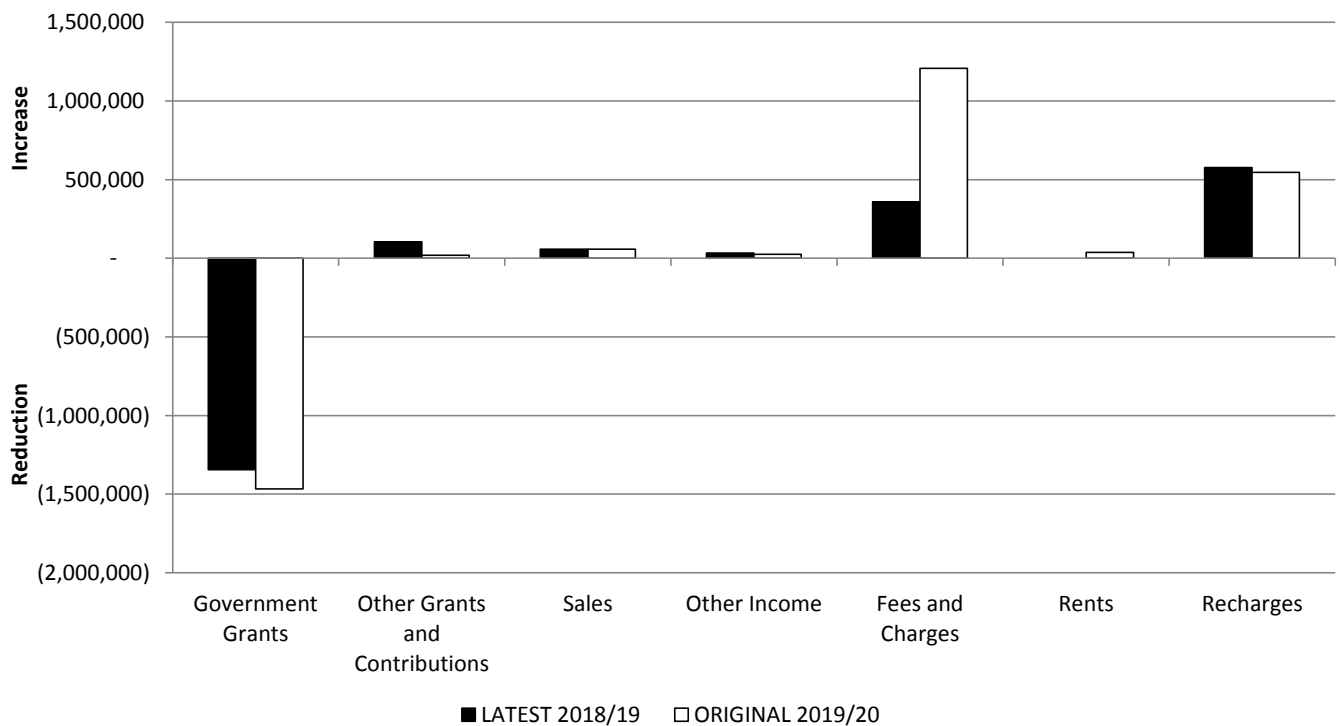
GENERAL FUND INCOME - 2019/20 BUDGETS



GENERAL FUND EXPENDITURE: CHANGE FROM 2018/19 ORIGINAL (£)

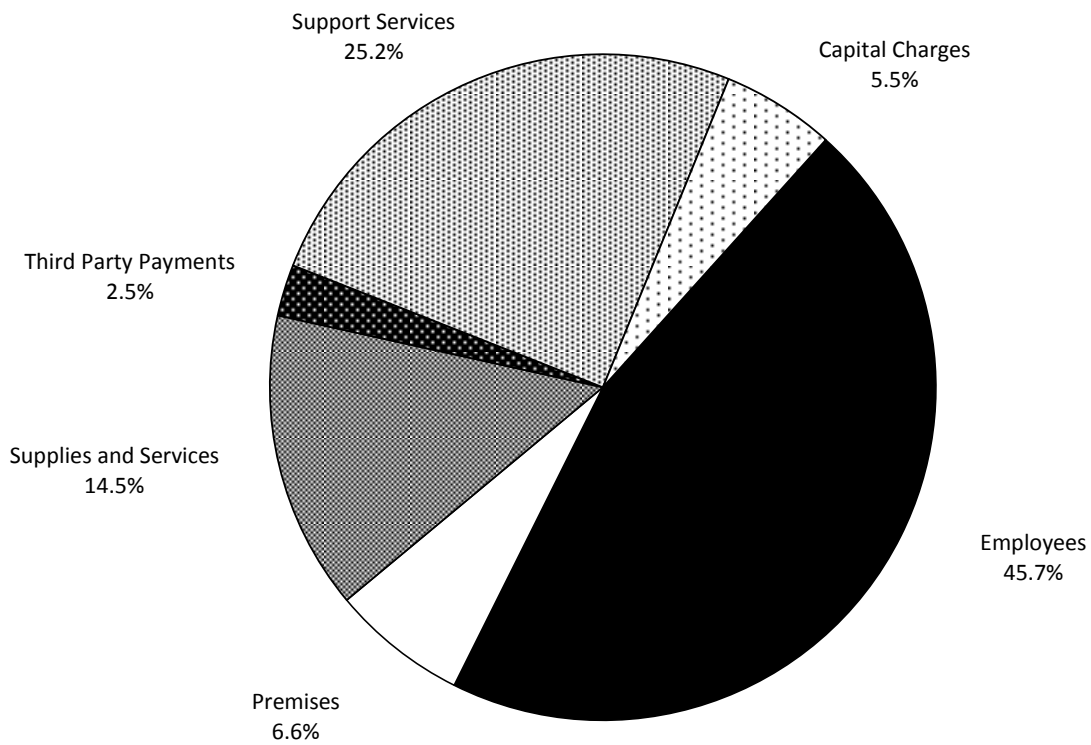


GENERAL FUND INCOME: CHANGE FROM 2018/19 ORIGINAL (£)

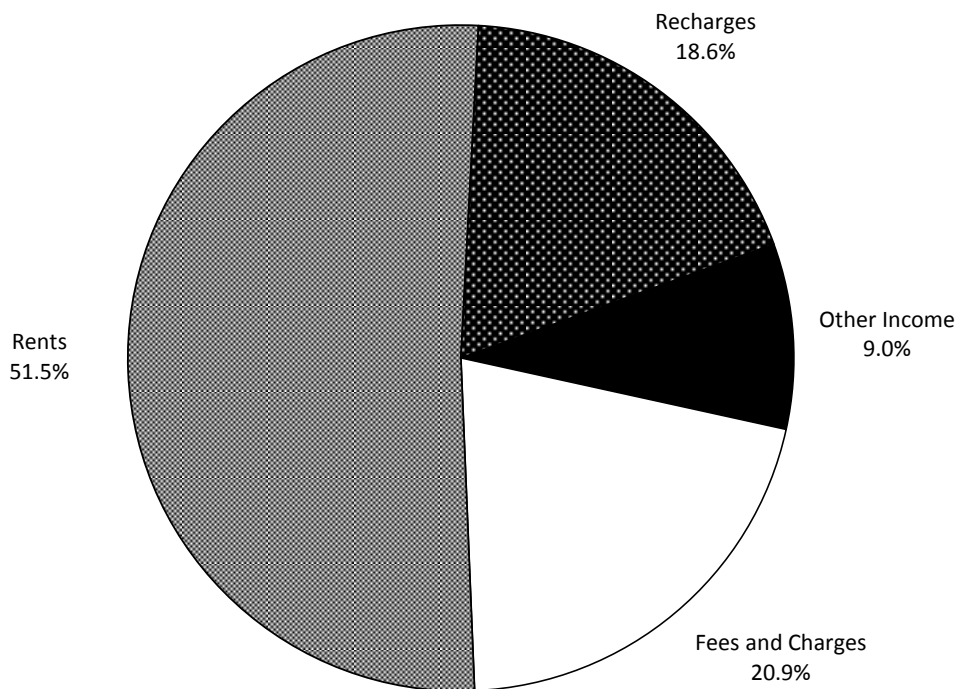


	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>BUSINESS (DEVELOPMENT SERVICES)</u>				
S1035 CHRISTMAS ILLUMINATIONS	44,211	25,700	32,200	32,400
S1240 MARKETS + MOPS	(21,718)	(21,100)	(23,000)	(23,200)
S1249 EVENTS MANAGEMENT	282,816	257,500	369,200	259,200
S2004 LOCAL LOTTERY	-	(15,000)	-	(30,000)
S2005 ADVERTISING INCOME	-	-	-	(100,000)
S2100 ORGANISATIONAL DEVELOPMENT	-	30,000	30,000	-
S3170 KENILWORTH PUBLIC SERVICE CENTRE	44,565	78,600	90,100	92,600
S3550 TOURISM	135,157	129,900	129,300	129,300
S3600 ECONOMIC DEVELOPMENT	185,392	164,600	165,500	156,600
S3650 ECONOMIC REGENERATION	73,888	66,300	79,700	80,800
S3660 ENTERPRISE DEVELOPMENT	84,233	114,100	87,500	97,200
S3676 26HT	(25,249)	(18,800)	(29,000)	(20,500)
S4570 POLICY AND PROJECTS	779,956	726,900	995,500	965,900
TOTAL BUSINESS (DEV SERVS) PORTFOLIO	1,583,251	1,538,700	1,927,000	1,640,300
<u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	839,789	965,600	1,005,600	1,074,500
Premises	195,852	139,100	154,100	156,300
Transport	4,873	8,000	9,800	8,300
Supplies and Services	414,531	360,400	438,900	332,400
Third Party Payments	150,825	87,700	243,100	58,800
Support Services	553,027	457,500	582,100	592,100
Capital Charges	52,664	129,000	129,000	129,000
TOTAL EXPENDITURE	2,211,561	2,147,300	2,562,600	2,351,400
<u>INCOME:</u>				
Other Grants and Contributions	(45,032)	(19,200)	(43,300)	(4,200)
Sales	(15)	-	-	-
Other Income	(39,867)	(51,400)	(29,800)	(59,800)
Fees and Charges	(57,917)	(48,900)	(57,500)	(148,800)
Rents	(353,279)	(356,900)	(372,800)	(366,100)
Recharges	(132,200)	(132,200)	(132,200)	(132,200)
TOTAL INCOME	(628,310)	(608,600)	(635,600)	(711,100)
NET COST OF BUSINESS (DEVELOPMENT SERVICES)	1,583,251	1,538,700	1,927,000	1,640,300

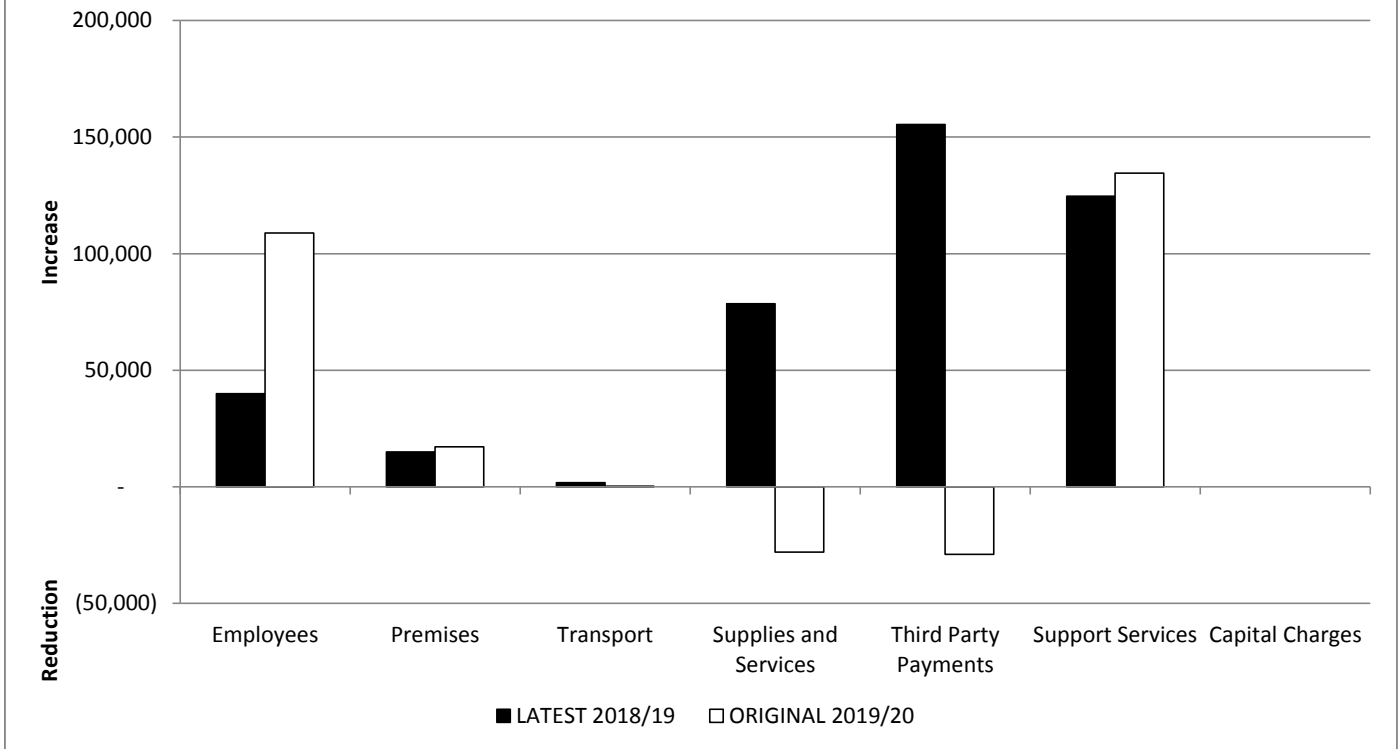
BUSINESS EXPENDITURE - 2019/20 BUDGETS



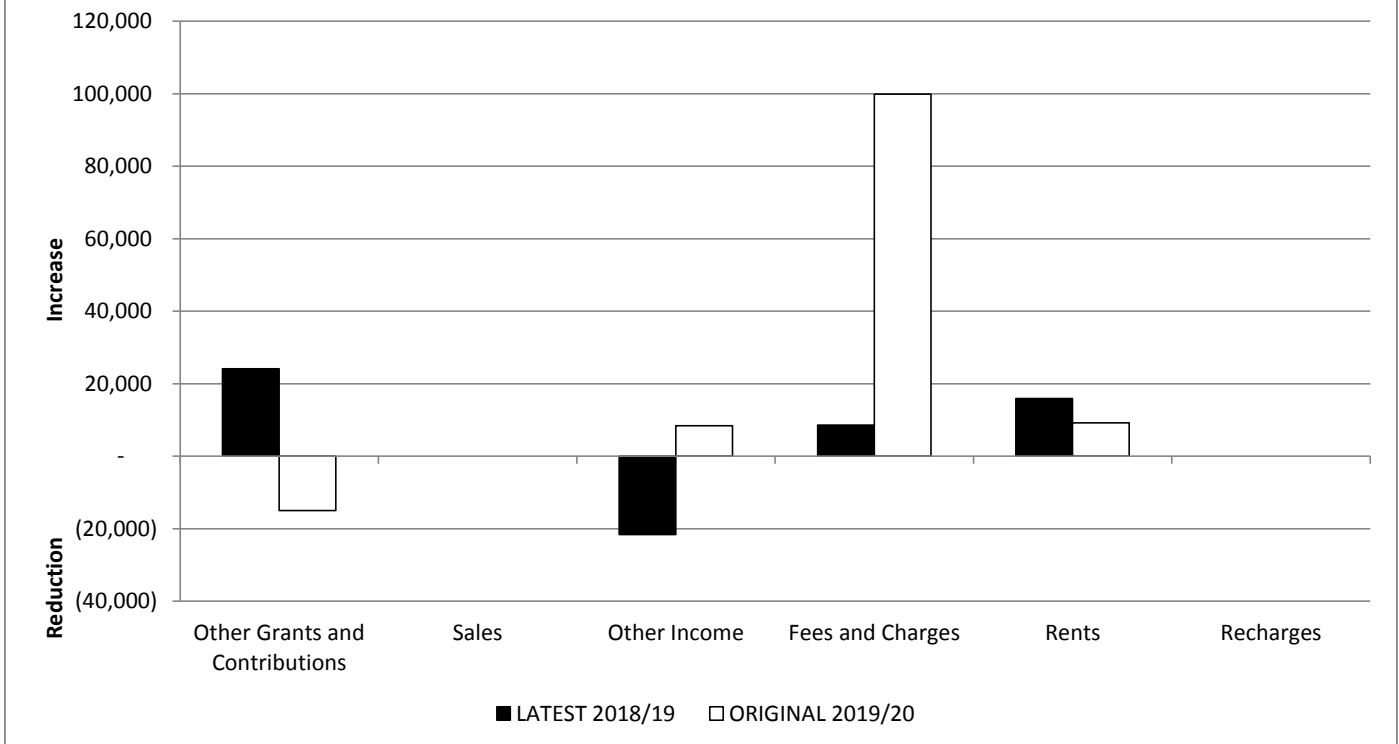
BUSINESS INCOME - 2019/20 BUDGETS



BUSINESS EXPENDITURE: CHANGE FROM 2018/19 ORIGINAL (£)



BUSINESS INCOME: CHANGE FROM 2018/19 ORIGINAL (£)



BUSINESS (DEVELOPMENT SERVICES)

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1035 CHRISTMAS ILLUMINATIONS</u>				
DIRECT EXPENDITURE				
Premises	1,943	-	-	-
Supplies and Services	76,989	59,700	59,700	59,700
TOTAL DIRECT EXPENDITURE	78,932	59,700	59,700	59,700
DIRECT INCOME				
Other Income	(36,852)	(36,400)	(29,800)	(29,800)
TOTAL DIRECT INCOME	(36,852)	(36,400)	(29,800)	(29,800)
NET DIRECT (INCOME) / EXPENDITURE	42,080	23,300	29,900	29,900
Support Services	2,131	2,400	2,300	2,500
NET (INCOME) / EXPENDITURE TO SUMMARY	44,211	25,700	32,200	32,400
<u>S1240 MARKETS + MOPS</u>				
DIRECT EXPENDITURE				
Premises	5,496	4,700	4,700	4,700
Supplies and Services	986	600	600	600
Third Party Payments	6,087	7,900	7,900	7,900
TOTAL DIRECT EXPENDITURE	12,569	13,200	13,200	13,200
DIRECT INCOME				
Fees and Charges	(6,147)	(8,200)	(8,200)	(8,200)
Rents	(30,792)	(31,000)	(31,000)	(31,000)
TOTAL DIRECT INCOME	(36,939)	(39,200)	(39,200)	(39,200)
NET DIRECT (INCOME) / EXPENDITURE	(24,370)	(26,000)	(26,000)	(26,000)
Support Services	2,652	4,900	3,000	2,800
NET (INCOME) / EXPENDITURE TO SUMMARY	(21,718)	(21,100)	(23,000)	(23,200)

BUSINESS (DEVELOPMENT SERVICES)

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1249 EVENTS MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	153,605	158,700	156,100	163,500
Transport	1,254	2,900	2,900	2,900
Supplies and Services	125,005	114,800	176,500	84,800
Third Party Payments	2,412	1,000	31,000	1,000
TOTAL DIRECT EXPENDITURE	282,276	277,400	366,500	252,200
DIRECT INCOME				
Other Grants and Contributions	(4,842)	(19,200)	(6,600)	(4,200)
Other Income	(115)	-	-	-
Fees and Charges	(25,730)	(26,300)	(23,300)	(23,300)
TOTAL DIRECT INCOME	(30,687)	(45,500)	(29,900)	(27,500)
NET DIRECT (INCOME) / EXPENDITURE	251,589	231,900	336,600	224,700
Support Services	79,227	73,600	80,600	82,500
Recharges	(48,000)	(48,000)	(48,000)	(48,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	282,816	257,500	369,200	259,200

Variations:Supplies and Services:

Men's Cycle Tour	47,400	-
Women's Cycle Tour - 2018/19 only	-	(30,000)
National Bowls Championships	9,300	-

Third Party Payments:

Economic Impact Assessment (September Executive - Contingency budget)	30,000	-
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Other Grants and Contributions:

Contributions towards Town Centre Managers' costs no longer received	15,000	15,000
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S2004 LOCAL LOTTERY**DIRECT INCOME**

Other Income	-	(15,000)	-	(30,000)
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TOTAL DIRECT INCOME

-	(15,000)	-	(30,000)
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NET (INCOME) / EXPENDITURE TO SUMMARY

-	(15,000)	-	(30,000)
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Variations:Other Income:

Lottery start date delayed	15,000	-
Full year effect of new lottery	-	(15,000)

BUSINESS (DEVELOPMENT SERVICES)

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S2005 ADVERTISING INCOME</u>				
DIRECT INCOME				
Fees and Charges	-	-	-	(100,000)
	_____	_____	_____	_____
TOTAL DIRECT INCOME	-	-	-	(100,000)
	_____	_____	_____	_____
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	(100,000)
	=====	=====	=====	=====

Variations:Fees and Charges:

Generation of additional advertising income			-	(100,000)
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S2100 ORGANISATIONAL DEVELOPMENT

DIRECT EXPENDITURE				
Third Party Payments	-	30,000	30,000	-
	_____	_____	_____	_____
TOTAL DIRECT EXPENDITURE	-	30,000	30,000	-
	_____	_____	_____	_____
NET (INCOME) / EXPENDITURE TO SUMMARY	-	30,000	30,000	-
	=====	=====	=====	=====

Variations:Third Party Payments:

Performance Management Review 2018/19 only			-	(30,000)
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BUSINESS (DEVELOPMENT SERVICES)

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S3170 KENILWORTH PUBLIC SERVICE CENTRE</u>				
DIRECT EXPENDITURE				
Premises	64,673	49,700	52,300	53,500
Supplies and Services	996	1,500	1,500	600
Third Party Payments	3,801	9,200	9,500	9,500
TOTAL DIRECT EXPENDITURE	69,470	60,400	63,300	63,600
DIRECT INCOME				
Fees and Charges	(307)	-	-	-
Rents	(39,818)	(42,300)	(42,300)	(42,300)
TOTAL DIRECT INCOME	(40,125)	(42,300)	(42,300)	(42,300)
NET DIRECT (INCOME) / EXPENDITURE	29,345	18,100	21,000	21,300
Support Services	14,754	11,600	20,200	22,400
Capital Charges	466	48,900	48,900	48,900
NET (INCOME) / EXPENDITURE TO SUMMARY	44,565	78,600	90,100	92,600
<u>S3550 TOURISM</u>				
DIRECT EXPENDITURE				
Supplies and Services	117,012	110,300	110,300	110,300
Third Party Payments	-	500	500	500
TOTAL DIRECT EXPENDITURE	117,012	110,800	110,800	110,800
Support Services	18,145	19,100	18,500	18,500
NET (INCOME) / EXPENDITURE TO SUMMARY	135,157	129,900	129,300	129,300

BUSINESS (DEVELOPMENT SERVICES)

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S3600 ECONOMIC DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	44,295	50,700	50,100	52,600
Transport	175	1,000	1,000	1,000
Supplies and Services	43,493	31,200	43,200	31,200
Third Party Payments	14,341	-	-	-
TOTAL DIRECT EXPENDITURE	102,304	82,900	94,300	84,800
DIRECT INCOME				
Other Income	(2,900)	-	-	-
TOTAL DIRECT INCOME	(2,900)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	99,404	82,900	94,300	84,800
Support Services	85,988	81,700	71,200	71,800
NET (INCOME) / EXPENDITURE TO SUMMARY	185,392	164,600	165,500	156,600

Variations:Supplies and Services:

CWLEP Business Festival contribution - vired from Contingency	10,000	-
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Support Services:

Change in allocations	(10,500)	(9,900)
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S3650 ECONOMIC REGENERATION

DIRECT EXPENDITURE				
Supplies and Services	854	-	-	-
TOTAL DIRECT EXPENDITURE	854	-	-	-
Support Services	73,034	66,300	79,700	80,800
NET (INCOME) / EXPENDITURE TO SUMMARY	73,888	66,300	79,700	80,800

Variations:Support Services:

Change in allocations	13,400	14,500
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BUSINESS (DEVELOPMENT SERVICES)

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S3660 ENTERPRISE DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	113,694	127,000	113,200	115,100
Premises	116,476	75,000	87,100	88,100
Transport	1,700	2,700	4,500	3,000
Supplies and Services	22,802	24,000	28,800	26,900
Third Party Payments	6,819	2,600	2,600	2,600
TOTAL DIRECT EXPENDITURE	261,491	231,300	236,200	235,700
DIRECT INCOME				
Fees and Charges	(24,298)	(13,000)	(24,600)	(15,900)
Rents	(237,455)	(239,800)	(245,200)	(247,000)
TOTAL DIRECT INCOME	(261,753)	(252,800)	(269,800)	(262,900)
NET DIRECT (INCOME) / EXPENDITURE	(262)	(21,500)	(33,600)	(27,200)
Support Services	32,504	55,500	41,000	44,300
Capital Charges	51,991	80,100	80,100	80,100
NET (INCOME) / EXPENDITURE TO SUMMARY	84,233	114,100	87,500	97,200

Variations:Employees:

Staff hours reduced	(10,900)	(9,400)
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Fees and Charges:

Increased activity	(11,600)	-
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Support Services:

Change in allocations	(14,500)	(11,200)
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BUSINESS (DEVELOPMENT SERVICES)

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S3676 26HT</u>				
DIRECT EXPENDITURE				
Premises	7,264	9,700	10,000	10,000
Supplies and Services	13,426	15,900	15,900	15,900
TOTAL DIRECT EXPENDITURE	20,690	25,600	25,900	25,900
DIRECT INCOME				
Fees and Charges	(1,435)	(1,400)	(1,400)	(1,400)
Rents	(45,214)	(43,800)	(54,300)	(45,800)
TOTAL DIRECT INCOME	(46,649)	(45,200)	(55,700)	(47,200)
NET DIRECT (INCOME) / EXPENDITURE	(25,959)	(19,600)	(29,800)	(21,300)
Support Services	710	800	800	800
NET (INCOME) / EXPENDITURE TO SUMMARY	(25,249)	(18,800)	(29,000)	(20,500)

Variations:**Rents:**

Increased rentals

(10,500)

-

BUSINESS (DEVELOPMENT SERVICES)

