

# Warwick District Council's Strategic approach to Health and Wellbeing

2018 - 20

Warwick District Council Riverside House Milverton Hill Leamington Spa CV32 5HZ

## **Section 1**

### Strategic approach to Health and Wellbeing

## Introduction

The Council's Fit For Future (FFF) Strategy is designed to deliver the Vision for the District of making it a Great Place to Live, Work and Visit. To that end amongst other things the FFF Strategy contains several Key projects.

In line with the vision, this document outlines how the Council will play its role in to improve the health and wellbeing of the communities within Warwick District and to address the health and wellbeing needs of our own staff. It defines our strategic priorities and presents an action plan – covering the period 2018-19.

Why do we need a strategic approach to Health and Wellbeing?

In 2016 the Council undertook a multi-faceted review of its approach to Health and Wellbeing. The results of the review led to a number of conclusions which will assist the Health Scrutiny & Overview Sub-Committee and Council to have a greater input into the health and wellbeing arrangements of Warwickshire and therefore improve the health and wellbeing of people who live in, work in and visit Warwick District. As a result of the review the following priorities were agreed a part of the Council's approach to health and wellbeing:

- To embed HWB at a strategic level
- To promote HWB to the wider community (Warwickshire Health and Wellbeing Strategy priorities as sub-headings to this priority)
- To address the HWB of our own staff

#### **Public Health**

In 2017 the Director of Public Health report stated that in Warwickshire they want everyone to experience good health and wellbeing. However to make this a reality, it was recommended that the attention needs to focus on those who are at greatest risk of harm and enable them to achieve aspirations. The Director of Public Health report focused on vulnerable groups due to the

concern that whilst the health and wellbeing of the Warwickshire population in general has been significantly improved over the years, the health and wellbeing vulnerable groups continues to lag behind.

Although at a Warwickshire level, health and wellbeing is generally reported as good compared to England (see appendix 4). It does mark significant variation in different areas across the county. Warwickshire is ranked in the 20% least deprived local authorities in the country but some of the health outcomes do not reflect this relative affluence. A number of health inequalities exist within the country and require interventions to ensure health and wellbeing needs are met.

The areas within Warwick District which have been identified as statistically significant in 2017/18 were as follows:

- Breastfeeding initiation as 69.1 (per 1,000) compared with the Warwickshire average of 72.1
- Hospital admissions of 125.1 (per 10,000) compared with the Warwickshire average of 124.7
- Incidence of TB 8.1 (per 100,000) compared with compared with Warwickshire average of 8.1
- Suicide rate (aged 10+) 14.4 (per100,000) compared with the Warwickshire Average of 14.4

## **Warwickshire Health and Wellbeing Strategy**

The Health and Wellbeing Board is a Forum for Councillors, commissioners and communities to work with wider partners to address the determinants of health, reduce health inequalities and strengthen our communities. One of the key benefits of the health and wellbeing board is to increase the influence of local people in shaping services. The role of the Health and Wellbeing Board is to help lead and shape the health and wellbeing agenda.

The Health and Wellbeing Board through a series of workshops have agreed to focus on a number of specific areas which support wider priorities. The specific areas for 2018/19 are as follows:

- Making prevention everybody's business (including Out of hospital, Public Health and Community Capacity elements)
- Improving housing and wellbeing
- Ensuring early help for vulnerable children
- Integration and co-location of services

Adding value to acute service design

The action plan detailed in appendix 2 outlines the work that will be undertaken by the Council in 2018-19 to contribute to a number of the specific areas identified by the Health and Wellbeing Board.

## How the strategic aims and objectives will be selected and achieved

The Director of Public Health report 2017 identified a number of statistically significant areas within Warwick District. This information was used to identify the priority areas that the Council can contribute to.

The means by which each of these objectives will be achieved is detailed in the Action Plan presented in the Appendix 3 to this document. The Plan will be updated on an ongoing basis, to reflect updated information and new opportunities as they arise.

## Monitoring and reporting

Monitoring of progress made towards meeting the aims and objectives of this strategy will be the responsibility of the Localities and Partnership Officer, reporting through the Head of Health and Community Protection to the Senior Management Team on a half-yearly basis. The strategy will be reviewed annually. The next review is due in September 2018.

