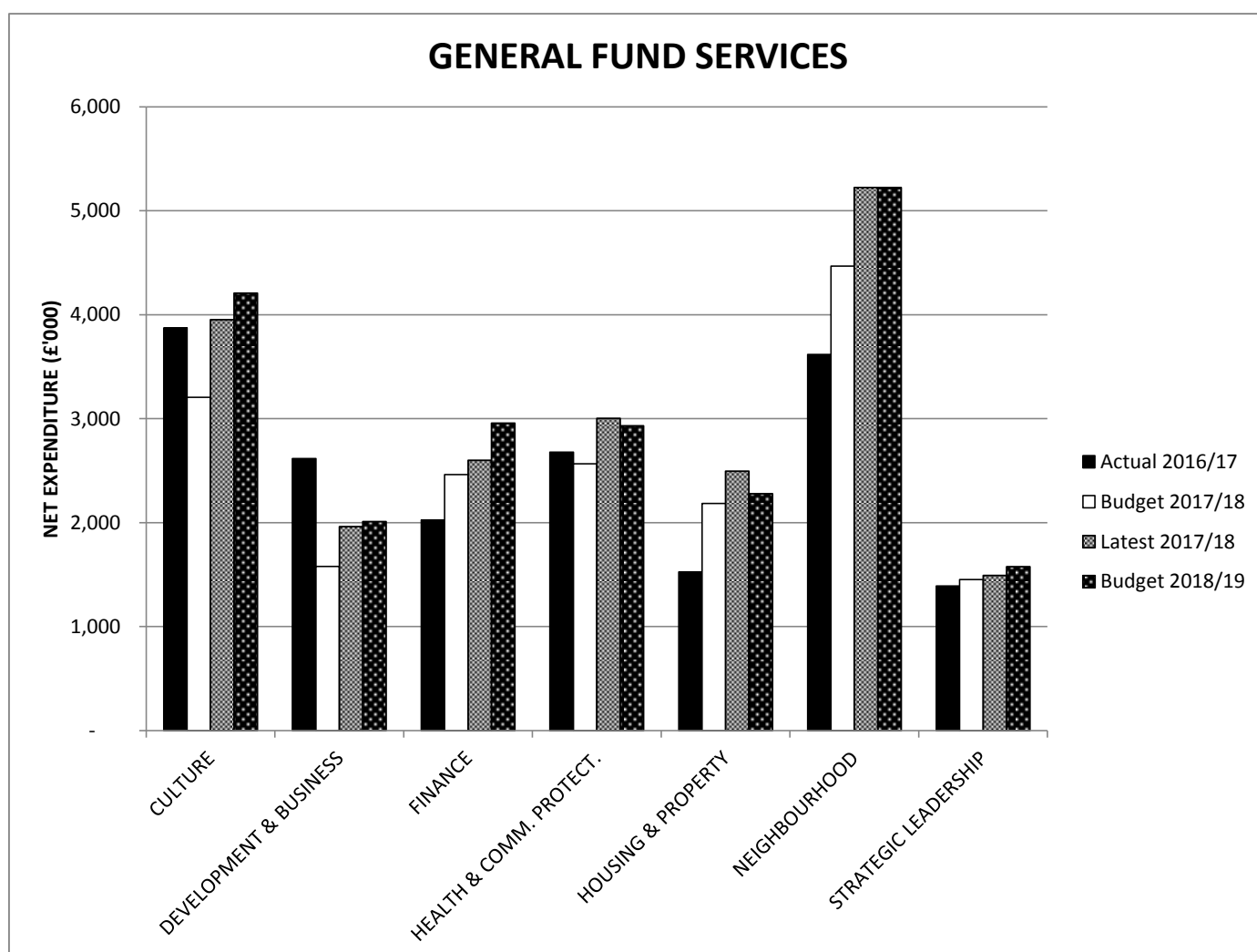
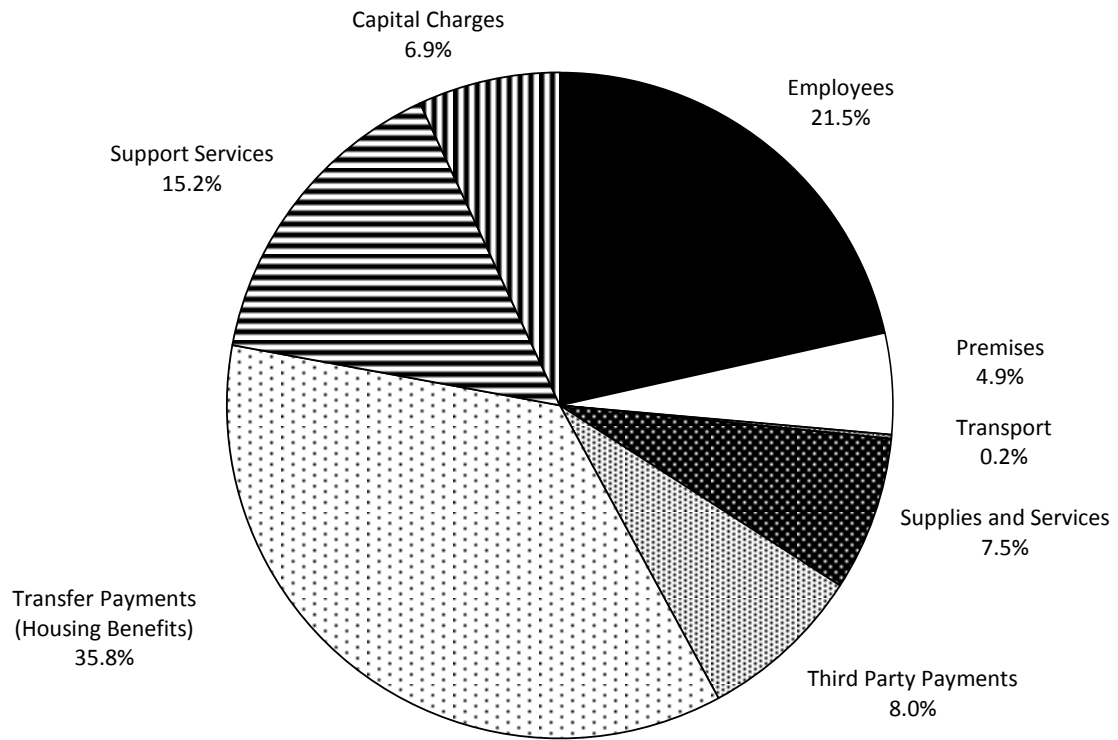


	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
CULTURAL SERVICES PORTFOLIO	3,874,391	3,204,900	3,951,100	4,208,200
DEVELOPMENT SERVICES & BUSINESS PORTFOLIO	2,617,146	1,578,100	1,961,100	2,010,700
FINANCE PORTFOLIO	2,024,669	2,461,200	2,600,100	2,956,900
HEALTH & COMMUNITY PROTECTION PORTFOLIO	2,677,208	2,566,500	3,002,900	2,931,000
HOUSING & PROPERTY SERVICES PORTFOLIO	1,525,809	2,185,800	2,495,800	2,278,500
NEIGHBOURHOOD SERVICES PORTFOLIO	3,618,704	4,466,600	5,223,900	5,224,300
STRATEGIC LEADERSHIP PORTFOLIO	1,391,702	1,451,600	1,491,800	1,575,800
TOTAL GENERAL FUND SERVICES	17,729,629	17,914,700	20,726,700	21,185,400
Replacement of Notional with Actual Cost of Capital:				
- Deduct Notional Capital Financing Charges in Budgets	(4,085,789)	(3,374,500)	(2,972,800)	(5,236,200)
- Add Cost of Loan Repayments, Revenue Contributions and Interest paid	8,453	502,200	223,100	534,100
Revenue Contributions to Capital	1,381,791	498,100	176,300	125,000
Contributions to / (from) Reserves	(2,470,126)	282,633	(1,587,400)	2,012,800
Net External Investment Interest Received	(327,667)	(261,700)	(295,300)	(336,200)
IAS19 Adjustments reversed	(440,766)	(602,900)	(2,015,400)	(2,030,500)
Employee Benefits Accruals reversed	(1,015)	-	-	-
Contributions to / (from) General Fund	(210,894)	(99,860)	(99,900)	-
NET EXPENDITURE FOR DISTRICT PURPOSES	11,583,616	14,858,673	14,155,300	16,254,400
Less: Revenue Support Grant	(1,586,731)	(793,675)	(793,675)	(306,736)
Less: Business Rates Income	282,699	(3,829,000)	(3,634,200)	(7,009,300)
Less: General Grants	(2,346,210)	(1,987,958)	(2,290,900)	(335,300)
Collection Fund (Surplus) / Deficit	(55,000)	20,000	20,000	-
Surplus / (Deficit) for the year	-	-	811,515	38,458
NET EXPENDITURE BORNE BY COUNCIL TAX	7,878,375	8,268,040	8,268,040	8,641,522

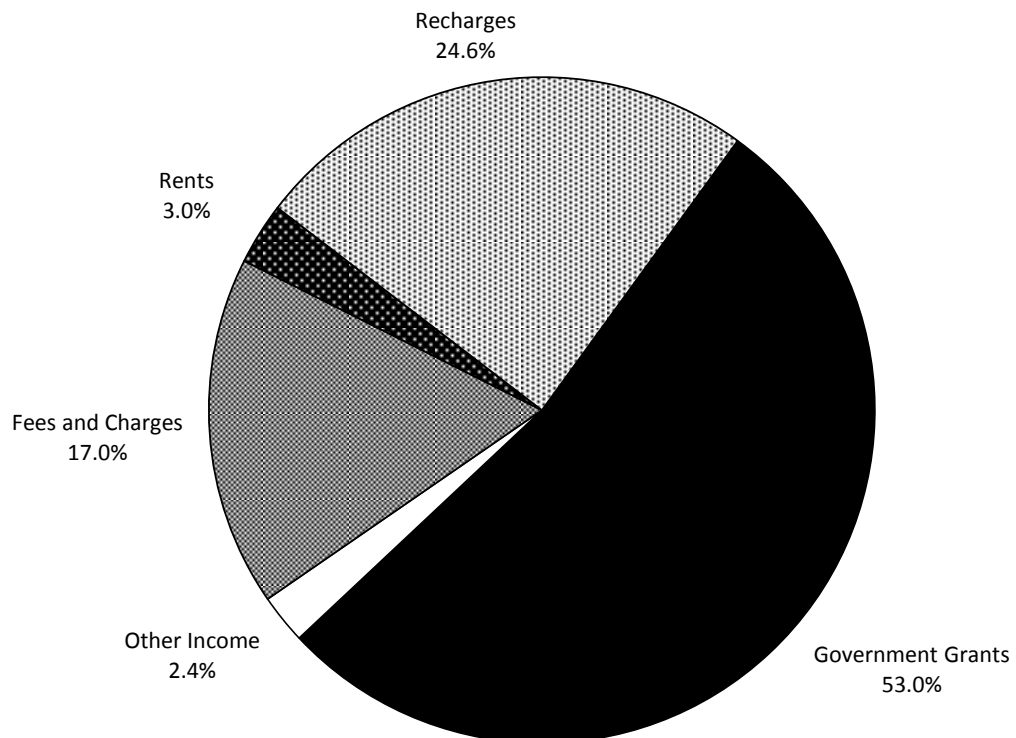
**SUBJECTIVE ANALYSIS:**

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
EXPENDITURE:				
Employees	15,723,848	14,609,500	16,078,200	16,207,300
Premises	4,356,766	3,792,200	4,658,500	3,705,700
Transport	214,902	204,000	241,800	152,300
Supplies and Services	5,904,631	5,331,300	6,729,600	5,645,000
Third Party Payments	5,960,658	5,393,600	6,826,000	6,053,700
Transfer Payments (Housing Benefits)	28,636,563	28,969,500	27,040,100	27,040,100
Support Services	10,967,992	10,597,800	11,572,200	11,470,500
Capital Charges	4,085,791	3,374,500	2,972,800	5,236,200
TOTAL EXPENDITURE	75,851,151	72,272,400	76,119,200	75,510,800
INCOME:				
Government Grants	(30,363,100)	(30,338,000)	(29,252,100)	(28,799,900)
Other Grants and Contributions	(1,146,901)	(378,900)	(606,700)	(384,900)
Sales	(239,041)	(145,400)	(165,300)	(148,200)
Other Income	(1,365,017)	(732,700)	(926,000)	(772,100)
Fees and Charges	(10,732,944)	(8,834,700)	(9,318,000)	(9,237,000)
Rents	(1,549,927)	(1,621,400)	(1,609,900)	(1,634,700)
Recharges	(12,724,592)	(12,306,600)	(13,514,500)	(13,348,600)
TOTAL INCOME	(58,121,522)	(54,357,700)	(55,392,500)	(54,325,400)
NET COST OF GENERAL FUND SERVICES	17,729,629	17,914,700	20,726,700	21,185,400

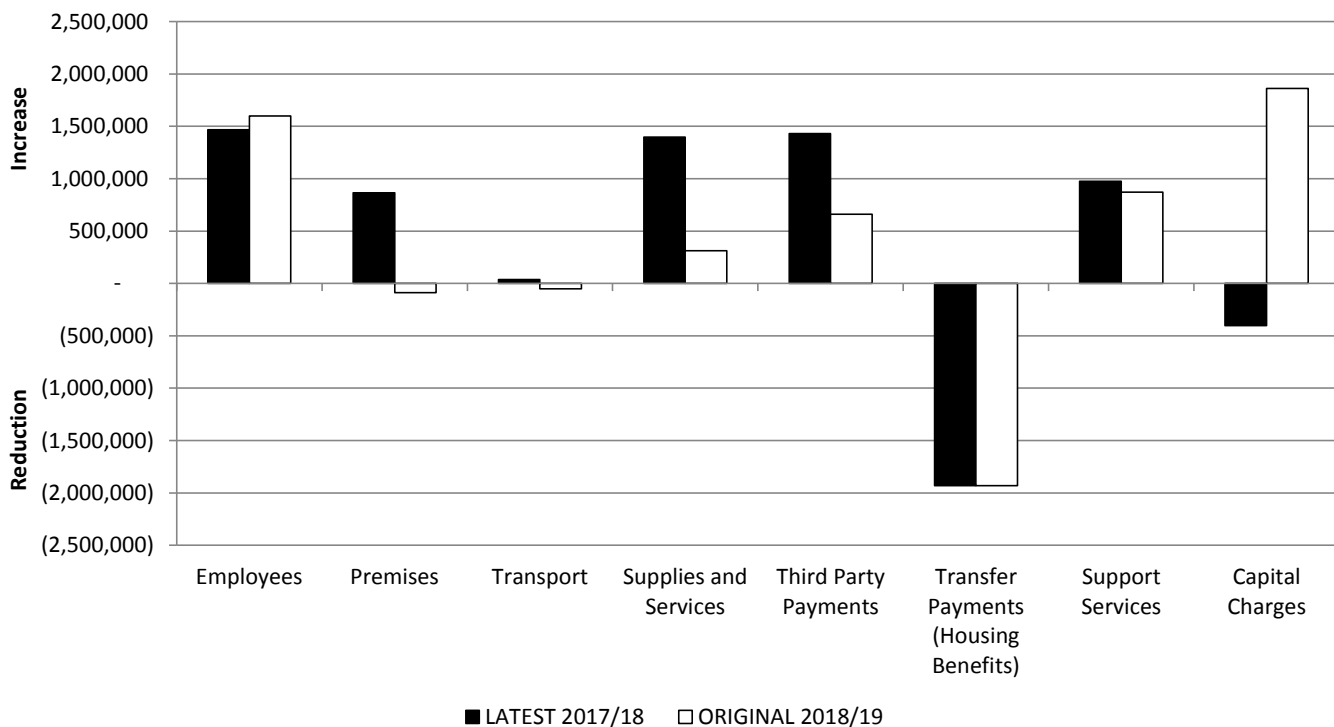
GENERAL FUND EXPENDITURE - 2018/19 BUDGETS



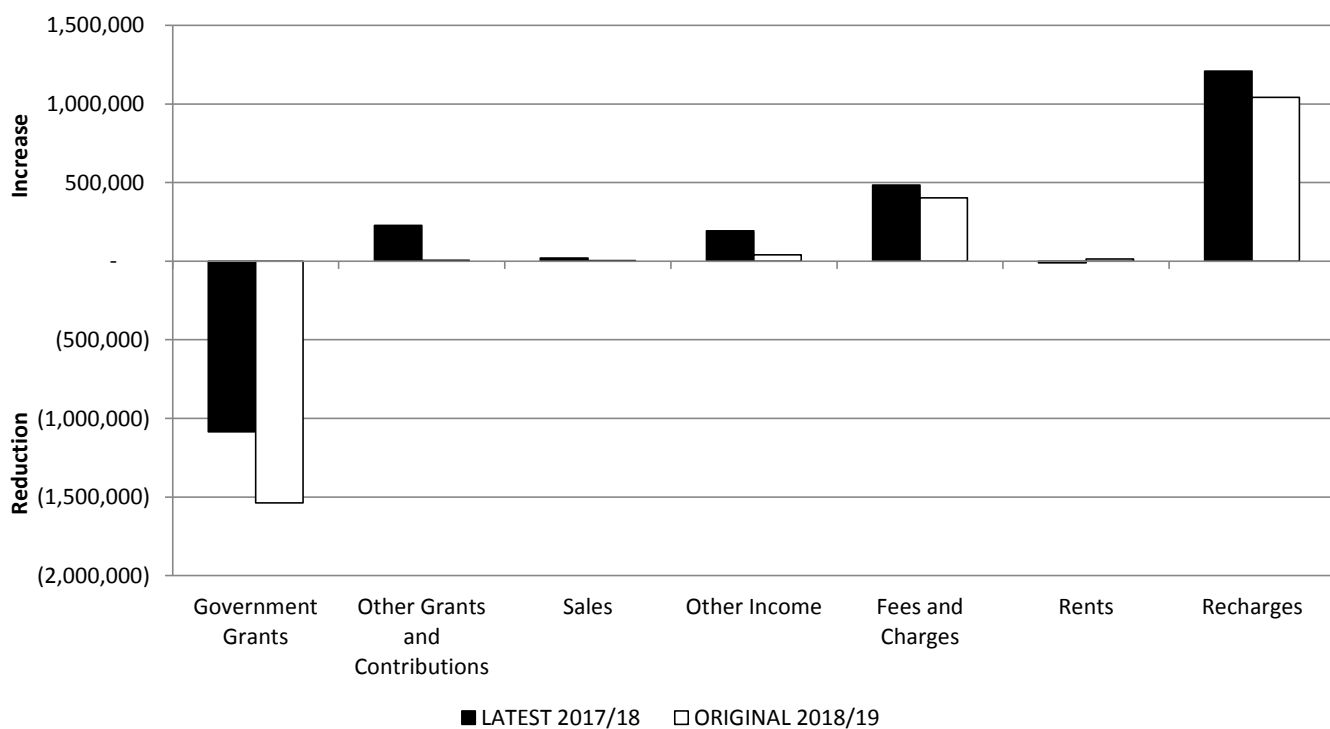
GENERAL FUND INCOME - 2018/19 BUDGETS



GENERAL FUND EXPENDITURE: CHANGE FROM 2017/18 ORIGINAL (£)