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S4570 POLICY AND PROJECTS</u>				
DIRECT EXPENDITURE				
Employees	528,195	629,200	686,200	743,300
Transport	1,744	1,400	1,400	1,400
Supplies and Services	12,968	2,400	2,400	2,400
Third Party Payments	117,365	36,500	161,600	37,300
TOTAL DIRECT EXPENDITURE	660,272	669,500	851,600	784,400
DIRECT INCOME				
Other Grants and Contributions	(40,190)	-	(36,700)	-
Sales	(15)	-	-	-
TOTAL DIRECT INCOME	(40,205)	-	(36,700)	-
NET DIRECT (INCOME) / EXPENDITURE	620,067	669,500	814,900	784,400
Support Services	243,882	141,600	264,800	265,700
Capital Charges	207	-	-	-
Recharges	(84,200)	(84,200)	(84,200)	(84,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	779,956	726,900	995,500	965,900

Variations:Employees:

Temporary posts funded from grants and reserves	79,700	105,900
Staff vacancies	(29,400)	-
Pay award	-	10,000

Third Party Payments:

Inward Investment - Creative Hub	25,300	-
Kenilworth School valuations	29,000	-
Interactive Futures (May Executive)	20,000	-
Europa Way Masterplan	25,000	-
Gallows Hill Masterplan	25,000	-

Other Grants and Contributions:

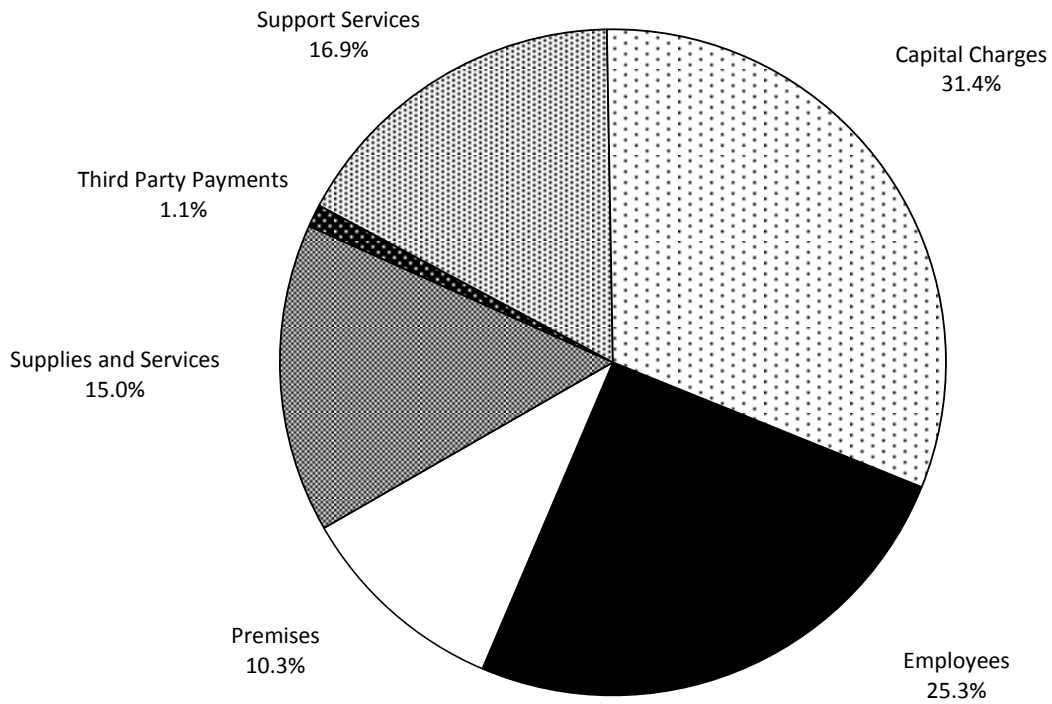
Section 106 fees received	(36,700)	-
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Support Services:

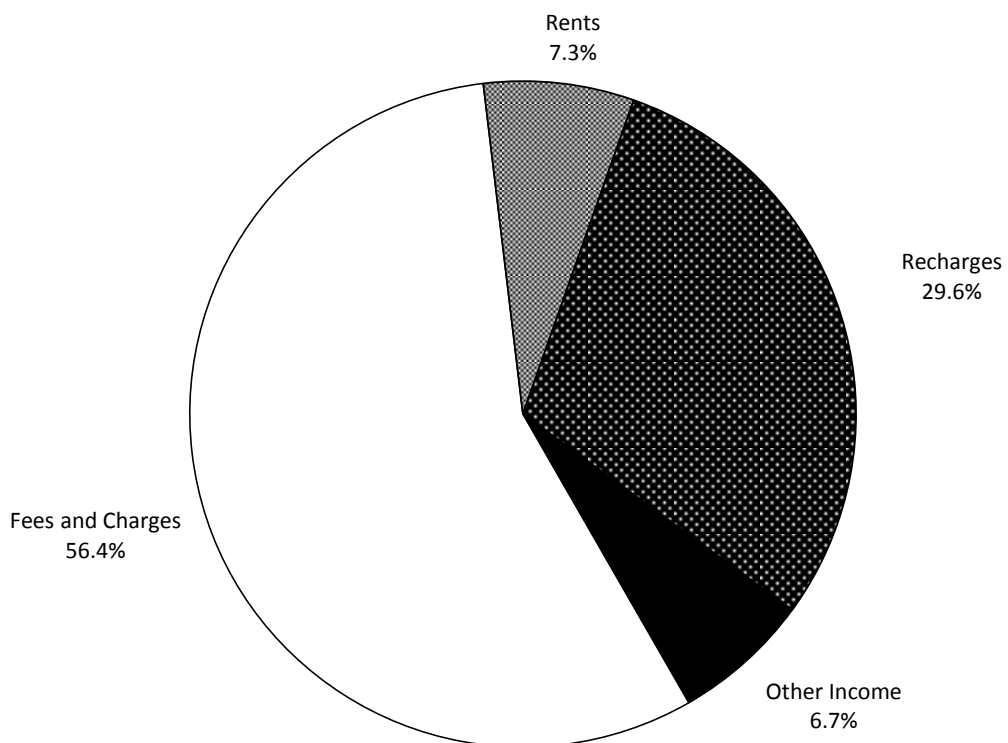
Change in allocations	123,200	124,100
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	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>CULTURAL SERVICES</u>				
S1275 GOLF COURSE	875,839	51,900	205,700	80,600
S1280 EDMONDSCOTE SPORTS TRACK	173,392	130,100	150,500	145,200
S1288 OUTDOOR RECREATION	160,083	104,700	183,300	157,700
S1261 COMMONWEALTH GAMES 2022	-	-	45,700	53,200
S1295 LILLINGTON COMMUNITY CENTRE	13,152	11,200	13,700	8,500
S1297 CLIENT MONITORING TEAM	614,771	841,900	640,800	(495,200)
S1305 YOUTH SPORT DEVELOPMENT	111,904	92,400	117,400	118,500
S1313 HEAD OF CULTURAL SERVICES	-	-	-	-
S1330 TOWN HALL FACILITIES	-	-	-	-
S1335 ROYAL SPA CENTRE	723,315	823,400	784,500	812,200
S1356 CATERING CONTRACT	(42,871)	(57,600)	(56,700)	(56,900)
S1365 SPORTS FACILITIES ADMIN	-	-	-	-
S1367 SPORTS & LEISURE OPTIONS	419,266	167,700	556,900	287,500
S1370 ST. NICHOLAS PARK LC	235,611	240,600	240,600	240,600
S1375 ABBEY FIELDS SP	154,612	168,500	168,500	168,500
S1380 NEWBOLD COMYN LC	343,543	368,900	368,900	368,900
S1385 CASTLE FARM RC	108,636	130,800	131,800	130,800
S1390 MYTON SCHOOL DUAL USE	1,413	-	-	-
S1400 MEADOW COMMUNITY SPORTS CENTRE	15,991	-	-	-
S1405 ROYAL PUMP ROOMS	924,441	1,278,100	1,404,000	1,267,200
S3550 TOURISM	47,224	43,600	50,500	46,100
TOTAL CULTURAL SERVICES	4,880,322	4,396,200	5,006,100	3,333,400
 <u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	1,671,920	1,455,900	1,546,500	1,617,700
Premises	826,814	621,600	767,100	656,400
Transport	3,183	5,600	5,300	3,100
Supplies and Services	1,124,683	967,100	1,018,100	957,100
Third Party Payments	783,200	671,200	1,021,400	73,200
Support Services	1,174,317	831,500	1,061,700	1,078,100
Capital Charges	1,927,200	2,003,300	2,003,300	2,003,300
TOTAL EXPENDITURE	7,511,317	6,556,200	7,423,400	6,388,900
 <u>INCOME:</u>				
Other Grants and Contributions	(37,603)	-	(19,500)	-
Sales	(212,270)	(145,800)	(203,300)	(203,300)
Other Income	(7,523)	(1,100)	(1,100)	(1,100)
Fees and Charges	(1,249,030)	(1,082,900)	(1,096,200)	(1,725,200)
Rents	(221,147)	(235,700)	(215,000)	(221,900)
Recharges	(903,422)	(694,500)	(882,200)	(904,000)
TOTAL INCOME	(2,630,995)	(2,160,000)	(2,417,300)	(3,055,500)
 NET COST OF CULTURAL SERVICES	 4,880,322	 4,396,200	 5,006,100	 3,333,400

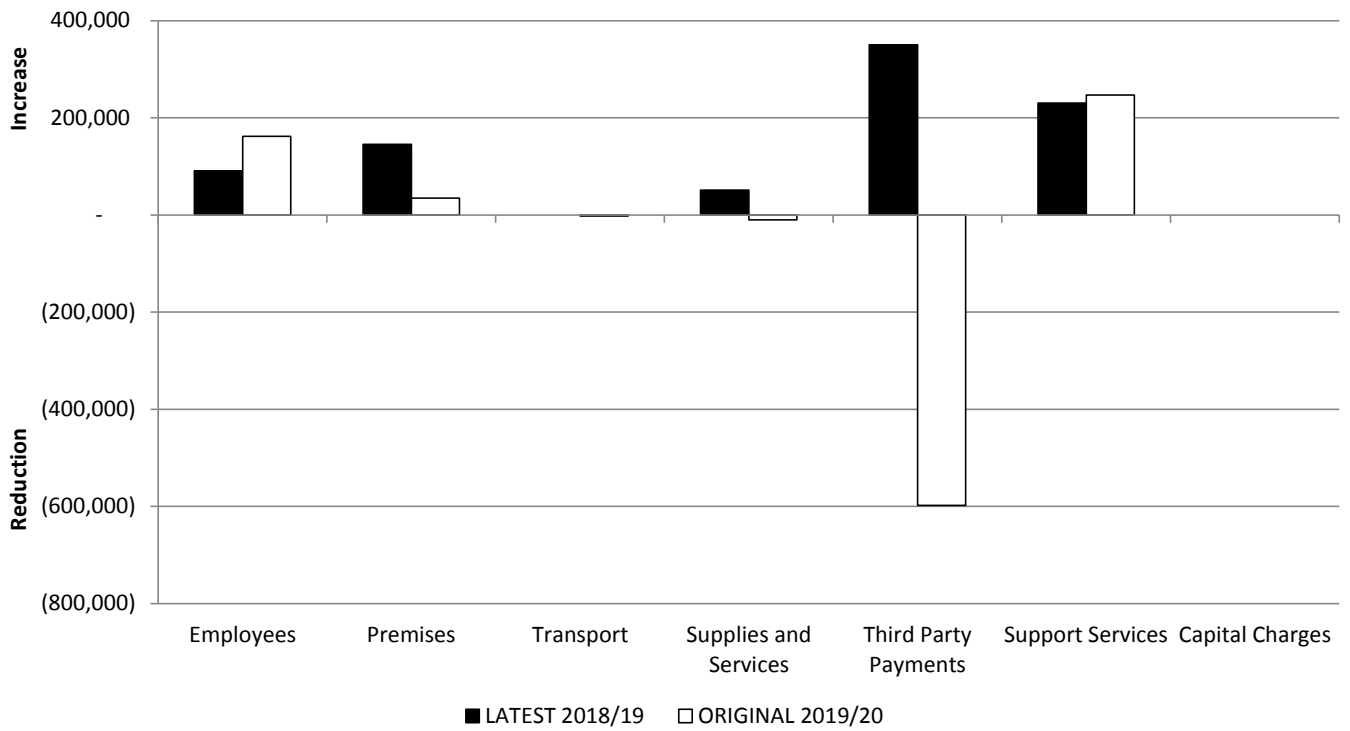
CULTURAL SERVICES EXPENDITURE - 2019/20 BUDGETS



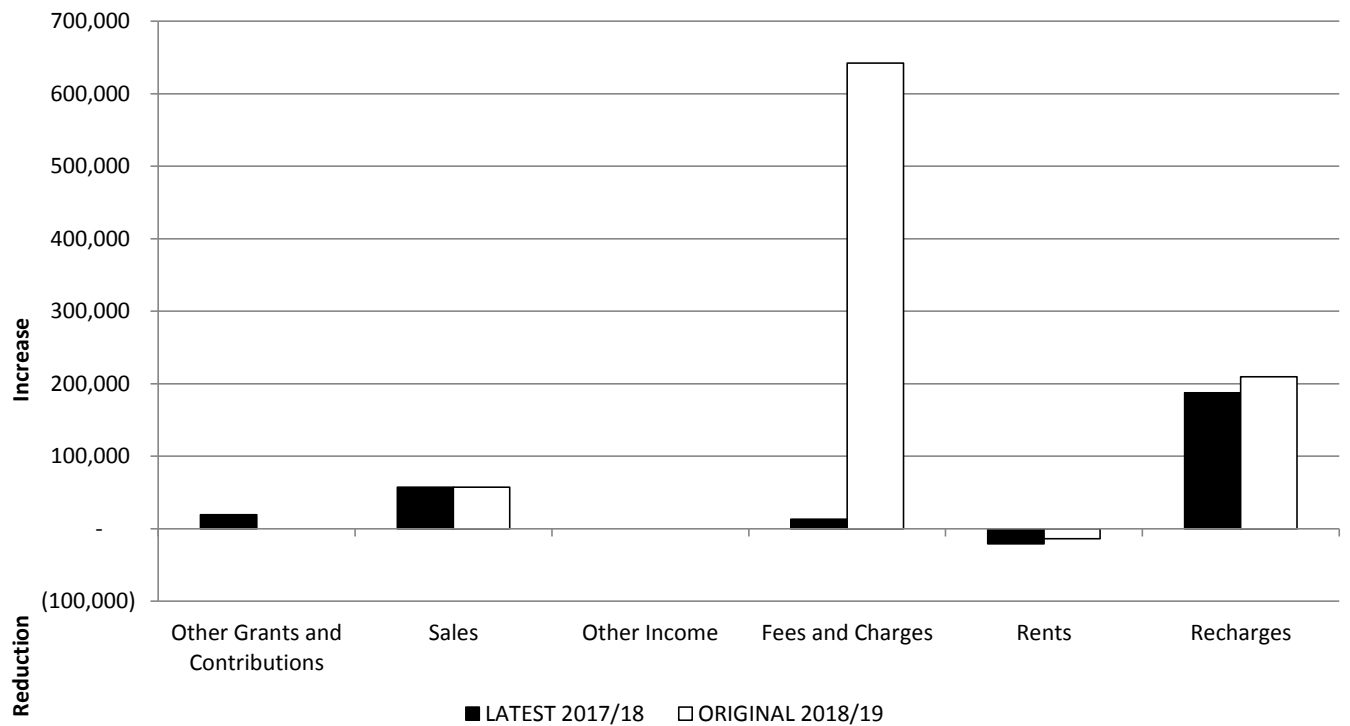
CULTURAL SERVICES INCOME - 2019/20 BUDGETS



CULTURAL SERVICES EXPENDITURE: CHANGE FROM 2018/19 ORIGINAL (£)



CULTURAL SERVICES INCOME: CHANGE FROM 2018/19 ORIGINAL (£)



CULTURAL SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1275 GOLF COURSE</u>				
DIRECT EXPENDITURE				
Premises	29,197	10,500	12,700	12,800
Supplies and Services	3,038	-	-	-
Third Party Payments	10,911	-	142,500	-
	<u>43,146</u>	<u>10,500</u>	<u>155,200</u>	<u>12,800</u>
TOTAL DIRECT EXPENDITURE				
DIRECT INCOME				
Other Grants and Contributions	(17,500)	-	(17,500)	-
Rents	1,812	(24,000)	-	-
	<u>(15,688)</u>	<u>(24,000)</u>	<u>(17,500)</u>	<u>-</u>
TOTAL DIRECT INCOME				
NET DIRECT (INCOME) / EXPENDITURE				
	<u>27,458</u>	<u>(13,500)</u>	<u>137,700</u>	<u>12,800</u>
Support Services	22,238	21,800	24,400	24,200
Capital Charges	826,143	43,600	43,600	43,600
	<u>875,839</u>	<u>51,900</u>	<u>205,700</u>	<u>80,600</u>
NET (INCOME) / EXPENDITURE TO SUMMARY				

Variations:**Third Party Payments:**

Consultants Fees	50,000	-
Grounds Maintenance Costs carried forward from 2017/18	42,500	-
Additional Grounds Maintenance costs (March Executive)	50,000	-

Other Grants and Contributions:

Negotiated settlement with course operator	(17,500)	-
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Rents:

Lost rent following course closure	24,000	24,000
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CULTURAL SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1280 EDMONDSCOTE SPORTS TRACK</u>				
DIRECT EXPENDITURE				
Premises	65,754	16,600	17,600	17,600
Supplies and Services	6,278	1,500	9,900	3,500
Third Party Payments	8,258	12,100	12,100	12,400
TOTAL DIRECT EXPENDITURE	80,290	30,200	39,600	33,500
DIRECT INCOME				
Fees and Charges	(19,726)	(15,800)	(17,000)	(17,000)
Rents	(247)	(200)	(200)	(200)
TOTAL DIRECT INCOME	(19,973)	(16,000)	(17,200)	(17,200)
NET DIRECT (INCOME) / EXPENDITURE	60,317	14,200	22,400	16,300
Support Services	27,508	19,000	31,200	32,000
Capital Charges	85,567	96,900	96,900	96,900
NET (INCOME) / EXPENDITURE TO SUMMARY	173,392	130,100	150,500	145,200

Variations:Support Services:

Change in allocations

12,200

13,000

CULTURAL SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1288 OUTDOOR RECREATION</u>				
DIRECT EXPENDITURE				
Premises	44,472	30,300	31,000	31,300
Transport	-	300	300	300
Supplies and Services	3,934	4,700	16,300	4,800
Third Party Payments	66,235	53,700	70,100	55,000
TOTAL DIRECT EXPENDITURE	114,641	89,000	117,700	91,400
DIRECT INCOME				
Fees and Charges	(28,428)	(32,400)	(32,400)	(33,000)
Rents	(14,800)	(14,900)	(14,900)	(14,900)
TOTAL DIRECT INCOME	(43,228)	(47,300)	(47,300)	(47,900)
NET DIRECT (INCOME) / EXPENDITURE	71,413	41,700	70,400	43,500
Support Services	51,322	8,700	58,600	59,900
Capital Charges	37,348	54,300	54,300	54,300
NET (INCOME) / EXPENDITURE TO SUMMARY	160,083	104,700	183,300	157,700

Variations:Supplies and Services:

S106 funded sports equipment	12,500	-
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Third Party Payments:

Playing Pitch Strategy - earmarked reserve carried forward from 2017/18	16,400	-
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Support Services:

Change in allocations	49,900	51,200
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CULTURAL SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1261 COMMONWEALTH GAMES 2022</u>				
DIRECT EXPENDITURE				
Employees	-	-	44,300	51,800
TOTAL DIRECT EXPENDITURE	-	-	44,300	51,800
Support Services	-	-	1,400	1,400
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	45,700	53,200

Variations:**Employees:**

Commonwealth Games 2022 Project Officer			38,900	45,300
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CULTURAL SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1295 LILLINGTON COMMUNITY CENTRE</u>				
DIRECT EXPENDITURE				
Employees	5,143	4,300	4,600	4,700
Premises	4,094	3,000	3,300	3,300
Supplies and Services	5	200	200	200
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	9,242	7,500	8,100	8,200
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Rents	(2,364)	(1,400)	(2,600)	(8,000)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(2,364)	(1,400)	(2,600)	(8,000)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	6,878	6,100	5,500	200
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	4,584	2,100	5,200	5,300
Capital Charges	1,690	3,000	3,000	3,000
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	13,152	11,200	13,700	8,500
	<hr/>	<hr/>	<hr/>	<hr/>

CULTURAL SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1297 CLIENT MONITORING TEAM</u>				
DIRECT EXPENDITURE				
Employees	186,397	238,100	195,200	195,700
Transport	582	3,500	1,500	1,000
Supplies and Services	3,837	11,700	7,600	10,100
Third Party Payments	500,000	500,000	502,500	-
TOTAL DIRECT EXPENDITURE	690,816	753,300	706,800	206,800
DIRECT INCOME				
Fees and Charges	-	-	-	(635,400)
TOTAL DIRECT INCOME	-	-	-	(635,400)
NET DIRECT (INCOME) / EXPENDITURE	690,816	753,300	706,800	(428,600)
Support Services	104,055	88,600	114,100	113,500
Recharges	(180,100)	-	(180,100)	(180,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	614,771	841,900	640,800	(495,200)

Variations:Employees:

Sports Programme Manager and Project Officer transferred to Leisure Options	(48,900)	(48,900)
Temporary Sports Officer	10,800	-
Administrative post made permanent	-	8,000

Third Party Payments:

Payment to Sports and Leisure Manger time limited	-	(500,000)
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Fees and Charges:

Concession fees due from Sports and Leisure Manger	-	(635,400)
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Support Services:

Change in allocations	25,500	24,900
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Recharges:

Change in allocations	(180,100)	(180,100)
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CULTURAL SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1305 YOUTH SPORT DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	2,384	7,600	4,000	2,600
Supplies and Services	33,217	32,600	32,600	32,600
Third Party Payments	53	-	-	-
TOTAL DIRECT EXPENDITURE	35,654	40,200	36,600	35,200
DIRECT INCOME				
Fees and Charges	(826)	(1,500)	(1,500)	-
TOTAL DIRECT INCOME	(826)	(1,500)	(1,500)	-
NET DIRECT (INCOME) / EXPENDITURE	34,828	38,700	35,100	35,200
Support Services	77,076	53,700	82,300	83,300
NET (INCOME) / EXPENDITURE TO SUMMARY	111,904	92,400	117,400	118,500

Variations:Support Services:

Change in allocations

28,600

29,600

S1313 HEAD OF CULTURAL SERVICES**DIRECT EXPENDITURE**

Employees	94,767	94,200	92,700	94,700
Supplies and Services	273	-	300	300
TOTAL DIRECT EXPENDITURE	95,040	94,200	93,000	95,000
Support Services	22,558	12,400	12,700	14,100
Recharges	(117,598)	(106,600)	(105,700)	(109,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

CULTURAL SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1330 TOWN HALL FACILITIES</u>				
DIRECT EXPENDITURE				
Employees	187,665	183,300	185,400	194,000
Premises	141,066	123,500	131,100	133,100
Transport	9	-	-	-
Supplies and Services	14,608	13,000	13,100	13,100
Third Party Payments	886	1,200	1,200	1,200
TOTAL DIRECT EXPENDITURE	344,234	321,000	330,800	341,400
DIRECT INCOME				
Fees and Charges	(62,816)	(78,800)	(65,800)	(65,800)
Rents	(38,093)	(40,400)	(40,900)	(40,900)
TOTAL DIRECT INCOME	(100,909)	(119,200)	(106,700)	(106,700)
NET DIRECT (INCOME) / EXPENDITURE	243,325	201,800	224,100	234,700
Support Services	204,765	182,700	171,600	179,400
Capital Charges	77,113	200,700	200,700	200,700
Recharges	(525,203)	(585,200)	(596,400)	(614,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

Variations:**Employees:**

Pay award	-	13,200
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Fees and Charges:

Lettings income budget overstated	13,000	13,000
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CULTURAL SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1335 ROYAL SPA CENTRE</u>				
DIRECT EXPENDITURE				
Employees	452,530	445,600	455,700	482,400
Premises	133,638	148,000	152,800	153,700
Transport	814	300	300	300
Supplies and Services	895,601	799,900	789,000	789,000
Third Party Payments	769	4,200	4,300	4,300
TOTAL DIRECT EXPENDITURE	1,483,352	1,398,000	1,402,100	1,429,700
DIRECT INCOME				
Sales	(180,432)	(130,600)	(188,100)	(188,100)
Other Income	(53)	-	-	-
Fees and Charges	(989,509)	(953,900)	(967,500)	(967,500)
TOTAL DIRECT INCOME	(1,169,994)	(1,084,500)	(1,155,600)	(1,155,600)
NET DIRECT (INCOME) / EXPENDITURE	313,358	313,500	246,500	274,100
Support Services	218,706	239,000	267,100	267,200
Capital Charges	191,251	270,900	270,900	270,900
Recharges	-	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	723,315	823,400	784,500	812,200

Variations:**Employees:**

Pay award	11,400	28,000
Apprentice	-	13,400

Supplies and Services:

Increased bar activity	14,200	14,200
WDC Shows - reduced cost of artiste fees	(30,800)	(30,800)

Sales:

Increased bar activity	(57,500)	(57,500)
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Fees and Charges:

Increased activity	(13,600)	(13,600)
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Support Services:

Change in allocations	28,100	28,200
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CULTURAL SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1356 CATERING CONTRACT</u>				
DIRECT EXPENDITURE				
Premises	26,427	25,600	26,900	28,400
Supplies and Services	5,194	-	-	-
Third Party Payments	3,648	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	35,269	25,600	26,900	28,400
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
DIRECT INCOME				
Rents	(86,321)	(91,000)	(92,600)	(94,100)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT INCOME	(86,321)	(91,000)	(92,600)	(94,100)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET DIRECT (INCOME) / EXPENDITURE	(51,052)	(65,400)	(65,700)	(65,700)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Support Services	8,181	7,800	9,000	8,800
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	(42,871)	(57,600)	(56,700)	(56,900)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

CULTURAL SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1365 SPORTS FACILITIES ADMIN</u>				
DIRECT EXPENDITURE				
Employees	7,138	-	-	-
Premises	(274)	-	-	-
Transport	460	-	-	-
Supplies and Services	6,090	-	-	-
Third Party Payments	43	-	-	-
TOTAL DIRECT EXPENDITURE	13,457	-	-	-
Support Services	62,282	-	-	-
Capital Charges	4,782	-	-	-
Recharges	(80,521)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