# **Section 2: Health and Wellbeing Approach 2018-2019**

Our priorities	Objectives	Indicators	What success looks like
To embed H&WB at a strategic level	<ul> <li>Ensure our policies, strategies, plans, projects and key decisions address H&amp;WB</li> <li>Engage &amp; enable staff / elected members to incorporate H&amp;WB into their roles</li> <li>Ensure that we are working in partnership to deliver HWB objectives</li> <li>Ensure that the H&amp;W arrangements between stakeholders are working correctly and that feedback loops are established.</li> </ul>	Percentage of major decisions subject to health impact assessments (HIA)  Percentage of major plans & projects considering health throughout the process  Percentage of staff and elected members receiving information and training on HIA	<ul> <li>By 30<sup>th</sup> September 2018:</li> <li>Staff and elected members have received relevant information and training, and plans are in place for the ongoing identification of training needs</li> <li>Training provided to staff as to how to undertake a Health Impact Assessment</li> <li>Policy is determined for how these will be undertake and for what decision</li> <li>By 30<sup>th</sup> September 2019</li> <li>An HIA process has been put in place for key decisions</li> <li>By 30<sup>th</sup> September 2020</li> <li>The South Warwickshire Wellbeing Group is delivering successful interventions by September 2020</li> <li>Every key decision, policy strategy and project plan is subject to HIA</li> </ul>
Promote Health & Wellbeing in the wider district	<ul> <li>To ensure that we are contributing towards the outcomes of the Warwickshire Health and Wellbeing Board Strategy and Health and Wellbeing Boards priorities.</li> <li>To have direct and or in direct contributions towards the health indicators of Warwick residents.</li> <li>To map and highlight the contributions that the District Council can have both directly and indirectly on the health of Warwickshire through the routine service delivery.</li> </ul>	Director of public health annual report  Health performance indicator statistics  EPC Project outcomes.  Conditions survey  Homelessness  Footfall in parks and use of leisure centres/sports clubs  Reduction in the number of adults classed as overweight or obese  Reduction in self harm figures  Reduction is depression diagnosis	<ul> <li>By 30<sup>th</sup> September 2018</li> <li>Training provided to frontline staff in supporting the district achieving the UNICEF Baby Friendly Award</li> <li>Public Buildings throughout the District are recognised under the UNICEF Baby Friendly Award</li> <li>Working with CDW and partners to the NCT's Birth and Beyond Community Peer Support Programme across 4 targeted geographical areas of Lillington East, Brunswick, Sydenham and Warwick West</li> <li>To facilitate work with the Business Community to encourage them to 'sign-up' to the UNICEF Baby Friendly Award Scheme</li> <li>The Council Champions 'Positive Mental Health' (including dementia)</li> <li>To roll out mental health training with frontline workers</li> <li>To work with Housing Advice/ Allocations to address any gaps that exist in terms of supporting tenants with mental health issues</li> <li>By September 2019</li> <li>Develop a range of activities with partners to support those individuals/ groups that are at increased risk of harm/</li> </ul>

			<ul> <li>Empower communities to deliver support to tackle mental health and suicide rates and social isolation</li> <li>Understand the impact that service delivery has on mental health od customers and reflect this understanding in service delivery</li> <li>The benefits of physical activity are promoted and there is an increased participation, particularly those classed as inactive</li> <li>Improved uptake/ use of services which reduced inactivity</li> <li>By 30th September 2020</li> <li>Improved housing conditions in which residents live by September 2020</li> <li>Reduction in homelessness within the district</li> <li>The health messages that are being promoted to staff are being demonstrated in their families and friends</li> </ul>
To address the H&WB of our own staff	<ul> <li>To deliver the health and wellbeing elements of the People Strategy</li> <li>To reinforce the health champions role.</li> </ul>	Continuous Improvement with respect to assessments against the Workplace Wellbeing Charter  Number of challenge participants Number of staff wellness events  Visit to the health and wellbeing intranet page Attendance at training	<ul> <li>By September 2018:</li> <li>Achieved Workplace Wellbeing Charter renewal</li> <li>Reviewed &amp; reinvigorated the Health Champions role</li> <li>Held priority Awareness &amp; Health Check Events</li> <li>Held staff health and wellbeing challenge events</li> <li>There is active use of the Health and Wellbeing intranet pages</li> <li>Training is provided to staff regarding improving and recognising their own and other mental wellbeing</li> <li>By September 2019</li> <li>Links established with partners to deliver staff health and wellbeing activities and or improvements</li> <li>Move by staff towards more active lifestyles</li> <li>Active make every contact count ethos in place</li> </ul>

## **Section 3: Action Plan**

## Strategic Aim 1 - Embedding Health and Wellbeing at a strategic level with the organisation

#### **Priorities** -

Ensure our polices, strategies, plans & projects address health and wellbeing Engage & enable staff/ elected members incorporate health and wellbeing into their roles.

#### Indicators measures and success:

Ref	Action	Timescale	Status	Indicator Measures	Successes
1.1	To ensure that staff and elected members have receive relevant information & training, and plans in place for the on-going identification of training needs	31 <sup>st</sup> Sept 2018	Ongoing	Percentage of major decisions subject to health impact assessments (HIA)  Percentage of major plans &	
1.2	Training is provided to staff as to how to undertake a Health Impact Assessment	31 <sup>st</sup> Sept 2018	Ongoing	projects considering health throughout the process	
1.3	A policy is determined for how the HIA will be undertaken and for what decision	31st Sept 2018	Ongoing	Percentage of staff and elected members receiving information and training on HIA	
1.4	To ensure that an HIA process has been put in place for key decisions	31st Sept 2019	Ongoing		
1.5	The South Warwickshire Wellbeing Group is developed to deliver successful interventions	30 <sup>th</sup> Sept 2020	Ongoing		
1.6	That every key decision, policy strategy and project plan is subject to HIA	30 <sup>th</sup> Sept 2020	Ongoing		