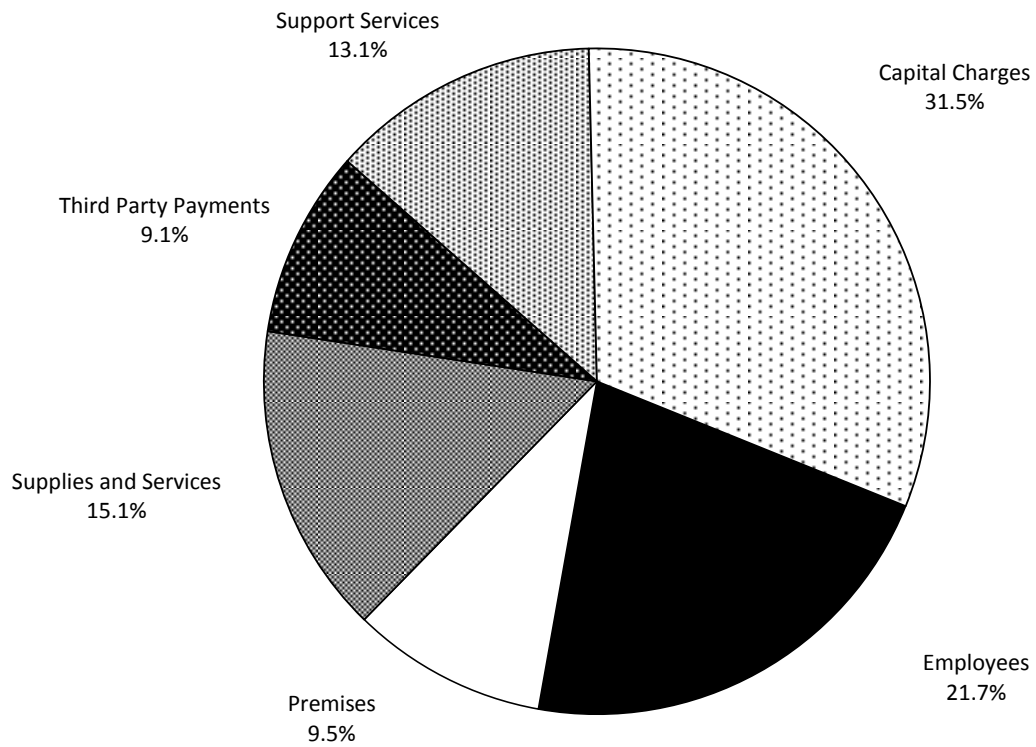


GENERAL FUND INCOME: CHANGE FROM 2017/18 ORIGINAL (£)

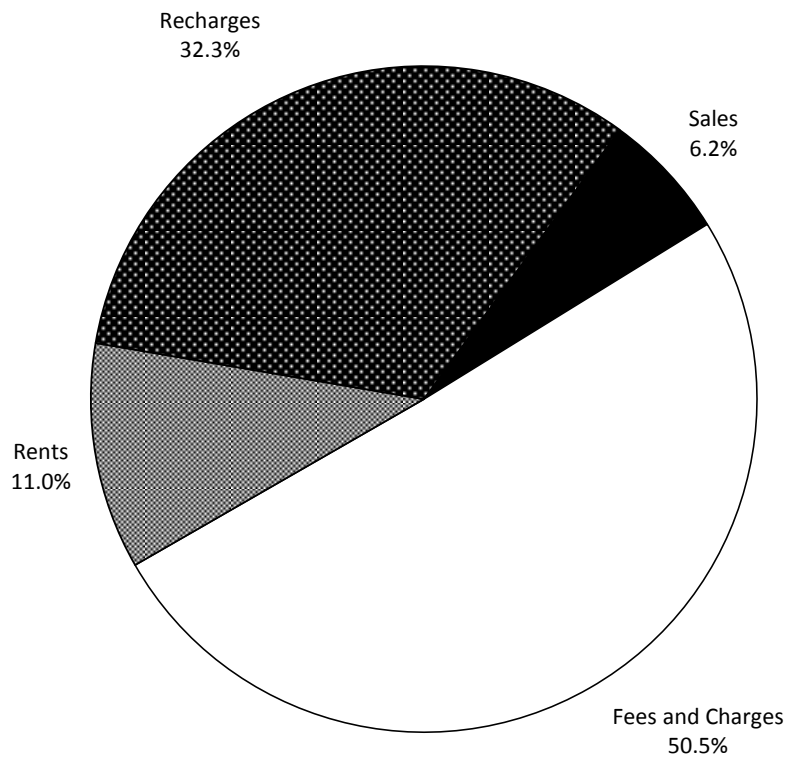


	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>CULTURAL SERVICES PORTFOLIO</u>				
S1275 GOLF COURSE	37,040	17,300	42,600	51,900
S1280 EDMONDSCOTE SPORTS TRACK	111,623	103,500	110,000	130,100
S1288 OUTDOOR RECREATION	103,937	94,700	119,800	104,700
S1295 LILLINGTON COMMUNITY CENTRE	5,516	6,000	8,300	11,200
S1297 CLIENT MONITORING TEAM	-	265,200	788,000	792,500
S1305 YOUTH SPORT DEVELOPMENT	146,872	113,900	96,900	92,400
S1310 CULTURAL SERVICES TECHNICAL SUPPORT TEAM	-	400	-	-
S1330 TOWN HALL FACILITIES	1,578	(1,200)	-	-
S1335 ROYAL SPA CENTRE	700,302	766,400	767,800	823,400
S1356 CATERING CONTRACT	(43,557)	(63,300)	(57,700)	(57,600)
S1365 SPORTS FACILITIES ADMIN	154,250	102,300	231,600	72,700
S1370 ST. NICHOLAS PARK LC	533,213	247,100	213,500	240,600
S1375 ABBEY FIELDS SP	366,229	160,000	143,900	168,500
S1380 NEWBOLD COMYN LC	559,940	399,800	320,500	368,900
S1385 CASTLE FARM RC	231,301	86,000	99,800	130,800
S1390 MYTON SCHOOL DUAL USE	24,869	6,600	100	-
S1400 MEADOW COMMUNITY SPORTS CENTRE	63,571	12,800	12,100	-
S1405 ROYAL PUMP ROOMS	877,707	887,400	1,053,900	1,278,100
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TOTAL CULTURAL SERVICES PORTFOLIO	3,874,391	3,204,900	3,951,100	4,208,200
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 <u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	2,947,446	1,529,400	1,677,100	1,379,700
Premises	1,560,874	746,700	718,400	604,500
Transport	6,120	5,600	5,700	5,600
Supplies and Services	1,212,208	844,800	1,058,600	953,600
Third Party Payments	137,650	181,200	705,200	576,200
Support Services	1,684,912	882,100	918,900	831,500
Capital Charges	1,074,300	1,085,800	1,129,800	2,003,300
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENDITURE	8,623,510	5,275,600	6,213,700	6,354,400
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<u>INCOME:</u>				
Other Grants and Contributions	(15,371)	-	(2,200)	-
Sales	(221,292)	(129,700)	(149,600)	(132,500)
Other Income	(11,314)	(1,500)	(1,500)	(1,100)
Fees and Charges	(2,943,491)	(1,081,300)	(1,239,300)	(1,082,400)
Rents	(225,603)	(233,100)	(221,500)	(235,700)
Recharges	(1,332,048)	(625,100)	(648,500)	(694,500)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL INCOME	(4,749,119)	(2,070,700)	(2,262,600)	(2,146,200)
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
NET COST OF CULTURAL SERVICES	3,874,391	3,204,900	3,951,100	4,208,200
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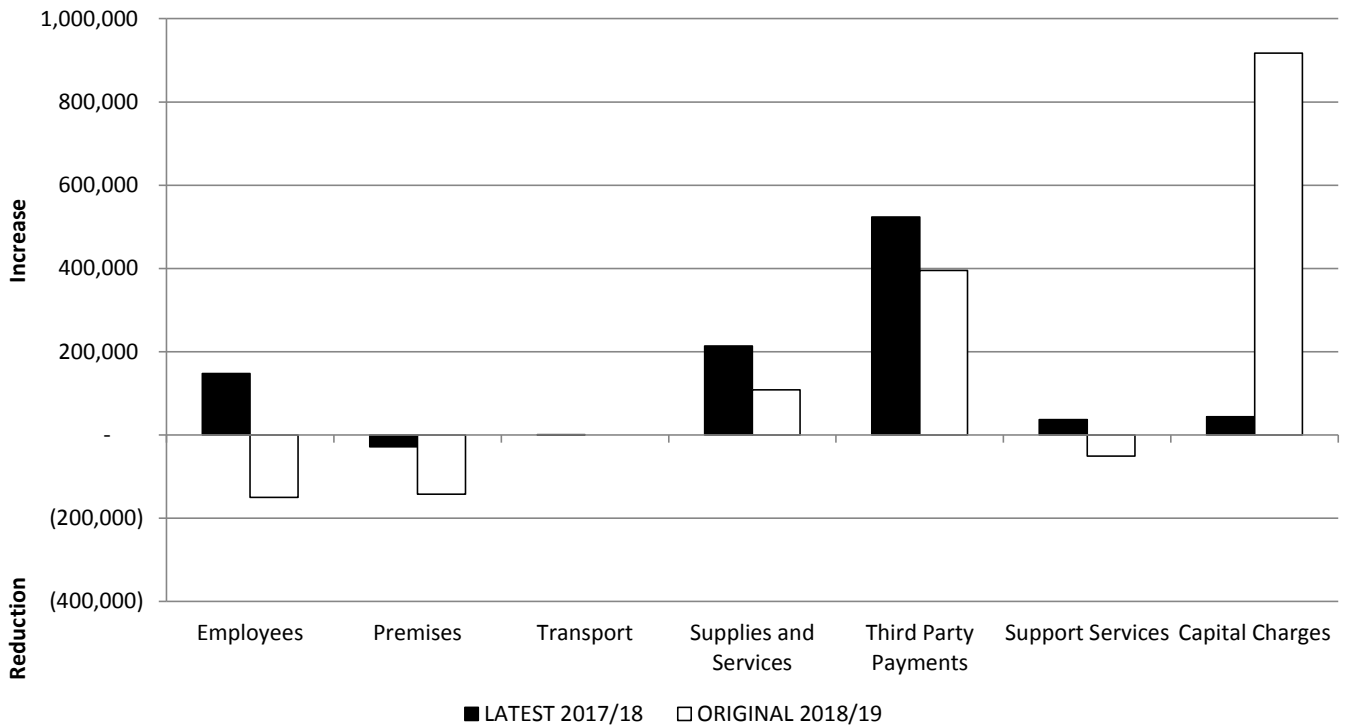
CULTURAL SERVICES EXPENDITURE - 2018/19 BUDGETS



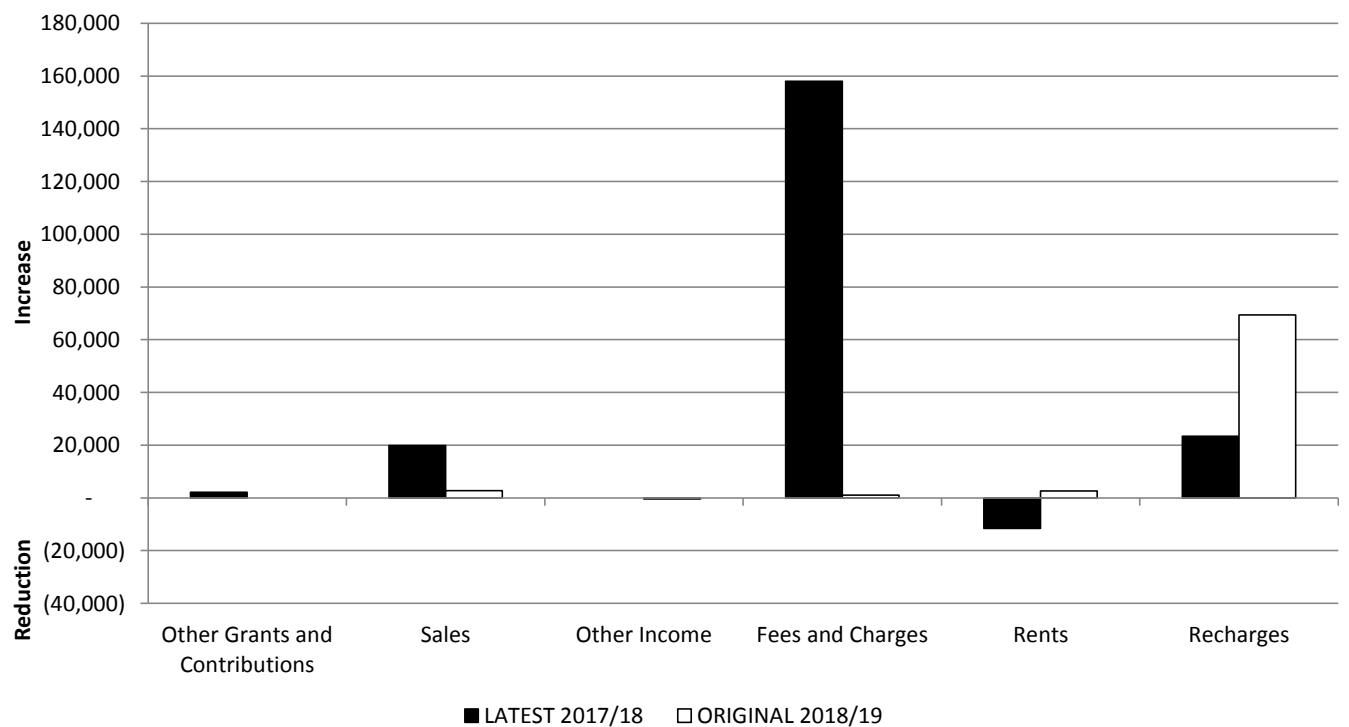
CULTURAL SERVICES INCOME - 2018/19 BUDGETS



CULTURAL SERVICES EXPENDITURE: CHANGE FROM 2017/18 ORIGINAL (£)



CULTURAL SERVICES INCOME: CHANGE FROM 2017/18 ORIGINAL (£)



	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1275 GOLF COURSE</u>				
DIRECT EXPENDITURE				
Premises	9,823	10,200	10,200	10,500
Supplies and Services	806	-	-	-
Third Party Payments	6,258	-	-	-
TOTAL DIRECT EXPENDITURE	16,887	10,200	10,200	10,500
DIRECT INCOME				
Rents	(23,304)	(24,000)	(6,100)	(24,000)
TOTAL DIRECT INCOME	(23,304)	(24,000)	(6,100)	(24,000)
NET DIRECT (INCOME) / EXPENDITURE	(6,417)	(13,800)	4,100	(13,500)
Support Services	27,496	15,100	22,500	21,800
Capital Charges	15,961	16,000	16,000	43,600
NET (INCOME) / EXPENDITURE TO SUMMARY	37,040	17,300	42,600	51,900

Variations:Rents:

Irrecoverable service charges

17,900

-

Capital Charges:

Introduction of notional capital charges

-

27,600

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1280 EDMONDSCOTE SPORTS TRACK</u>				
DIRECT EXPENDITURE				
Premises	22,650	13,100	16,600	16,600
Supplies and Services	1,120	1,500	2,800	1,500
Third Party Payments	7,562	11,800	11,800	12,100
TOTAL DIRECT EXPENDITURE	31,332	26,400	31,200	30,200
DIRECT INCOME				
Fees and Charges	(22,391)	(15,900)	(17,200)	(15,800)
Rents	(247)	(200)	(200)	(200)
TOTAL DIRECT INCOME	(22,638)	(16,100)	(17,400)	(16,000)
NET DIRECT (INCOME) / EXPENDITURE	8,694	10,300	13,800	14,200
Support Services	26,831	16,000	20,100	19,000
Capital Charges	76,098	77,200	76,100	96,900
NET (INCOME) / EXPENDITURE TO SUMMARY	111,623	103,500	110,000	130,100

Variations:Capital Charges:

Introduction of notional capital charges

-

19,700

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1288 OUTDOOR RECREATION</u>				
DIRECT EXPENDITURE				
Premises	47,844	27,100	30,400	30,300
Transport	-	300	300	300
Supplies and Services	3,224	6,700	4,700	4,700
Third Party Payments	51,734	52,200	82,200	53,700
TOTAL DIRECT EXPENDITURE	102,802	86,300	117,600	89,000
DIRECT INCOME				
Other Income	(4,595)	-	-	-
Fees and Charges	(22,850)	(30,400)	(30,700)	(32,400)
Rents	(14,800)	(14,900)	(14,900)	(14,900)
TOTAL DIRECT INCOME	(42,245)	(45,300)	(45,600)	(47,300)
NET DIRECT (INCOME) / EXPENDITURE	60,557	41,000	72,000	41,700
Support Services	10,529	15,400	8,800	8,700
Capital Charges	32,851	38,300	39,000	54,300
NET (INCOME) / EXPENDITURE TO SUMMARY	103,937	94,700	119,800	104,700

Variations:Third Party Payments:

Consultants - Playing Pitch Strategy (June 2017 Executive)	30,000	-
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Capital Charges:

Introduction of notional capital charges	-	15,300
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S1295 LILLINGTON COMMUNITY CENTRE

DIRECT EXPENDITURE				
Employees	4,471	4,200	4,200	4,300
Premises	3,054	2,700	3,000	3,000
Supplies and Services	(83)	200	200	200
TOTAL DIRECT EXPENDITURE	7,442	7,100	7,400	7,500
DIRECT INCOME				
Rents	(5,425)	(6,100)	(3,200)	(1,400)
TOTAL DIRECT INCOME	(5,425)	(6,100)	(3,200)	(1,400)
NET DIRECT (INCOME) / EXPENDITURE	2,017	1,000	4,200	6,100
Support Services	1,809	2,700	2,400	2,100
Capital Charges	1,690	2,300	1,700	3,000
NET (INCOME) / EXPENDITURE TO SUMMARY	5,516	6,000	8,300	11,200

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1297 CLIENT MONITORING TEAM</u>				
DIRECT EXPENDITURE				
Employees	-	163,900	182,600	189,200
Transport	-	1,400	3,100	3,500
Supplies and Services	-	11,200	11,200	11,200
Third Party Payments	-	-	500,000	500,000
TOTAL DIRECT EXPENDITURE	-	176,500	696,900	703,900
Support Services	-	88,700	91,100	88,600
NET (INCOME) / EXPENDITURE TO SUMMARY	-	265,200	788,000	792,500

Variations:Employees

IAS19 Pension adjustments

17,200

17,200

Third Party Payments:

Payments to new contractor

500,000

500,000

S1305 YOUTH SPORT DEVELOPMENT**DIRECT EXPENDITURE**

Employees

39,235

10,500

8,300

7,600

Transport

482

2,100

-

-

Supplies and Services

30,114

33,400

33,400

32,600

Third Party Payments

612

-

-

-

Variations:Support Service Charges:

Changes in allocations

(12,700)

(15,700)

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1310 CULTURAL SERVICES TECHNICAL SUPPORT TEAM</u>				
DIRECT EXPENDITURE				
Employees	160,392	84,800	93,300	94,200
Transport	520	-	-	-
Supplies and Services	7,928	-	-	-
TOTAL DIRECT EXPENDITURE	168,840	84,800	93,300	94,200
Support Services	63,059	(4,300)	22,900	12,400
Recharges	(231,899)	(80,100)	(116,200)	(106,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	400	-	-