S1367 SPORTS & LEISURE OPTIONS

DIRECT EXPENDITURE				
Employees	114,210	54,800	155,700	165,100
Supplies and Services	3,465	-	-	-
Third Party Payments	192,053	100,000	288,700	300
TOTAL DIRECT EXPENDITURE	309,728	154,800	444,400	165,400
DIRECT INCOME				
Sales	(180)	-	-	-
Fees and Charges	-	-	(11,500)	(6,000)
TOTAL DIRECT INCOME	(180)	-	(11,500)	(6,000)
NET DIRECT (INCOME) / EXPENDITURE	309,548	154,800	432,900	159,400
Support Services	109,718	12,900	124,000	128,100
NET DIRECT (INCOME) / EXPENDITURE	419,266	167,700	556,900	287,500

Variations:**Employees:**

Temporary posts and post extensions	88,300	96,900
IAS19 Pension adjustments	10,900	11,400

Third Party Payments:

Earmarked Reserve carried forward from 2017/18: Kenilworth Phase 2 works	100,000	-
Europa Way Phase 2 time limited project including slippage from 2017/18	89,100	(95,000)

Fees and Charges:

Whitnash Hub contributions	(11,500)	(6,000)
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Support Services:

Change in allocations	111,100	115,200
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CULTURAL SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1370 ST. NICHOLAS PARK LC</u>				
DIRECT EXPENDITURE				
Employees	60,450	-	-	-
Premises	40,262	-	-	-
Supplies and Services	3,850	-	-	-
Third Party Payments	86	-	-	-
TOTAL DIRECT EXPENDITURE	104,648	-	-	-
DIRECT INCOME				
Other Income	(9)	-	-	-
Fees and Charges	(43,805)	-	-	-
Rents	(3,242)	-	-	-
TOTAL DIRECT INCOME	(47,056)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	57,592	-	-	-
Support Services	25,839	-	-	-
Capital Charges	152,180	240,600	240,600	240,600
NET (INCOME) / EXPENDITURE TO SUMMARY	235,611	240,600	240,600	240,600
<u>S1375 ABBEY FIELDS SP</u>				
DIRECT EXPENDITURE				
Employees	49,952	-	-	-
Premises	40,294	-	-	-
Transport	-	-	-	-
Supplies and Services	3,482	-	-	-
Third Party Payments	86	-	-	-
TOTAL DIRECT EXPENDITURE	93,814	-	-	-
DIRECT INCOME				
Sales	(597)	-	-	-
Other Income	(52)	-	-	-
Fees and Charges	(58,789)	-	-	-
Rents	(771)	-	-	-
TOTAL DIRECT INCOME	(60,209)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	33,605	-	-	-
Support Services	13,081	-	-	-
Capital Charges	107,926	168,500	168,500	168,500
NET (INCOME) / EXPENDITURE TO SUMMARY	154,612	168,500	168,500	168,500

CULTURAL SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1380 NEWBOLD COMYN LC</u>				
DIRECT EXPENDITURE				
Employees	74,287	-	-	-
Premises	2,352	-	-	-
Supplies and Services	1,582	-	-	-
Third Party Payments	86	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	78,307	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Fees and Charges	324	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	324	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	78,631	-	-	-
Support Services	26,501	-	-	-
Capital Charges	238,411	368,900	368,900	368,900
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	343,543	368,900	368,900	368,900
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

S1385 CASTLE FARM RC

DIRECT EXPENDITURE				
Employees	27,455	-	-	-
Premises	19,770	-	-	-
Supplies and Services	1,924	-	1,000	-
Third Party Payments	86	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	49,235	-	1,000	-
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Fees and Charges	(25,461)	-	-	-
Rents	(665)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(26,126)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	23,109	-	1,000	-
Support Services	12,580	-	-	-
Capital Charges	72,947	130,800	130,800	130,800
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	108,636	130,800	131,800	130,800
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CULTURAL SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1390 MYTON SCHOOL DUAL USE</u>				
DIRECT EXPENDITURE				
Employees	4,278	-	-	-
Premises	2,519	-	-	-
Supplies and Services	239	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	7,036	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Sports Hall Fees	(8,414)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(8,414)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	(1,378)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	2,791	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	1,413	-	-	-
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

S1400 MEADOW COMMUNITY SPORTS CENTRE

DIRECT EXPENDITURE				
Employees	11,552	-	-	-
Premises	4,272	-	-	-
Supplies and Services	464	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	16,288	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Fees and Charges	(7,288)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(7,288)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	9,000	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	6,991	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	15,991	-	-	-
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

CULTURAL SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1405 ROYAL PUMP ROOMS</u>				
DIRECT EXPENDITURE				
Employees	360,764	400,700	381,900	397,800
Premises	257,475	247,000	374,300	258,600
Transport	1,318	1,500	3,200	1,500
Supplies and Services	127,284	90,500	128,600	90,500
TOTAL DIRECT EXPENDITURE	746,841	739,700	888,000	748,400
DIRECT INCOME				
Other Grants and Contributions	(20,103)	-	(2,000)	-
Sales	(19,462)	(1,900)	(1,900)	(1,900)
Other Income	(7,409)	(1,100)	(1,100)	(1,100)
Fees and Charges	(3,251)	-	-	-
Rents	(76,456)	(63,800)	(63,800)	(63,800)
TOTAL DIRECT INCOME	(126,681)	(66,800)	(68,800)	(66,800)
NET DIRECT (INCOME) / EXPENDITURE	620,160	672,900	819,200	681,600
Support Services	172,439	182,800	159,700	160,500
Capital Charges	131,842	425,100	425,100	425,100
Recharges	-	(2,700)	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	924,441	1,278,100	1,404,000	1,267,200

Variations:**Employees:**

IAS 19 Pension adjustments	(9,200)	(8,100)
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Premises:

Royal Pump Rooms Concourse - earmarked reserve carried forward from 2017/18	20,000	-
Pump Room Catering Improvements - Executive May 2018	100,000	-
Revised Corporate Repairs and Maintenance Programme	10,900	10,900

Supplies and Services:

Exhibitions / Arts Development Programme (funded from prior year contributions)	39,800	-
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Support Services:

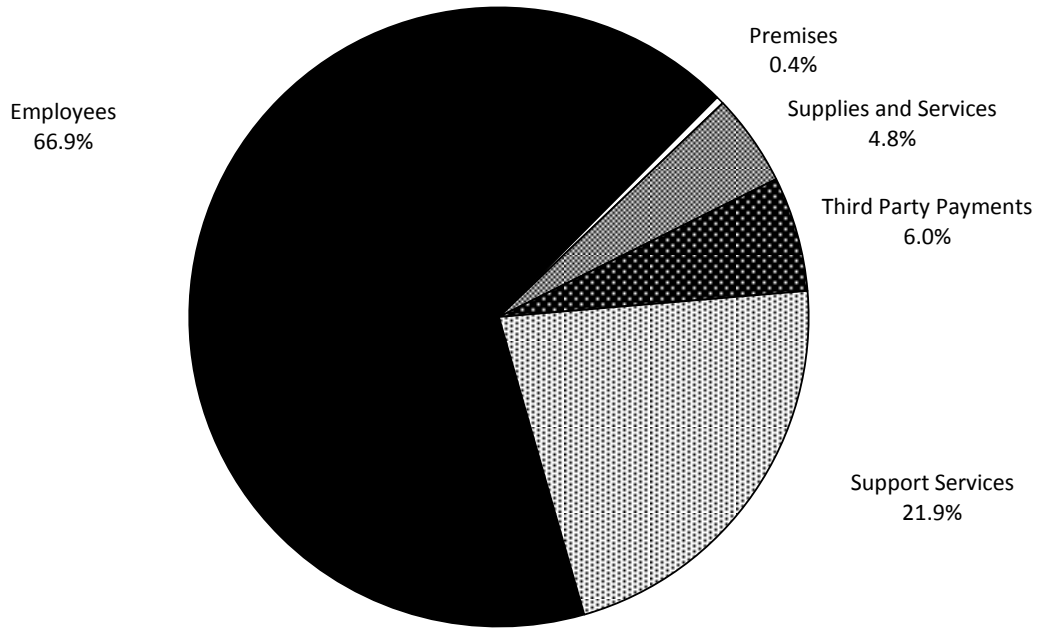
Change in allocations	(23,100)	(22,300)
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CULTURAL SERVICES

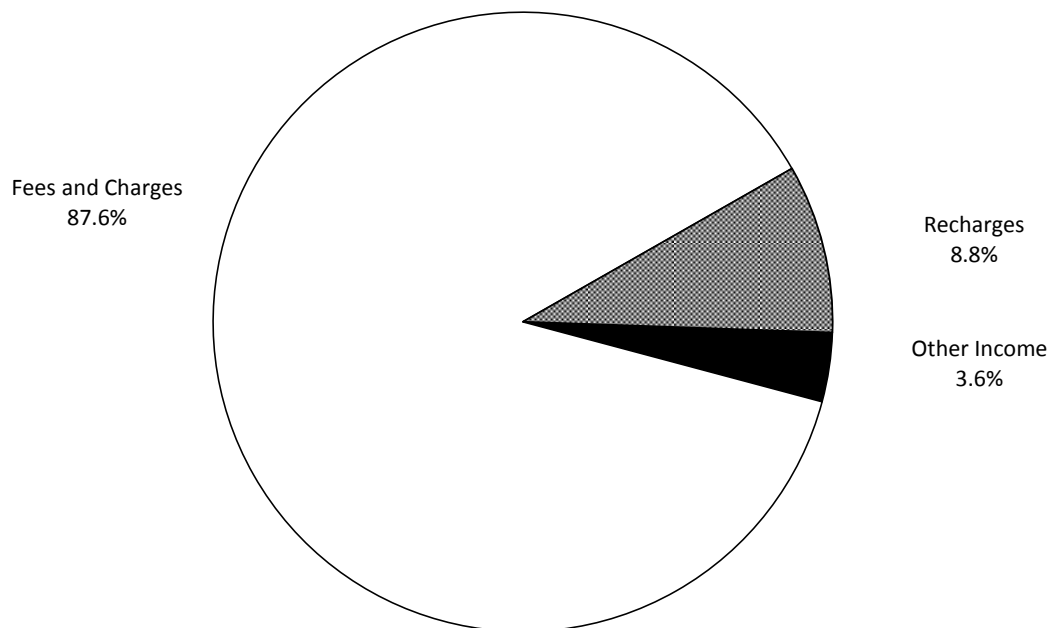
	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S3550 TOURISM</u>				
DIRECT EXPENDITURE				
Employees	32,948	27,300	27,000	28,900
Premises	15,496	17,100	17,400	17,600
Supplies and Services	10,318	13,000	19,500	13,000
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	58,762	57,400	63,900	59,500
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Sales	(11,599)	(13,300)	(13,300)	(13,300)
Fees and Charges	(1,041)	(500)	(500)	(500)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(12,640)	(13,800)	(13,800)	(13,800)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	46,122	43,600	50,100	45,700
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	1,102	-	400	400
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	47,224	43,600	50,500	46,100
	<hr/>	<hr/>	<hr/>	<hr/>

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>DEVELOPMENT SERVICES</u>				
S4510 DEVELOPMENT SERVICES MGT	-	-	-	-
S4540 DEVELOPMENT CONTROL	225,110	275,200	76,300	91,300
S4570 POLICY AND PROJECTS	(32,021)	-	-	-
S4600 BUILDING CONTROL	178,183	241,900	162,100	186,500
S4840 LOCAL LAND CHARGES	(277,398)	(76,700)	(37,800)	(51,300)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DEVELOPMENT SERVICES	93,874	440,400	200,600	226,500
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
 <u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	1,876,227	2,000,200	2,027,300	2,092,200
Premises	-	11,500	11,500	11,500
Transport	55,094	38,400	38,400	38,400
Supplies and Services	(57,163)	115,900	116,000	112,700
Third Party Payments	231,101	181,500	187,100	187,100
Support Services	702,999	712,300	684,600	685,500
Capital Charges	847	800	800	800
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL EXPENDITURE	2,809,105	3,060,600	3,065,700	3,128,200
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
<u>INCOME:</u>				
Government Grants	(32,578)	-	-	-
Other Income	(140,058)	(105,100)	(105,100)	(105,100)
Fees and Charges	(2,278,927)	(2,253,800)	(2,539,100)	(2,542,800)
Recharges	(263,668)	(261,300)	(220,900)	(253,800)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL INCOME	(2,715,231)	(2,620,200)	(2,865,100)	(2,901,700)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET COST OF DEVELOPMENT SERVICES	93,874	440,400	200,600	226,500
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

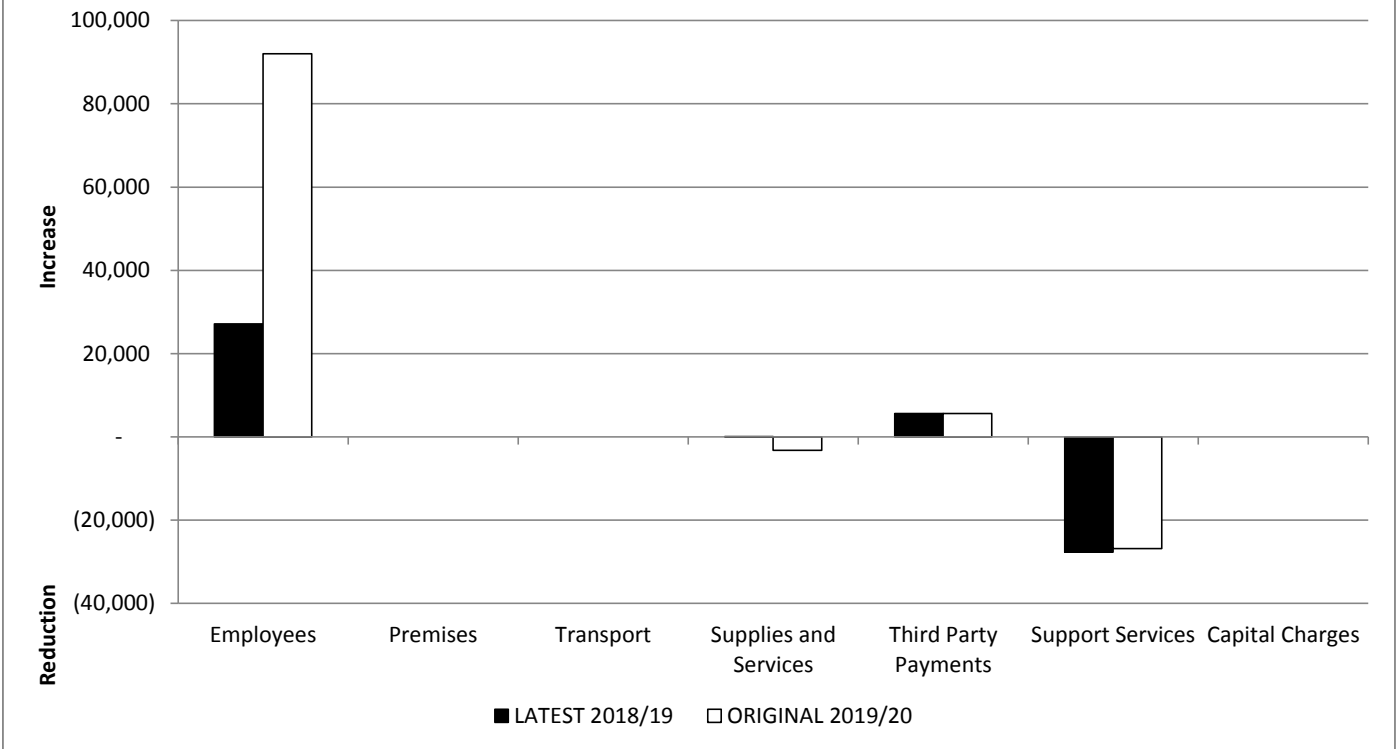
DEVELOPMENT SERVICES EXPENDITURE - 2019/20 BUDGETS



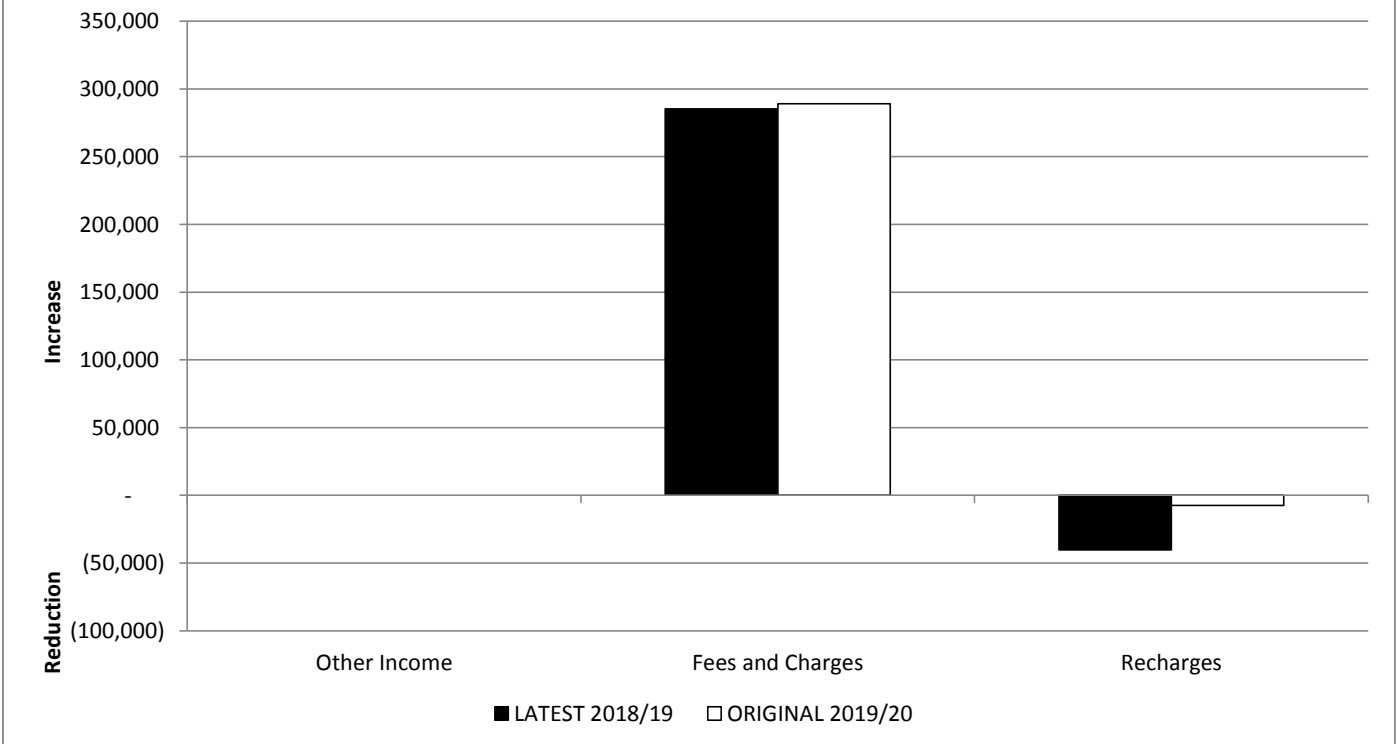
DEVELOPMENT SERVICES INCOME - 2019/20 BUDGETS



DEVELOPMENT SERVICES EXPENDITURE: CHANGE FROM 2018/19 ORIGINAL (£)



DEVELOPMENT SERVICES INCOME: CHANGE FROM 2018/19 ORIGINAL (£)



DEVELOPMENT SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S4510 DEVELOPMENT SERVICES MGT</u>				
DIRECT EXPENDITURE				
Employees	98,551	94,300	89,800	93,000
Transport	68	500	500	500
Supplies and Services	9,343	12,800	12,800	9,400
	<u>107,962</u>	<u>107,600</u>	<u>103,100</u>	<u>102,900</u>
TOTAL DIRECT EXPENDITURE				
Support Services	61,259	55,500	38,700	44,000
Capital Charges	847	800	800	800
Recharges	(170,068)	(163,900)	(142,600)	(147,700)
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
NET (INCOME) / EXPENDITURE TO SUMMARY				
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

Variations:**Support Services:**

Change in allocations	(16,800)	(11,500)
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Recharges:

Change in amount of costs to be recharged	21,300	16,200
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DEVELOPMENT SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S4540 DEVELOPMENT CONTROL</u>				
DIRECT EXPENDITURE				
Employees	1,008,812	1,080,400	1,140,800	1,172,700
Transport	12,752	7,200	7,200	7,200
Supplies and Services	57,447	62,100	62,100	62,100
Third Party Payments	179,025	130,300	131,800	131,800
TOTAL DIRECT EXPENDITURE	1,258,036	1,280,000	1,341,900	1,373,800
DIRECT INCOME				
Other Income	(123)	(100)	(100)	(100)
Fees and Charges	(1,352,602)	(1,361,200)	(1,621,200)	(1,631,200)
TOTAL DIRECT INCOME	(1,352,725)	(1,361,300)	(1,621,300)	(1,631,300)
NET DIRECT (INCOME) / EXPENDITURE	(94,689)	(81,300)	(279,400)	(257,500)
Support Services	398,799	435,200	434,700	427,800
Recharges	(79,000)	(78,700)	(79,000)	(79,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	225,110	275,200	76,300	91,300

Variations:Employees:

Agency staff - earmarked reserve carried forward from 2017/18			11,400	-
Reserve funded posts			89,200	90,900
Restructure			(19,400)	(10,300)
Pay award / regradings			7,000	32,300
IAS19 Pension adjustments			(26,200)	(18,000)

Fees and Charges:

Increased fee income			(260,000)	(530,000)
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S4570 POLICY AND PROJECTS

DIRECT EXPENDITURE				
Third Party Payments	1,554	-	-	-
TOTAL DIRECT EXPENDITURE	1,554	-	-	-
DIRECT INCOME				
Other Income	(33,575)	-	-	-
TOTAL DIRECT INCOME	(33,575)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	(32,021)	-	-	-

DEVELOPMENT SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S4600 BUILDING CONTROL</u>				
DIRECT EXPENDITURE				
Employees	768,749	825,400	796,600	826,400
Premises	-	11,500	11,500	11,500
Transport	42,274	30,700	30,700	30,700
Supplies and Services	29,855	30,800	30,800	30,800
Third Party Payments	2,544	5,700	5,700	5,700
TOTAL DIRECT EXPENDITURE	843,422	904,100	875,300	905,100
DIRECT INCOME				
Other Income	(106,360)	(105,000)	(105,000)	(105,000)
Fees and Charges	(753,943)	(727,600)	(767,600)	(767,600)
TOTAL DIRECT INCOME	(860,303)	(832,600)	(872,600)	(872,600)
NET DIRECT (INCOME) / EXPENDITURE	(16,881)	71,500	2,700	32,500
Support Services	209,664	189,100	158,700	181,100
Recharges	(14,600)	(18,700)	700	(27,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	178,183	241,900	162,100	186,500

Variations:**Employees:**

Pay award	7,100	21,900
Staff vacancies	(15,100)	(5,500)
IAS 19 Pension Adjustments	(18,700)	(16,500)

Fees and Charges:

Increased activity	(40,000)	(40,000)
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Support Services:

Change in allocations	(30,400)	(8,000)
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Recharges:

Change in amount of costs to be recharged	19,400	(8,400)
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DEVELOPMENT SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S4840 LOCAL LAND CHARGES</u>				
DIRECT EXPENDITURE				
Employees	115	100	100	100
Supplies and Services	(153,808)	10,200	10,300	10,400
Third Party Payments	47,978	45,500	49,600	49,600
TOTAL DIRECT EXPENDITURE	(105,715)	55,800	60,000	60,100
DIRECT INCOME				
Government Grants	(32,578)	-	-	-
Fees and Charges	(172,382)	(165,000)	(150,300)	(144,000)
TOTAL DIRECT INCOME	(204,960)	(165,000)	(150,300)	(144,000)
NET DIRECT (INCOME) / EXPENDITURE	(310,675)	(109,200)	(90,300)	(83,900)
Support Services	33,277	32,500	52,500	32,600
NET (INCOME) / EXPENDITURE TO SUMMARY	(277,398)	(76,700)	(37,800)	(51,300)

Variations:Fees and Charges:

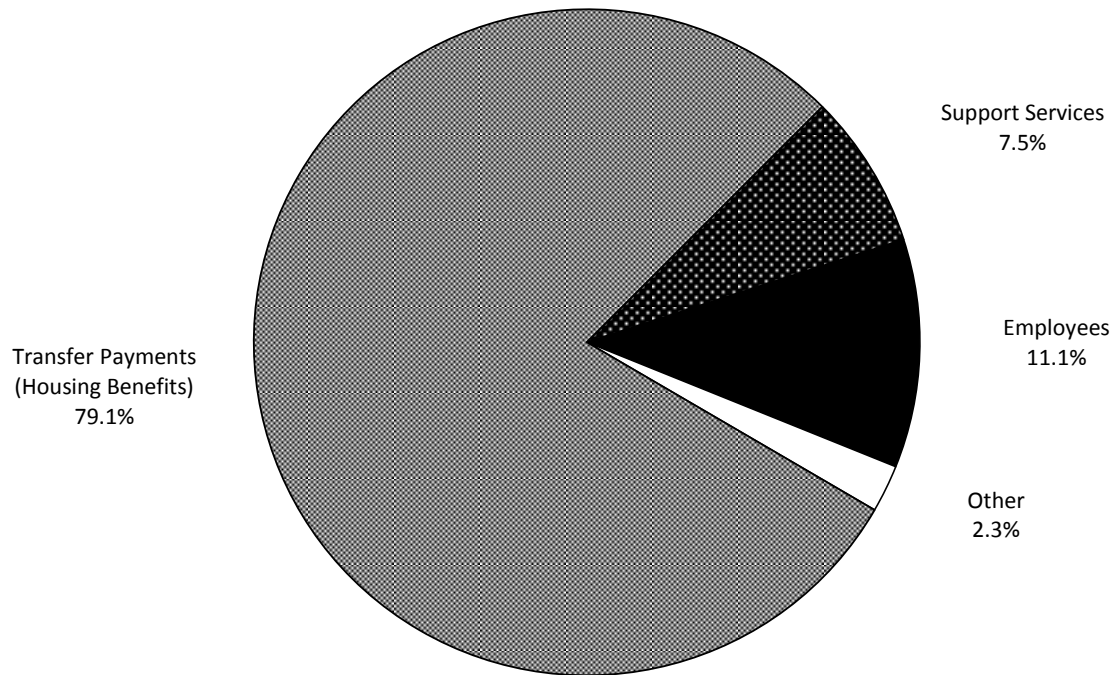
Loss of LLC1 Fee, now administered by Land Registry	14,700	21,000
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Support Services:

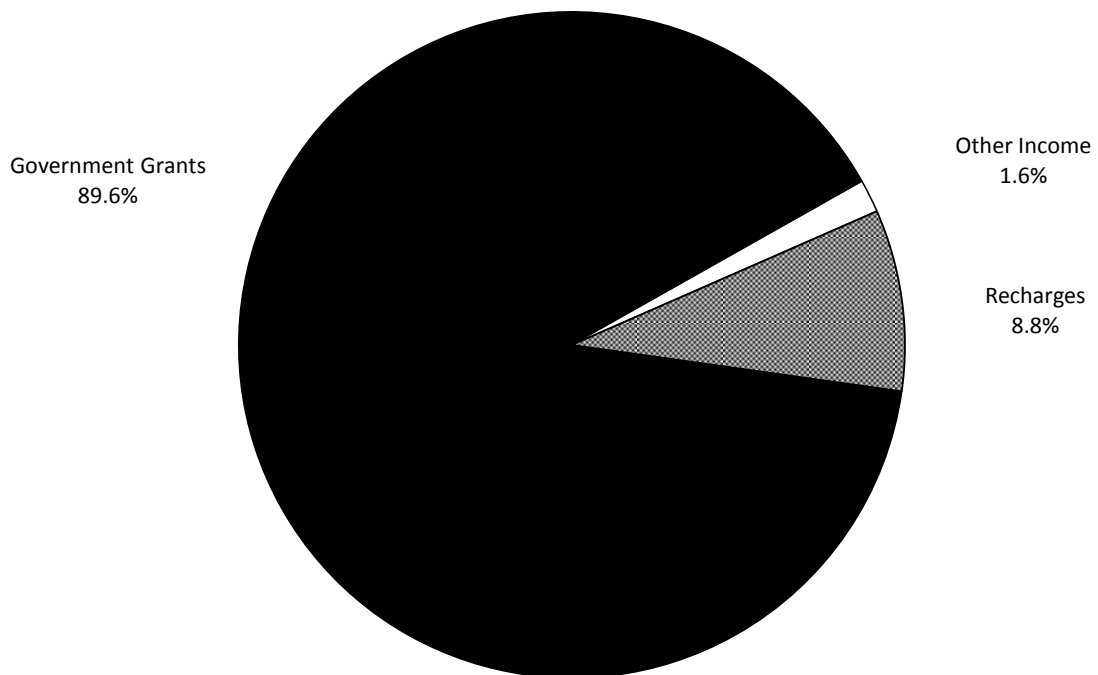
Change in allocations	20,000	-
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	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>FINANCE</u>				
S1410 FINANCE MANAGEMENT	-	(13,800)	-	-
S1417 PROCUREMENT	-	20,000	-	-
S1418 FINANCIAL SERVICES TEAM	-	-	-	-
S1425 ACCOUNTANCY	-	87,200	-	-
S1440 NON-DISTRIBUTED COSTS	221,145	148,900	145,800	145,600
S1460 TREASURY MANAGEMENT	93,181	78,800	91,700	86,800
S1461 CONTINGENCY BUDGETS	-	935,000	274,400	266,000
S1465 CORPORATE MANAGEMENT	625,703	690,100	764,700	714,900
S1468 PARISH COUNCIL SUPPORT	91,615	34,800	35,300	3,400
S1578 AUDIT & RISK	-	-	-	-
S2315 ASSISTED TRAVEL PASSES	(231)	-	-	-
S3050 REVENUES	830,519	752,800	1,005,800	907,300
S3100 ONE STOP SHOPS	-	-	-	-
S3200 RECEPTION FACILITIES & LEAMINGTON OSS	-	(41,700)	-	-
S3250 BENEFITS	461,973	613,300	589,900	674,700
TOTAL FINANCE	2,323,905	3,305,400	2,907,600	2,798,700
 <u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	3,253,959	3,825,100	3,433,800	3,567,400
Premises	1,038	-	-	-
Transport	10,912	9,800	9,700	9,700
Supplies and Services	588,341	933,100	980,300	610,500
Third Party Payments	81,336	73,600	84,100	77,400
Transfer Payments (Housing Benefits)	27,960,055	27,040,100	25,293,000	25,293,000
Support Services	2,243,549	2,324,800	2,473,200	2,384,500
Capital Charges	30,775	34,900	34,900	34,900
TOTAL EXPENDITURE	34,169,965	34,241,400	32,309,000	31,977,400
 <u>INCOME:</u>				
Government Grants	(28,981,644)	(27,986,600)	(26,267,200)	(26,150,000)
Other Grants and Contributions	(84,501)	(79,400)	(88,100)	(90,200)
Other Income	(33,819)	(13,700)	(13,700)	(13,700)
Fees and Charges	(344,262)	(380,000)	(360,000)	(360,000)
Recharges	(2,401,834)	(2,476,300)	(2,672,400)	(2,564,800)
TOTAL INCOME	(31,846,060)	(30,936,000)	(29,401,400)	(29,178,700)
 NET COST OF FINANCE	 2,323,905	 3,305,400	 2,907,600	 2,798,700

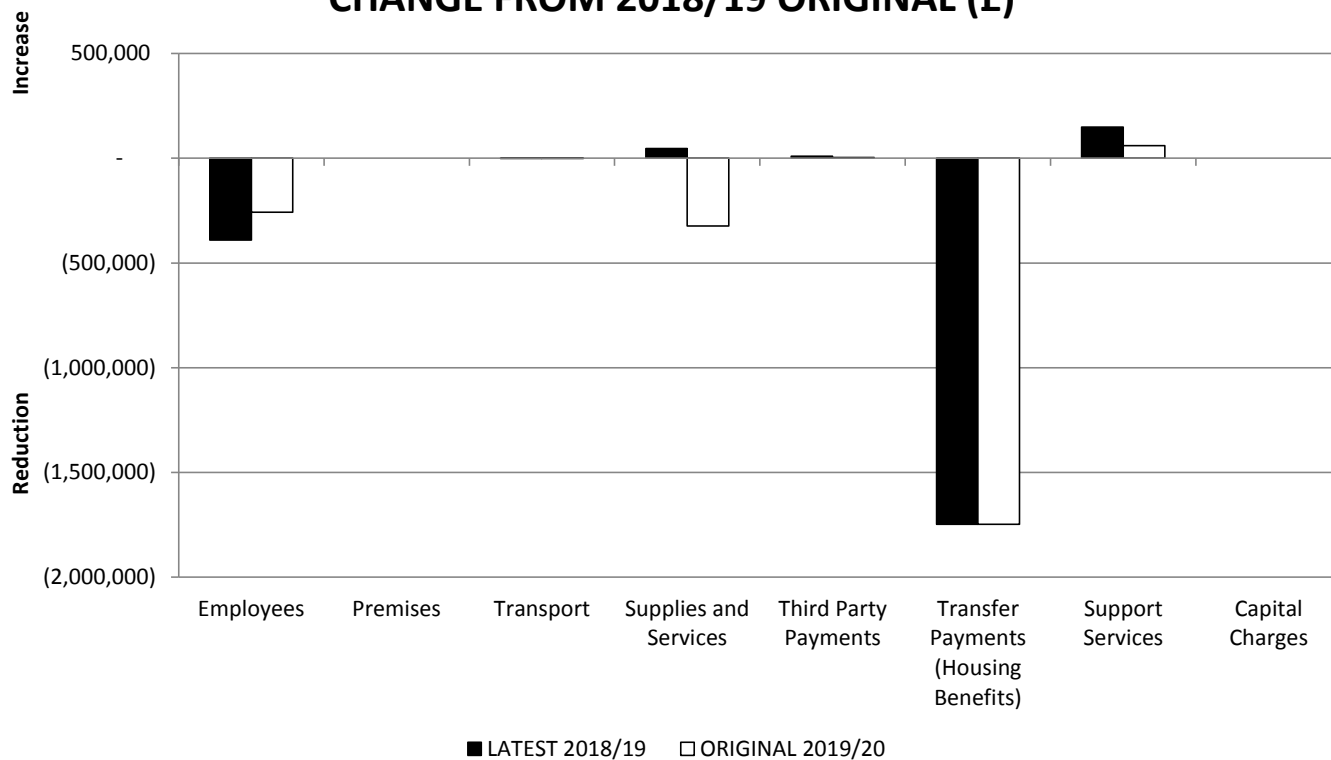
FINANCE EXPENDITURE - 2019/20 BUDGETS



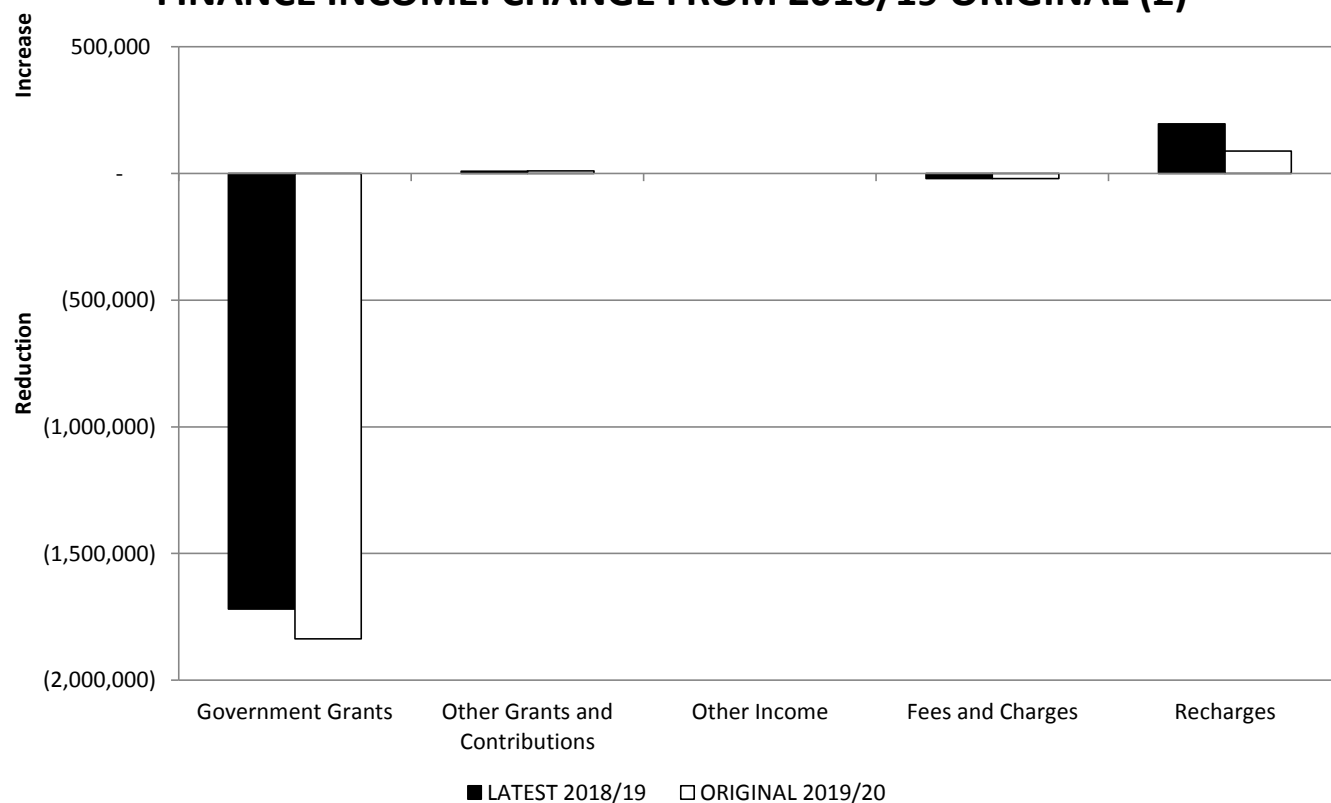
FINANCE INCOME - 2019/20 BUDGETS



FINANCE EXPENDITURE: CHANGE FROM 2018/19 ORIGINAL (£)



FINANCE INCOME: CHANGE FROM 2018/19 ORIGINAL (£)



FINANCE

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1410 FINANCE MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	119,039	118,300	116,500	119,100
Transport	545	300	300	300
Supplies and Services	6,763	(8,900)	7,700	7,400
Third Party Payments	739	-	-	-
TOTAL DIRECT EXPENDITURE	127,086	109,700	124,500	126,800
DIRECT INCOME				
Other Income	(20)	-	-	-
TOTAL DIRECT INCOME	(20)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	127,066	109,700	124,500	126,800
Support Services	61,978	77,700	61,900	61,900
Recharges	(189,044)	(201,200)	(186,400)	(188,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(13,800)	-	-

Variations:Supplies and Services:

Fit For The Future savings not achievable	13,800	13,800
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Support Services:

Change in allocations	(15,800)	(15,800)
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Recharges:

Change in amount of costs to be recharged	14,800	12,500
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FINANCE

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1417 PROCUREMENT</u>				
DIRECT EXPENDITURE				
Employees	85,053	103,100	87,200	98,400
Transport	1,268	800	800	800
Supplies and Services	1,044	3,100	4,100	4,100
Third Party Payments	13,919	20,600	25,600	23,700
TOTAL DIRECT EXPENDITURE	101,284	127,600	117,700	127,000
Support Services	42,534	58,000	40,100	40,200
Recharges	(143,818)	(165,600)	(157,800)	(167,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	20,000	-	-

Variations:Employees:

Staff vacancies			(11,800)	-
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Support Services:

Change in allocations			(17,900)	(17,800)
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S1418 FINANCIAL SERVICES TEAM**DIRECT EXPENDITURE**

Employees	191,446	193,700	200,500	211,700
Transport	11	100	100	100
Supplies and Services	4,069	9,000	9,000	9,000

TOTAL DIRECT EXPENDITURE

195,526	202,800	209,600	220,800
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DIRECT INCOME

Other Grants and Contributions	(8,500)	(8,500)	(8,500)	(8,500)
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TOTAL DIRECT INCOME

(8,500)	(8,500)	(8,500)	(8,500)
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NET DIRECT (INCOME) / EXPENDITURE

187,026	194,300	201,100	212,300
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Support Services	41,488	56,400	56,600	50,500
Recharges	(228,514)	(250,700)	(257,700)	(262,800)

NET (INCOME) / EXPENDITURE TO SUMMARY

-	-	-	-
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Variations:Employees:

Pay award / increments / regrades / Apprentice			10,700	19,600
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Recharges:

Change in amount of costs to be recharged			(7,000)	(12,100)
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FINANCE

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1425 ACCOUNTANCY</u>				
DIRECT EXPENDITURE				
Employees	550,900	605,300	680,200	620,500
Transport	523	1,000	800	800
Supplies and Services	50,068	51,600	67,400	53,100
Third Party Payments	2,000	-	4,800	-
TOTAL DIRECT EXPENDITURE	603,491	657,900	753,200	674,400
DIRECT INCOME				
Other Income	(6)	-	-	-
TOTAL DIRECT INCOME	(6)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	603,485	657,900	753,200	674,400
Support Services	154,728	153,800	179,900	176,900
Recharges	(758,213)	(724,500)	(933,100)	(851,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	87,200	-	-

Variations:Employees:

Pay award	-	13,700
Additional Temporary staffing	81,700	-

Supplies and Services:

Software - GDPR Compliance changes	10,000	-
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Support Services:

Change in allocations	26,100	23,100
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Recharges:

Change in amount of costs to be recharged	(208,600)	(126,800)
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S1440 NON-DISTRIBUTED COSTS

DIRECT EXPENDITURE				
Employees	209,808	138,300	130,300	130,100
TOTAL DIRECT EXPENDITURE	209,808	138,300	130,300	130,100
Capital Charges	30,775	34,900	34,900	34,900
Recharges	(19,438)	(24,300)	(19,400)	(19,400)
NET (INCOME) / EXPENDITURE TO SUMMARY	221,145	148,900	145,800	145,600

FINANCE

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1460 TREASURY MANAGEMENT</u>				
DIRECT EXPENDITURE				
Supplies and Services	58,208	30,800	30,800	30,800
Third Party Payments	406	2,100	2,200	2,200
TOTAL DIRECT EXPENDITURE	58,614	32,900	33,000	33,000
DIRECT INCOME				
Other Income	(13,156)	-	-	-
TOTAL DIRECT INCOME	(13,156)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	45,458	32,900	33,000	33,000
Support Services	50,823	49,100	61,900	57,000
Recharges	(3,100)	(3,200)	(3,200)	(3,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	93,181	78,800	91,700	86,800

Variations:Support Services:

Change in allocations

12,800

7,900

S1461 CONTINGENCY BUDGETS

DIRECT EXPENDITURE				
Employees	-	559,600	60,300	216,000
Supplies and Services	-	375,400	214,100	50,000
TOTAL DIRECT EXPENDITURE	-	935,000	274,400	266,000
NET (INCOME) / EXPENDITURE TO SUMMARY	-	935,000	274,400	266,000

Variations:Employees:

Additional 1% pay award general provision now allocated to services	(132,300)	(132,300)
IAS 19 Pension Adjustments	(151,100)	(151,100)
Auto-enrolment now October 2019 (NEST)	(128,200)	(96,300)
Full year effect of Apprenticeship Scheme	-	50,000
Apprenticeship Contingency allocated to services	(27,700)	(63,900)
Impact of National Living Wage on Pay scales (scales revised from 2019/20)	-	150,000

Supplies and Services:

Contingency budget allocated to services	(211,300)	-
Contingency Budget top-up from 2017/18 surplus (November Executive)	100,000	-
Contingency budget 2018/19 only	-	(325,400)

FINANCE

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1465 CORPORATE MANAGEMENT</u>				
DIRECT EXPENDITURE				
Supplies and Services	5,487	62,500	77,500	58,000
TOTAL DIRECT EXPENDITURE	5,487	62,500	77,500	58,000
DIRECT INCOME				
Other Income	(6,642)	-	-	-
TOTAL DIRECT INCOME	(6,642)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	(1,155)	62,500	77,500	58,000
Support Services	644,958	645,700	705,300	675,000
Recharges	(18,100)	(18,100)	(18,100)	(18,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	625,703	690,100	764,700	714,900

Variations:Supplies and Services:

External Audit Fee

15,000

-

Support Services:

Change in allocations

59,600

29,300

S1468 PARISH COUNCIL SUPPORT**DIRECT EXPENDITURE**

Supplies and Services

63,223

31,700

31,700

-

Third Party Payments

25,295

-

-

Variations:Supplies and Services:

Council Tax Support Grant no longer paid (Fit For The Future saving)

-

(31,700)

FINANCE

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1578 AUDIT & RISK</u>				
DIRECT EXPENDITURE				
Employees	255,659	255,000	247,800	268,800
Transport	421	1,100	1,100	1,100
Supplies and Services	29,801	29,200	31,100	17,500
Third Party Payments	1,094	5,000	5,000	5,000
TOTAL DIRECT EXPENDITURE	286,975	290,300	285,000	292,400
DIRECT INCOME				
Other Income	(10,139)	(13,700)	(13,700)	(13,700)
TOTAL DIRECT INCOME	(10,139)	(13,700)	(13,700)	(13,700)
NET DIRECT (INCOME) / EXPENDITURE	276,836	276,600	271,300	278,700
Support Services	54,316	54,000	61,800	61,500
Recharges	(331,152)	(330,600)	(333,100)	(340,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

Variations:Employees:

Reinstatement of hours following staff retirement	-	10,900
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Supplies and Services:

Other Audit Work now done in-house	-	(10,900)
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S2315 ASSISTED TRAVEL PASSES

DIRECT EXPENDITURE				
Third Party Payments	1,240	-	-	-
TOTAL DIRECT EXPENDITURE	1,240	-	-	-
DIRECT INCOME				
Other Income	(1,471)	-	-	-
TOTAL DIRECT INCOME	(1,471)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	(231)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	(231)	-	-	-

FINANCE

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S3050 REVENUES</u>				
DIRECT EXPENDITURE				
Employees	684,873	675,300	810,200	786,300
Transport	1,371	1,300	1,900	1,900
Supplies and Services	170,337	104,200	181,800	128,900
Third Party Payments	25,768	25,800	25,800	25,800
TOTAL DIRECT EXPENDITURE	882,349	806,600	1,019,700	942,900
DIRECT INCOME				
Government Grants	(221,611)	(214,400)	(214,400)	(214,400)
Other Grants and Contributions	(76,001)	(70,900)	(79,600)	(81,700)
Fees and Charges	(343,542)	(380,000)	(360,000)	(360,000)
TOTAL DIRECT INCOME	(641,154)	(665,300)	(654,000)	(656,100)
NET DIRECT (INCOME) / EXPENDITURE	241,195	141,300	365,700	286,800
Support Services	589,324	611,500	640,100	620,500
NET (INCOME) / EXPENDITURE TO SUMMARY	830,519	752,800	1,005,800	907,300

Variations:Employees:

Visiting Team transferred from Benefits to Revenues	62,100	62,100
Staff joining superannuation scheme	13,800	14,000
Redundancy	45,700	-
Pay Award	-	16,700
IAS 19 Pension Adjustments	8,700	9,600

Supplies and Services:

Analyze RV Finder funded from Business Rates Volatility Reserve	60,000	25,000
CIVICA Openrevenues server migration costs from Contingency	10,000	-

Other Grants and Contributions:

Share business rates post costs recovered	(8,700)	(10,800)
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Fees and Charges:

Reduction in Magistrates Fees received based on 2017/18 and 2016/17 Outturn	20,000	20,000
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Support Services:

Change in allocations	28,600	9,000
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FINANCE

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S3100 ONE STOP SHOPS</u>				
DIRECT EXPENDITURE				
Employees	209,836	221,700	185,600	191,700
Premises	1,038	-	-	-
Transport	225	700	700	700
Supplies and Services	1,832	2,700	52,700	2,700
TOTAL DIRECT EXPENDITURE	212,931	225,100	239,000	195,100
DIRECT INCOME				
Other Income	(749)	-	-	-
TOTAL DIRECT INCOME	(749)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	212,182	225,100	239,000	195,100
Support Services	23,483	18,500	22,600	22,600
Recharges	(235,665)	(243,600)	(261,600)	(217,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

Variations:**Employees:**

Staff transfer to Reception Facilities	(23,600)	(26,300)
IAS 19 Pension Adjustments	(8,800)	(8,400)

Supplies and Services:

Digital Transformation - earmarked reserve carried forward from 2017/18	50,000	-
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Recharges:

Change in amount of costs to be recharged	(18,000)	25,900
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FINANCE

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S3200 RECEPTION FACILITIES & LEAMINGTON OSS</u>				
DIRECT EXPENDITURE				
Employees	183,068	160,200	167,400	165,000
Transport	7	300	300	300
Supplies and Services	9,096	8,700	14,700	14,700
TOTAL DIRECT EXPENDITURE	192,171	169,200	182,400	180,000
Support Services	160,654	167,800	179,500	176,100
Recharges	(352,825)	(378,700)	(361,900)	(356,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(41,700)	-	-

Variations:Employees:

Staff transfer from One Stop Shops	23,600	23,600
Virement to Supplies and Services re self-scanning	(9,000)	(9,000)
IAS 19 Pension Adjustments	(8,000)	(6,600)

Supplies and Services:

Self-scanning solution	9,000	9,000
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Support Services:

Change in allocations	11,700	8,300
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Recharges:

Change in amount of costs to be recharged	16,800	22,600
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FINANCE

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S3250 BENEFITS</u>				
DIRECT EXPENDITURE				
Employees	764,277	794,600	747,800	759,800
Transport	6,541	4,200	3,700	3,700
Supplies and Services	188,413	233,100	257,700	234,300
Third Party Payments	10,875	20,100	20,700	20,700
Transfer Payments	27,960,055	27,040,100	25,293,000	25,293,000
TOTAL DIRECT EXPENDITURE	28,930,161	28,092,100	26,322,900	26,311,500
DIRECT INCOME				
Government Grants	(28,760,033)	(27,772,200)	(26,052,800)	(25,935,600)
Other Income	(1,636)	-	-	-
Fees and Charges	(720)	-	-	-
TOTAL DIRECT INCOME	(28,762,389)	(27,772,200)	(26,052,800)	(25,935,600)
NET DIRECT (INCOME) / EXPENDITURE	167,772	319,900	270,100	375,900
Support Services	416,166	429,200	459,900	438,900
Recharges	(121,965)	(135,800)	(140,100)	(140,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	461,973	613,300	589,900	674,700

Variations:**Employees:**

Visiting Team transferred from Benefits to Revenues	(62,100)	(62,100)
IAS 19 Pension Adjustments	(15,900)	(15,500)
Pay Award	6,300	19,200
Staff joining superannuation scheme	15,200	16,000
Restructure savings	(10,600)	(11,800)
Temporary post	18,300	17,300

Supplies and Services:

IT changes	21,300	-
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Transfer Payments:

Mid-year re-assessment of claims data	(1,747,100)	(1,747,100)
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Government Grants:

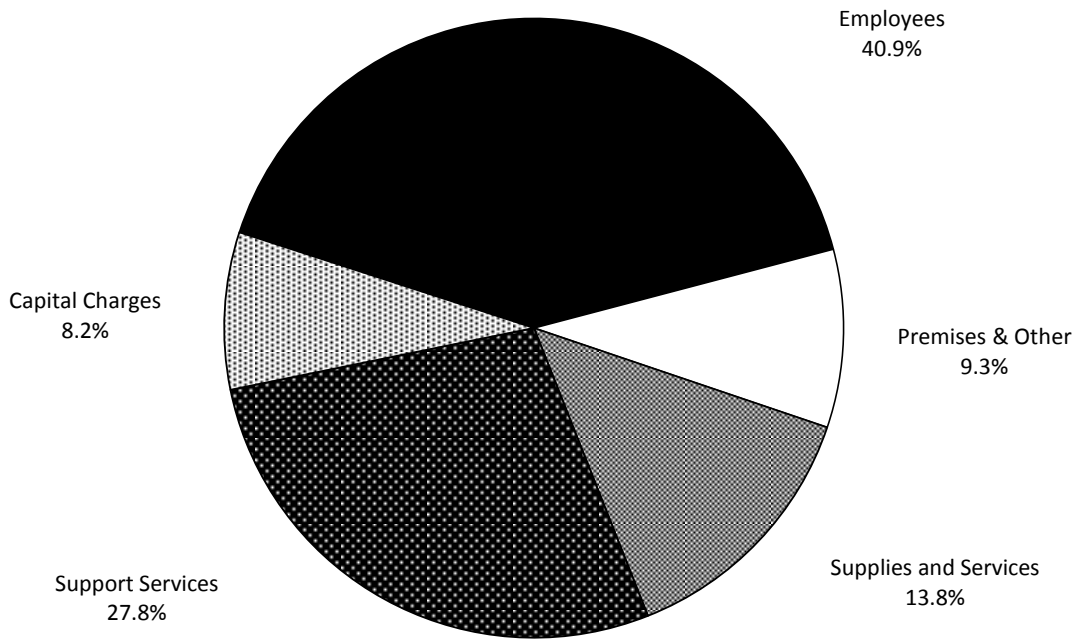
Mid-year re-assessment of claims data	1,843,900	1,843,900
Additional administration funding	(124,500)	(7,300)