## Strategic Aim 2 - Promote health and wellbeing in the wider district

#### **Priorities-**

- Achieving the UNICEF Baby Friendly Award
- Public Buildings throughout the District are recognised under the UNICEF Baby Friendly Award
- Champion Positive Mental Health including dementia

#### Indicator Measure and successes:

Ref	Action	Timescale	Status	Indicator Measures	Successes
2.1	Training is provided to frontline staff in supporting the district achieving the UNICEF Baby Friendly Award	31 <sup>st</sup> Sept 2018	On-going	Director of public health annual report  Health performance indicator statistics  Focus on those groups that are vulnerable such individuals with a physical or learning disability, obesity, mental health, dementia, substance misuse, alcohol, carers, those experiencing domestic violence and abuse or loneliness and social isolation.	
2.2	Public Buildings throughout the District to be recognised under the UNICEF Baby Friendly Award	30 <sup>th</sup> Sept 2018	Ongoing		
2.3	Work with CDW and partners to the NCT's Birth and Beyond Community Peer Support Programme across 4 targeted geographical areas of Lillington East, Brunswick, Sydenham and Warwick West	30 <sup>th</sup> Sept 2018	Ongoing		
2.4	To facilitate work with the Business Community to encourage them to 'sign-up' to the UNICEF Baby Friendly Award Scheme	30 <sup>th</sup> Sept 2018	Ongoing		
2.5		31 <sup>st</sup>	Ongoing		

Ref	Action	Timescale	Status	Indicator Measures	Successes
	The Council Champions `Positive Mental Health' (including dementia)	March 2018			
2.6	To roll out mental health training with frontline workers	30 <sup>st</sup> Sept 2018	Ongoing		
2.7	To work with Housing Advice/ Allocations to address any gaps that exist in terms of supporting tenants with mental health issues	30 <sup>th</sup> Sept 2018	Ongoing		
2.8	To create a directory of services to support HWB, councillors and community in their roles	30 <sup>th</sup> Sept 2018	Ongoing		
2.9	To develop a range of activities with partners to support those individuals/ groups that are at increased risk of harm/ display vulnerabilities.	30 <sup>th</sup> Sept 2019	Ongoing		
2.10	To empower communities to deliver support to tackle mental health and suicide rates and social isolation	30 <sup>th</sup> Sept 2019	Ongoing		
2.11	To understand the impact that service delivery has on mental health of customers and reflect this understanding in service delivery	30 <sup>th</sup> Sept 2019	Ongoing		
2.12	To ensure the benefits of physical activity are promoted and there is an increased participation, particularly those classed as inactive	30 <sup>th</sup> Sept 2019	Ongoing		

Ref	Action	Timescale	Status	Indicator Measures	Successes
2.13	To improve uptake/ use of services which reduced inactivity	30 <sup>th</sup> Sept 2019			
2.14	Improve housing conditions in which residents live	30 <sup>th</sup> Sept 2020			
2.15	To reduce homelessness within the district	30 <sup>th</sup> Sept 2020			
2.16	To ensure he health messages that are being promoted to staff are being demonstrated in their families and friends	30 <sup>th</sup> Sept 2020			

# Strategic Aim 3 - To address the health and wellbeing of staff

#### **Priorities:**

To achieve the workplace Health and Wellbeing Charter

To reinforce the health champions role

To develop event to that promote health and wellbeing amongst staff

### Indicator Measure and successes:

Ref	Action	Timescale	Status	Indicator Measures	Successes
3.1	To achieved Workplace Wellbeing Charter renewal	30 <sup>th</sup> September 2018	Ongoing	Continuous Improvement with respect to assessments against the Workplace Wellbeing Charter	
3.2	To reviewed & reinvigorate the Health Champions role	31 <sup>st</sup> March 2018	Ongoing	Delivery of special projects which contribute to one of more of the priorities of the documents to which we have regard.	
3.3	To hold priority Awareness & Health Check Events	30 <sup>th</sup> Sept 2018	Ongoing	regard.	
3.4	To hold staff health and wellbeing challenge events	30 <sup>th</sup> Sept 2018	Ongoing		
3.5	To encourage active use of the Health and Wellbeing intranet pages	30 <sup>th</sup> Sept 2018	Ongoing		
3.6	Training is provided to staff regarding improving and recognising their own and other mental wellbeing	30 <sup>th</sup> Sept 2018	Ongoing		

Ref	Action	Timescale	Status	Indicator Measures	Successes
3.7	To establish links with partners to deliver staff health and wellbeing activities and or improvements	30 <sup>th</sup> Sept 2019	Ongoing		
3.8	To encourage the move by staff towards more active lifestyles	30 <sup>th</sup> Sept 2019	Ongoing		
3.9	Active make every contact count ethos in place	30 <sup>th</sup> Sept 2019	Ongoing		