Variations:Support Service Charges:

Changes in allocations

27,200

16,700

Recharges:

Change in amount to be recharged

(36,100)

(26,500)

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
S1330 TOWN HALL FACILITIES				
DIRECT EXPENDITURE				
Employees	194,296	169,600	189,300	183,300
Premises	144,868	125,300	123,500	123,500
Transport	1	-	-	-
Supplies and Services	13,286	12,900	12,600	13,000
Third Party Payments	1,041	1,200	1,200	1,200
TOTAL DIRECT EXPENDITURE	353,492	309,000	326,600	321,000
DIRECT INCOME				
Fees and Charges	(68,058)	(88,600)	(78,800)	(78,800)
Rents	(27,242)	(27,400)	(37,400)	(40,400)
TOTAL DIRECT INCOME	(95,300)	(116,000)	(116,200)	(119,200)
NET DIRECT (INCOME) / EXPENDITURE	258,192	193,000	210,400	201,800
Support Services	203,846	167,200	202,200	182,700
Capital Charges	106,242	70,800	106,200	200,700
Recharges	(566,702)	(432,200)	(518,800)	(585,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	1,578	(1,200)	-	-

Variations:Employees:

IAS19 Pension adjustments	13,600	13,700
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Support Service Charges:

Changes in allocations	35,000	15,500
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Capital Charges:

Depreciation - revaluations	35,400	35,400
Introduction of notional capital charges	-	94,500

Recharges:

Change in amount to be recharged	(86,600)	(153,000)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1335 ROYAL SPA CENTRE</u>				
DIRECT EXPENDITURE				
Employees	500,567	454,000	441,900	445,600
Premises	200,209	149,400	154,900	148,000
Transport	944	300	300	300
Supplies and Services	919,052	677,000	826,800	799,900
Third Party Payments	363	4,200	4,200	4,200
TOTAL DIRECT EXPENDITURE	1,621,135	1,284,900	1,428,100	1,398,000
DIRECT INCOME				
Sales	(188,698)	(126,600)	(130,600)	(130,600)
Fees and Charges	(1,074,839)	(805,600)	(965,600)	(953,900)
TOTAL DIRECT INCOME	(1,263,537)	(932,200)	(1,096,200)	(1,084,500)
NET DIRECT (INCOME) / EXPENDITURE	357,598	352,700	331,900	313,500
Support Services	182,037	204,100	255,800	239,000
Capital Charges	160,667	209,600	180,100	270,900
NET (INCOME) / EXPENDITURE TO SUMMARY	700,302	766,400	767,800	823,400

Variations:Supplies and Services:

Increased Artist fees

117,000

117,000

New tills and other equipment

21,000

-

Fees and Charges:

Increased admission fees

(142,800)

(138,600)

Support Service Charges:

Changes in allocations

51,700

34,900

Capital Charges:

Depreciation - revaluations

(29,500)

(29,500)

Introduction of notional capital charges

-

90,800

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1356 CATERING CONTRACT</u>				
DIRECT EXPENDITURE				
Premises	26,932	24,000	24,400	25,600
Supplies and Services	756	-	-	-
Third Party Payments	711	3,400	-	-
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TOTAL DIRECT EXPENDITURE	28,399	27,400	24,400	25,600
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Rents	(80,774)	(95,900)	(90,100)	(91,000)
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TOTAL DIRECT INCOME	(80,774)	(95,900)	(90,100)	(91,000)
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NET DIRECT (INCOME) / EXPENDITURE	(52,375)	(68,500)	(65,700)	(65,400)
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Support Services	8,818	5,200	8,000	7,800
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NET (INCOME) / EXPENDITURE TO SUMMARY	(43,557)	(63,300)	(57,700)	(57,600)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1365 SPORTS FACILITIES ADMIN</u>				
DIRECT EXPENDITURE				
Employees	195,526	81,800	120,300	54,800
Premises	1,500	-	300	-
Transport	1,528	-	500	-
Supplies and Services	31,059	-	20,200	-
Third Party Payments	69,369	105,000	102,400	5,000
TOTAL DIRECT EXPENDITURE	298,982	186,800	243,700	59,800
DIRECT INCOME				
Sales	-	-	(16,500)	-
TOTAL DIRECT INCOME	-	-	(16,500)	-
NET DIRECT (INCOME) / EXPENDITURE	298,982	186,800	227,200	59,800
Support Services	356,644	9,000	15,200	12,900
Capital Charges	29,271	16,600	-	-
Recharges	(530,647)	(110,100)	(10,800)	-
NET (INCOME) / EXPENDITURE TO SUMMARY	154,250	102,300	231,600	72,700

Variations:Employees:

Contract Officer post extension	13,300	(34,900)
IAS19 Pension adjustments	16,400	7,300

Supplies and Services:

New signage funded from Gym sales	16,500	-
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Third Party Payments:

Reduced consultant fees now contract let	-	(101,000)
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Sales:

Sale of Gym equipment	(16,500)	-
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Capital Charges:

Support service account no longer used - transferred to Leisure Centres	(16,600)	(16,600)
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Recharges:

Change in amount to be recharged	99,300	110,100
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
S1370 ST. NICHOLAS PARK LC				
DIRECT EXPENDITURE				
Employees	456,231	62,500	67,600	-
Premises	226,692	38,900	32,100	-
Transport	303	-	-	-
Supplies and Services	21,751	2,800	2,800	-
Third Party Payments	-	1,400	1,400	-
TOTAL DIRECT EXPENDITURE	704,977	105,600	103,900	-
DIRECT INCOME				
Sales	(3,259)	(200)	-	-
Other Income	(436)	-	-	-
Fees and Charges	(476,344)	(38,200)	(43,900)	-
Rents	(6,747)	(400)	(5,100)	-
TOTAL DIRECT INCOME	(486,786)	(38,800)	(49,000)	-
NET DIRECT (INCOME) / EXPENDITURE	218,191	66,800	54,900	-
Support Services	167,417	38,100	3,700	-
Capital Charges	147,605	142,200	154,900	240,600
NET (INCOME) / EXPENDITURE TO SUMMARY	533,213	247,100	213,500	240,600

Variations:Employees:

Contract let	-	(62,500)
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Premises

Contract let	-	(38,900)
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Fees and Charges:

Contract let	-	38,200
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Support Services:

Changes in allocations	(34,400)	(38,100)
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Capital Charges:

Depreciation - revaluations	12,700	12,700
Introduction of notional capital charges	-	85,700

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1375 ABBEY FIELDS SP</u>				
DIRECT EXPENDITURE				
Employees	241,168	49,700	53,000	-
Premises	227,128	38,300	38,400	-
Transport	136	-	-	-
Supplies and Services	20,906	3,200	2,000	-
Third Party Payments	-	300	300	-
TOTAL DIRECT EXPENDITURE	489,338	91,500	93,700	-
DIRECT INCOME				
Sales	(5,772)	(1,000)	(600)	-
Other Income	(401)	(100)	(100)	-
Fees and Charges	(300,291)	(46,400)	(58,900)	-
Rents	(2,687)	(300)	100	-
TOTAL DIRECT INCOME	(309,151)	(47,800)	(59,500)	-
NET DIRECT (INCOME) / EXPENDITURE	180,187	43,700	34,200	-
Support Services	85,328	15,500	1,700	-
Capital Charges	100,714	100,800	108,000	168,500
NET (INCOME) / EXPENDITURE TO SUMMARY	366,229	160,000	143,900	168,500

Variations:Employees:

Contract let	-	(49,700)
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Premises

Contract let	-	(38,300)
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Fees and Charges:

Contract let	-	46,400
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Support Services:

Changes in allocations	(13,800)	(15,500)
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Capital Charges:

Depreciation - revaluations	7,200	7,200
Introduction of notional capital charges	-	60,500

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1380 NEWBOLD COMYN LC</u>				
DIRECT EXPENDITURE				
Employees	529,256	82,000	74,500	-
Premises	289,712	45,900	(7,800)	-
Transport	90	-	-	-
Supplies and Services	35,045	3,500	3,500	-
Third Party Payments	-	1,300	1,300	-
TOTAL DIRECT EXPENDITURE	854,103	132,700	71,500	-
DIRECT INCOME				
Sales	(10,399)	-	-	-
Other Income	(945)	-	-	-
Fees and Charges	(691,317)	-	(100)	-
TOTAL DIRECT INCOME	(702,661)	-	(100)	-
NET DIRECT (INCOME) / EXPENDITURE	151,442	132,700	71,400	-
Support Services	170,087	37,200	3,400	-
Capital Charges	238,411	229,900	245,700	368,900
NET (INCOME) / EXPENDITURE TO SUMMARY	559,940	399,800	320,500	368,900

Variations:Employees:

Contract let	-	(82,000)
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Premises

Business Rates revaluation and refund	(41,500)	-
Contract let	(12,200)	(45,900)

Support Services:

Changes in allocations	(33,800)	(37,200)
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Capital Charges:

Depreciation - revaluations	15,800	15,800
Introduction of notional capital charges	-	123,200

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1385 CASTLE FARM RC</u>				
DIRECT EXPENDITURE				
Employees	162,769	23,400	30,100	-
Premises	90,476	27,100	21,700	-
Supplies and Services	6,709	1,300	1,300	-
Third Party Payments	-	400	400	-
TOTAL DIRECT EXPENDITURE	259,954	52,200	53,500	-
DIRECT INCOME				
Fees and Charges	(178,338)	(33,100)	(25,300)	-
Rents	(550)	(100)	(800)	-
TOTAL DIRECT INCOME	(178,888)	(33,200)	(26,100)	-
NET DIRECT (INCOME) / EXPENDITURE	81,066	19,000	27,400	-
Support Services	86,846	16,300	1,700	-
Capital Charges	63,389	50,700	70,700	130,800
NET (INCOME) / EXPENDITURE TO SUMMARY	231,301	86,000	99,800	130,800

Variations:Employees:

Contract let	-	(23,400)
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Premises

Contract let	-	(27,100)
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Fees and Charges:

Contract let	-	33,100
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Support Services:

Changes in allocations	(14,600)	(16,300)
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Capital Charges:

Depreciation - revaluations	20,000	20,000
Introduction of notional capital charges	-	60,100

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1390 MYTON SCHOOL DUAL USE</u>				
DIRECT EXPENDITURE				
Employees	25,396	7,900	4,600	-
Premises	19,642	2,300	1,800	-
Supplies and Services	750	300	300	-
TOTAL DIRECT EXPENDITURE	45,788	10,500	6,700	-
DIRECT INCOME				
Fees and Charges	(57,205)	(12,200)	(8,400)	-
TOTAL DIRECT INCOME	(57,205)	(12,200)	(8,400)	-
NET DIRECT (INCOME) / EXPENDITURE	(11,417)	(1,700)	(1,700)	-
Support Services	36,286	8,300	1,800	-
NET (INCOME) / EXPENDITURE TO SUMMARY	24,869	6,600	100	-

S1400 MEADOW COMMUNITY SPORTS CENTRE

DIRECT EXPENDITURE				
Employees	68,266	10,800	12,700	-
Premises	16,263	2,500	4,300	-
Supplies and Services	1,777	600	600	-
TOTAL DIRECT EXPENDITURE	86,306	13,900	17,600	-
DIRECT INCOME				
Fees and Charges	(47,034)	(9,400)	(7,300)	-
TOTAL DIRECT INCOME	(47,034)	(9,400)	(7,300)	-
NET DIRECT (INCOME) / EXPENDITURE	39,272	4,500	10,300	-
Support Services	24,299	8,300	1,800	-
NET (INCOME) / EXPENDITURE TO SUMMARY	63,571	12,800	12,100	-

Variations:**Employees:**

Contract let

- (10,800)

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
S1405 ROYAL PUMP ROOMS				
DIRECT EXPENDITURE				
Employees	369,873	324,300	394,700	400,700
Premises	234,081	239,900	264,600	247,000
Transport	2,116	1,500	1,500	1,500
Supplies and Services	118,008	90,200	136,200	90,500
TOTAL DIRECT EXPENDITURE	724,078	655,900	797,000	739,700
DIRECT INCOME				
Sales	(13,164)	(1,900)	(1,900)	(1,900)
Other Grants and Contributions	(15,371)	-	(2,200)	-
Other Income	(4,937)	(1,400)	(1,400)	(1,100)
Fees and Charges	(4,193)	-	(1,600)	-
Rents	(63,827)	(63,800)	(63,800)	(63,800)
TOTAL DIRECT INCOME	(101,492)	(67,100)	(70,900)	(66,800)
NET DIRECT (INCOME) / EXPENDITURE	622,586	588,800	726,100	672,900
Support Services	156,520	169,900	199,100	182,800
Capital Charges	101,401	131,400	131,400	425,100
Recharges	(2,800)	(2,700)	(2,700)	(2,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	877,707	887,400	1,053,900	1,278,100

Variations:**Employees:**

Arts Restructure 2017	36,000	38,000
IAS19 Pension adjustments	35,000	35,700

Premises:

Improvements to Pump Rooms Concourse - from Contingency Budget	20,000	-
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Supplies and Services:

Exhibitions financed from contributions received in prior years	39,300	-
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Support Services:

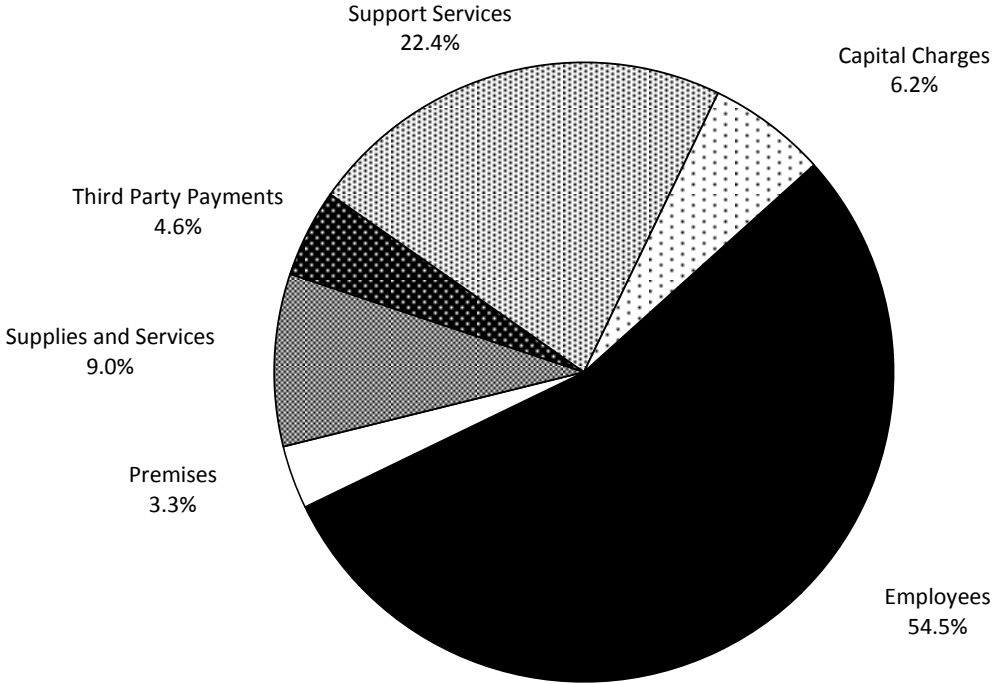
Changes in allocations	29,200	12,900
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Capital Charges:

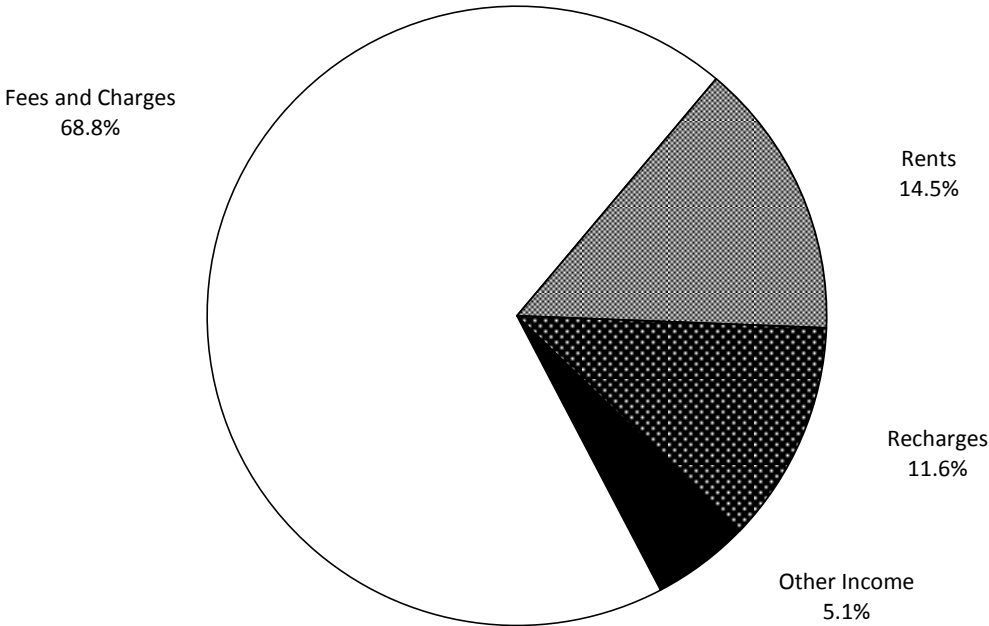
Introduction of notional capital charges	-	293,700
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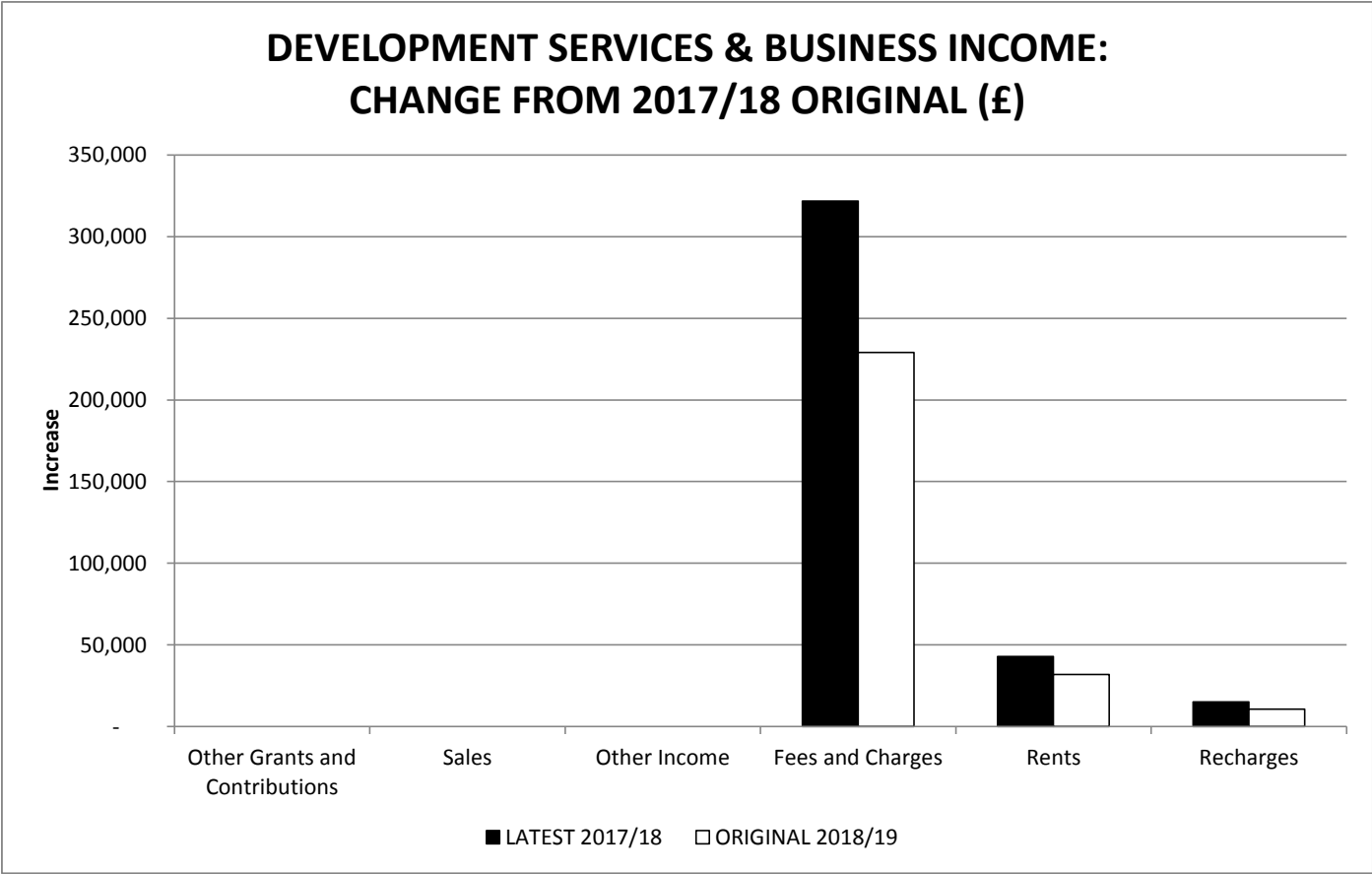
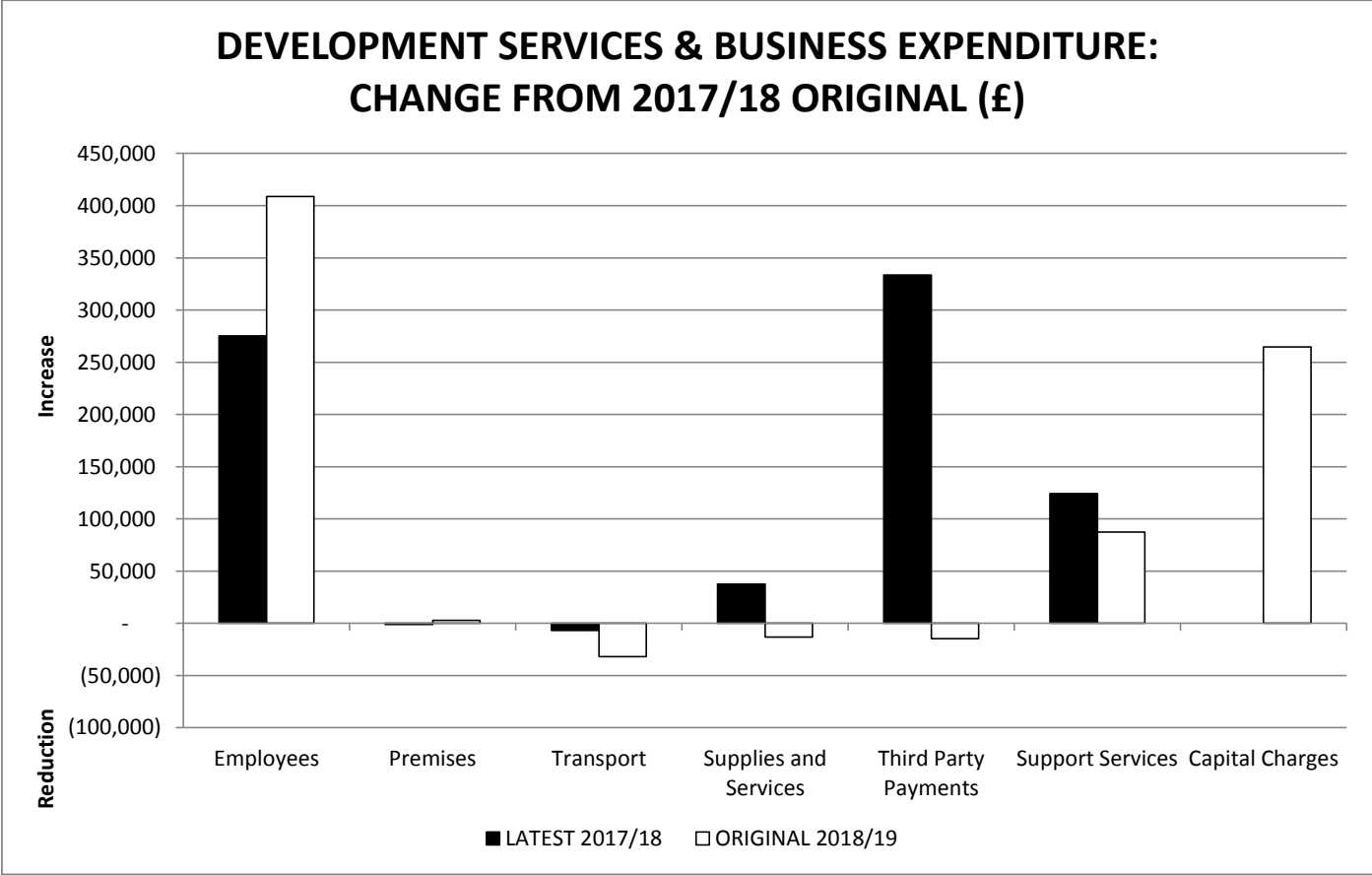
	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>DEVELOPMENT SERVICES & BUSINESS PORTFOLIO</u>				
S1035 CHRISTMAS ILLUMINATIONS	34,827	25,500	25,400	25,700
S1240 MARKETS + MOPS	(11,186)	(17,500)	(20,800)	(21,100)
S1249 EVENTS MANAGEMENT	279,132	77,100	124,300	321,900
S2100 ORGANISATIONAL DEVELOPMENT	-	-	-	-
S3170 KENILWORTH PUBLIC SERVICE CENTRE	38,612	51,600	46,400	78,600
S3550 TOURISM	175,908	188,200	183,800	173,500
S3600 ECONOMIC DEVELOPMENT	887,754	143,400	361,100	144,600
S3650 ECONOMIC REGENERATION	71,763	60,200	67,300	66,300
S3660 ENTERPRISE DEVELOPMENT	74,063	24,600	74,700	114,100
S3676 26HT	(11,996)	(5,600)	(19,000)	(18,800)
S4510 DEVELOPMENT SERVICES MGT	-	(100)	-	-
S4540 DEVELOPMENT CONTROL	253,835	370,500	207,800	279,200
S4570 POLICY, PROJECTS & CONSERVATION	789,779	569,700	751,000	681,500
S4600 BUILDING CONTROL	121,233	185,600	235,400	241,900
S4840 LOCAL LAND CHARGES	(86,578)	(95,100)	(76,300)	(76,700)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DEVELOPMENT SERVICES & BUSINESS PORTFOLIO	2,617,146	1,578,100	1,961,100	2,010,700
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
 <u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	2,523,045	2,543,100	2,818,500	2,951,700
Premises	204,048	173,400	172,400	176,300
Transport	73,082	78,300	71,500	46,400
Supplies and Services	471,791	452,500	490,000	439,300
Third Party Payments	546,371	263,800	597,300	249,200
Support Services	1,026,111	1,124,800	1,248,900	1,212,300
Capital Charges	816,777	71,300	71,300	336,000
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENDITURE	5,661,225	4,707,200	5,469,900	5,411,200
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
<u>INCOME:</u>				
Government Grants	(14,965)	-	-	-
Other Grants and Contributions	(41,736)	(19,200)	(19,200)	(19,200)
Sales	(15,125)	(13,300)	(13,300)	(13,300)
Other Income	(159,165)	(141,500)	(141,500)	(141,500)
Fees and Charges	(2,086,902)	(2,109,200)	(2,431,000)	(2,338,200)
Rents	(445,548)	(463,000)	(505,900)	(494,800)
Recharges	(280,638)	(382,900)	(397,900)	(393,500)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL INCOME	(3,044,079)	(3,129,100)	(3,508,800)	(3,400,500)
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
NET COST OF DEVELOPMENT SERVICES & BUSINESS	2,617,146	1,578,100	1,961,100	2,010,700
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

DEVELOPMENT SERVICES & BUSINESS EXPENDITURE - 2018/19 BUDGETS



DEVELOPMENT SERVICES & BUSINESS INCOME - 2018/19 BUDGETS





	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
S1035 CHRISTMAS ILLUMINATIONS				
DIRECT EXPENDITURE				
Supplies and Services	86,729	59,700	59,700	59,700
TOTAL DIRECT EXPENDITURE	86,729	59,700	59,700	59,700
DIRECT INCOME				
Other Income	(53,623)	(36,400)	(36,400)	(36,400)
TOTAL DIRECT INCOME	(53,623)	(36,400)	(36,400)	(36,400)
NET DIRECT (INCOME) / EXPENDITURE	33,106	23,300	23,300	23,300
Support Services	1,721	2,200	2,100	2,400
NET (INCOME) / EXPENDITURE TO SUMMARY	34,827	25,500	25,400	25,700
S1240 MARKETS + MOPS				
DIRECT EXPENDITURE				
Premises	4,733	4,700	4,700	4,700
Transport	28	-	-	-
Supplies and Services	782	600	600	600
Third Party Payments	8,081	10,700	7,900	7,900
TOTAL DIRECT EXPENDITURE	13,624	16,000	13,200	13,200
DIRECT INCOME				
Fees and Charges	(7,545)	(11,000)	(8,200)	(8,200)
Rents	(30,792)	(37,000)	(31,000)	(31,000)
TOTAL DIRECT INCOME	(38,337)	(48,000)	(39,200)	(39,200)
NET DIRECT (INCOME) / EXPENDITURE	(24,713)	(32,000)	(26,000)	(26,000)
Support Services	13,527	14,500	5,200	4,900
NET (INCOME) / EXPENDITURE TO SUMMARY	(11,186)	(17,500)	(20,800)	(21,100)

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1249 EVENTS MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	138,765	153,800	152,200	158,700
Premises	15,055	8,800	8,500	8,600
Transport	1,084	2,900	2,600	2,900
Supplies and Services	123,510	84,800	105,100	84,800
Third Party Payments	4,922	10,900	13,700	11,000
TOTAL DIRECT EXPENDITURE	283,336	261,200	282,100	266,000
DIRECT INCOME				
Other Grants and Contributions	(41,570)	(19,200)	(19,200)	(19,200)
Other Income	(2,720)	-	-	-
Fees and Charges	(57,809)	(61,500)	(61,300)	(61,300)
Rents	(131,652)	(149,600)	(149,000)	(137,900)
TOTAL DIRECT INCOME	(233,751)	(230,300)	(229,500)	(218,400)
NET DIRECT (INCOME) / EXPENDITURE				
Support Services	77,547	94,200	119,700	116,100
Capital Charges	200,000	-	-	206,200
Recharges	(48,000)	(48,000)	(48,000)	(48,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	279,132	77,100	124,300	321,900

Variations:**Supplies and Services::**

Womens Tour 2017 hosting costs	20,000	-
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Rents:

Warwick Golf Course rent holiday	-	17,500
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Support Services:

Changes in allocations	25,500	21,900
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Capital Charges:

Introduction of notional capital charges	-	206,200
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S2100 ORGANISATIONAL DEVELOPMENT**DIRECT EXPENDITURE**

Employees	(802)	-	-	-
Supplies and Services	11	-	-	-

TOTAL DIRECT INCOME

(791)	-	-	-	-
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Support Services

19,848	21,100	-	-
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Recharges

(19,057)	(21,100)	-	-
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NET (INCOME) / EXPENDITURE TO SUMMARY

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S3170 KENILWORTH PUBLIC SERVICE CENTRE

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
DIRECT EXPENDITURE				
Premises	63,235	51,600	47,800	49,700
Supplies and Services	76	1,500	1,500	1,500
Third Party Payments	3,207	9,200	9,200	9,200
TOTAL DIRECT EXPENDITURE	66,518	62,300	58,500	60,400
DIRECT INCOME				
Fees and Charges	(204)	-	-	-
Rents	(34,704)	(42,300)	(42,300)	(42,300)
TOTAL DIRECT INCOME	(34,908)	(42,300)	(42,300)	(42,300)
NET DIRECT (INCOME) / EXPENDITURE	31,610	20,000	16,200	18,100
Support Services	13,237	13,300	11,900	11,600
Capital Charges	(6,235)	18,300	18,300	48,900
NET (INCOME) / EXPENDITURE TO SUMMARY	38,612	51,600	46,400	78,600

Variations:Capital Charges:

Introduction of notional capital charges

- 30,600

S3550 TOURISM

DIRECT EXPENDITURE				
Employees	26,937	28,400	35,200	27,300
Premises	15,520	16,000	17,200	17,100
Supplies and Services	121,403	139,600	124,600	123,300
Third Party Payments	-	500	500	500
TOTAL DIRECT EXPENDITURE	163,860	184,500	177,500	168,200
DIRECT INCOME				
Sales	(15,125)	(13,300)	(13,300)	(13,300)
Other Income	(1,500)	-	-	-
Fees and Charges	(536)	(500)	(500)	(500)
TOTAL DIRECT INCOME	(17,161)	(13,800)	(13,800)	(13,800)
NET DIRECT (INCOME) / EXPENDITURE	146,699	170,700	163,700	154,400
Support Services	29,209	17,500	20,100	19,100
NET (INCOME) / EXPENDITURE TO SUMMARY	175,908	188,200	183,800	173,500

Variations:Capital Charges:

Introduction of notional capital charges

- 1,600

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S3600 ECONOMIC DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	95,858	47,300	49,100	50,700
Transport	1,042	1,000	1,000	1,000
Supplies and Services	24,302	11,200	43,700	11,200
Third Party Payments	110,561	-	179,300	-
TOTAL DIRECT EXPENDITURE	231,763	59,500	273,100	62,900
DIRECT INCOME				
Other Income	(1,375)	-	-	-
TOTAL DIRECT INCOME	(1,375)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	230,388	59,500	273,100	62,900
Support Services	98,366	83,900	88,000	81,700
Capital Charges	559,000	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	887,754	143,400	361,100	144,600

Variations:Supplies and Services::

Earmarked Reserve 3 year funding of Coventry & Warwickshire LEP Growth Hub	22,500	-
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Third Party Payments:

Earmarked Reserve from 2016/17 - St Marys Lands Masterplan	39,300	-
St Marys Lands Masterplan	135,000	-

S3650 ECONOMIC REGENERATION**INDIRECT EXPENDITURE**

Support Services	71,763	60,200	67,300	66,300
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NET (INCOME) / EXPENDITURE TO SUMMARY

71,763	60,200	67,300	66,300
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
S3660 ENTERPRISE DEVELOPMENT				
DIRECT EXPENDITURE				
Employees	91,217	49,100	117,400	127,000
Premises	81,205	77,500	73,100	75,000
Transport	1,888	2,700	2,700	2,700
Supplies and Services	20,443	23,800	24,000	24,000
Third Party Payments	12,926	2,600	2,600	2,600
TOTAL DIRECT EXPENDITURE	207,679	155,700	219,800	231,300
DIRECT INCOME				
Fees and Charges	(17,786)	(15,100)	(13,700)	(13,000)
Rents	(211,417)	(204,600)	(239,800)	(239,800)
TOTAL DIRECT INCOME	(229,203)	(219,700)	(253,500)	(252,800)
NET DIRECT (INCOME) / EXPENDITURE	(21,524)	(64,000)	(33,700)	(21,500)
Support Services	43,445	36,400	56,200	55,500
Capital Charges	52,142	52,200	52,200	80,100
NET (INCOME) / EXPENDITURE TO SUMMARY	74,063	24,600	74,700	114,100

Variations:Employees:

Transfer of Business Manager from Local Plans	54,000	54,000
IAS19 Pension adjustments	13,800	15,000

Rents:

Effects of new leases and vacancies	(35,200)	(35,200)
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Support Services:

Changes in allocations	19,800	19,100
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Capital Charges:

Introduction of notional capital charges	-	27,900
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S3676 26HT

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
DIRECT EXPENDITURE				
Premises	12,814	7,300	9,600	9,700
Supplies and Services	12,177	15,900	15,900	15,900
Third Party Payments	243	-	-	-
TOTAL DIRECT EXPENDITURE	25,234	23,200	25,500	25,600
DIRECT INCOME				
Fees and Charges	(821)	-	(1,400)	(1,400)
Rents	(36,983)	(29,500)	(43,800)	(43,800)
TOTAL DIRECT INCOME	(37,804)	(29,500)	(45,200)	(45,200)
NET DIRECT (INCOME) / EXPENDITURE	(12,570)	(6,300)	(19,700)	(19,600)
Support Services	574	700	700	800
NET (INCOME) / EXPENDITURE TO SUMMARY	(11,996)	(5,600)	(19,000)	(18,800)

Variations:Rents:

Effects of new leases and vacancies			(14,300)	(14,300)
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S4510 DEVELOPMENT SERVICES MGT

DIRECT EXPENDITURE				
Employees	84,935	84,900	93,400	94,300
Transport	123	500	500	500
Supplies and Services	11,646	12,800	12,800	12,800
TOTAL DIRECT EXPENDITURE	96,704	98,200	106,700	107,600
Support Services	42,530	52,900	60,000	55,500
Capital Charges	847	800	800	800
Recharges	(140,081)	(152,000)	(167,500)	(163,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(100)	-	-

Variations:Recharges:

Change in amount to be recharged			(15,500)	(11,900)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S4540 DEVELOPMENT CONTROL</u>				
DIRECT EXPENDITURE				
Employees	979,620	932,400	1,044,600	1,084,400
Transport	15,737	16,300	14,800	7,200
Supplies and Services	77	61,300	58,700	62,100
Third Party Payments	125,992	136,200	186,000	130,300
TOTAL DIRECT EXPENDITURE	1,121,426	1,146,200	1,304,100	1,284,000
DIRECT INCOME				
Government Grants	(5,850)	-	-	-
Other Grants and Contributions	(166)	-	-	-
Other Income	(153)	(100)	(100)	(100)
Fees and Charges	(1,126,468)	(1,118,500)	(1,453,300)	(1,361,200)
TOTAL DIRECT INCOME	(1,132,637)	(1,118,600)	(1,453,400)	(1,361,300)
NET DIRECT (INCOME) / EXPENDITURE	(11,211)	27,600	(149,300)	(77,300)
Support Services	323,946	401,800	436,600	435,200
Recharges	(58,900)	(58,900)	(79,500)	(78,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	253,835	370,500	207,800	279,200

Variations:Employees:

Restructure	-	39,800
IAS19 Pension adjustments	97,300	105,400

Third Party Payments:

Tree Preservation post	21,300	-
Compensation payments	28,500	-

Fees and Charges:

Increased fee income	(334,800)	(242,700)
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Support Services:

Changes in allocations	34,800	33,400
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S4570 POLICY, PROJECTS & CONSERVATION</u>				
DIRECT EXPENDITURE				
Employees	409,177	486,400	538,600	583,800
Premises	208	-	-	-
Transport	674	1,400	1,400	1,400
Supplies and Services	19,395	2,400	2,400	2,400
Third Party Payments	224,440	36,500	146,900	36,500
TOTAL DIRECT EXPENDITURE	653,894	526,700	689,300	624,100
Support Services	124,862	127,200	145,900	141,600
Capital Charges	11,023	-	-	-
Recharges	-	(84,200)	(84,200)	(84,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	789,779	569,700	751,000	681,500

Variations:**Employees:**

Transfer of Business Manager to Enterprise	(54,000)	(54,000)
Externally funded posts	46,400	78,900
IAS19 Pension adjustments	50,700	56,400

Third Party Payments:

Local Plan	108,000	-
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Support Services:

Changes in allocations	18,700	14,400
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S4600 BUILDING CONTROL</u>				
DIRECT EXPENDITURE				
Employees	697,224	760,700	787,900	825,400
Premises	11,278	7,500	11,500	11,500
Transport	52,506	53,500	48,500	30,700
Supplies and Services	32,032	28,800	30,800	30,800
Third Party Payments	12,071	11,700	5,700	5,700
TOTAL DIRECT EXPENDITURE	805,111	862,200	884,400	904,100
DIRECT INCOME				
Other Income	(99,794)	(105,000)	(105,000)	(105,000)
Fees and Charges	(716,817)	(727,600)	(727,600)	(727,600)
TOTAL DIRECT INCOME	(816,611)	(832,600)	(832,600)	(832,600)
NET DIRECT (INCOME) / EXPENDITURE	(11,500)	29,600	51,800	71,500
Support Services	147,333	174,700	202,300	189,100
Recharges	(14,600)	(18,700)	(18,700)	(18,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	121,233	185,600	235,400	241,900

Variations:Employees:

IAS19 Pension adjustments
Staff vacancies

74,600
(46,300)

74,800
-

Support Services:

Changes in allocations

27,600
14,400

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S4840 LOCAL LAND CHARGES</u>				
DIRECT EXPENDITURE				
Employees	114	100	100	100
Supplies and Services	19,208	10,100	10,200	10,200
Third Party Payments	43,928	45,500	45,500	45,500
TOTAL DIRECT EXPENDITURE	63,250	55,700	55,800	55,800
DIRECT INCOME				
Government Grants	(9,115)	-	-	-
Fees and Charges	(158,916)	(175,000)	(165,000)	(165,000)
TOTAL DIRECT INCOME	(168,031)	(175,000)	(165,000)	(165,000)
NET DIRECT (INCOME) / EXPENDITURE	(104,781)	(119,300)	(109,200)	(109,200)
Support Services	18,203	24,200	32,900	32,500
NET (INCOME) / EXPENDITURE TO SUMMARY	(86,578)	(95,100)	(76,300)	(76,700)

Variations:Fees and Charges:

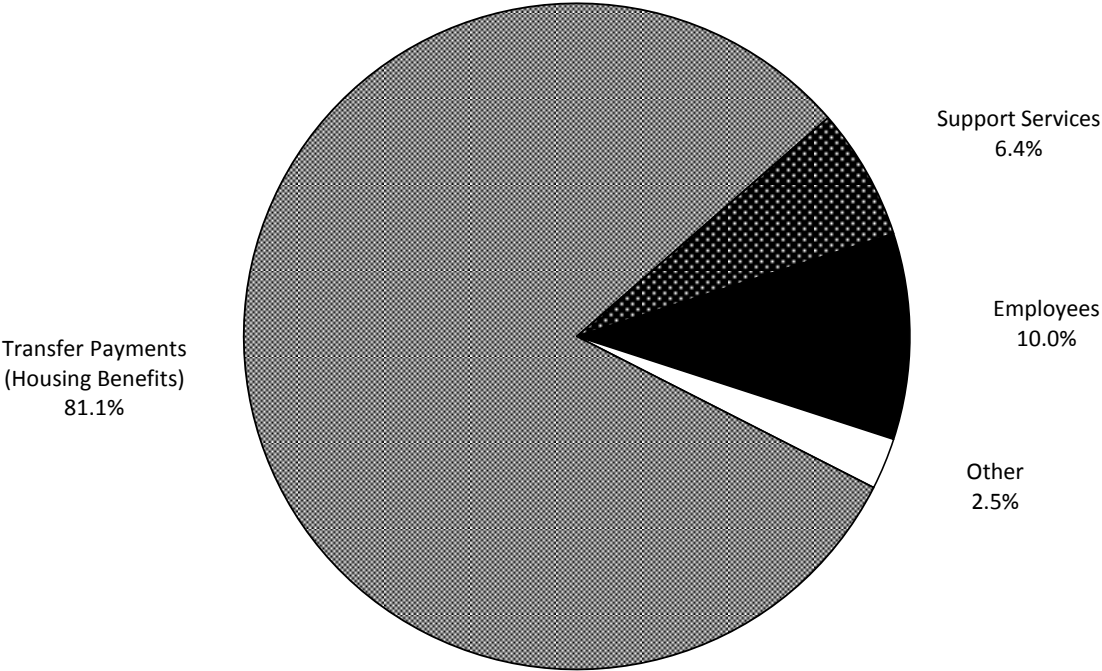
Reduced activity

10,000

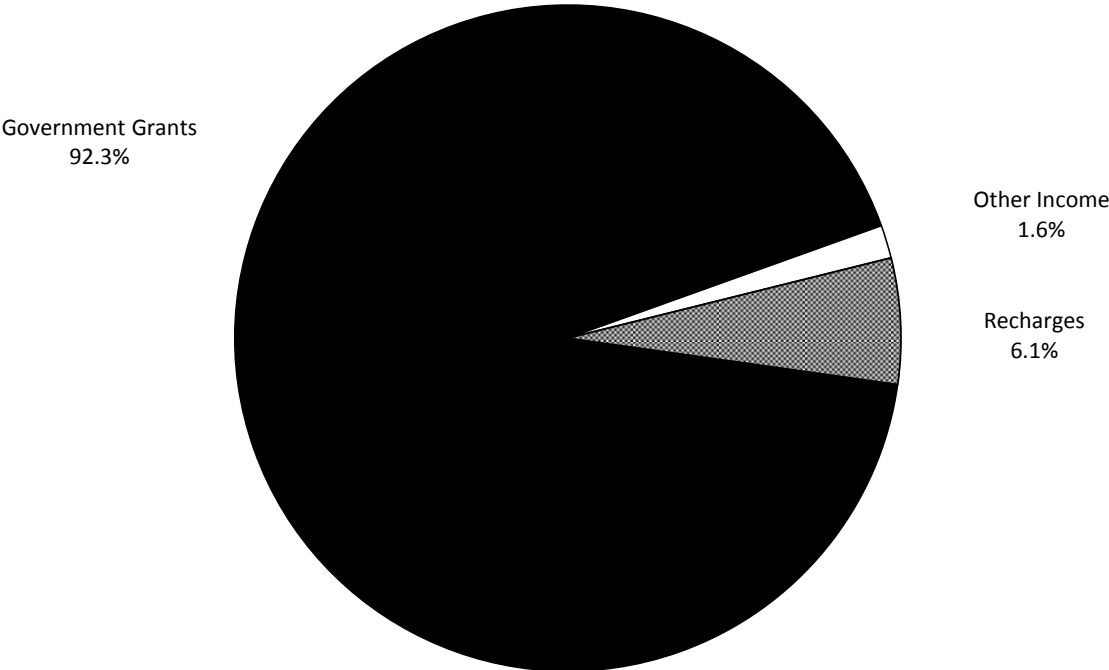
10,000

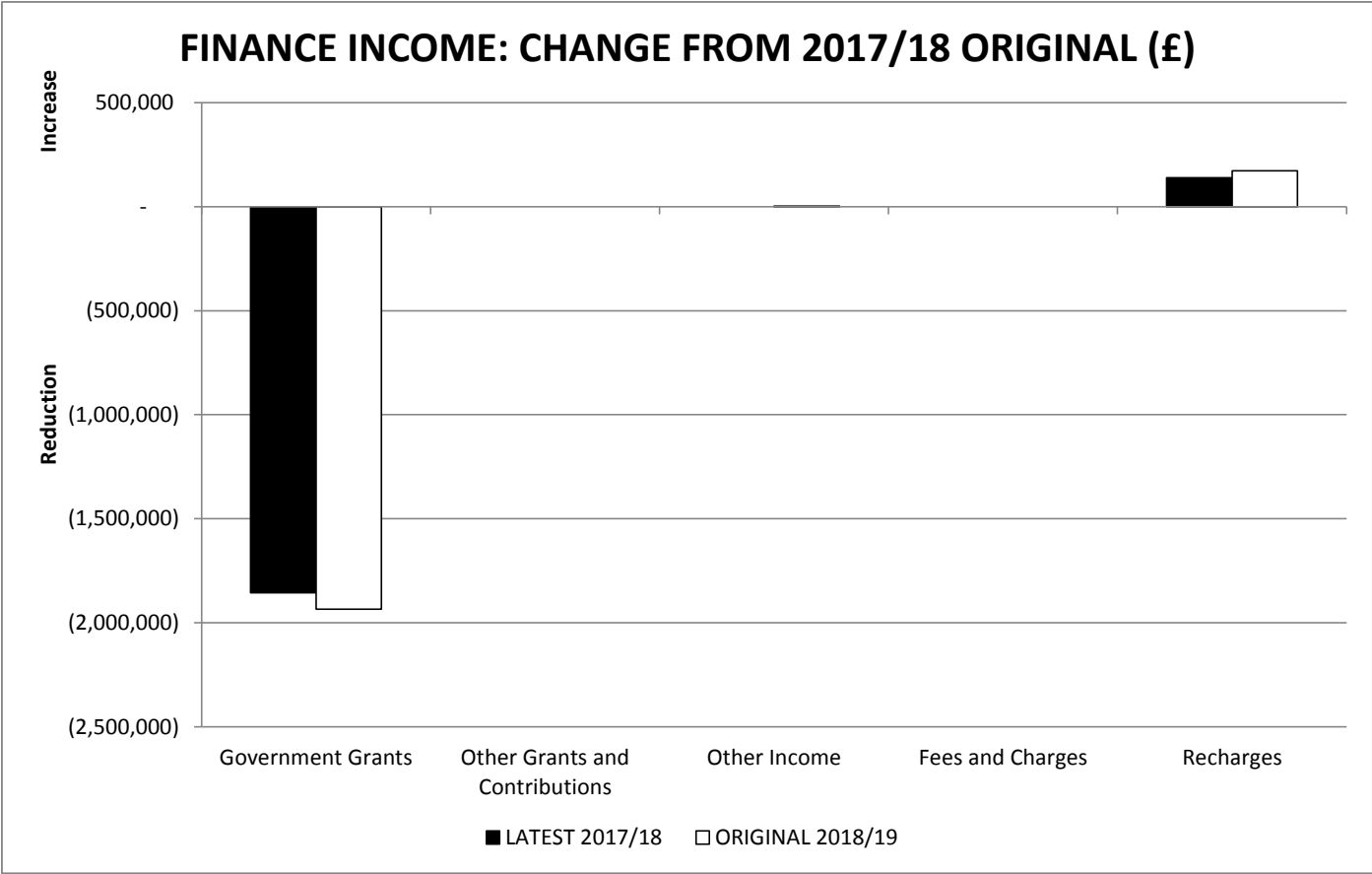
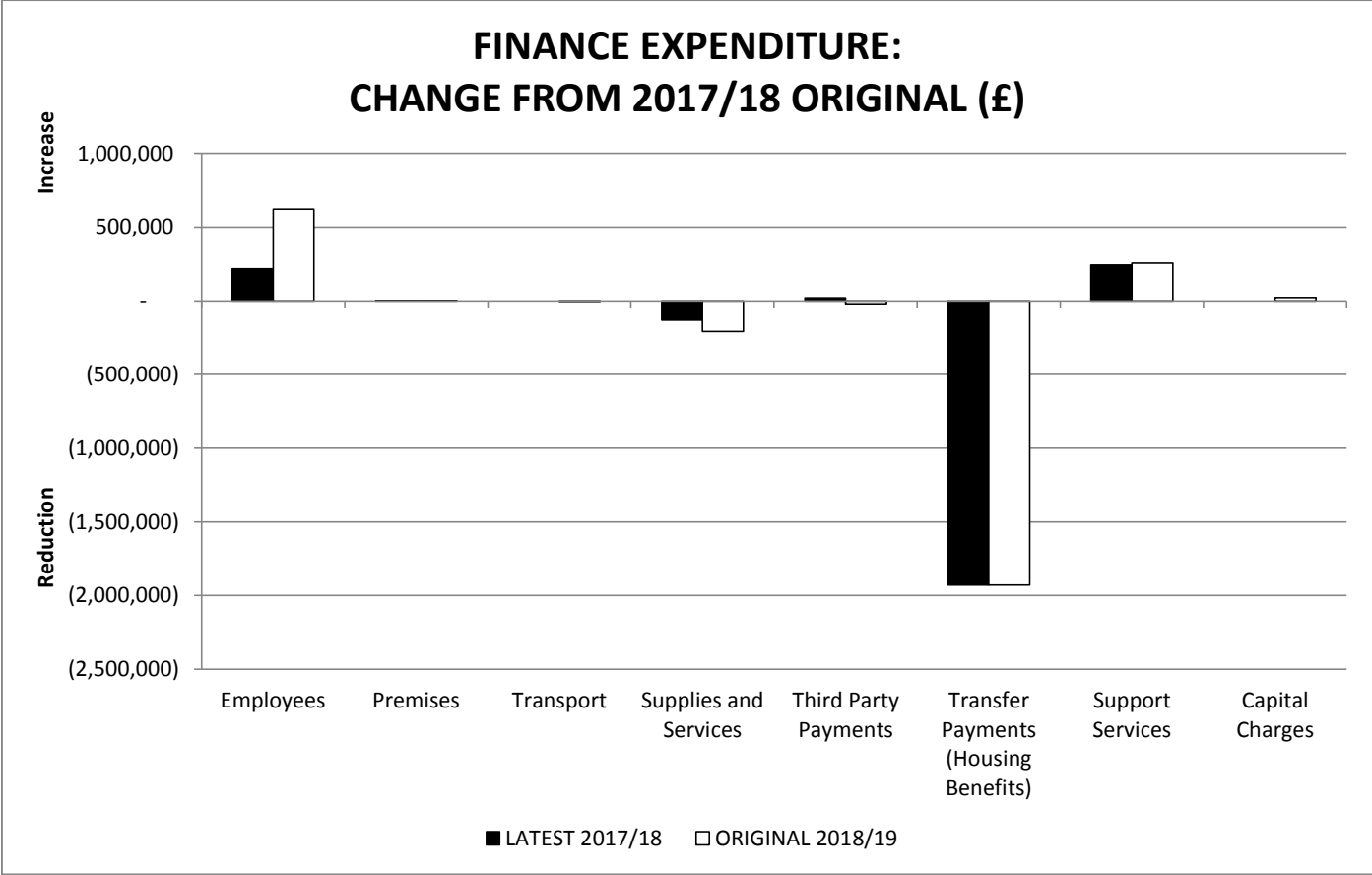
	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>FINANCE PORTFOLIO</u>				
S1410 FINANCE MANAGEMENT	-	(100)	-	(13,800)
S1417 PROCUREMENT	4,988	-	-	-
S1418 FINANCIAL SERVICES TEAM	-	(200)	-	-
S1425 ACCOUNTANCY	-	(500)	-	-
S1440 NON-DISTRIBUTED COSTS	140,734	151,500	151,500	148,900
S1460 TREASURY MANAGEMENT	101,719	79,200	79,800	78,800
S1461 CONTINGENCY BUDGETS	-	392,300	265,700	664,500
S1465 CORPORATE MANAGEMENT	639,312	642,800	702,800	690,100
S1468 CONCURRENT SERVICES	148,379	92,600	92,900	34,800
S1578 AUDIT & RISK	-	(400)	-	-
S3050 REVENUES	638,290	608,100	783,200	732,800
S3250 BENEFITS	318,077	465,700	492,100	572,600
S3661 CUP - UNITED REFORM CHURCH	33,170	30,200	32,100	48,200
TOTAL FINANCE PORTFOLIO	2,024,669	2,461,200	2,600,100	2,956,900
<u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	2,522,819	2,701,700	2,919,800	3,323,500
Premises	4,534	22,300	23,800	24,400
Transport	6,911	11,200	11,200	8,800
Supplies and Services	630,733	869,000	738,300	660,800
Third Party Payments	106,417	80,100	100,100	53,600
Transfer Payments (Housing Benefits)	28,636,563	28,969,500	27,040,100	27,040,100
Support Services	1,799,787	1,888,400	2,131,800	2,143,800
Capital Charges	51,766	53,600	53,600	76,300
TOTAL EXPENDITURE	33,759,530	34,595,800	33,018,700	33,331,300
<u>INCOME:</u>				
Government Grants	(29,629,326)	(29,961,900)	(28,106,400)	(28,027,300)
Other Grants and Contributions	(81,267)	(79,400)	(79,400)	(79,400)
Other Income	(20,202)	(11,200)	(11,200)	(13,700)
Fees and Charges	(357,709)	(400,000)	(400,000)	(400,000)
Recharges	(1,646,357)	(1,682,100)	(1,821,600)	(1,854,000)
TOTAL INCOME	(31,734,861)	(32,134,600)	(30,418,600)	(30,374,400)
NET COST OF FINANCE	2,024,669	2,461,200	2,600,100	2,956,900

FINANCE EXPENDITURE - 2018/19 BUDGETS



FINANCE INCOME - 2018/19 BUDGETS





	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1410 FINANCE MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	106,997	106,600	117,300	118,300
Transport	508	300	300	300
Supplies and Services	6,727	7,000	7,000	(8,900)
Third Party Payments	3,524	-	-	-
TOTAL DIRECT EXPENDITURE	117,756	113,900	124,600	109,700
DIRECT INCOME				
Other Income	(20)	-	-	-
TOTAL DIRECT INCOME	(20)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	117,736	113,900	124,600	109,700
Support Services	63,222	55,900	64,400	77,700
Recharges	(180,958)	(169,900)	(189,000)	(201,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(100)	-	(13,800)

Variations:Employees:

IAS19 Pension adjustments	10,900	10,900
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Supplies and Services:

Leisure Options savings yet to be allocated	-	(13,800)
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Support Services:

Changes in allocations	8,500	21,800
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Recharges:

Change in amount to be recharged	(19,100)	(31,300)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1417 PROCUREMENT</u>				
DIRECT EXPENDITURE				
Employees	83,424	97,700	83,500	103,100
Transport	538	800	800	800
Supplies and Services	1,866	3,100	1,300	3,100
Third Party Payments	7,219	600	13,000	600
TOTAL DIRECT EXPENDITURE	93,047	102,200	98,600	107,600
Support Services	37,356	30,300	43,100	58,000
Recharges	(125,415)	(132,500)	(141,700)	(165,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	4,988	-	-	-

Variations:Employees:

Staff vacancies	(18,100)	-
IAS19 Pension adjustments	-	11,100

Third Party Payments:

Procurement Consultancy	12,400	-
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Support Services:

Changes in allocations	12,800	27,700
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Recharges:

Change in amount to be recharged	(9,200)	(33,100)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1418 FINANCIAL SERVICES TEAM</u>				
DIRECT EXPENDITURE				
Employees	165,546	182,400	199,900	193,700
Transport	42	100	100	100
Supplies and Services	6,535	9,000	9,000	9,000
TOTAL DIRECT EXPENDITURE	172,123	191,500	209,000	202,800
DIRECT INCOME				
Other Grants and Contributions	(8,500)	(8,500)	(8,500)	(8,500)
TOTAL DIRECT INCOME	(8,500)	(8,500)	(8,500)	(8,500)
NET DIRECT (INCOME) / EXPENDITURE	163,623	183,000	200,500	194,300
Support Services	45,921	66,700	57,000	56,400
Recharges	(209,544)	(249,900)	(257,500)	(250,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(200)	-	-

Variations:Employees:

IAS19 Pension adjustments	18,400	17,800
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Third Party Payments:

Procurement Consultancy	(400)	(500)
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Support Services:

Changes in allocations	(9,700)	(10,300)
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Recharges:

Change in amount to be recharged	(7,600)	(800)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1425 ACCOUNTANCY</u>				
DIRECT EXPENDITURE				
Employees	504,240	475,300	514,300	518,100
Transport	694	1,000	1,000	1,000
Supplies and Services	47,789	52,400	55,100	51,600
Third Party Payments	-	-	2,000	-
TOTAL DIRECT EXPENDITURE	552,723	528,700	572,400	570,700
DIRECT INCOME				
Other Income	(11)	-	-	-
TOTAL DIRECT INCOME	(11)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	552,712	528,700	572,400	570,700
Support Services	127,562	119,100	152,300	153,800
Recharges	(680,274)	(648,300)	(724,700)	(724,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(500)	-	-

Variations:Employees:

IAS19 Pension adjustments	47,700	48,000
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Support Services:

Changes in allocations	33,200	34,700
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Recharges:

Change in amount to be recharged	(76,400)	(76,200)
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S1440 NON-DISTRIBUTED COSTS

DIRECT EXPENDITURE				
Employees	134,565	147,300	147,300	138,300
TOTAL DIRECT EXPENDITURE	134,565	147,300	147,300	138,300
Capital Charges	26,690	28,500	28,500	34,900
Recharges	(20,521)	(24,300)	(24,300)	(24,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	140,734	151,500	151,500	148,900

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1460 TREASURY MANAGEMENT</u>				
DIRECT EXPENDITURE				
Supplies and Services	67,377	35,800	32,100	30,800
Third Party Payments	-	2,100	2,100	2,100
TOTAL DIRECT EXPENDITURE	67,377	37,900	34,200	32,900
DIRECT INCOME				
Other Income	(6,902)	-	-	-
TOTAL DIRECT INCOME	(6,902)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	60,475	37,900	34,200	32,900
Support Services	44,344	44,300	48,700	49,100
Recharges	(3,100)	(3,000)	(3,100)	(3,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	101,719	79,200	79,800	78,800

S1461 CONTINGENCY BUDGETS

DIRECT EXPENDITURE				
Employees	-	104,800	163,000	527,100
Premises	-	22,300	22,300	22,900
Supplies and Services	-	265,200	80,400	114,500
NET (INCOME) / EXPENDITURE TO SUMMARY	-	392,300	265,700	664,500

Variations:**Employees:**

Provision for an additional 1% pay award	-	132,300
Provision for Apprenticeship Scheme (on current Executive agenda)	-	100,000
Pension Fund lump sum payment increase	-	64,600
IAS19 Pension adjustments	58,200	125,400

Supplies and Services:

General Contingency budget allocated to services	(184,800)	-
General Contingency budget for 2017/18 only	-	(200,700)
Price Inflation contingency	-	50,000

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1465 CORPORATE MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	-	19,400	-	-
Supplies and Services	104,280	63,400	63,400	62,500
TOTAL DIRECT EXPENDITURE	104,280	82,800	63,400	62,500
Support Services	553,132	578,100	657,500	645,700
Recharges	(18,100)	(18,100)	(18,100)	(18,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	639,312	642,800	702,800	690,100

Variations:Employees:

Living Wage contingency allocated to services		(19,400)	(19,400)
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Support Services:

Changes in allocations		79,400	67,600
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S1468 CONCURRENT SERVICES

DIRECT EXPENDITURE				
Supplies and Services	95,045	63,400	63,400	31,700
Third Party Payments	50,590	26,500	26,500	-
TOTAL DIRECT EXPENDITURE	145,635	89,900	89,900	31,700
Support Services	2,744	2,700	3,000	3,100
NET (INCOME) / EXPENDITURE TO SUMMARY	148,379	92,600	92,900	34,800

Variations:Supplies and Services:

Council Tax Reduction Scheme Grants: Fit For the Future reductions		-	(31,700)
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Third Party Payments:

Concurrent Services payments: Fit For the Future reductions		-	(26,500)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1578 AUDIT & RISK</u>				
DIRECT EXPENDITURE				
Employees	229,891	229,600	252,900	255,000
Transport	561	1,100	1,100	1,100
Supplies and Services	22,195	32,200	32,200	29,200
Third Party Payments	7,500	5,000	5,000	5,000
TOTAL DIRECT EXPENDITURE	260,147	267,900	291,200	290,300
DIRECT INCOME				
Other Income	(11,772)	(11,200)	(11,200)	(13,700)
TOTAL DIRECT INCOME	(11,772)	(11,200)	(11,200)	(13,700)
NET DIRECT (INCOME) / EXPENDITURE	248,375	256,700	280,000	276,600
Support Services	44,329	54,400	55,300	54,000
Recharges	(292,704)	(311,500)	(335,300)	(330,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(400)	-	-

Variations:Employees:

IAS19 Pension adjustments	23,600	23,500
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Recharges:

Change in amount to be recharged	(23,800)	(19,100)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S3050 REVENUES</u>				
DIRECT EXPENDITURE				
Employees	600,888	614,500	678,800	675,300
Transport	1,469	2,500	2,500	1,300
Supplies and Services	112,724	104,400	154,400	104,200
Third Party Payments	33,448	25,800	25,800	25,800
TOTAL DIRECT EXPENDITURE	748,529	747,200	861,500	806,600
DIRECT INCOME				
Government Grants	(216,796)	(214,400)	(214,400)	(214,400)
Other Grants and Contributions	(72,767)	(70,900)	(70,900)	(70,900)
Other Income	12,966	-	-	-
Fees and Charges	(357,255)	(400,000)	(400,000)	(400,000)
TOTAL DIRECT INCOME	(633,852)	(685,300)	(685,300)	(685,300)
NET DIRECT (INCOME) / EXPENDITURE	114,677	61,900	176,200	121,300
Support Services	523,613	546,200	607,000	611,500
NET (INCOME) / EXPENDITURE TO SUMMARY	638,290	608,100	783,200	732,800

Variations:Employees:

IAS19 Pension adjustments
Agency staff

57,100 57,200
10,000 -

Supplies and Services:

Digital by Default IT changes

50,000 -

Support Services:

Changes in allocations

60,800 65,300

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S3250 BENEFITS</u>				
DIRECT EXPENDITURE				
Employees	697,268	724,100	762,800	794,600
Transport	3,099	5,400	5,400	4,200
Supplies and Services	166,195	233,100	240,000	233,100
Third Party Payments	4,136	20,100	25,700	20,100
Housing Benefits	28,636,563	28,969,500	27,040,100	27,040,100
TOTAL DIRECT EXPENDITURE	29,507,261	29,952,200	28,074,000	28,092,100
DIRECT INCOME				
Government Grants	(29,412,530)	(29,747,500)	(27,892,000)	(27,812,900)
Other Income	(14,463)	-	-	-
Fees and Charges	(454)	-	-	-
TOTAL DIRECT INCOME	(29,427,447)	(29,747,500)	(27,892,000)	(27,812,900)
NET DIRECT (INCOME) / EXPENDITURE	79,814	204,700	182,000	279,200
Support Services	354,004	385,600	438,000	429,200
Recharges	(115,741)	(124,600)	(127,900)	(135,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	318,077	465,700	492,100	572,600

Variations:Employees:

IAS19 Pension adjustments	48,000	66,600
Agency staff	-	-

Housing Benefits:

Reduced payments	(1,929,400)	(1,929,400)
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Government Grants:

Reduced subsidy	1,894,600	1,894,600
Change in Administration Grant	(11,800)	40,000
Additional burdens grants	(27,300)	-

Support Services:

Changes in allocations	52,400	43,600
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Recharges:

Change in amount to be recharged	(3,300)	(11,200)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S3661 CUP - UNITED REFORM CHURCH</u>				
DIRECT EXPENDITURE				
Premises	4,534	-	1,500	1,500
TOTAL DIRECT EXPENDITURE	4,534	-	1,500	1,500
Support Services	3,560	5,100	5,500	5,300
Capital Charges	25,076	25,100	25,100	41,400
NET (INCOME) / EXPENDITURE TO SUMMARY	33,170	30,200	32,100	48,200

Variations:Capital Charges:

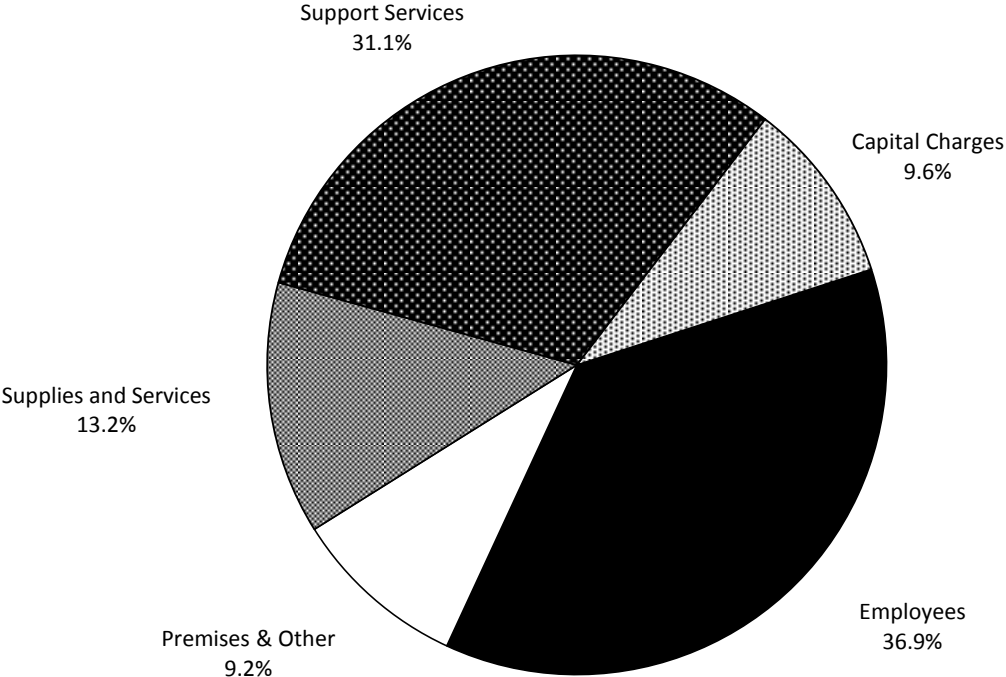
Introduction of notional capital charges

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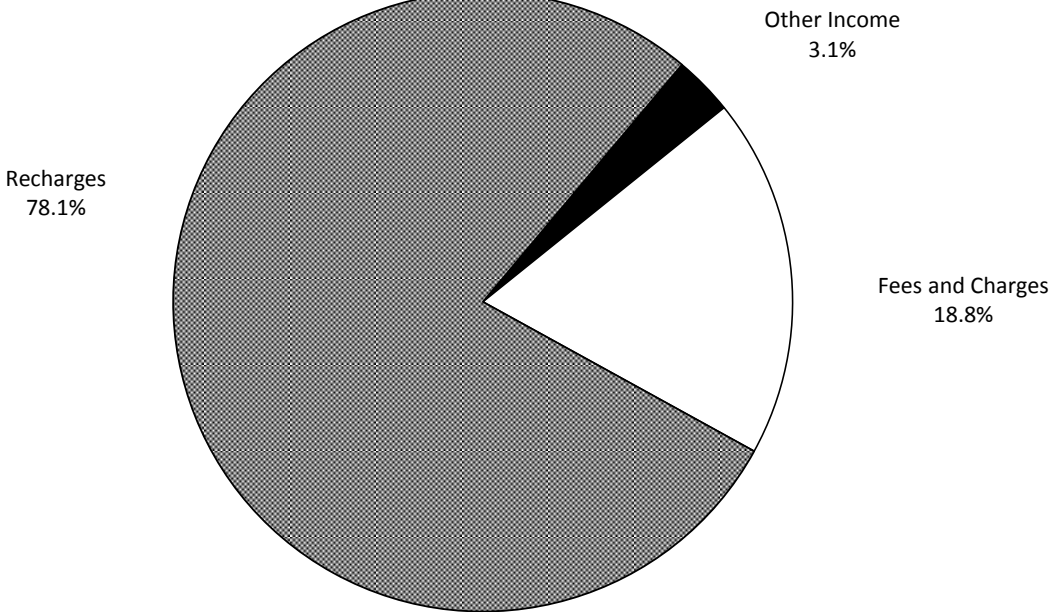
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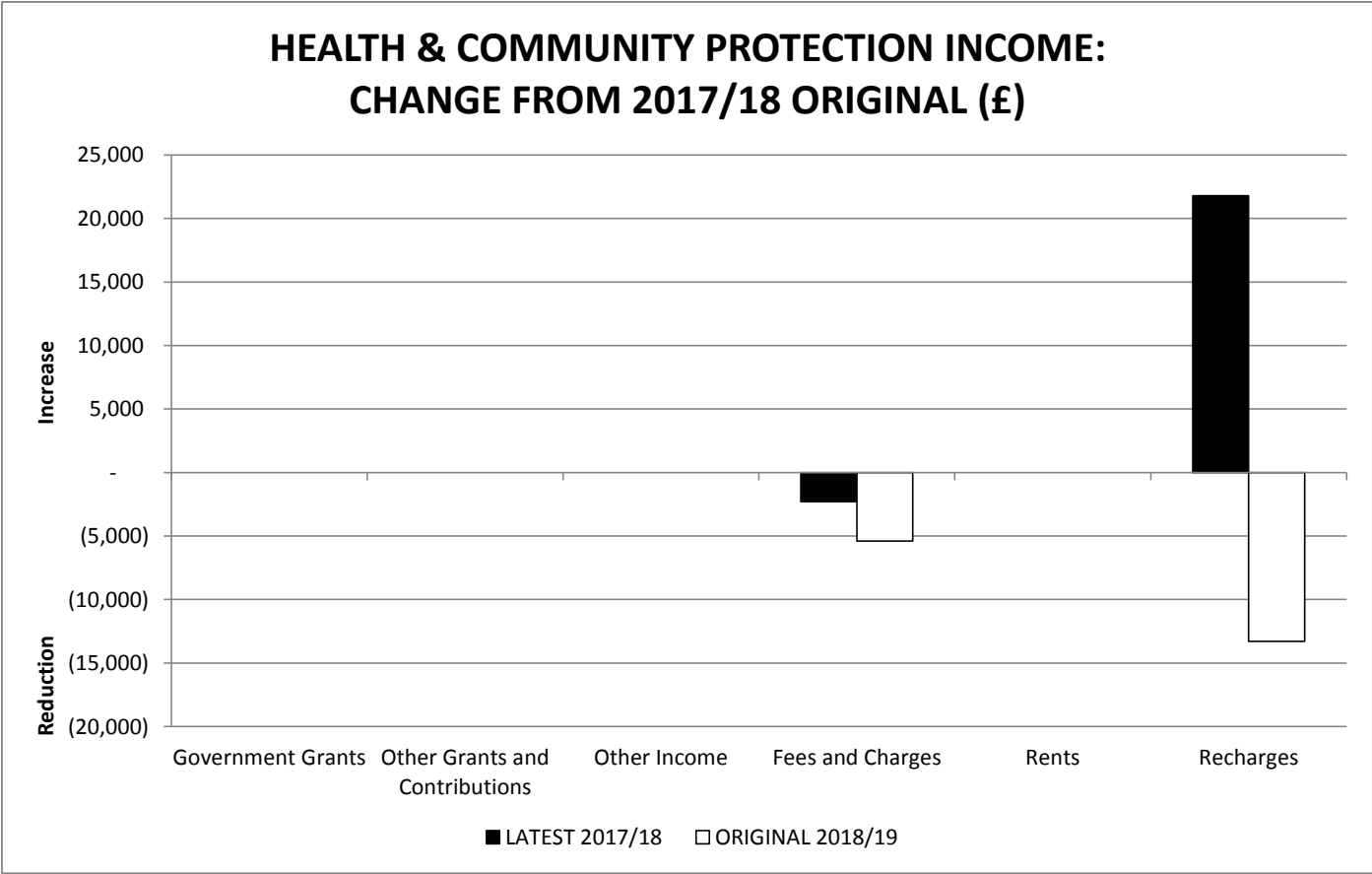
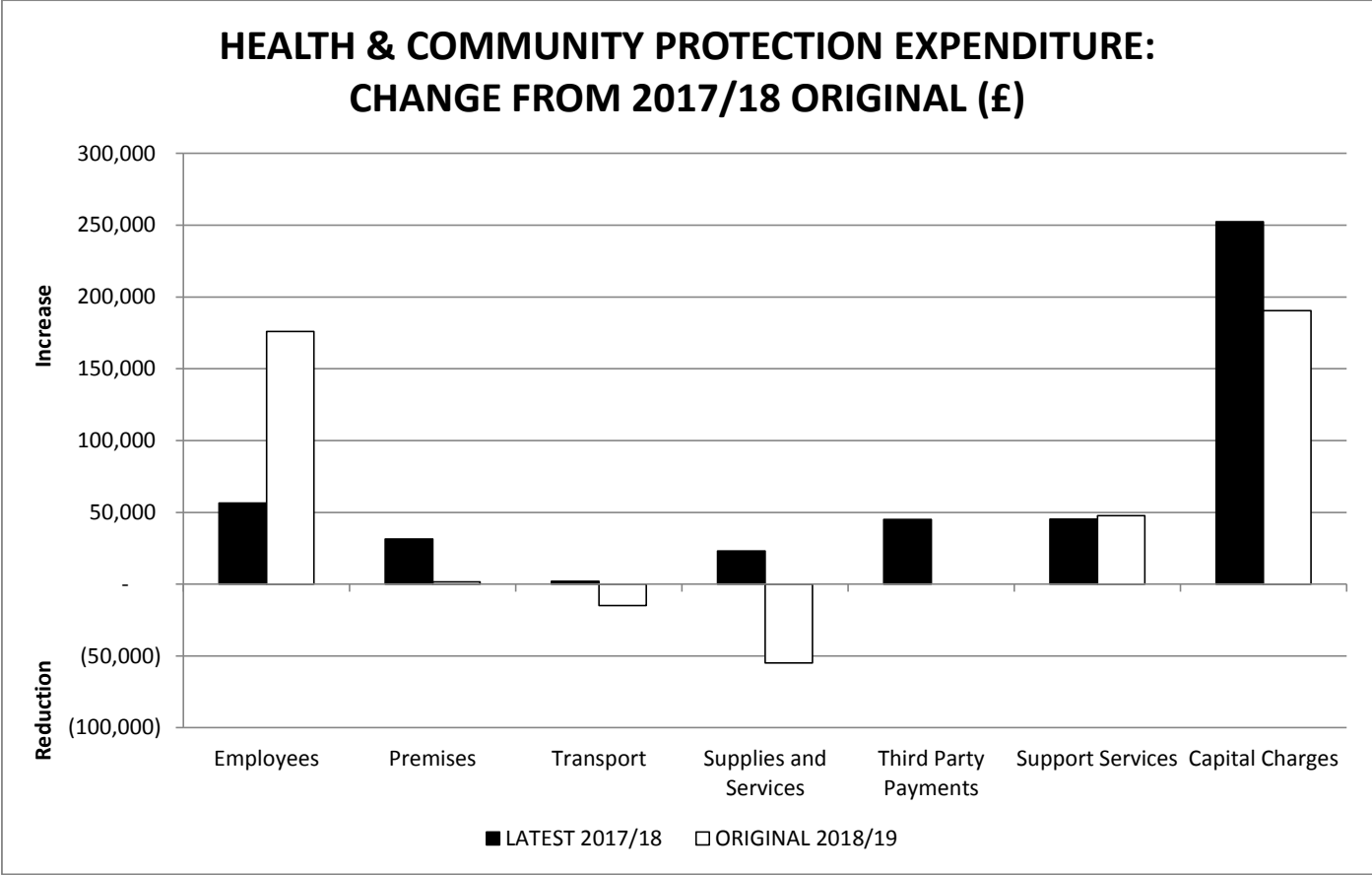
	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>HEALTH & COMMUNITY PROTECTION PORTFOLIO</u>				
S1001 COMMUNITY DEVELOPMENT	776,871	579,500	831,000	679,000
S1045 CCTV	163,822	170,300	188,600	220,300
S1640 SMALL GRANTS	29,766	30,300	30,400	30,300
S2102 COMMUNITY FORUMS	48,226	35,000	35,000	35,000
S2110 COMMUNITY PARTNERSHIP	209,908	168,700	255,700	246,500
S2141 CIVIL CONTINGENCIES	87,341	88,600	88,900	85,500
S2300 OFFICE ACCOMMODATION	-	(26,800)	-	-
S2360 LICENSING & REGISTRATION	43,394	75,300	112,700	117,900
S4210 EH ENVIRONMENTAL HEALTH CORE	18,123	82,600	28,300	21,300
S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH	408,953	433,800	450,900	467,100
S4300 ENVIRONMENTAL PROTECTION	521,975	558,400	612,100	609,500
S4350 COMMUNITY SAFETY	207,700	206,400	211,900	211,700
S4810 ALLEVIATION OF FLOODING	161,129	164,400	157,400	206,900
TOTAL HEALTH & COMMUNITY PROTECTION PORTFOLIO	2,677,208	2,566,500	3,002,900	2,931,000
 <u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	1,673,041	1,701,800	1,758,400	1,877,700
Premises	352,016	362,400	393,900	364,000
Transport	46,020	49,100	51,100	34,200
Supplies and Services	821,924	725,300	748,400	670,500
Third Party Payments	63,014	69,200	114,200	69,200
Support Services	1,570,688	1,539,200	1,584,500	1,586,800
Capital Charges	500,256	299,300	551,700	489,700
TOTAL EXPENDITURE	5,026,959	4,746,300	5,202,200	5,092,100
 <u>INCOME:</u>				
Government Grants	-	(3,000)	(3,000)	(3,000)
Other Grants and Contributions	(113,043)	(25,000)	(25,000)	(25,000)
Other Income	(55,481)	(11,400)	(11,400)	(11,400)
Fees and Charges	(416,760)	(412,900)	(410,600)	(407,500)
Rents	(30,762)	(27,000)	(27,000)	(27,000)
Recharges	(1,733,705)	(1,700,500)	(1,722,300)	(1,687,200)
TOTAL INCOME	(2,349,751)	(2,179,800)	(2,199,300)	(2,161,100)
 NET COST OF HEALTH & COMMUNITY PROTECTION	 2,677,208	 2,566,500	 3,002,900	 2,931,000