Support Services:

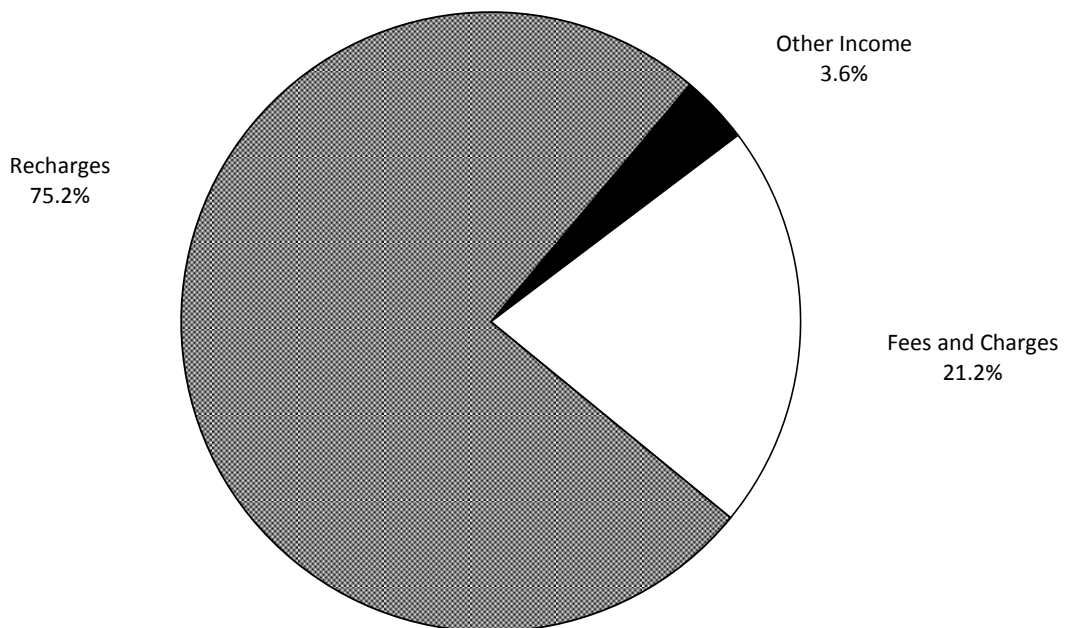
Change in allocations	30,700	9,700
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	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>HEALTH & COMMUNITY PROTECTION</u>				
S1001 COMMUNITY DEVELOPMENT	561,373	679,000	715,200	698,600
S1045 CCTV	191,652	220,300	272,400	258,400
S1640 SMALL GRANTS	30,307	30,300	-	-
S2102 COMMUNITY FORUMS	35,000	45,500	31,500	26,600
S2110 COMMUNITY PARTNERSHIP	248,438	246,500	267,600	270,700
S2141 CIVIL CONTINGENCIES	95,456	85,500	98,300	100,800
S2300 OFFICE ACCOMMODATION	-	-	-	-
S2360 LICENSING & REGISTRATION	21,299	117,900	114,200	117,300
S4210 EH ENVIRONMENTAL HEALTH CORE	6,386	21,300	-	(3,900)
S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH	476,013	467,100	522,600	539,200
S4300 ENVIRONMENTAL PROTECTION	618,593	621,000	680,000	707,900
S4350 COMMUNITY SAFETY	210,593	217,200	209,400	209,500
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL HEALTH & COMMUNITY PROTECTION	2,495,110	2,751,600	2,911,200	2,925,100
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
 <u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	1,761,939	1,901,200	1,919,800	1,979,900
Premises	379,419	353,600	346,800	355,100
Transport	35,366	29,600	23,000	23,400
Supplies and Services	766,008	681,000	747,800	669,900
Third Party Payments	82,935	68,700	79,800	69,900
Support Services	1,338,717	1,508,100	1,354,400	1,347,000
Capital Charges	241,469	397,600	397,600	397,600
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENDITURE	4,605,853	4,939,800	4,869,200	4,842,800
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
<u>INCOME:</u>				
Government Grants	-	(3,000)	(1,000)	(1,000)
Other Grants and Contributions	(85,215)	(25,000)	(55,600)	(25,000)
Other Income	(56,165)	(11,400)	(31,700)	(16,400)
Fees and Charges	(470,886)	(407,500)	(411,000)	(407,000)
Rents	(27,000)	(27,000)	(27,000)	(27,000)
Recharges	(1,471,477)	(1,714,300)	(1,431,700)	(1,441,300)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL INCOME	(2,110,743)	(2,188,200)	(1,958,000)	(1,917,700)
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
NET COST OF HEALTH & COMMUNITY PROTECTION	2,495,110	2,751,600	2,911,200	2,925,100
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

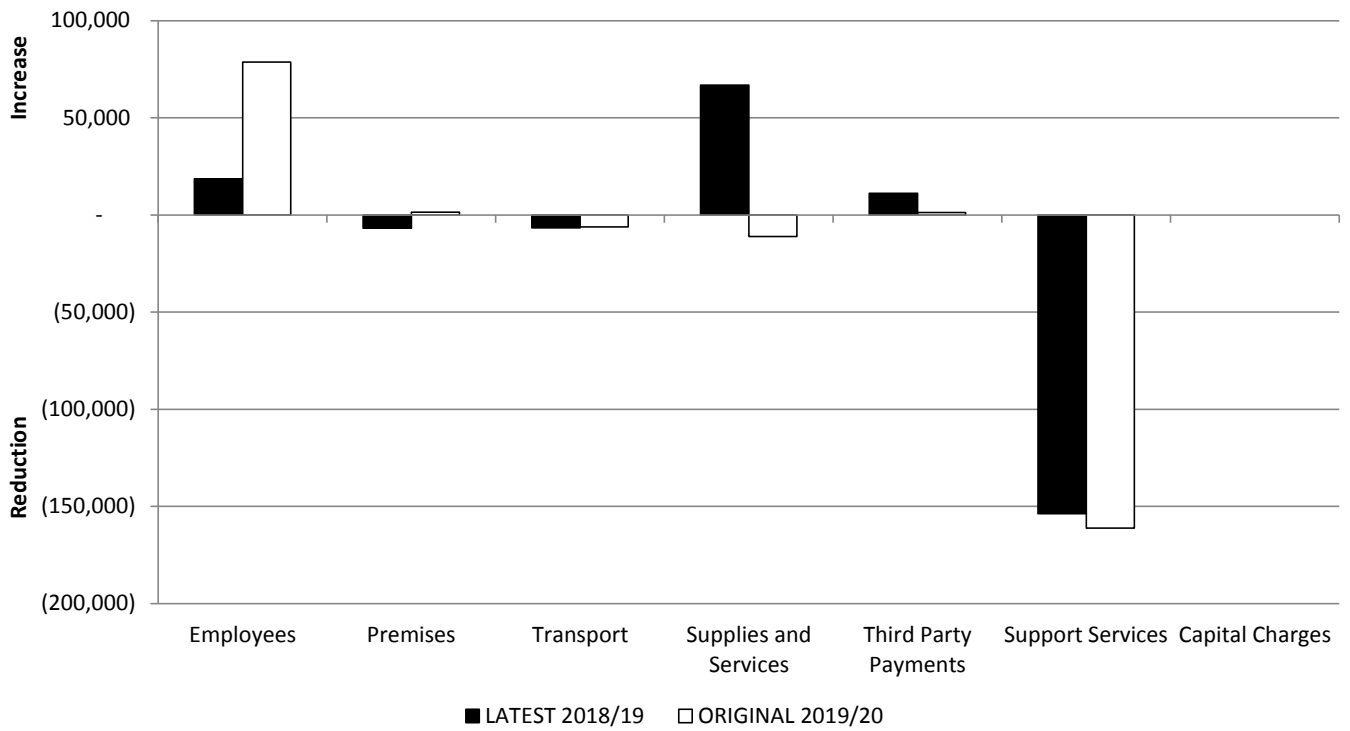
HEALTH & COMMUNITY PROTECTION EXPENDITURE - 2019/20 BUDGETS



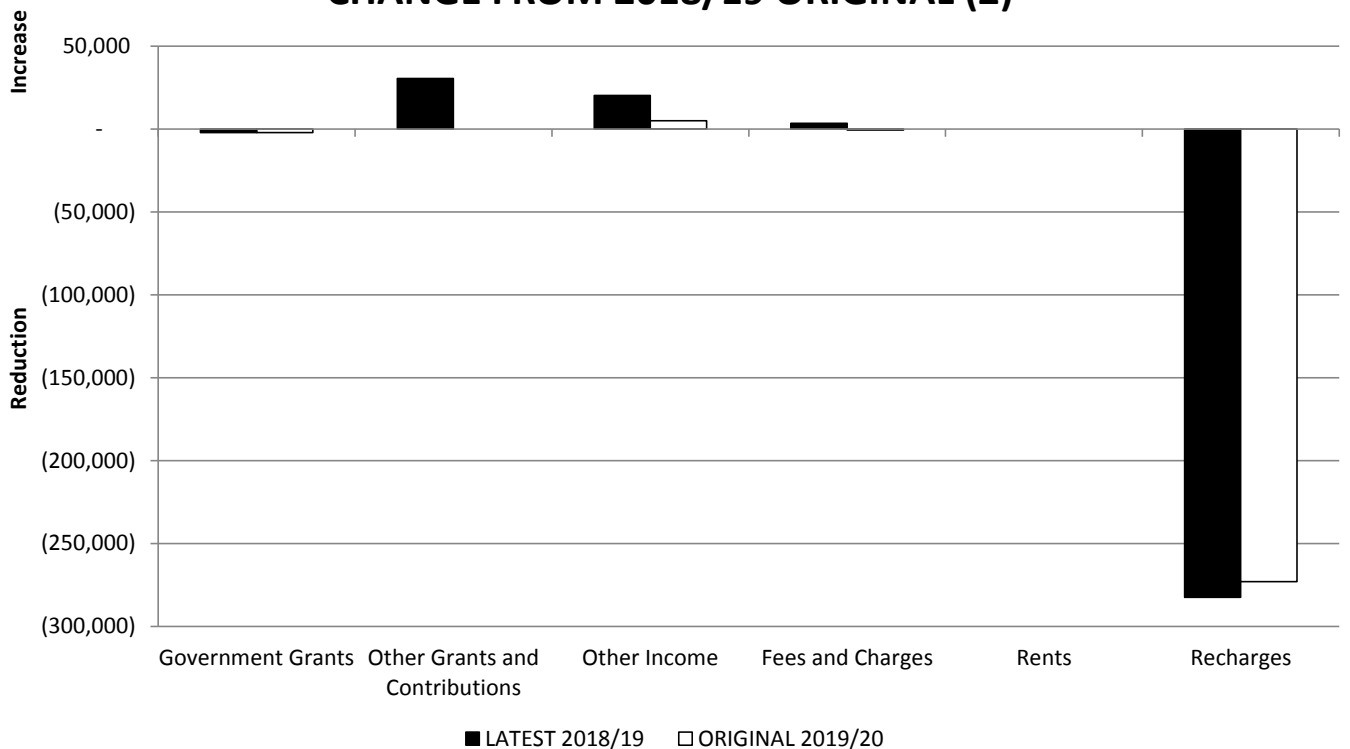
HEALTH & COMMUNITY PROTECTION INCOME - 2019/20 BUDGETS



HEALTH & COMMUNITY PROTECTION EXPENDITURE: CHANGE FROM 2018/19 ORIGINAL (£)



HEALTH & COMMUNITY PROTECTION INCOME: CHANGE FROM 2018/19 ORIGINAL (£)



HEALTH & COMMUNITY PROTECTION

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1001 COMMUNITY DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Supplies and Services	330,477	296,700	332,000	315,700
TOTAL DIRECT EXPENDITURE	330,477	296,700	332,000	315,700
Support Services	32,872	32,300	33,200	32,900
Capital Charges	198,024	350,000	350,000	350,000
NET (INCOME) / EXPENDITURE TO SUMMARY	561,373	679,000	715,200	698,600

Variations:Supplies and Services:

Increased contract costs			35,300	35,300
Fit For The Future planned savings			-	(16,300)

S1045 CCTV

DIRECT EXPENDITURE				
Employees	200,482	215,600	239,800	234,500
Premises	8,697	8,800	8,800	8,800
Transport	5	300	300	300
Supplies and Services	133,394	135,600	139,000	134,400
Third Party Payments	-	300	300	300
TOTAL DIRECT EXPENDITURE	342,578	360,600	388,200	378,300
DIRECT INCOME				
Other Grants and Contributions	(14,687)	-	-	-
Other Income	(8,450)	(8,000)	(8,000)	(8,000)
TOTAL DIRECT INCOME	(23,137)	(8,000)	(8,000)	(8,000)
NET DIRECT (INCOME) / EXPENDITURE	319,441	352,600	380,200	370,300
Support Services	132,685	126,300	150,800	146,700
Capital Charges	40,426	42,300	42,300	42,300
Recharges	(300,900)	(300,900)	(300,900)	(300,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	191,652	220,300	272,400	258,400

Variations:Employees:

Employee pension opt-in			8,900	8,900
Additional staffing during busy times			10,000	10,000

Support Services:

Change in allocations			24,500	20,400
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HEALTH & COMMUNITY PROTECTION

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1640 SMALL GRANTS</u>				
DIRECT EXPENDITURE				
Supplies and Services	11,200	11,200	-	-
TOTAL DIRECT EXPENDITURE	11,200	11,200	-	-
Support Services	19,107	19,100	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	30,307	30,300	-	-

Variations:Supplies and Services:

Small grants ceased to part offset Increased Community Development contract costs	(11,200)	(11,200)
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Support Services:

Change in allocations	(19,100)	(19,100)
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S2102 COMMUNITY FORUMS

DIRECT EXPENDITURE				
Supplies and Services	35,000	45,500	31,500	26,600
TOTAL DIRECT EXPENDITURE	35,000	45,500	31,500	26,600
NET (INCOME) / EXPENDITURE TO SUMMARY	35,000	45,500	31,500	26,600

Variations:Supplies and Services:

Savings returned to reserve	(14,000)	(14,000)
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World War 1 Commemorations 2018/19 one-off	-	(10,500)
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HEALTH & COMMUNITY PROTECTION

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S2110 COMMUNITY PARTNERSHIP</u>				
DIRECT EXPENDITURE				
Employees	182,229	187,600	185,300	189,600
Premises	1,117	1,600	1,600	1,800
Transport	1,074	1,300	1,100	1,300
Supplies and Services	6,536	3,600	6,200	6,400
Third Party Payments	12,737	400	3,100	400
TOTAL DIRECT EXPENDITURE	203,693	194,500	197,300	199,500
DIRECT INCOME				
Other Grants and Contributions	(25,000)	(25,000)	(25,000)	(25,000)
TOTAL DIRECT INCOME	(25,000)	(25,000)	(25,000)	(25,000)
NET DIRECT (INCOME) / EXPENDITURE	178,693	169,500	172,300	174,500
Support Services	114,745	122,000	120,500	121,400
Recharges	(45,000)	(45,000)	(25,200)	(25,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	248,438	246,500	267,600	270,700

Variations:Recharges:

Change in amount of costs to be recharged	19,800	19,800
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S2141 CIVIL CONTINGENCIES

DIRECT EXPENDITURE				
Employees	2,458	-	-	-
Transport	324	-	-	-
Supplies and Services	2,136	10,000	10,000	10,000
Third Party Payments	298	-	-	-
TOTAL DIRECT EXPENDITURE	5,216	10,000	10,000	10,000
Support Services	90,240	75,500	88,300	90,800
NET (INCOME) / EXPENDITURE TO SUMMARY	95,456	85,500	98,300	100,800

Variations:Support Services:

Change in allocations	12,800	15,300
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HEALTH & COMMUNITY PROTECTION

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S2300 OFFICE ACCOMMODATION</u>				
DIRECT EXPENDITURE				
Premises	369,447	341,200	336,400	344,500
Supplies and Services	19,462	27,600	27,600	27,400
Third Party Payments	2,152	5,000	5,000	5,200
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	391,061	373,800	369,000	377,100
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
DIRECT INCOME				
Rents	(27,000)	(27,000)	(27,000)	(27,000)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT INCOME	(27,000)	(27,000)	(27,000)	(27,000)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET DIRECT (INCOME) / EXPENDITURE	364,061	346,800	342,000	350,100
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Support Services	-	400	-	-
Recharges	(364,061)	(347,200)	(342,000)	(350,100)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

HEALTH & COMMUNITY PROTECTION

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S2360 LICENSING & REGISTRATION</u>				
DIRECT EXPENDITURE				
Employees	189,935	179,400	201,300	204,400
Transport	1,175	1,300	1,300	1,300
Supplies and Services	22,761	20,000	23,600	23,600
Third Party Payments	20,060	27,300	28,000	28,000
TOTAL DIRECT EXPENDITURE	233,931	228,000	254,200	257,300
DIRECT INCOME				
Other Income	(2,685)	-	(3,000)	(3,000)
Fees and Charges	(435,539)	(369,700)	(374,100)	(369,500)
TOTAL DIRECT INCOME	(438,224)	(369,700)	(377,100)	(372,500)
NET DIRECT (INCOME) / EXPENDITURE	(204,293)	(141,700)	(122,900)	(115,200)
Support Services	243,092	262,900	254,600	250,000
Recharges	(17,500)	(3,300)	(17,500)	(17,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	21,299	117,900	114,200	117,300

Variations:**Employees:**

Maternity cover funded from Contingency budget	11,600	-
Increments / regradings / IAS 19 Pension adjustments etc.	10,300	25,000

Support Services:

Change in allocations	(8,300)	(12,900)
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Recharges:

Change in amount of costs to be recharged	(14,200)	(14,200)
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HEALTH & COMMUNITY PROTECTION

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S4210 EH ENVIRONMENTAL HEALTH CORE</u>				
DIRECT EXPENDITURE				
Employees	95,734	97,800	99,800	102,200
Transport	569	1,800	1,400	1,400
Supplies and Services	33,094	42,300	30,600	30,000
Third Party Payments	-	7,000	14,500	7,100
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	129,397	148,900	146,300	140,700
Support Services	74,051	129,200	56,900	58,600
Recharges	(197,062)	(256,800)	(203,200)	(203,200)
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	6,386	21,300	-	(3,900)
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

Variations:**Supplies and Services:**

WDC Health Improvement Plan - joint project concluded	(10,000)	(10,000)
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Support Services:

Change in allocations	(72,300)	(70,600)
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Recharges:

Change in amount of costs to be recharged	53,600	53,600
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HEALTH & COMMUNITY PROTECTION

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH</u>				
DIRECT EXPENDITURE				
Employees	410,950	457,500	470,300	490,300
Transport	12,389	5,300	4,000	4,000
Supplies and Services	1,691	1,900	3,100	2,900
Third Party Payments	20,297	7,800	7,900	7,900
TOTAL DIRECT EXPENDITURE	445,327	472,500	485,300	505,100
DIRECT INCOME				
Other Income	(4,790)	-	(2,000)	(2,000)
Fees and Charges	(7,320)	(5,700)	(5,700)	(5,800)
TOTAL DIRECT INCOME	(12,110)	(5,700)	(7,700)	(7,800)
NET DIRECT (INCOME) / EXPENDITURE	433,217	466,800	477,600	497,300
Support Services	127,196	104,400	129,400	126,300
Recharges	(84,400)	(104,100)	(84,400)	(84,400)
NET (INCOME) / EXPENDITURE TO SUMMARY	476,013	467,100	522,600	539,200

Variations:Employees:

Market Supplement funded from Contingency budget

Pay Award

8,000

4,000

-

12,200

Support Services:

Change in allocations

25,000

21,900

Recharges:

Change in amount of costs to be recharged

19,700

19,700

HEALTH & COMMUNITY PROTECTION

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S4300 ENVIRONMENTAL PROTECTION</u>				
DIRECT EXPENDITURE				
Employees	413,181	477,800	463,400	498,300
Premises	158	2,000	-	-
Transport	13,421	16,800	13,300	13,500
Supplies and Services	41,946	39,300	40,900	36,100
Third Party Payments	22,515	16,800	16,800	16,800
TOTAL DIRECT EXPENDITURE	491,221	552,700	534,400	564,700
DIRECT INCOME				
Government Grants	-	(3,000)	(1,000)	(1,000)
Other Income	(715)	-	-	-
Fees and Charges	(17,384)	(18,800)	(17,900)	(18,400)
TOTAL DIRECT INCOME	(18,099)	(21,800)	(18,900)	(19,400)
NET DIRECT (INCOME) / EXPENDITURE	473,122	530,900	515,500	545,300
Support Services	283,348	415,100	314,100	313,700
Capital Charges	2,523	4,200	4,200	4,200
Recharges	(140,400)	(329,200)	(153,800)	(155,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	618,593	621,000	680,000	707,900

Variations:**Employees:**

Restructure savings used for Community Safety external support	(10,000)	(10,000)
Temporary posts	-	20,400
Pay Award	-	8,500

Support Services:

Change in allocations	(101,000)	(101,400)
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Recharges:

Change in amount of costs to be recharged	175,400	173,900
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HEALTH & COMMUNITY PROTECTION

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S4350 COMMUNITY SAFETY</u>				
DIRECT EXPENDITURE				
Employees	266,970	285,500	259,900	260,600
Transport	6,409	2,800	1,600	1,600
Supplies and Services	128,311	47,300	103,300	56,800
Third Party Payments	4,876	4,100	4,200	4,200
TOTAL DIRECT EXPENDITURE	406,566	339,700	369,000	323,200
DIRECT INCOME				
Other Grants and Contributions	(45,528)	-	(30,600)	-
Other Income	(39,525)	(3,400)	(18,700)	(3,400)
Fees and Charges	(10,643)	(13,300)	(13,300)	(13,300)
TOTAL DIRECT INCOME	(95,696)	(16,700)	(62,600)	(16,700)
NET DIRECT (INCOME) / EXPENDITURE	310,870	323,000	306,400	306,500
Support Services				
Support Services	221,381	220,900	206,600	206,600
Capital Charges	496	1,100	1,100	1,100
Recharges	(322,154)	(327,800)	(304,700)	(304,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	210,593	217,200	209,400	209,500

Variations:**Employees:**

Temporary post hours and phasing changes	(19,300)	(24,000)
Pay Award	-	7,500

Supplies and Services:

Restructure savings used for external support	10,000	10,000
Street Marshalls funded from contribution by Warwick University	10,000	-
Various anti-social initiatives funded by Police and Crime Commissioner	22,600	-
Virtual Reality Project funded from external sources	9,200	-

Other Grants and Contributions and Other Income:

External funding towards above projects	(45,900)	-
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Support Services:

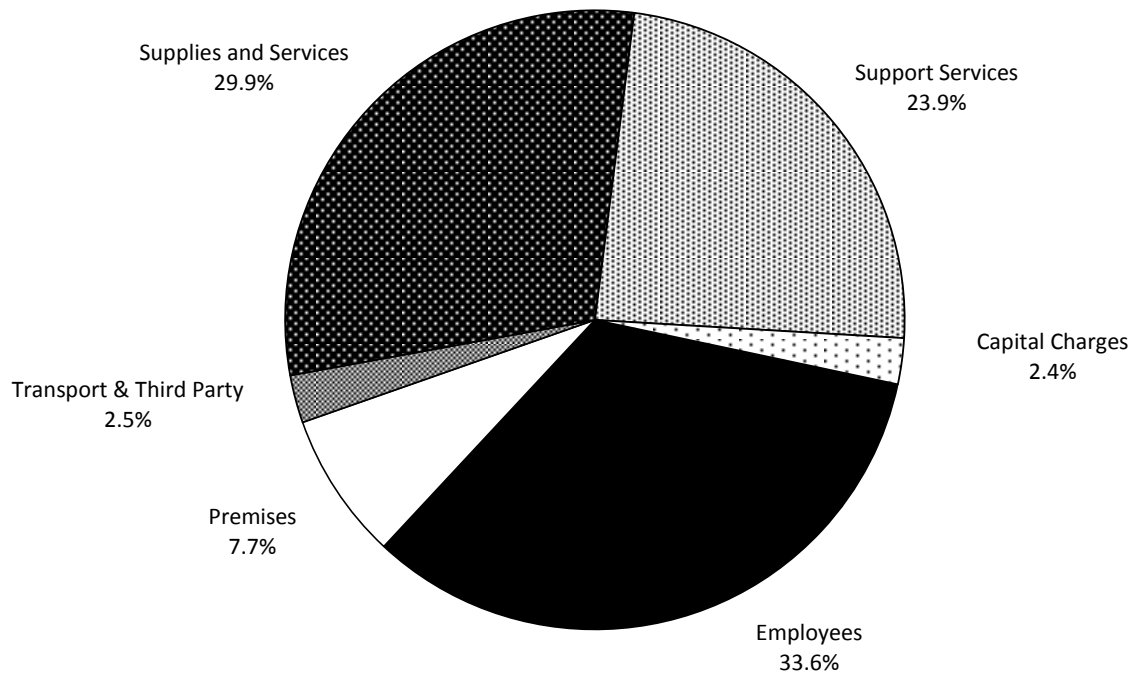
Change in allocations	(14,300)	(14,300)
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Recharges:

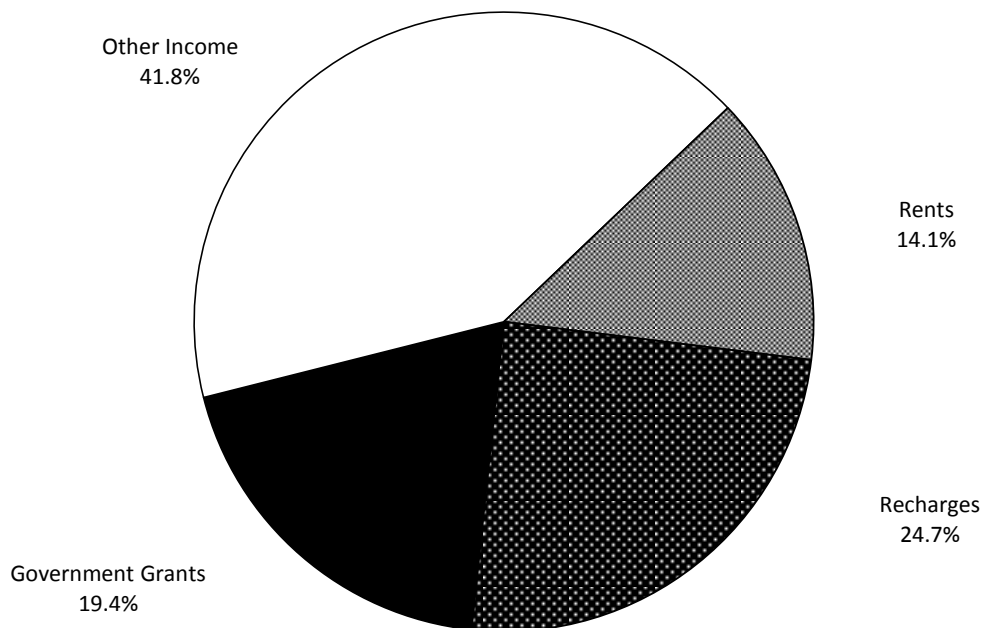
Change in amount of costs to be recharged	23,100	23,100
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	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>HOUSING SERVICES - GENERAL FUND</u>				
S1050 PUBLIC CONVENIENCES	171,091	204,900	197,000	200,400
S1590 HOMELESSNESS/HOUSING ADVICE	352,221	639,900	502,900	630,000
S1605 HOUSING STRATEGY	280,088	336,000	409,700	105,600
S1610 OTHER HOUSING PROPERTY	(7,897)	19,700	14,100	14,900
S1615 CONTRIBUTIONS TO HRA	37,900	37,900	37,900	37,900
S1630 PRIVATE SECTOR HOUSING	344,065	428,800	434,400	375,000
TOTAL HOUSING SERVICES - GENERAL FUND	1,177,468	1,667,200	1,596,000	1,363,800
 <u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	826,631	886,300	1,044,200	1,134,300
Premises	287,666	248,200	254,800	258,900
Transport	12,293	5,500	5,500	5,500
Supplies and Services	1,084,542	1,162,500	1,184,000	1,011,200
Third Party Payments	55,751	97,200	229,200	80,300
Support Services	864,112	794,400	790,000	807,800
Capital Charges	113,691	80,900	80,900	80,900
TOTAL EXPENDITURE	3,244,686	3,275,000	3,588,600	3,378,900
 <u>INCOME:</u>				
Government Grants	(305,330)	(19,400)	(396,100)	(390,800)
Other Grants and Contributions	(974,473)	(838,100)	(838,100)	(838,100)
Other Income	(1,686)	(1,000)	(1,000)	(1,000)
Fees and Charges	(4,949)	(3,500)	(3,500)	(3,500)
Rents	(159,467)	(275,700)	(283,800)	(283,800)
Recharges	(621,313)	(470,100)	(470,100)	(497,900)
TOTAL INCOME	(2,067,218)	(1,607,800)	(1,992,600)	(2,015,100)
 NET COST OF HOUSING SERVICES - GENERAL FUND	 1,177,468	 1,667,200	 1,596,000	 1,363,800

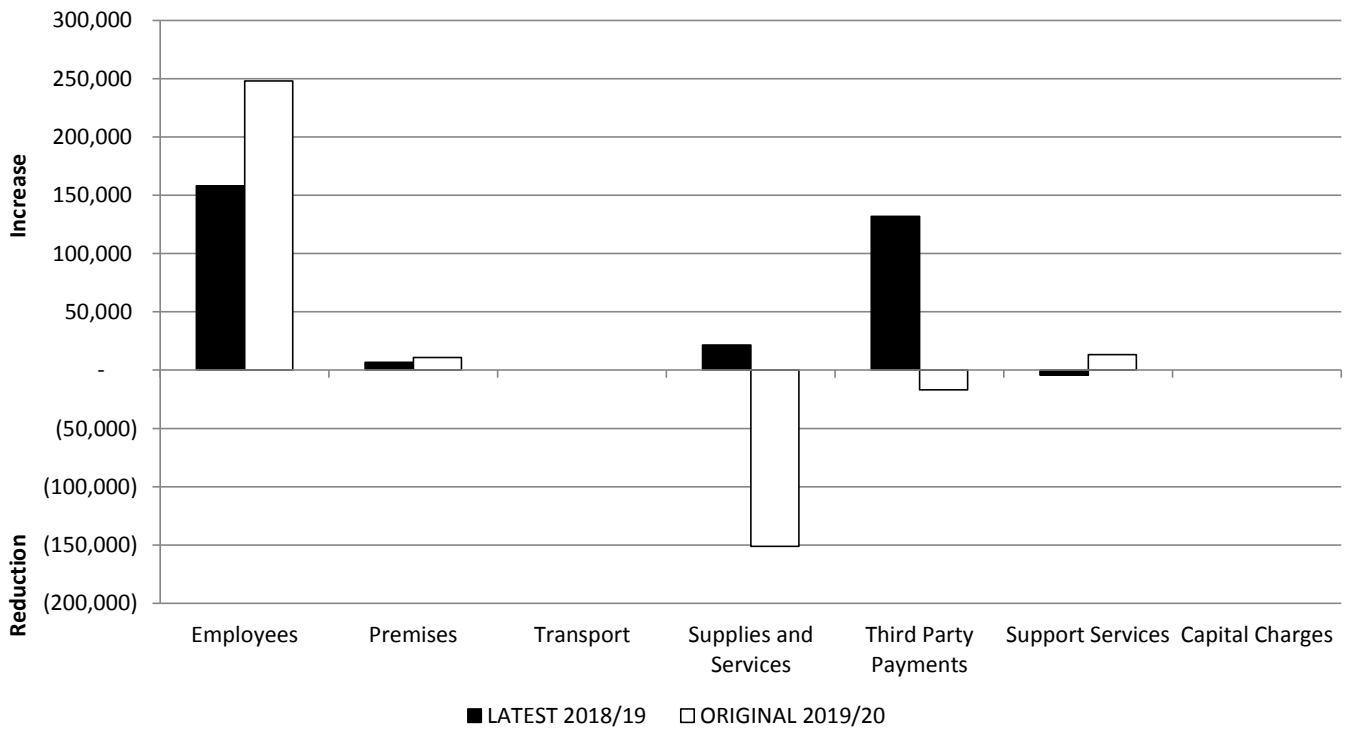
HOUSING SERVICES (GENERAL FUND) EXPENDITURE: 2019/20 BUDGETS



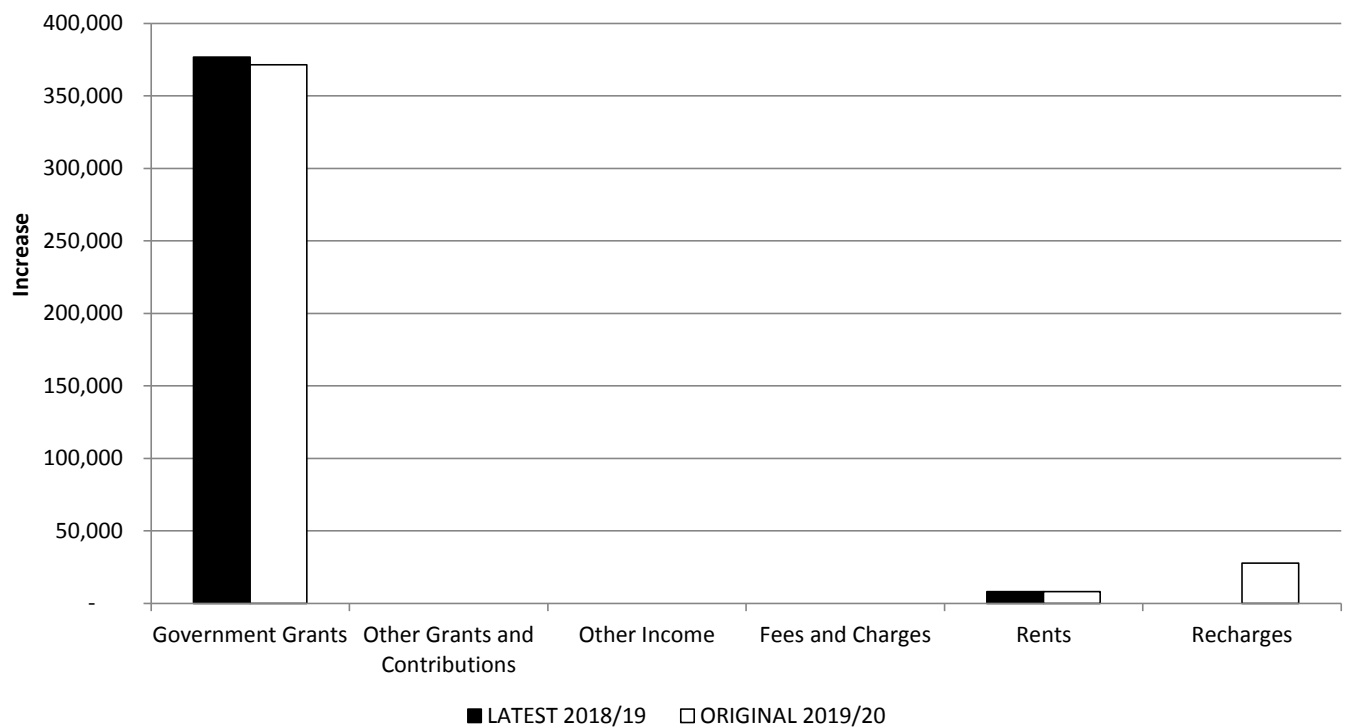
HOUSING SERVICES (GENERAL FUND) INCOME: 2019/20 BUDGETS



HOUSING SERVICES (GENERAL FUND) EXPENDITURE: CHANGE FROM 2018/19 ORIGINAL (£)



HOUSING SERVICES (GENERAL FUND) INCOME: CHANGE FROM 2018/19 ORIGINAL (£)



HOUSING SERVICES - GENERAL FUND

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1050 PUBLIC CONVENIENCES</u>				
DIRECT EXPENDITURE				
Premises	141,608	145,400	150,300	154,300
Supplies and Services	95	-	500	-
TOTAL DIRECT EXPENDITURE	141,703	145,400	150,800	154,300
DIRECT INCOME				
Rents	(10)	-	-	-
TOTAL DIRECT INCOME	(10)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	141,693	145,400	150,800	154,300
Support Services	6,888	21,000	7,700	7,600
Capital Charges	22,510	38,500	38,500	38,500
NET (INCOME) / EXPENDITURE TO SUMMARY	171,091	204,900	197,000	200,400

Variations:Support Services:

Change in allocations

(13,300)

(13,400)

HOUSING SERVICES - GENERAL FUND

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1590 HOMELESSNESS/HOUSING ADVICE</u>				
DIRECT EXPENDITURE				
Employees	428,366	447,300	603,900	748,300
Premises	144,578	102,700	102,900	103,000
Transport	5,881	1,900	1,900	1,900
Supplies and Services	92,941	187,000	195,800	193,800
Third Party Payments	13,374	19,400	71,000	57,100
TOTAL DIRECT EXPENDITURE	685,140	758,300	975,500	1,104,100
DIRECT INCOME				
Government Grants	(305,330)	(19,400)	(396,100)	(390,800)
Other Grants and Contributions	(17,904)	(14,000)	(14,000)	(14,000)
Other Income	(25)	-	-	-
Rents	(115,182)	(240,100)	(240,100)	(240,100)
Fees and Charges	(3,404)	(2,800)	(2,800)	(2,800)
TOTAL DIRECT INCOME	(441,845)	(276,300)	(653,000)	(647,700)
NET DIRECT (INCOME) / EXPENDITURE	243,295	482,000	322,500	456,400
Support Services	577,489	504,900	527,400	520,600
Recharges	(468,563)	(347,000)	(347,000)	(347,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	352,221	639,900	502,900	630,000

Variations:**Employees:**

Grant funded staff	143,200	260,600
IAS 19 Pension Adjustments	9,300	24,200
Pay Award	-	11,700

Third Party Payments:

Increase in Legal Fees	30,000	-
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Other Grants and Contributions and Other Income:

Homelessness Prevention Grant determination	(376,700)	(371,400)
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Support Services:

Change in allocations	22,500	15,700
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HOUSING SERVICES - GENERAL FUND

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1605 HOUSING STRATEGY</u>				
DIRECT EXPENDITURE				
Employees	38,180	53,200	52,400	53,600
Transport	60	1,300	1,300	1,300
Supplies and Services	189,558	170,600	182,800	12,500
Third Party Payments	15,340	66,400	141,500	6,500
TOTAL DIRECT EXPENDITURE	243,138	291,500	378,000	73,900
DIRECT INCOME				
Fees and Charges	(151)	-	-	-
TOTAL DIRECT INCOME	(151)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	242,987	291,500	378,000	73,900
Support Services	58,689	64,200	51,400	51,400
Recharges	(21,588)	(19,700)	(19,700)	(19,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	280,088	336,000	409,700	105,600

Variations:Supplies and Services:

Waterloo Housing Association contribution - funded from New Homes Bonus	-	(170,300)
Fit For The Future saving allocated to services	12,200	12,200

Third Party Payments:

Private Stock Condition survey - earmarked reserve carried forward from 2017/18	75,000	-
Housing Market Assessment - one-off project in 2018/19	-	(60,000)

Support Services:

Change in allocations	(12,800)	(12,800)
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S1610 OTHER HOUSING PROPERTY**DIRECT EXPENDITURE**

Premises	1,392	100	1,600	1,600
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TOTAL DIRECT EXPENDITURE

1,392	100	1,600	1,600
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DIRECT INCOME

Rents	(44,275)	(35,600)	(43,700)	(43,700)
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TOTAL DIRECT INCOME

(44,275)	(35,600)	(43,700)	(43,700)
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NET DIRECT (INCOME) / EXPENDITURE

(42,883)	(35,500)	(42,100)	(42,100)
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Support Services	11,243	12,800	13,800	14,600
Capital Charges	23,743	42,400	42,400	42,400

NET (INCOME) / EXPENDITURE TO SUMMARY

(7,897)	19,700	14,100	14,900
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HOUSING SERVICES - GENERAL FUND

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1615 CONTRIBUTIONS TO HRA</u>				
DIRECT EXPENDITURE				
Supplies and Services	37,900	37,900	37,900	37,900
TOTAL DIRECT EXPENDITURE	37,900	37,900	37,900	37,900
NET (INCOME) / EXPENDITURE TO SUMMARY	37,900	37,900	37,900	37,900

S1630 PRIVATE SECTOR HOUSING

DIRECT EXPENDITURE				
Employees	360,085	385,800	387,900	332,400
Premises	88	-	-	-
Transport	6,352	2,300	2,300	2,300
Supplies and Services	764,048	767,000	767,000	767,000
Third Party Payments	27,037	11,400	16,700	16,700
TOTAL DIRECT EXPENDITURE	1,157,610	1,166,500	1,173,900	1,118,400
DIRECT INCOME				
Other Grants and Contributions	(956,569)	(824,100)	(824,100)	(824,100)
Other Income	(1,661)	(1,000)	(1,000)	(1,000)
Fees and Charges	(1,394)	(700)	(700)	(700)
TOTAL DIRECT INCOME	(959,624)	(825,800)	(825,800)	(825,800)
NET DIRECT (INCOME) / EXPENDITURE	197,986	340,700	348,100	292,600
Support Services	209,803	191,500	189,700	213,600
Capital Charges	67,438	-	-	-
Recharges	(131,162)	(103,400)	(103,400)	(131,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	344,065	428,800	434,400	375,000

Variations:**Employees:**

Temporary posts' work concluded	-	(61,000)
Pay Award	-	9,100

Support Services:

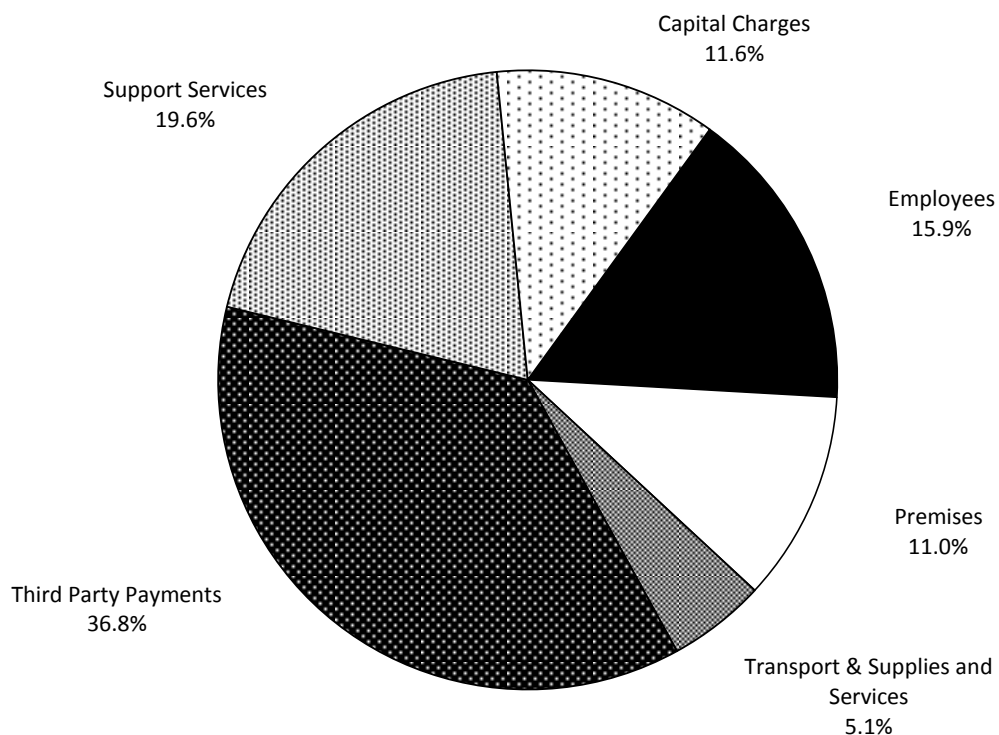
Change in allocations	(1,800)	22,100
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Recharges:

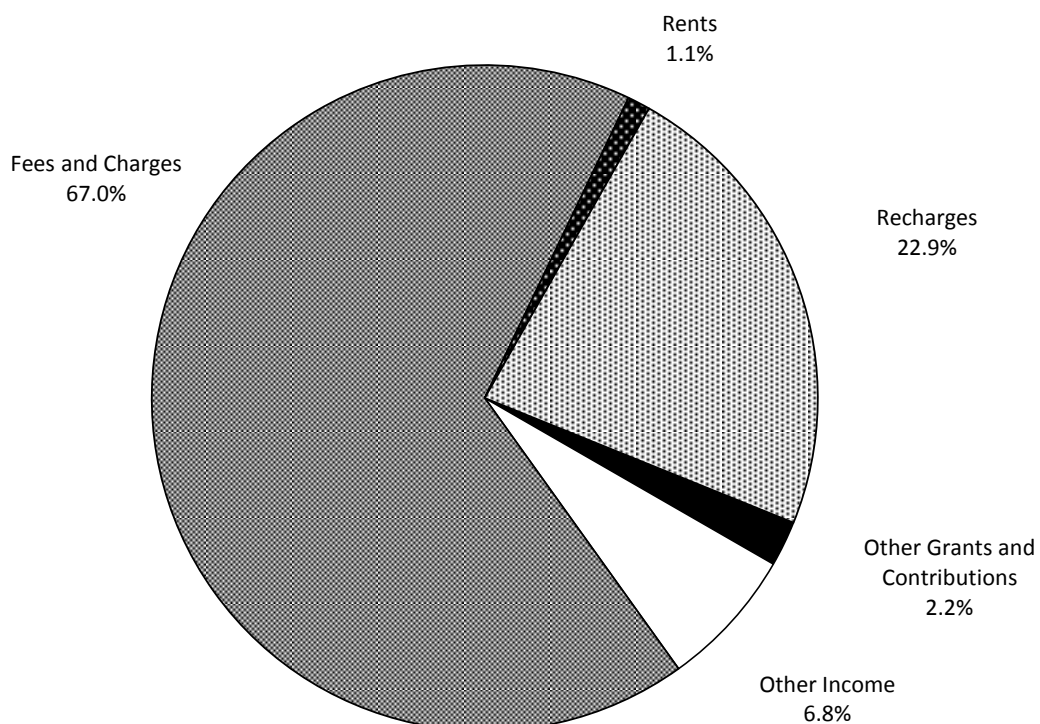
Change in amount of costs to be recharged	-	(27,800)
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	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>NEIGHBOURHOOD SERVICES</u>				
S1020 NEIGHBOURHOOD SERVICES	-	-	-	-
S1105 CAR PARKS	116,998	(665,300)	(288,100)	(457,400)
S1250 WCC HIGHWAYS	51,665	54,900	70,800	77,800
S1258 GREEN SPACES CONTRACT MGT	301,411	356,900	362,200	346,900
S1270 GREEN SPACE DEVELOPMENT	1,598,005	1,530,600	1,524,700	1,585,100
S1289 OPEN SPACES	150,739	117,500	130,500	130,500
S1320 BEREAVEMENT SERVICES	(691,910)	(560,900)	(613,300)	(639,000)
S3655 HILL CLOSE GARDENS	20,000	20,000	20,000	20,000
S4060 STREET CLEANSING	1,491,099	1,544,000	1,695,100	1,780,300
S4090 WASTE MANAGEMENT	784,916	817,800	823,100	849,900
S4130 WASTE COLLECTION	1,738,257	2,059,000	2,059,400	2,107,600
S4180 ABANDONED VEHICLES	1,107	1,200	1,300	1,200
S4811 WATERCOURSES	(4,978)	(200)	(200)	(200)
TOTAL NEIGHBOURHOOD SERVICES	5,557,309	5,275,500	5,785,500	5,802,700
 <u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	1,706,148	1,854,500	1,954,700	2,144,500
Premises	1,880,712	1,386,700	1,632,500	1,483,500
Transport	24,775	39,200	29,700	29,800
Supplies and Services	766,072	676,300	740,100	658,400
Third Party Payments	4,579,138	4,608,800	4,793,700	4,972,600
Support Services	2,144,961	2,379,600	2,547,700	2,645,300
Capital Charges	1,614,314	1,559,900	1,559,900	1,559,900
TOTAL EXPENDITURE	12,716,120	12,505,000	13,258,300	13,494,000
 <u>INCOME:</u>				
Other Grants and Contributions	(257,726)	(173,400)	(173,400)	(173,400)
Other Income	(516,197)	(513,900)	(510,200)	(525,200)
Fees and Charges	(4,895,721)	(4,954,400)	(5,023,200)	(5,151,600)
Rents	(76,982)	(82,300)	(82,300)	(82,300)
Recharges	(1,412,185)	(1,505,500)	(1,683,700)	(1,758,800)
TOTAL INCOME	(7,158,811)	(7,229,500)	(7,472,800)	(7,691,300)
 NET COST OF NEIGHBOURHOOD SERVICES	 5,557,309	 5,275,500	 5,785,500	 5,802,700

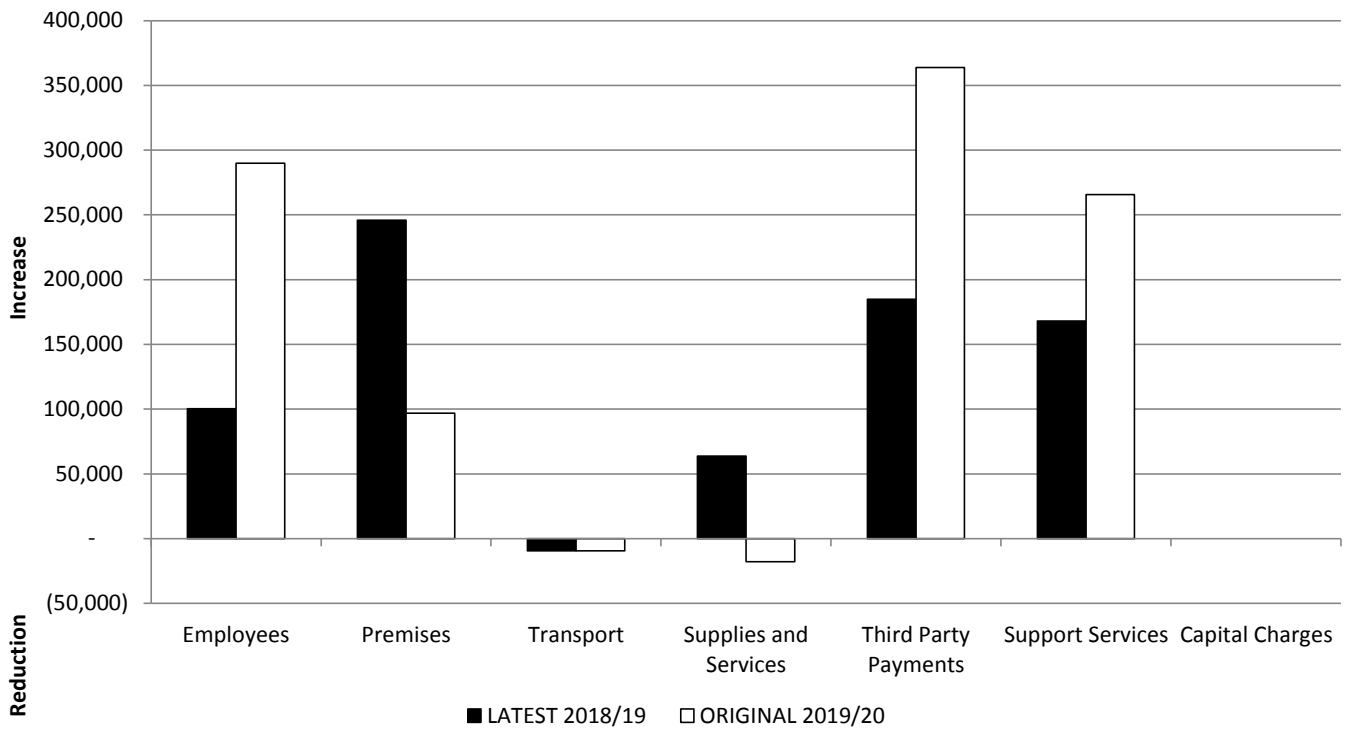
NEIGHBOURHOOD SERVICES EXPENDITURE - 2019/20 BUDGETS



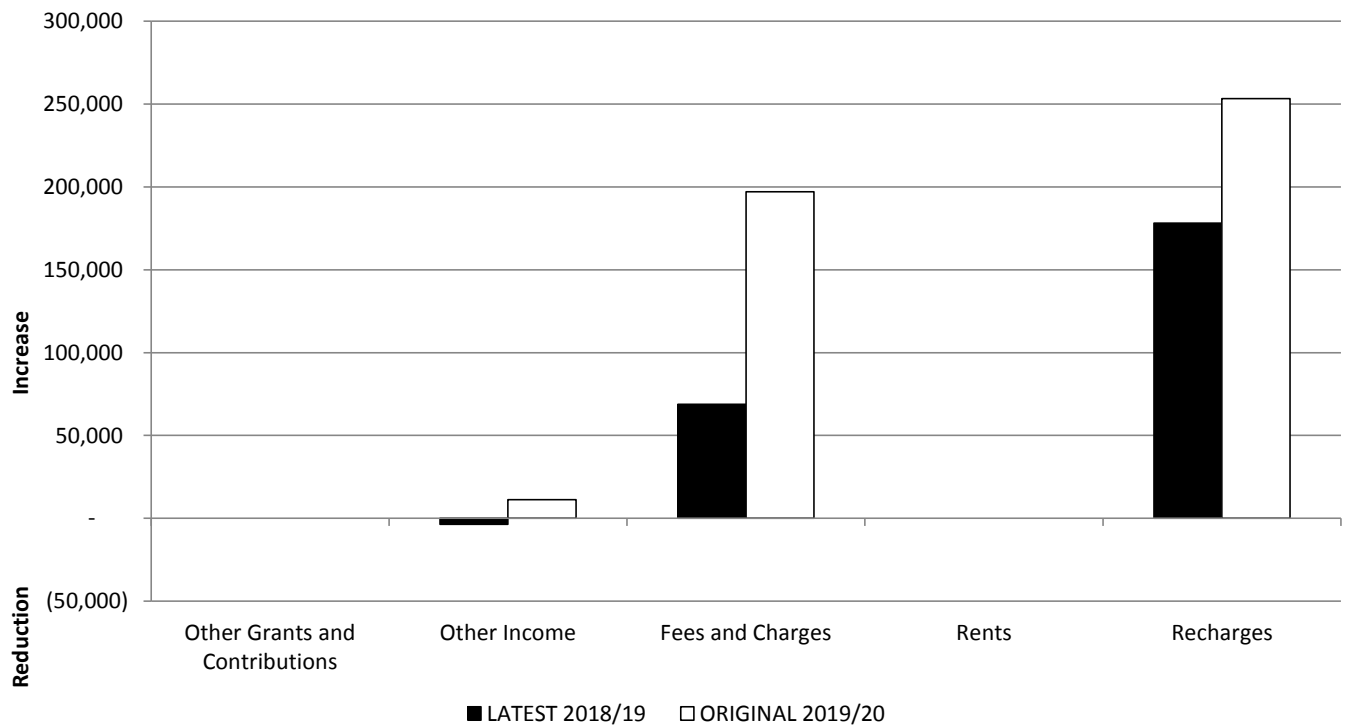
NEIGHBOURHOOD SERVICES INCOME - 2019/20 BUDGETS



NEIGHBOURHOOD SERVICES EXPENDITURE: CHANGE FROM 2018/19 ORIGINAL (£)



NEIGHBOURHOOD SERVICES INCOME: CHANGE FROM 2018/19 ORIGINAL (£)



NEIGHBOURHOOD SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1020 NEIGHBOURHOOD SERVICES</u>				
DIRECT EXPENDITURE				
Employees	97,551	94,200	92,600	94,900
Transport	-	100	-	-
Supplies and Services	176	1,000	51,000	(3,800)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	97,727	95,300	143,600	91,100
Support Services	31,583	33,100	29,800	28,700
Recharges	(129,310)	(128,400)	(173,400)	(119,800)
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NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-
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Variations:Supplies and Services:

Grounds Maintenance data capture project - earmarked reserve c/fwd from 2017/18	50,000	-
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Recharges:

Change in amount of costs to be recharged	(45,000)	8,600
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NEIGHBOURHOOD SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1105 CAR PARKS</u>				
DIRECT EXPENDITURE				
Employees	65,462	106,000	105,100	112,600
Premises	872,639	698,100	906,900	751,800
Transport	-	400	400	400
Supplies and Services	152,187	166,300	166,600	167,200
Third Party Payments	158,786	142,700	142,800	147,200
TOTAL DIRECT EXPENDITURE	1,151,523	1,019,300	1,234,200	1,092,900
DIRECT INCOME				
Other Income	(38,359)	(45,000)	(45,000)	(45,000)
Fees and Charges	(3,055,887)	(3,113,000)	(3,113,000)	(3,175,100)
Rents	(11,720)	(9,400)	(9,400)	(9,400)
TOTAL DIRECT INCOME	(1,856,892)	(2,053,900)	(1,840,600)	(2,041,700)
NET DIRECT (INCOME) / EXPENDITURE	(1,856,892)	(2,053,900)	(1,845,600)	(2,050,300)
Support Services	820,354	778,900	949,400	984,800
Capital Charges	1,155,114	609,700	609,700	609,700
Recharges	(1,578)	-	(1,600)	(1,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	116,998	(665,300)	(288,100)	(457,400)

Variations:**Premises:**

Linen Street refurbishment - earmarked reserve carried forward from 2017/18	218,300	-
Business Rates inflation allowance	-	11,800
Business Rates	(17,100)	38,900

Fees and Charges:

Increased income projections	-	(62,100)
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Support Services:

Change in allocations	170,500	205,900
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NEIGHBOURHOOD SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
S1250 WCC HIGHWAYS				
DIRECT EXPENDITURE				
Third Party Payments	106,679	109,900	109,900	112,600
TOTAL DIRECT EXPENDITURE	106,679	109,900	109,900	112,600
DIRECT INCOME				
Other Grants and Contributions	(117,552)	(118,300)	(118,300)	(118,300)
TOTAL DIRECT INCOME	(117,552)	(118,300)	(118,300)	(118,300)
NET DIRECT (INCOME) / EXPENDITURE	(10,873)	(8,400)	(8,400)	(5,700)
Support Services	62,538	63,300	79,200	83,500
NET (INCOME) / EXPENDITURE TO SUMMARY	51,665	54,900	70,800	77,800

Variations:Support Services:

Change in allocations

15,900

20,200

S1258 GREEN SPACES CONTRACT MGT

DIRECT EXPENDITURE				
Premises	12,870	12,600	12,100	12,200
Supplies and Services	163,724	171,700	171,700	161,700
Third Party Payments	97,133	138,100	138,100	132,900
TOTAL DIRECT EXPENDITURE	273,727	322,400	321,900	306,800
DIRECT INCOME				
Other Income	(950)	-	-	-
Other Grants and Contributions	(37,346)	(35,600)	(35,600)	(35,600)
TOTAL DIRECT INCOME	(38,296)	(35,600)	(35,600)	(35,600)
NET DIRECT (INCOME) / EXPENDITURE	235,431	286,800	286,300	271,200
Support Services	65,980	70,100	75,900	75,700
NET (INCOME) / EXPENDITURE TO SUMMARY	301,411	356,900	362,200	346,900

Variations:Supplies and Services:

Fit For The Future savings on plants etc.

-

(10,000)

NEIGHBOURHOOD SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1270 GREEN SPACE DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	262,150	278,600	303,000	331,000
Premises	527,242	167,700	199,000	200,200
Transport	7,532	-	2,600	2,600
Supplies and Services	189,953	45,000	45,000	45,000
Third Party Payments	66,445	29,000	29,100	29,100
TOTAL DIRECT EXPENDITURE	1,053,322	520,300	578,700	607,900
DIRECT INCOME				
Contributions to projects	(75,621)	(2,600)	(2,600)	(2,600)
Other Income	(5,920)	(4,400)	(4,400)	(4,400)
Legal Fees	(893)	-	-	-
Rents-Others	(2,998)	-	-	-
TOTAL DIRECT INCOME	(85,432)	(7,000)	(7,000)	(7,000)
NET DIRECT (INCOME) / EXPENDITURE	967,890	513,300	571,700	600,900
Support Services	403,067	559,900	495,600	526,800
Capital Charges	249,148	496,200	496,200	496,200
Recharges	(22,100)	(38,800)	(38,800)	(38,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	1,598,005	1,530,600	1,524,700	1,585,100

Variations:**Employees:**

Temporary posts - subject to Planning fee income	31,000	45,600
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Premises:

Water Features repair and maintenance budget not provided for	41,100	41,100
Reduction in water charges budget	(17,000)	(17,000)

Support Services:

Change in allocations	(64,300)	(33,100)
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NEIGHBOURHOOD SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1289 OPEN SPACES</u>				
DIRECT EXPENDITURE				
Premises	149,883	117,500	130,500	130,500
Supplies and Services	856	-	-	-
TOTAL DIRECT EXPENDITURE	150,739	117,500	130,500	130,500
NET (INCOME) / EXPENDITURE TO SUMMARY	150,739	117,500	130,500	130,500

Variations:Premises:

Increased repairs and maintenance budgets			12,000	12,000
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S1320 BEREAVEMENT SERVICES

DIRECT EXPENDITURE				
Employees	301,004	297,600	328,400	349,500
Premises	266,250	331,700	327,300	331,500
Transport	3,622	3,400	3,400	3,400
Supplies and Services	89,213	92,600	92,600	92,600
Third Party Payments	136,650	137,300	137,300	140,700
TOTAL DIRECT EXPENDITURE	796,739	862,600	889,000	917,700
DIRECT INCOME				
Other Grants and Contributions	(8,429)	(2,900)	(2,900)	(2,900)
Other Income	(4,975)	(100)	(100)	(100)
Fees and Charges	(1,680,438)	(1,711,900)	(1,776,200)	(1,830,500)
Rents	(20,607)	(23,900)	(23,900)	(23,900)
TOTAL DIRECT INCOME	(1,714,449)	(1,738,800)	(1,803,100)	(1,857,400)
NET DIRECT (INCOME) / EXPENDITURE	(917,710)	(876,200)	(914,100)	(939,700)
Support Services	103,977	117,700	103,200	103,100
Capital Charges	121,823	197,600	197,600	197,600
NET (INCOME) / EXPENDITURE TO SUMMARY	(691,910)	(560,900)	(613,300)	(639,000)

Variations:Employees:

Increased staffing requirement			31,800	48,000
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Fees and Charges:

Increased income projections			(64,300)	(118,600)
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Support Services:

Change in allocations			(14,500)	(14,600)
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NEIGHBOURHOOD SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S3655 HILL CLOSE GARDENS</u>				
DIRECT EXPENDITURE				
Supplies and Services	20,000	20,000	20,000	20,000
TOTAL DIRECT EXPENDITURE	20,000	20,000	20,000	20,000
NET (INCOME) / EXPENDITURE TO SUMMARY	20,000	20,000	20,000	20,000

S4060 STREET CLEANSING

DIRECT EXPENDITURE				
Premises	11,440	15,500	15,500	15,500
Transport	895	900	900	1,000
Supplies and Services	13,523	28,900	28,900	24,900
Third Party Payments	1,276,510	1,226,500	1,393,400	1,457,300
TOTAL DIRECT EXPENDITURE	1,302,368	1,271,800	1,438,700	1,498,700
DIRECT INCOME				
Other Income	(13,977)	-	-	-
TOTAL DIRECT INCOME	(13,977)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	1,288,391	1,271,800	1,438,700	1,498,700
Support Services	202,708	272,200	256,400	281,600
NET (INCOME) / EXPENDITURE TO SUMMARY	1,491,099	1,544,000	1,695,100	1,780,300

Variations:**Third Party Payments:**

Additional growth	174,000	196,700
Contract inflation	-	32,300

Support Services:

Change in allocations	(15,800)	9,400
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NEIGHBOURHOOD SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S4090 WASTE MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	979,981	1,078,100	1,125,600	1,256,500
Premises	26,588	29,800	27,400	28,000
Transport	12,726	34,400	22,400	22,400
Supplies and Services	72,786	76,900	76,900	76,900
Third Party Payments	580,828	553,400	579,000	592,700
TOTAL DIRECT EXPENDITURE	1,672,909	1,772,600	1,831,300	1,976,500
DIRECT INCOME				
Insurances	(957)	-	-	-
Service Charges	(41,657)	(49,000)	(49,000)	(49,000)
TOTAL DIRECT INCOME	(42,614)	(49,000)	(49,000)	(49,000)
NET DIRECT (INCOME) / EXPENDITURE	1,630,295	1,723,600	1,782,300	1,927,500
Support Services	413,818	432,500	510,700	521,000
Recharges	(1,259,197)	(1,338,300)	(1,469,900)	(1,598,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	784,916	817,800	823,100	849,900

Variations:**Employees:**

Additional Ranger posts funded from car parks surplus	31,200	75,100
Temporary Business Support Officers	16,300	64,200
Pay Award	9,000	28,200
IAS 19 Pension Adjustments	(12,000)	-

Premises:

Car allowance budget not required	(12,000)	(12,000)
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Third Party Payments:

Grounds Maintenance contract growth	25,600	25,600
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Support Services:

Change in allocations	78,200	88,500
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Recharges:

Change in amount of costs to be recharged	(131,600)	(260,300)
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NEIGHBOURHOOD SERVICES

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S4130 WASTE COLLECTION</u>				
DIRECT EXPENDITURE				
Supplies and Services	63,654	73,900	87,400	73,900
Third Party Payments	2,156,107	2,271,900	2,264,100	2,360,100
TOTAL DIRECT EXPENDITURE	2,219,761	2,345,800	2,351,500	2,434,000
DIRECT INCOME				
Other Income	(451,059)	(464,400)	(460,700)	(475,700)
Fees and Charges	(158,503)	(129,500)	(134,000)	(146,000)
TOTAL DIRECT INCOME	(609,562)	(593,900)	(594,700)	(621,700)
NET DIRECT (INCOME) / EXPENDITURE	1,610,199	1,751,900	1,756,800	1,812,300
Support Services	39,829	50,700	46,200	38,900
Capital Charges	88,229	256,400	256,400	256,400
NET (INCOME) / EXPENDITURE TO SUMMARY	1,738,257	2,059,000	2,059,400	2,107,600

Variations:Supplies and Services:

Fly Tipping Response - earmarked reserve carried forward from 2017/18	13,500	-
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Third Party Payments:

Contract inflation	-	56,700
Increased number of properties	-	31,400

Other Income:

Increased Recycling Credit income	-	(11,300)
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Fees and Charges:

Receptacle charging policy changes	10,500	10,500
Increased demand for bulky refuse collections	-	(10,000)
Increased fee income	(15,000)	(17,000)

Support Services:

Change in allocations	(4,500)	(11,800)
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S4180 ABANDONED VEHICLES**EXPENDITURE**

Support Services	1,107	1,200	1,300	1,200
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NET (INCOME) / EXPENDITURE TO SUMMARY

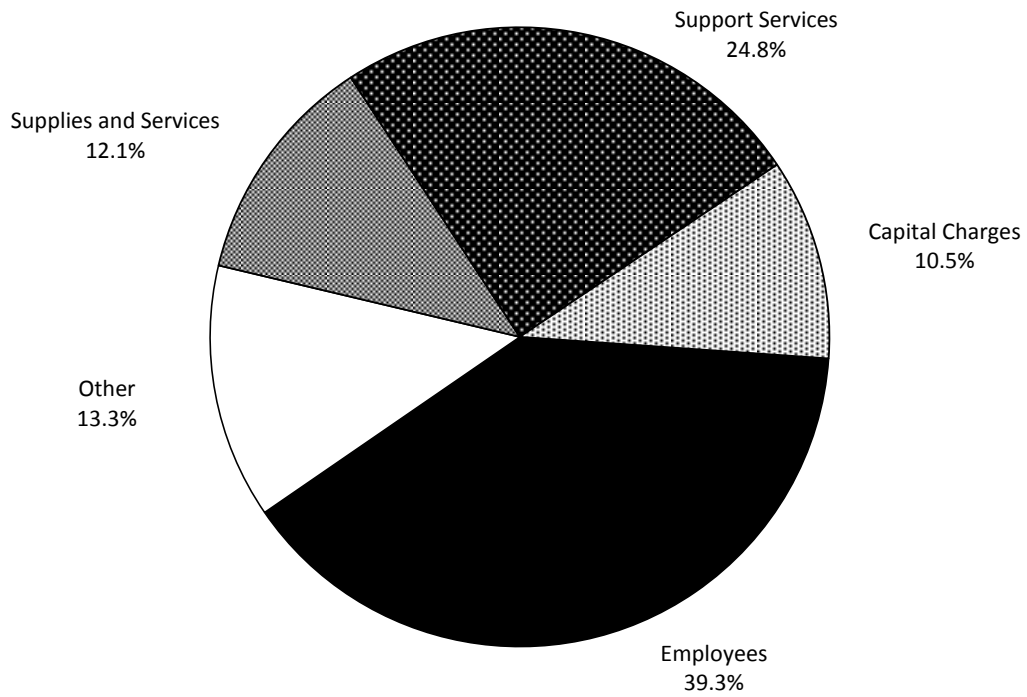
1,107	1,200	1,300	1,200
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NEIGHBOURHOOD SERVICES

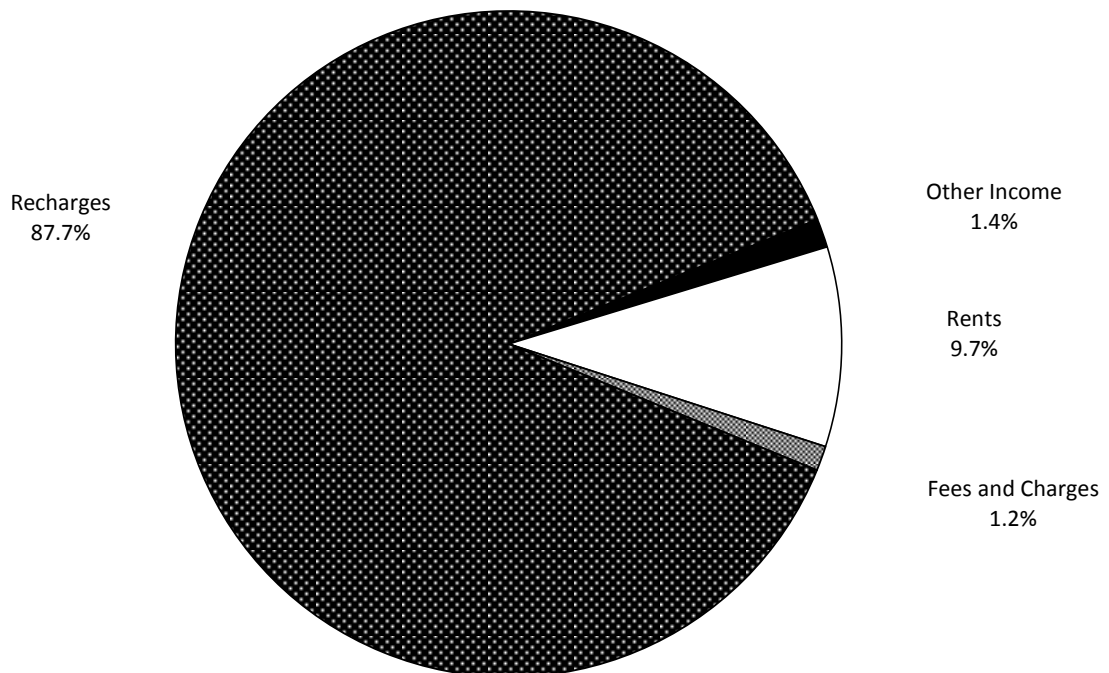
	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S4811 WATERCOURSES</u>				
DIRECT EXPENDITURE				
Premises	13,800	13,800	13,800	13,800
TOTAL DIRECT EXPENDITURE	13,800	13,800	13,800	13,800
DIRECT INCOME				
Other Grants and Contributions	(18,778)	(14,000)	(14,000)	(14,000)
TOTAL DIRECT INCOME	(18,778)	(14,000)	(14,000)	(14,000)
NET DIRECT (INCOME) / EXPENDITURE	(4,978)	(200)	(200)	(200)
NET (INCOME) / EXPENDITURE TO SUMMARY	(4,978)	(200)	(200)	(200)

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>STRATEGIC LEADERSHIP</u>				
S1270 GREEN SPACE DEVELOPMENT	35,163	14,500	14,500	14,500
S1289 OPEN SPACES	(106,830)	82,700	61,800	76,700
S1645 ASSET MANAGEMENT	12,302	30,000	-	-
S1650 ESTATE MANAGEMENT	(130,135)	60,600	92,700	47,500
S1660 WARWICK PLANT MAINTENANCE	-	-	-	-
S2000 CHIEF EXECUTIVE'S OFFICE	-	-	-	-
S2010 CORPORATE PROJECTS	34,334	69,100	20,800	3,400
S2060 HUMAN RESOURCES	5,269	50,200	-	-
S2080 MEMBER TRAINING	1,898	6,000	5,100	5,100
S2100 ORGANISATIONAL DEVELOPMENT	3,082	62,600	115,500	16,000
S2200 COMMITTEE SERVICES	-	(10,000)	-	-
S2220 DEMOCRATIC REPRESENTATION	944,161	1,091,600	1,162,000	1,123,900
S2240 ELECTIONS	109,152	70,900	41,900	192,300
S2260 ELECTORAL REGISTRATION	251,301	243,600	281,600	254,200
S2280 CHAIR OF THE COUNCIL	53,165	70,700	79,400	80,400
S2300 OFFICE ACCOMMODATION	1,230	-	-	-
S2340 MEDIA ROOM	6,832	-	-	-
S3350 CSTEAM	-	-	-	-
S3400 PAYMENT CHANNELS	-	-	-	-
S3452 CUSTOMER CONTACT MANAGER	-	-	-	-
S3470 WEB SERVICES	-	-	-	-
S3500 ICT SERVICES	(29,118)	(91,600)	(16,500)	(16,400)
S3600 ECONOMIC DEVELOPMENT	131,911	-	108,400	-
S3661 CUP - UNITED REFORM CHURCH	34,845	48,200	52,100	53,200
S4300 ENVIRONMENTAL PROTECTION	4,684	6,500	13,300	11,400
S4780 WDC HIGHWAYS	162,317	250,800	202,900	209,300
S4810 ALLEVIATION OF FLOODING	46,050	206,900	104,300	104,200
S4871 LEGAL SERVICES (SHARED SERVICE WCC)	-	15,000	-	-
SW000 CORPORATE R+M UNALLOCATED	-	417,800	533,200	415,500
TOTAL STRATEGIC LEADERSHIP	1,571,613	2,696,100	2,873,000	2,591,200
<u>EXPENDITURE:</u>				
Employees	3,809,625	3,628,900	3,701,800	3,867,900
Premises	641,239	945,100	1,063,800	963,600
Transport	46,482	16,200	31,200	33,800
Supplies and Services	1,431,420	1,228,900	1,362,300	1,196,500
Third Party Payments	468,733	311,000	490,500	315,500
Support Services	2,311,117	2,489,400	2,543,300	2,441,600
Capital Charges	375,127	1,029,800	1,029,800	1,029,800
TOTAL EXPENDITURE	9,083,743	9,649,300	10,222,700	9,848,700
<u>INCOME:</u>				
Government Grants	(378,462)	-	-	-
Other Grants and Contributions	(1,597)	-	(22,500)	(22,500)
Sales	(2,522)	(2,400)	(2,400)	(2,400)
Other Income	(365,252)	(74,500)	(113,200)	(74,500)
Fees and Charges	(91,250)	(86,000)	(86,000)	(86,000)
Rents	(623,837)	(668,800)	(666,200)	(703,600)
Recharges	(6,049,210)	(6,121,500)	(6,459,400)	(6,368,500)
TOTAL INCOME	(7,512,130)	(6,953,200)	(7,349,700)	(7,257,500)
NET COST OF STRATEGIC LEADERSHIP	1,571,613	2,696,100	2,873,000	2,591,200

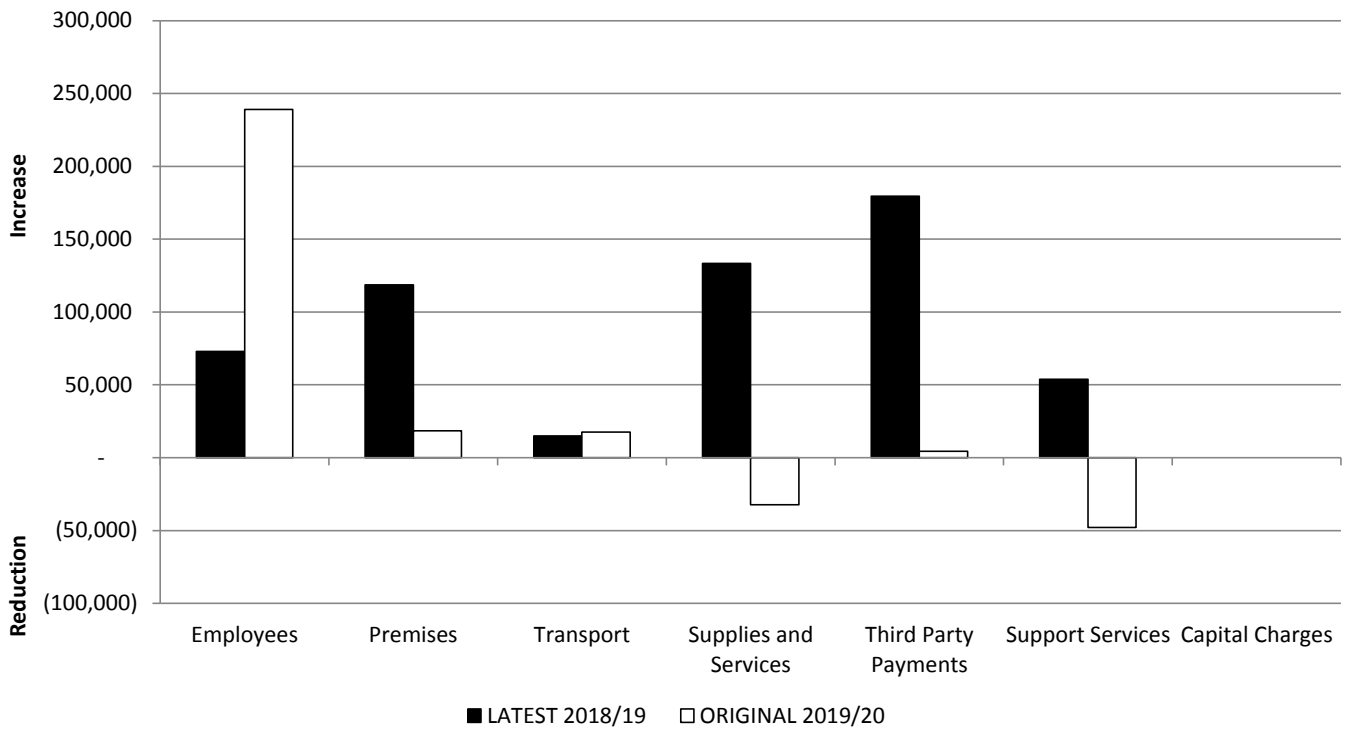
STRATEGIC LEADERSHIP EXPENDITURE: 2019/20 BUDGETS



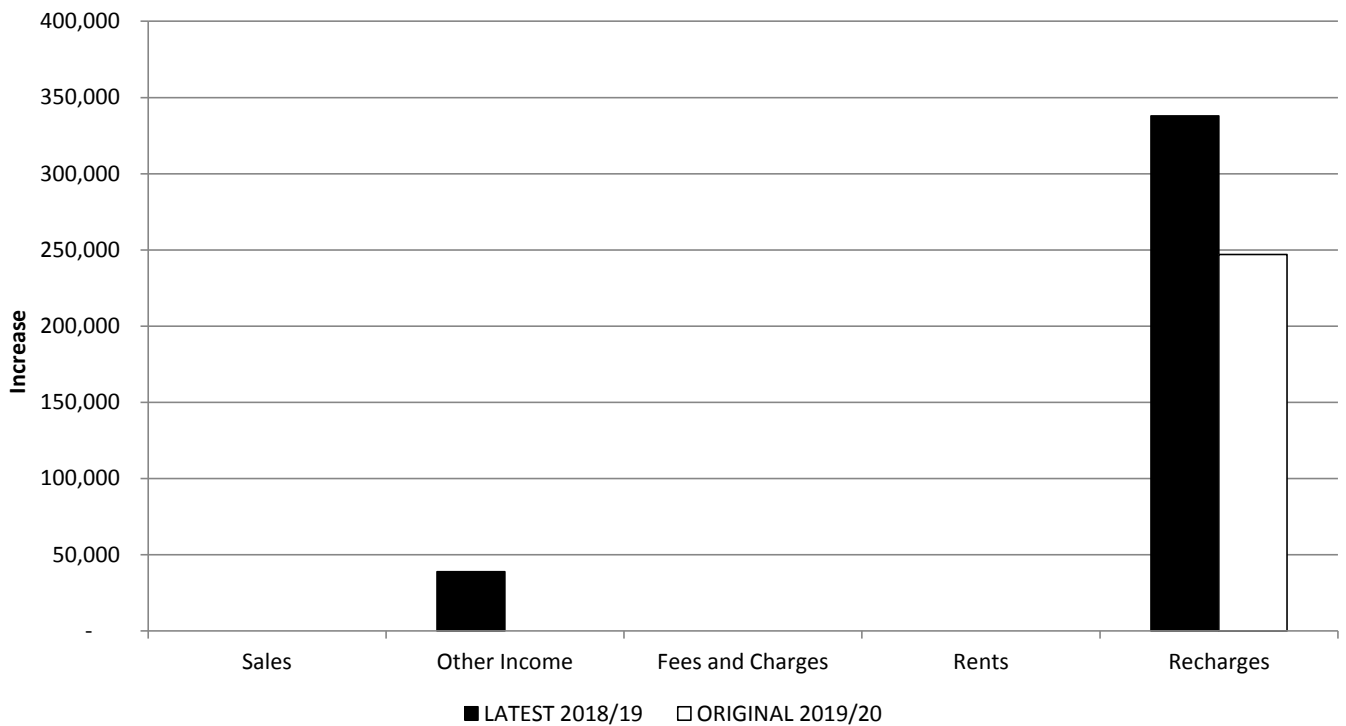
STRATEGIC LEADERSHIP INCOME - 2019/20 BUDGETS



STRATEGIC LEADERSHIP EXPENDITURE: CHANGE FROM 2018/19 ORIGINAL (£)



STRATEGIC LEADERSHIP INCOME: CHANGE FROM 2018/19 ORIGINAL (£)



STRATEGIC LEADERSHIP

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1270 GREEN SPACE DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Premises	15,156	14,500	14,500	14,500
Third Party Payments	20,007	-	-	-
TOTAL DIRECT EXPENDITURE	35,163	14,500	14,500	14,500
NET (INCOME) / EXPENDITURE TO SUMMARY	35,163	14,500	14,500	14,500

S1289 OPEN SPACES

DIRECT EXPENDITURE				
Premises	11,059	8,600	8,800	8,900
Supplies and Services	11,070	-	-	-
Third Party Payments	11,110	10,000	10,200	10,300
TOTAL DIRECT EXPENDITURE	33,239	18,600	19,000	19,200
DIRECT INCOME				
Fees and Charges	(37,636)	(35,000)	(35,000)	(35,000)
Rents	(130,035)	(149,600)	(155,900)	(140,800)
TOTAL DIRECT INCOME	(167,671)	(184,600)	(190,900)	(175,800)
NET DIRECT (INCOME) / EXPENDITURE	(134,432)	(166,000)	(171,900)	(156,600)
Support Services	27,602	42,500	27,500	27,100
Capital Charges	-	206,200	206,200	206,200
NET (INCOME) / EXPENDITURE TO SUMMARY	(106,830)	82,700	61,800	76,700

Variations:**Rents:**

Rent free holiday re-profiled	(11,300)	(9,000)
One-off income for 2018/19 only	-	15,500

Support Services:

Change in allocations	(15,000)	(15,400)
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STRATEGIC LEADERSHIP

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1645 ASSET MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	716,227	911,500	955,100	1,053,200
Premises	3,875	1,300	1,300	1,300
Transport	16,947	6,500	6,500	6,500
Supplies and Services	8,444	17,800	17,800	17,100
Third Party Payments	28,077	3,900	4,000	4,000
TOTAL DIRECT EXPENDITURE	773,570	941,000	984,700	1,082,100
DIRECT INCOME				
Other Grants and Contributions	-	-	(22,500)	(22,500)
TOTAL DIRECT INCOME	-	-	(22,500)	(22,500)
NET DIRECT (INCOME) / EXPENDITURE	773,570	941,000	962,200	1,059,600
Support Services	220,297	250,600	238,400	228,800
Recharges	(981,565)	(1,161,600)	(1,200,600)	(1,288,400)
NET (INCOME) / EXPENDITURE TO SUMMARY	12,302	30,000	-	-

Variations:Employees:

Restructure - additional post part financed by HRA	55,100	131,000
Pay Award	-	17,700
IAS19 Pension Adjustments	(10,100)	(9,200)

Other Grants and Contributions:

HRA contribution to shared post	(22,500)	(22,500)
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Support Services:

Change in allocations	(12,200)	(21,800)
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Recharges:

Change in amount of costs to be recharged	(39,000)	(126,800)
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STRATEGIC LEADERSHIP

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S1650 ESTATE MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	519	-	-	-
Premises	160,267	167,500	136,200	123,100
Supplies and Services	3,594	5,300	5,200	5,300
Third Party Payments	51,684	71,000	72,600	72,600
TOTAL DIRECT EXPENDITURE	216,064	243,800	214,000	201,000
DIRECT INCOME				
Other Income	(15,701)	(15,600)	(15,600)	(15,600)
Fees and Charges	(2,723)	(2,000)	(2,000)	(2,000)
Rents	(493,802)	(519,200)	(510,300)	(562,800)
TOTAL DIRECT INCOME	(512,226)	(536,800)	(527,900)	(580,400)
NET DIRECT (INCOME) / EXPENDITURE	(296,162)	(293,000)	(313,900)	(379,400)
Support Services	161,364	153,300	206,300	226,600
Capital Charges	4,663	200,300	200,300	200,300
NET (INCOME) / EXPENDITURE TO SUMMARY	(130,135)	60,600	92,700	47,500

Variations:Premises:

One-off repair and maintenance 2018/19 only	-	(15,000)
Change in business rates	(29,300)	(28,900)

Rents:

Empty properties expected to be re-let	-	(42,600)
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Support Services:

Change in allocations	53,000	73,300
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S1660 WARWICK PLANT MAINTENANCE**DIRECT EXPENDITURE**

Employees	15,424	-	-	-
Transport	3,128	-	-	-
Supplies and Services	258	-	-	-

TOTAL DIRECT EXPENDITURE

18,810	-	-	-
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Support Services	2,572	-	-	-
Recharges	(21,382)	-	-	-

NET (INCOME) / EXPENDITURE TO SUMMARY

-	-	-	-
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STRATEGIC LEADERSHIP

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S2000 CHIEF EXECUTIVE'S OFFICE</u>				
DIRECT EXPENDITURE				
Employees	439,857	440,600	433,800	443,600
Transport	216	800	500	800
Supplies and Services	8,416	11,100	10,600	11,100
Third Party Payments	44,724	18,400	20,100	19,300
TOTAL DIRECT EXPENDITURE	493,213	470,900	465,000	474,800
DIRECT INCOME				
Other Grants and Contributions	(1,097)	-	-	-
TOTAL DIRECT INCOME	(1,097)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	492,116	470,900	465,000	474,800
Support Services	107,991	106,400	69,900	72,400
Recharges	(600,107)	(577,300)	(534,900)	(547,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

Variations:**Employees:**

Pay Award	-	11,700
IAS 19 Pension Adjustments	(9,500)	(9,000)

Support Services:

Change in allocations	(36,500)	(34,000)
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Recharges:

Change in amount of costs to be recharged	42,400	30,100
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STRATEGIC LEADERSHIP

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S2010 CORPORATE PROJECTS</u>				
DIRECT EXPENDITURE				
Employees	52,694	65,700	13,100	-
Premises	6,437	3,300	3,200	3,300
Supplies and Services	298	-	11,500	-
Third Party Payments	37,561	-	88,600	-
TOTAL DIRECT EXPENDITURE	96,990	69,000	116,400	3,300
DIRECT INCOME				
Other Income	(1,637)	-	-	-
TOTAL DIRECT INCOME	(1,637)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	95,353	69,000	116,400	3,300
Support Services	5,751	100	3,200	3,200
Recharges	(66,770)	-	(98,800)	(3,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	34,334	69,100	20,800	3,400

Variations:Employees:

Post moved to Development Services	(54,900)	(65,700)
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Supplies and Services:

Contribution towards Chase Meadow running costs funded from Contingency Budget	11,500	-
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Third Party Payments:

Riverside House Relocation consultancy	82,600	-
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Recharges:

Change in amount of costs to be recharged	(98,800)	(3,100)
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STRATEGIC LEADERSHIP

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S2060 HUMAN RESOURCES</u>				
DIRECT EXPENDITURE				
Employees	456,791	428,700	433,100	425,100
Premises	146	-	-	-
Transport	920	1,200	1,200	1,200
Supplies and Services	74,525	57,000	77,000	77,000
Third Party Payments	25,432	23,400	23,700	23,700
TOTAL DIRECT EXPENDITURE	557,814	510,300	535,000	527,000
DIRECT INCOME				
Other Grants and Contributions	(500)	-	-	-
Fees and Charges	(29)	-	-	-
TOTAL DIRECT INCOME	(529)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	557,285	510,300	535,000	527,000
Support Services	142,789	133,000	173,300	166,500
Recharges	(694,805)	(593,100)	(708,300)	(693,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	5,269	50,200	-	-

Variations:Supplies and Services:

Health and Wellbeing Strategy	20,000	20,000
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Support Services:

Change in allocations	40,300	33,500
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Recharges:

Change in amount of costs to be recharged	(115,200)	(100,400)
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S2080 MEMBER TRAINING

DIRECT EXPENDITURE				
Employees	1,898	4,600	4,600	4,600
Supplies and Services	-	500	500	500
TOTAL DIRECT EXPENDITURE	1,898	5,100	5,100	5,100
Support Services	-	900	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	1,898	6,000	5,100	5,100

STRATEGIC LEADERSHIP

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S2100 ORGANISATIONAL DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	-	(31,000)	-	-
Transport	-	(9,200)	-	-
Supplies and Services	3,082	102,800	115,500	16,000
	<u>3,082</u>	<u>62,600</u>	<u>115,500</u>	<u>16,000</u>
TOTAL DIRECT EXPENDITURE	3,082	62,600	115,500	16,000
	<u>3,082</u>	<u>62,600</u>	<u>115,500</u>	<u>16,000</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	3,082	62,600	115,500	16,000
	<u>3,082</u>	<u>62,600</u>	<u>115,500</u>	<u>16,000</u>

Variations:Employees:

Fit For the Future savings over-estimated	31,000	31,000
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Transport:

Fit For the Future savings over-estimated	9,200	9,200
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Supplies and Services:

Digital Transformation - time limited project	-	(86,800)
Digital Transformation - earmarked reserve carried forward from 2017/18	17,700	-

S2200 COMMITTEE SERVICES

DIRECT EXPENDITURE				
Employees	172,534	190,100	189,100	184,100
Transport	59	400	400	400
Supplies and Services	17,232	20,100	19,800	20,100
Third Party Payments	23,385	38,000	39,100	39,100
	<u>213,210</u>	<u>248,600</u>	<u>248,400</u>	<u>243,700</u>
TOTAL DIRECT EXPENDITURE	213,210	248,600	248,400	243,700
	<u>213,210</u>	<u>248,600</u>	<u>248,400</u>	<u>243,700</u>
Support Services	123,002	122,400	116,500	116,900
Recharges	(336,212)	(381,000)	(364,900)	(360,600)
	<u>-</u>	<u>(10,000)</u>	<u>-</u>	<u>-</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(10,000)	-	-
	<u>-</u>	<u>(10,000)</u>	<u>-</u>	<u>-</u>

Variations:Recharges:

Change in amount of costs to be recharged	16,100	20,400
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STRATEGIC LEADERSHIP

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S2220 DEMOCRATIC REPRESENTATION</u>				
DIRECT EXPENDITURE				
Employees	5,210	4,000	4,100	4,200
Transport	2,405	4,000	4,000	4,000
Supplies and Services	322,684	354,400	354,400	344,500
Third Party Payments	3,991	5,700	5,900	5,900
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	334,290	368,100	368,400	358,600
Support Services	682,149	795,100	865,200	836,900
Capital Charges	1,222	1,900	1,900	1,900
Recharges	(73,500)	(73,500)	(73,500)	(73,500)
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	944,161	1,091,600	1,162,000	1,123,900
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

Variations:Support Services:

Change in allocations

70,100

41,800

STRATEGIC LEADERSHIP

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S2240 ELECTIONS</u>				
DIRECT EXPENDITURE				
Employees	303,790	6,300	12,800	75,300
Premises	109,067	-	900	29,100
Transport	9,693	-	300	2,000
Supplies and Services	209,291	7,100	9,900	47,300
TOTAL DIRECT EXPENDITURE	631,841	13,400	23,900	153,700
DIRECT INCOME				
Government Grants	(349,785)	-	-	-
Other Income	(268,203)	(500)	(10,900)	(500)
TOTAL DIRECT INCOME	(617,988)	(500)	(10,900)	(500)
NET DIRECT (INCOME) / EXPENDITURE	13,853	12,900	13,000	153,200
Support Services	95,299	58,000	28,900	39,100
NET (INCOME) / EXPENDITURE TO SUMMARY	109,152	70,900	41,900	192,300

Variations:Employees:

District and Parish Council elections	-	69,000
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Premises:

District and Parish Council elections	-	29,100
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Supplies and Services

District and Parish Council elections	-	40,200
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Other Income:

Additional income recovered re WCC elections	(10,400)	-
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Support Services:

Change in allocations	(29,100)	(18,900)
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STRATEGIC LEADERSHIP

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S2260 ELECTORAL REGISTRATION</u>				
DIRECT EXPENDITURE				
Employees	130,950	126,500	155,800	128,700
Premises	-	2,800	2,800	2,800
Transport	828	500	500	500
Supplies and Services	101,639	67,900	102,500	68,900
TOTAL DIRECT EXPENDITURE	233,417	197,700	261,600	200,900
DIRECT INCOME				
Sales	(2,522)	(2,400)	(2,400)	(2,400)
Other Income	(28,798)	-	(28,300)	-
TOTAL DIRECT INCOME	(31,320)	(2,400)	(30,700)	(2,400)
NET DIRECT (INCOME) / EXPENDITURE	202,097	195,300	230,900	198,500
Support Services	64,904	64,000	66,400	71,400
Recharges	(15,700)	(15,700)	(15,700)	(15,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	251,301	243,600	281,600	254,200

Variations:Employees:

2018 Election Boundary Review funded from Contingency budget (August Executive)	30,000	-
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Supplies and Services

Individual Electoral Registration costs funded from Government	28,300	-
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Other Income:

Government funding towards Individual Electoral Registration costs	(28,300)	-
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STRATEGIC LEADERSHIP

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S2280 CHAIR OF THE COUNCIL</u>				
DIRECT EXPENDITURE				
Employees	19,596	33,400	26,300	27,800
Transport	4,295	2,100	8,200	8,300
Supplies and Services	14,393	19,200	19,200	19,200
TOTAL DIRECT EXPENDITURE	38,284	54,700	53,700	55,300
DIRECT INCOME				
Other Income	(19)	-	-	-
TOTAL DIRECT INCOME	(19)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	38,265	54,700	53,700	55,300
Support Services	17,500	18,600	28,300	27,700
Recharges	(2,600)	(2,600)	(2,600)	(2,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	53,165	70,700	79,400	80,400

S2300 OFFICE ACCOMMODATION

DIRECT EXPENDITURE				
Premises	235,308	223,000	256,600	258,800
Supplies and Services	10,939	-	-	-
Third Party Payments	3,422	-	-	-
TOTAL DIRECT EXPENDITURE	249,669	223,000	256,600	258,800
DIRECT INCOME				
Other Income	(3,812)	-	-	-
TOTAL DIRECT INCOME	(3,812)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	245,857	223,000	256,600	258,800
Support Services	125,491	56,400	168,200	75,500
Capital Charges	164,690	379,600	379,600	379,600
Recharges	(534,808)	(659,000)	(804,400)	(713,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	1,230	-	-	-

Variations:Premises:

Increased repair and maintenance programme	33,600	33,600
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Support Services:

Change in allocations	111,800	19,100
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Recharges:

Change in amount of costs to be recharged	(145,400)	(54,900)
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STRATEGIC LEADERSHIP

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S2340 MEDIA ROOM</u>				
DIRECT EXPENDITURE				
Employees	225,507	230,000	229,500	249,100
Transport	701	800	800	800
Supplies and Services	97,170	97,300	94,000	96,900
Third Party Payments	-	400	400	400
TOTAL DIRECT EXPENDITURE	323,378	328,500	324,700	347,200
DIRECT INCOME				
Other Income	(44,582)	(58,400)	(58,400)	(58,400)
Fees and Charges	(709)	(4,000)	(4,000)	(4,000)
TOTAL DIRECT INCOME	(45,291)	(62,400)	(62,400)	(62,400)
NET DIRECT (INCOME) / EXPENDITURE	278,087	266,100	262,300	284,800
Support Services	105,616	110,400	108,200	103,500
Capital Charges	16,485	6,300	6,300	6,300
Recharges	(393,356)	(382,800)	(376,800)	(394,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	6,832	-	-	-

Variations:Employees:

Regradings, increments and Pay Award	-	20,000
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Recharges:

Change in amount of costs to be recharged	6,000	(11,800)
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S3350 CSTEAM

DIRECT EXPENDITURE				
Employees	152,850	175,800	186,400	190,900
Transport	-	400	100	400
Supplies and Services	15,243	10,400	10,600	10,400
TOTAL DIRECT EXPENDITURE	168,093	186,600	197,100	201,700
Support Services	71,674	72,100	74,200	72,000
Recharges	(239,767)	(258,700)	(271,300)	(273,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

Variations:Employees:

Apprenticeship Scheme	11,300	11,700
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Recharges:

Change in amount of costs to be recharged	(12,600)	(15,000)
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STRATEGIC LEADERSHIP

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S3400 PAYMENT CHANNELS</u>				
DIRECT EXPENDITURE				
Supplies and Services	32,917	21,500	21,500	21,500
Third Party Payments	79,228	120,000	120,700	120,000
TOTAL DIRECT EXPENDITURE	112,145	141,500	142,200	141,500
Support Services	44,917	20,500	14,300	17,200
Recharges	(157,062)	(162,000)	(156,500)	(158,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

S3452 CUSTOMER CONTACT MANAGER

DIRECT EXPENDITURE				
Digital transformation	3,823	-	-	-
TOTAL DIRECT EXPENDITURE	3,823	-	-	-
Recharges	(3,823)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

S3470 WEB SERVICES

DIRECT EXPENDITURE				
Employees	50,590	52,700	51,900	52,100
Transport	110	100	100	100
Supplies and Services	25,151	30,200	40,800	30,200
TOTAL DIRECT EXPENDITURE	75,851	83,000	92,800	82,400
Support Services	25,690	21,900	22,200	22,600
Recharges	(101,541)	(104,900)	(115,000)	(105,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

Variations:**Supplies and Services:**

Meta Learning compliance software - earmarked reserve carried forward from 2017/18	10,600	-
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Recharges:

Change in amount of costs to be recharged	(10,100)	(100)
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STRATEGIC LEADERSHIP

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S3500 ICT SERVICES</u>				
DIRECT EXPENDITURE				
Employees	1,065,188	990,000	1,006,200	1,029,200
Transport	2,706	4,000	4,000	4,000
Supplies and Services	433,260	406,300	419,400	403,900
Third Party Payments	17,358	-	-	-
TOTAL DIRECT EXPENDITURE	1,518,512	1,400,300	1,429,600	1,437,100
DIRECT INCOME				
Other Income	(2,500)	-	-	-
Fees and Charges	(48,256)	(45,000)	(45,000)	(45,000)
TOTAL DIRECT INCOME	(50,756)	(45,000)	(45,000)	(45,000)
NET DIRECT (INCOME) / EXPENDITURE	1,467,756	1,355,300	1,384,600	1,392,100
Support Services	201,859	210,200	227,200	221,900
Capital Charges	102,897	61,900	61,900	61,900
Recharges	(1,801,630)	(1,719,000)	(1,690,200)	(1,692,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	(29,118)	(91,600)	(16,500)	(16,400)

Variations:**Employees:**

Pay Award	8,200	25,200
Apprenticeship Scheme	15,500	30,600
Meta Learning compliance training	7,500	-
IAS 19 Pension Adjustments	(19,600)	(17,800)

Supplies and Services:

Additional software costs	9,600	-
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Support Services:

Change in allocations	17,000	11,700
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Recharges:

Change in amount of costs to be recharged	28,800	26,700
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STRATEGIC LEADERSHIP

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S3600 ECONOMIC DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Supplies and Services	9,104	-	23,400	-
Third Party Payments	122,807	-	85,000	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	131,911	-	108,400	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	131,911	-	108,400	-
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

Variations:**Supplies and Services:**

St. Marys Lands Masterplan	10,000	-
Cov. & Warwks LEP Growth Hub contribution - earmarked reserve carried forward	13,400	-

Third Party Payments:

St. Marys Lands Masterplan	33,000	-
St. Marys Lands track consultants	42,000	-
St. Marys Lands hotel consultants	10,000	-

S3661 CUP - UNITED REFORM CHURCH

DIRECT EXPENDITURE				
Premises	4,152	1,500	1,500	1,500
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	4,152	1,500	1,500	1,500
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	6,665	5,300	9,200	10,300
Capital Charges	24,028	41,400	41,400	41,400
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	34,845	48,200	52,100	53,200
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

STRATEGIC LEADERSHIP

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S4300 ENVIRONMENTAL PROTECTION</u>				
DIRECT EXPENDITURE				
Transport	4,474	4,600	4,600	4,800
Supplies and Services	28,887	-	8,700	6,600
TOTAL DIRECT EXPENDITURE	33,361	4,600	13,300	11,400
DIRECT INCOME				
Government Grants	(28,677)	-	-	-
TOTAL DIRECT INCOME	(28,677)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	4,684	4,600	13,300	11,400
Support Services	-	1,900	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	4,684	6,500	13,300	11,400

S4780 WDC HIGHWAYS

DIRECT EXPENDITURE				
Premises	93,044	94,400	94,400	94,400
TOTAL DIRECT EXPENDITURE	93,044	94,400	94,400	94,400
Support Services	50,346	116,300	68,400	74,800
Capital Charges	18,927	40,100	40,100	40,100
NET (INCOME) / EXPENDITURE TO SUMMARY	162,317	250,800	202,900	209,300

Variations:Support Services:

Change in allocations

(47,900)

(41,500)

STRATEGIC LEADERSHIP

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>S4810 ALLEVIATION OF FLOODING</u>				
DIRECT EXPENDITURE				
Premises	2,728	10,400	10,400	10,400
Third Party Payments	-	500	500	500
TOTAL DIRECT EXPENDITURE	2,728	10,900	10,900	10,900
Support Services	1,107	103,900	1,300	1,200
Capital Charges	42,215	92,100	92,100	92,100
NET (INCOME) / EXPENDITURE TO SUMMARY	46,050	206,900	104,300	104,200

Variations:Support Services:

Change in allocations

(102,600)

(102,700)

S4871 LEGAL SERVICES (SHARED SERVICE WCC)

DIRECT EXPENDITURE				
Third Party Payments	(53)	19,700	19,700	19,700
TOTAL DIRECT EXPENDITURE	(53)	19,700	19,700	19,700
DIRECT INCOME				
Legal Fees	(1,897)	-	-	-
TOTAL DIRECT INCOME	(1,897)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	(1,950)	19,700	19,700	19,700
Support Services	26,532	25,600	26,200	26,000
Recharges	(24,582)	(30,300)	(45,900)	(45,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	15,000	-	-

Variations:Recharges:

Change in amount of costs to be recharged

(15,600)

(15,400)

STRATEGIC LEADERSHIP

	ACTUAL 2017/18 £	ORIGINAL BUDGET 2018/19 £	LATEST BUDGET 2018/19 £	ORIGINAL BUDGET 2019/20 £
<u>SW000 CORPORATE R+M UNALLOCATED</u>				
DIRECT EXPENDITURE				
Premises	-	417,800	533,200	415,500
TOTAL DIRECT EXPENDITURE	<u>-</u>	<u>417,800</u>	<u>533,200</u>	<u>415,500</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	<u>-</u>	<u>417,800</u>	<u>533,200</u>	<u>415,500</u>

Variations:**Premises:**

Earmarked reserve carried forward from 2017/18

115,400

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