HEALTH & COMMUNITY PROTECTION EXPENDITURE - 2018/19 BUDGETS



HEALTH & COMMUNITY PROTECTION INCOME - 2018/19 BUDGETS





	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1001 COMMUNITY DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Supplies and Services	331,316	333,700	333,700	296,700
TOTAL DIRECT EXPENDITURE	331,316	333,700	333,700	296,700
Support Services	32,290	32,500	32,700	32,300
Capital Charges	413,265	213,300	464,600	350,000
NET (INCOME) / EXPENDITURE TO SUMMARY	776,871	579,500	831,000	679,000

Variations:Supplies and Services:

Fit For The Future savings: Review of Community Partnership arrangements	-	(36,700)
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Capital Charges:

Norton Lindsey Community Hub	38,500	-
Rural & Urban Initiatives Grants	(23,700)	(150,000)
Whitnash Community Hub	150,000	350,000
Broadband UK - WDC contribution	86,500	(63,300)

S1045 CCTV

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
DIRECT EXPENDITURE				
Employees	202,325	198,700	195,900	215,600
Premises	8,635	8,500	8,500	8,800
Transport	167	300	300	300
Supplies and Services	130,241	135,500	135,500	135,600
Third Party Payments	-	300	300	300
TOTAL DIRECT EXPENDITURE	341,368	343,300	340,500	360,600
DIRECT INCOME				
Other Grants and Contributions	(14,700)	-	-	-
Other Income	(8,210)	(8,000)	(8,000)	(8,000)
TOTAL DIRECT INCOME	(22,910)	(8,000)	(8,000)	(8,000)
NET DIRECT (INCOME) / EXPENDITURE	318,458	335,300	332,500	352,600
Support Services	105,664	95,500	116,600	126,300
Capital Charges	40,426	40,400	40,400	42,300
Recharges	(300,726)	(300,900)	(300,900)	(300,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	163,822	170,300	188,600	220,300

Variations:**Employees:**

IAS19 Pension adjustments	13,300	15,500
Staff vacancies	(14,300)	-

Support Services:

Changes in allocations	21,100	30,800
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S1640 SMALL GRANTS

DIRECT EXPENDITURE				
Supplies and Services	10,816	11,200	11,200	11,200
TOTAL DIRECT EXPENDITURE	10,816	11,200	11,200	11,200
Support Services	18,950	19,100	19,200	19,100
NET (INCOME) / EXPENDITURE TO SUMMARY	29,766	30,300	30,400	30,300

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S2102 COMMUNITY FORUMS</u>				
DIRECT EXPENDITURE				
Supplies and Services	48,226	35,000	35,000	35,000
NET (INCOME) / EXPENDITURE TO SUMMARY	48,226	35,000	35,000	35,000

S2110 COMMUNITY PARTNERSHIP

DIRECT EXPENDITURE				
Employees	170,951	151,100	184,100	187,600
Premises	1,141	1,800	1,600	1,600
Transport	1,165	1,300	1,300	1,300
Supplies and Services	3,834	3,600	3,700	3,600
Third Party Payments	-	400	15,400	400
TOTAL DIRECT EXPENDITURE	177,091	158,200	206,100	194,500
DIRECT INCOME				
Other Grants and Contributions	(25,000)	(25,000)	(25,000)	(25,000)
TOTAL DIRECT INCOME	(25,000)	(25,000)	(25,000)	(25,000)
NET DIRECT (INCOME) / EXPENDITURE	152,091	133,200	181,100	169,500
Support Services	101,017	80,500	119,600	122,000
Recharges	(43,200)	(45,000)	(45,000)	(45,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	209,908	168,700	255,700	246,500

Variations:Employees:

IAS19 Pension adjustments	15,500	15,800
Health and Community Protection restructure	17,700	17,700

Third Party Payments:

Consultants Fees - Executive 8 March 2017	15,000	-
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Support Services:

Changes in allocations	39,100	41,500
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S2141 CIVIL CONTINGENCIES</u>				
DIRECT EXPENDITURE				
Employees	-	-	900	-
Supplies and Services	5,856	10,700	10,700	10,000
TOTAL DIRECT EXPENDITURE	5,856	10,700	11,600	10,000
Support Services	81,485	77,900	77,300	75,500
NET (INCOME) / EXPENDITURE TO SUMMARY	87,341	88,600	88,900	85,500

S2300 OFFICE ACCOMMODATION

DIRECT EXPENDITURE				
Premises	331,099	339,800	371,500	341,200
Supplies and Services	22,074	28,200	28,200	27,600
Third Party Payments	5,403	4,800	4,800	5,000
TOTAL DIRECT EXPENDITURE	358,576	372,800	404,500	373,800
DIRECT INCOME				
Rents	(30,762)	(27,000)	(27,000)	(27,000)
TOTAL DIRECT INCOME	(30,762)	(27,000)	(27,000)	(27,000)
NET DIRECT (INCOME) / EXPENDITURE	327,814	345,800	377,500	346,800
Support Services	240	-	400	400
Recharges	(328,054)	(372,600)	(377,900)	(347,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(26,800)	-	-

Variations:Premises:

Backdated Business Rates increase following "Mazar" split	31,800	1,000
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Recharges:

Change in amount to be recharged	(5,300)	25,400
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S2360 LICENSING & REGISTRATION</u>				
DIRECT EXPENDITURE				
Employees	119,006	117,400	175,000	179,400
Transport	1,451	1,300	1,300	1,300
Supplies and Services	21,119	18,800	20,000	20,000
Third Party Payments	25,061	27,300	27,300	27,300
TOTAL DIRECT EXPENDITURE	166,637	164,800	223,600	228,000
DIRECT INCOME				
Other Income	(5,525)	-	-	-
Fees and Charges	(376,960)	(375,300)	(373,300)	(369,700)
TOTAL DIRECT INCOME	(382,485)	(375,300)	(373,300)	(369,700)
NET DIRECT (INCOME) / EXPENDITURE	(215,848)	(210,500)	(149,700)	(141,700)
Support Services	262,542	289,100	265,700	262,900
Recharges	(3,300)	(3,300)	(3,300)	(3,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	43,394	75,300	112,700	117,900

Variations:Employees:

IAS19 Pension adjustments	11,600	11,400
Health & Community Protection Restructure	40,000	44,000

Support Services:

Changes in allocations	(23,400)	(26,200)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S4210 EH ENVIRONMENTAL HEALTH CORE</u>				
DIRECT EXPENDITURE				
Employees	118,255	127,300	99,100	97,800
Transport	3,400	3,600	1,800	1,800
Supplies and Services	47,296	59,900	62,700	42,300
Third Party Payments	2,804	7,000	7,000	7,000
TOTAL DIRECT EXPENDITURE	171,755	197,800	170,600	148,900
DIRECT INCOME				
Other Income	(560)	-	-	-
TOTAL DIRECT INCOME	(560)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	171,195	197,800	170,600	148,900
Support Services	144,628	111,100	129,300	129,200
Recharges	(297,700)	(226,300)	(271,600)	(256,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	18,123	82,600	28,300	21,300

Variations:Employees:

Health and Community Protection restructure	(35,900)	(35,900)
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Support Services:

Changes in allocations	18,200	18,100
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Recharges:

Change in amount to be recharged	(45,300)	(30,500)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH</u>				
DIRECT EXPENDITURE				
Employees	409,151	419,500	420,400	457,500
Transport	13,008	13,600	13,900	5,300
Supplies and Services	1,046	1,600	1,900	1,900
Third Party Payments	9,924	8,000	18,000	7,800
TOTAL DIRECT EXPENDITURE	433,129	442,700	454,200	472,500
DIRECT INCOME				
Other Income	(2,001)	-	-	-
Fees and Charges	(10,021)	(5,600)	(5,600)	(5,700)
TOTAL DIRECT INCOME	(12,022)	(5,600)	(5,600)	(5,700)
NET DIRECT (INCOME) / EXPENDITURE	421,107	437,100	448,600	466,800
Support Services	91,946	100,800	106,400	104,400
Recharges	(104,100)	(104,100)	(104,100)	(104,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	408,953	433,800	450,900	467,100

Variations:Employees:

IAS19 Pension adjustments	38,500	42,300
Vacancies not filled during Health and Community Protection restructure	(35,000)	-

Third Party Payments:

Legal Fees re Health & Safety inquest	10,000	-
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S4300 ENVIRONMENTAL PROTECTION</u>				
DIRECT EXPENDITURE				
Employees	345,612	385,900	418,800	459,800
Premises	-	1,900	1,900	2,000
Transport	18,657	21,500	24,700	21,400
Supplies and Services	51,280	40,000	58,500	39,300
Third Party Payments	9,298	16,800	36,800	16,800
TOTAL DIRECT EXPENDITURE	424,847	466,100	540,700	539,300
DIRECT INCOME				
Government Grants	-	(3,000)	(3,000)	(3,000)
Other Income	1,520	-	-	-
Fees and Charges	(17,261)	(18,700)	(18,400)	(18,800)
TOTAL DIRECT INCOME	(15,741)	(21,700)	(21,400)	(21,800)
NET DIRECT (INCOME) / EXPENDITURE	409,106	444,400	519,300	517,500
Support Services	411,053	413,600	390,900	389,900
Capital Charges	3,916	2,500	4,000	4,200
Recharges	(302,100)	(302,100)	(302,100)	(302,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	521,975	558,400	612,100	609,500

Variations:**Employees:**

IAS19 Pension adjustments	39,500	46,200
Vacancies not filled during Health and Community Protection restructure	(30,800)	-
Creation of Sustainability Officer post	12,300	22,000
Redundancy	14,600	-

Supplies and Services:

Earmarked Reserve items carried forward from 2016/17: Heat Distribution Network	17,200	-
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Third Party Payments:

Consultants Fees (financed from salary savings)	20,000	-
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Support Services:

Changes in allocations	(22,700)	(23,700)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S4350 COMMUNITY SAFETY</u>				
DIRECT EXPENDITURE				
Employees	307,741	301,900	264,200	280,000
Transport	8,172	7,500	7,800	2,800
Supplies and Services	148,820	47,100	47,300	47,300
Third Party Payments	10,524	4,100	4,100	4,100
TOTAL DIRECT EXPENDITURE	475,257	360,600	323,400	334,200
DIRECT INCOME				
Other Grants and Contributions	(73,343)	-	-	-
Other Income	(40,705)	(3,400)	(3,400)	(3,400)
Fees and Charges	(12,518)	(13,300)	(13,300)	(13,300)
TOTAL DIRECT INCOME	(126,566)	(16,700)	(16,700)	(16,700)
NET DIRECT (INCOME) / EXPENDITURE	348,691	343,900	306,700	317,500
Support Services	213,038	208,200	222,100	220,900
Capital Charges	496	500	500	1,100
Recharges	(354,525)	(346,200)	(317,400)	(327,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	207,700	206,400	211,900	211,700

Variations:Employees:

IAS19 Pension adjustments			22,300	24,200
Health and Community Protection restructure			(42,100)	(42,100)
Vacancies not filled during Health and Community Protection restructure			(16,400)	-

Support Services:

Changes in allocations			13,900	12,700
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Recharges:

Change in amount to be recharged			28,800	18,400
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S4810 ALLEVIATION OF FLOODING

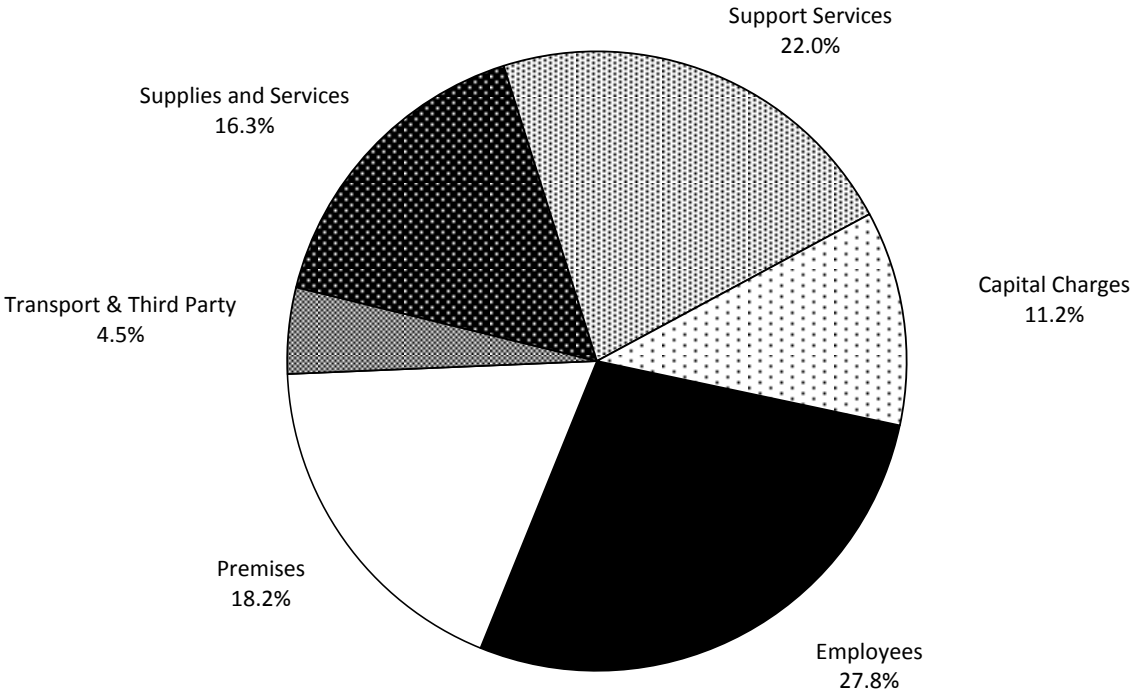
DIRECT EXPENDITURE				
Premises	11,141	10,400	10,400	10,400
Third Party Payments	-	500	500	500
TOTAL DIRECT EXPENDITURE	11,141	10,900	10,900	10,900
Support Services	107,835	110,900	104,300	103,900
Capital Charges	42,153	42,600	42,200	92,100
NET (INCOME) / EXPENDITURE TO SUMMARY	161,129	164,400	157,400	206,900

Variations:Capital Charges:

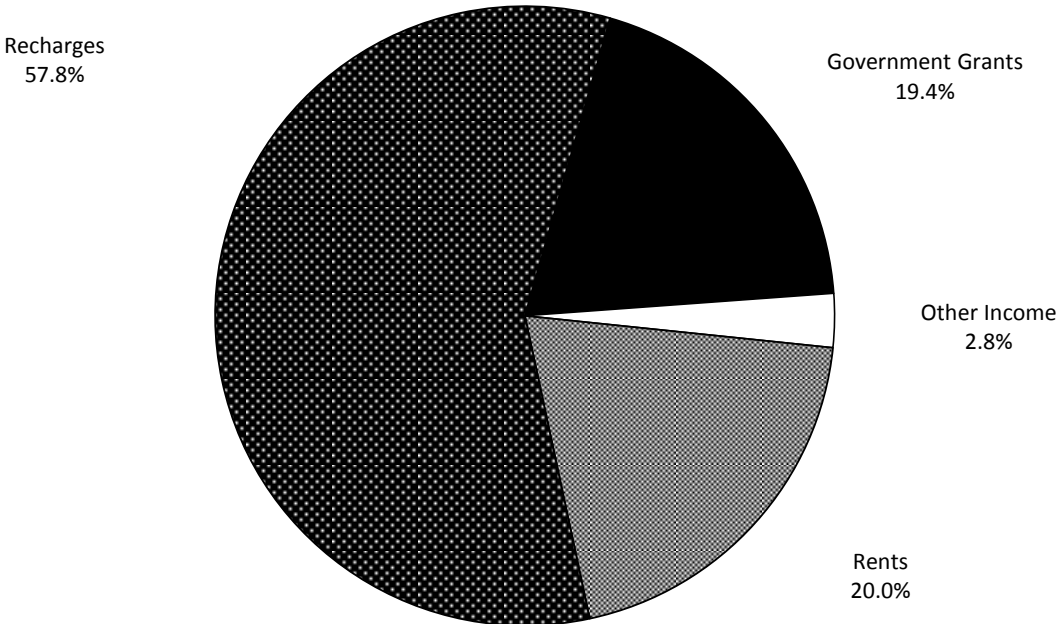
Introduction of notional capital charges			-	49,100
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>HOUSING & PROPERTY SERVICES PORTFOLIO</u>				
S1050 PUBLIC CONVENIENCES	193,391	196,200	193,800	204,900
S1590 HOMELESSNESS/HOUSING ADVICE	653,186	556,700	734,500	639,900
S1605 HOUSING STRATEGY	381,743	373,900	492,600	260,700
S1610 OTHER HOUSING PROPERTY	(7,473)	(2,400)	800	19,700
S1615 CONTRIBUTIONS TO HRA	37,900	37,900	37,900	37,900
S1625 SUPPORTING PEOPLE TO HRA	-	-	-	-
S1630 PRIVATE SECTOR HOUSING	257,157	542,900	406,700	367,800
S1645 ASSET MANAGEMENT	-	(700)	40,000	30,000
S1650 ESTATE MANAGEMENT	(180,841)	(175,100)	(61,800)	49,000
S1660 WARWICK PLANT MAINTENANCE	-	-	-	-
S2300 OFFICE ACCOMMODATION	6,013	-	-	-
S4780 WDC HIGHWAYS	184,733	235,900	230,800	250,800
SW000 CORPORATE R+M UNALLOCATED	-	420,500	420,500	417,800
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TOTAL HOUSING & PROPERTY SERVICES PORTFOLIO	1,525,809	2,185,800	2,495,800	2,278,500
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 <u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	1,550,263	1,637,800	1,760,400	1,736,800
Premises	747,617	1,109,600	1,126,300	1,140,500
Transport	40,216	33,800	35,000	12,000
Supplies and Services	596,830	479,200	1,366,700	1,015,300
Third Party Payments	212,677	181,400	371,600	267,100
Support Services	1,300,956	1,292,000	1,442,300	1,371,000
Capital Charges	922,979	879,100	270,400	700,900
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TOTAL EXPENDITURE	5,371,538	5,612,900	6,372,700	6,243,600
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<u>INCOME:</u>				
Government Grants	(684,793)	(373,100)	(771,400)	(769,600)
Other Grants and Contributions	(250,015)	(87,900)	(103,000)	(87,900)
Other Income	(16,663)	(8,300)	(16,600)	(16,600)
Fees and Charges	(80,858)	(91,200)	(5,500)	(5,500)
Rents	(786,499)	(847,000)	(780,200)	(794,900)
Recharges	(2,026,901)	(2,019,600)	(2,200,200)	(2,290,600)
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TOTAL INCOME	(3,845,729)	(3,427,100)	(3,876,900)	(3,965,100)
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NET COST OF HOUSING & PROPERTY SERVICES	1,525,809	2,185,800	2,495,800	2,278,500
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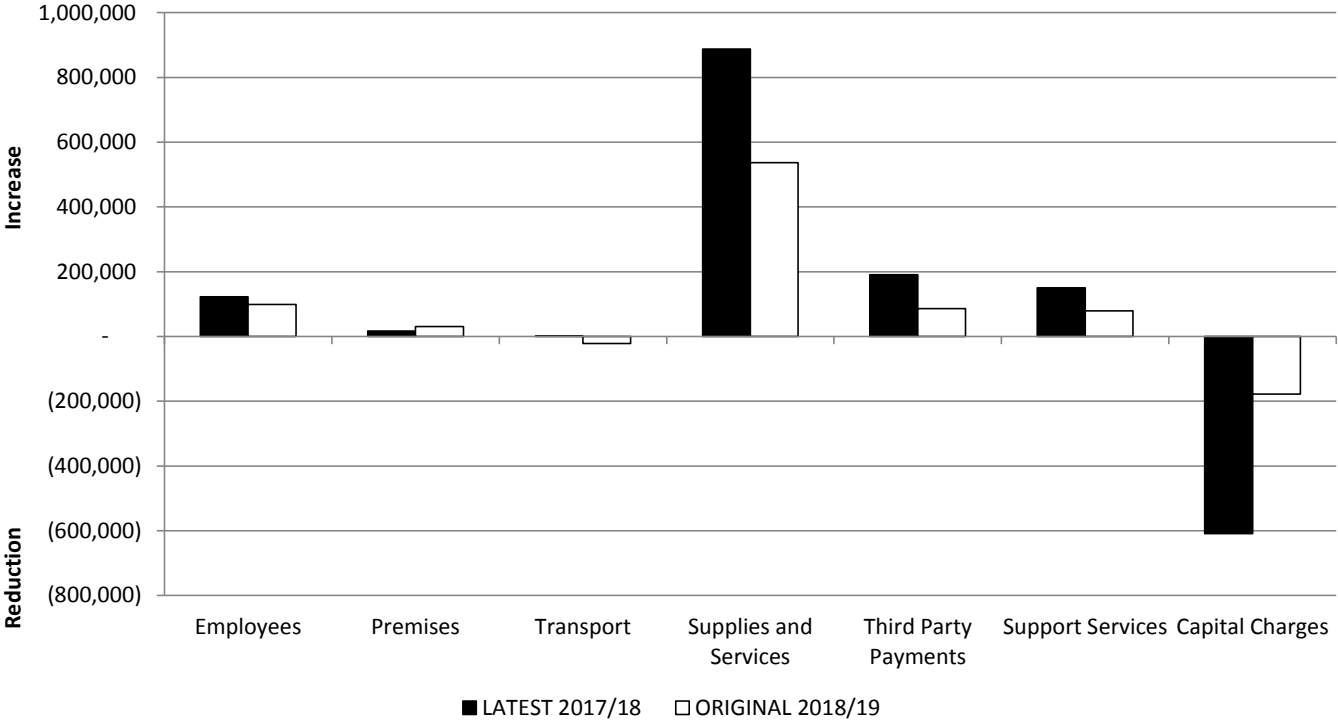
HOUSING & PROPERTY SERVICES EXPENDITURE - 2018/19 BUDGETS



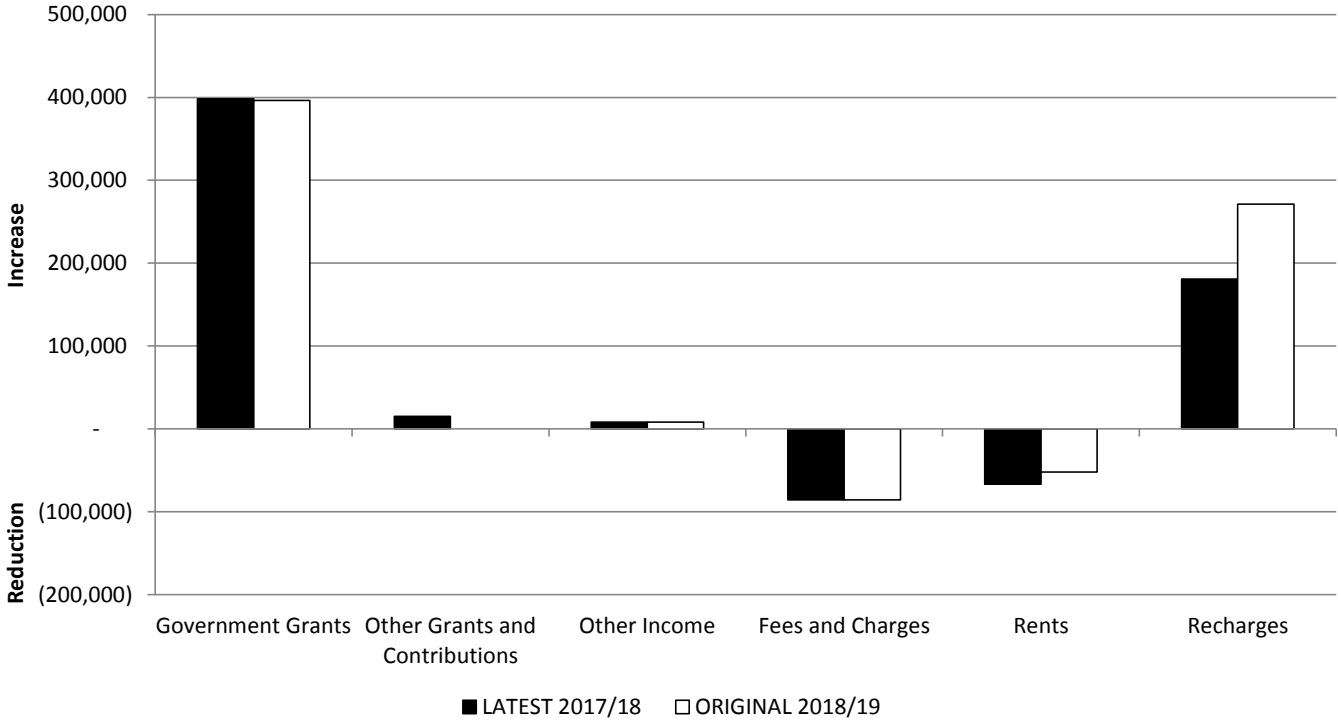
HOUSING & PROPERTY SERVICES INCOME - 2018/19 BUDGETS



**HOUSING & PROPERTY SERVICES EXPENDITURE:
CHANGE FROM 2017/18 ORIGINAL (£)**



**HOUSING & PROPERTY SERVICES INCOME:
CHANGE FROM 2017/18 ORIGINAL (£)**



	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1050 PUBLIC CONVENIENCES</u>				
DIRECT EXPENDITURE				
Premises	150,121	145,400	145,000	145,400
Supplies and Services	-	-	100	-
TOTAL DIRECT EXPENDITURE	150,121	145,400	145,100	145,400
DIRECT INCOME				
Rents	(209)	-	-	-
TOTAL DIRECT INCOME	(209)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	149,912	145,400	145,100	145,400
Support Services	16,230	23,600	21,500	21,000
Capital Charges	27,249	27,200	27,200	38,500
NET (INCOME) / EXPENDITURE TO SUMMARY	193,391	196,200	193,800	204,900

Variations:Capital Charges:

Introduction of notional capital charges

-

11,300

S1590 HOMELESSNESS/HOUSING ADVICE

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
DIRECT EXPENDITURE				
Employees	406,830	409,400	438,900	447,300
Premises	111,905	102,600	102,600	102,700
Transport	5,377	5,200	6,500	1,900
Supplies and Services	176,832	219,000	297,000	187,000
Third Party Payments	26,991	-	21,200	19,400
TOTAL DIRECT EXPENDITURE	727,935	736,200	866,200	758,300
DIRECT INCOME				
Government Grants	-	-	(21,200)	(19,400)
Other Grants and Contributions	(14,539)	(14,000)	(29,100)	(14,000)
Other Income	(42)	-	-	-
Fees and Charges	(2,797)	(2,800)	(2,800)	(2,800)
Rents	(144,540)	(246,100)	(240,100)	(240,100)
TOTAL DIRECT INCOME	(161,918)	(262,900)	(293,200)	(276,300)
NET DIRECT (INCOME) / EXPENDITURE	566,017	473,300	573,000	482,000
Support Services	491,663	430,400	508,500	504,900
Recharges	(404,494)	(347,000)	(347,000)	(347,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	653,186	556,700	734,500	639,900

Variations:Employees:

IAS19 Pension adjustments	39,200	39,900
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Supplies and Services:

Home choice lettings ongoing software support	28,000	28,000
Home choice lettings software - initial purchase (£34,900 funded from reserves)	50,000	-
Temporary Homeless Accommodation: Fit For The Future savings	-	(60,000)

Third Party Payments:

Homelessness Prevention grant funded work	21,200	19,400
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Government Grants:

Homelessness Prevention new burdens grant	(21,200)	(19,400)
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Other Grants and Contributions:

External contributions received in earlier years	(15,100)	-
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Support Services:

Changes in allocations	78,100	74,500
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1605 HOUSING STRATEGY</u>				
DIRECT EXPENDITURE				
Employees	59,305	48,100	52,900	53,200
Transport	149	1,300	1,300	1,300
Supplies and Services	191,512	180,700	180,700	300
Third Party Payments	87,314	95,100	209,100	161,400
TOTAL DIRECT EXPENDITURE	338,280	325,200	444,000	216,200
Support Services	63,228	68,400	68,300	64,200
Recharges	(19,765)	(19,700)	(19,700)	(19,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	381,743	373,900	492,600	260,700

Variations:Supplies and Services:

Waterloo Housing Association W2 (WDC costs) 2017/18 only	-	(180,400)
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Third Party Payments

Private Sector Stock Condition Survey: 2017/18 only	-	(75,000)
Housing Market Assessment	-	60,000
Earmarked Reserve requests carried forward from 2016/17: Lillington Development	26,300	-
Europa Way Development	91,400	85,000

S1610 OTHER HOUSING PROPERTY**DIRECT EXPENDITURE**

Premises	603	100	100	100
Supplies and Services	66	-	-	-

TOTAL DIRECT EXPENDITURE

669	100	100	100
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DIRECT INCOME

Rents	(41,994)	(35,600)	(35,600)	(35,600)
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TOTAL DIRECT INCOME

(41,994)	(35,600)	(35,600)	(35,600)
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NET DIRECT (INCOME) / EXPENDITURE

(41,325)	(35,500)	(35,500)	(35,500)
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Support Services	10,354	9,600	12,800	12,800
Capital Charges	23,498	23,500	23,500	42,400

NET (INCOME) / EXPENDITURE TO SUMMARY

(7,473)	(2,400)	800	19,700
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Variations:Capital Charges:

Introduction of notional capital charges	-	18,900
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1615 CONTRIBUTIONS TO HRA</u>				
DIRECT EXPENDITURE				
Supplies and Services	37,900	37,900	37,900	37,900
NET (INCOME) / EXPENDITURE TO SUMMARY	37,900	37,900	37,900	37,900
<u>S1625 SUPPORTING PEOPLE TO HRA</u>				
DIRECT EXPENDITURE				
Supplies and Services	154,977	-	-	-
TOTAL DIRECT EXPENDITURE	154,977	-	-	-
DIRECT INCOME				
Other Grants and Contributions	(154,977)	-	-	-
TOTAL DIRECT INCOME	(154,977)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
S1630 PRIVATE SECTOR HOUSING				
DIRECT EXPENDITURE				
Employees	312,478	343,800	359,200	324,800
Transport	6,021	4,800	6,000	2,300
Supplies and Services	14,658	18,000	767,400	767,000
Third Party Payments	31,009	11,400	11,400	11,400
TOTAL DIRECT EXPENDITURE	364,166	378,000	1,144,000	1,105,500
DIRECT INCOME				
Government Grants	(684,793)	(373,100)	(750,200)	(750,200)
Other Grants and Contributions	(80,499)	(73,900)	(73,900)	(73,900)
Other Income	(501)	(1,000)	(1,000)	(1,000)
Fees and Charges	(76,375)	(84,100)	(700)	(700)
TOTAL DIRECT INCOME	(842,168)	(532,100)	(825,800)	(825,800)
NET DIRECT (INCOME) / EXPENDITURE	(478,002)	(154,100)	318,200	279,700
Support Services	185,436	207,300	191,900	191,500
Capital Charges	652,653	593,100	-	-
Recharges	(102,930)	(103,400)	(103,400)	(103,400)
NET (INCOME) / EXPENDITURE TO SUMMARY	257,157	542,900	406,700	367,800

Variations:Employees:

IAS19 Pension adjustments	34,900	30,400
WCC Joint Funded post ceased	(17,400)	(17,400)
Time limited posts removed	-	(37,500)

Supplies and Services:

Disabled Facilities Grant (Better Care Fund) paid to Nuneaton BC	750,200	750,200
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Government Grants:

Increase in Disabled Facilities Grant (Better Care Fund) from Warwickshire CC	(377,100)	(377,100)
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Fees and Charges:

HEART - income now going to host organisation directly	83,400	83,400
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Support Services:

Changes in allocations	(15,400)	(15,800)
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Capital Charges:

Disabled Facilities Grant (Better Care Fund) now undertaken by Nuneaton BC	(593,100)	(593,100)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1645 ASSET MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	693,902	818,000	893,900	911,500
Premises	9,000	-	1,900	1,300
Transport	22,274	18,900	17,600	6,500
Supplies and Services	14,407	18,300	18,300	17,800
Third Party Payments	4,156	3,900	43,900	3,900
TOTAL DIRECT EXPENDITURE	743,739	859,100	975,600	941,000
Support Services	172,198	217,800	255,700	250,600
Recharges	(915,937)	(1,077,600)	(1,191,300)	(1,161,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(700)	40,000	30,000

Variations:Employees:

IAS19 Pension adjustments	87,900	83,400
Standby Buy-out	10,000	-
Time limited posts removed	-	(10,000)
Post seconded to Office Relocation Project	(19,900)	19,900

Transport:

Car Allowance Lump Sum Buy-out concluded	-	(11,200)
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Third Party Payments:

Asset Management Plan (Executive August 2017)	40,000	-
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Support Services:

Changes in allocations	37,900	32,800
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Recharges:

Change in amount to be recharged	(113,700)	(84,000)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1650 ESTATE MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	512	-	-	-
Premises	177,581	126,900	144,800	155,800
Supplies and Services	4,646	5,200	65,200	5,300
Third Party Payments	62,190	71,000	86,000	71,000
TOTAL DIRECT EXPENDITURE	244,929	203,100	296,000	232,100
DIRECT INCOME				
Other Income	(16,120)	(7,300)	(15,600)	(15,600)
Fees and Charges	(1,686)	(4,300)	(2,000)	(2,000)
Rents	(599,756)	(565,300)	(504,500)	(519,200)
TOTAL DIRECT INCOME	(617,562)	(576,900)	(522,100)	(536,800)
NET DIRECT (INCOME) / EXPENDITURE	(372,633)	(373,800)	(226,100)	(304,700)
Support Services	187,129	144,200	159,600	153,400
Capital Charges	4,663	54,500	4,700	200,300
NET (INCOME) / EXPENDITURE TO SUMMARY	(180,841)	(175,100)	(61,800)	49,000

Variations:Premises:

Increased business rates	22,900	32,200
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Supplies and Services:

Feasibility study for bridge over River Avon	60,000	-
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Third Party Payments:

Avon Navigation Extension feasibility study - Executive 1 November 2017	15,000	-
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Rents:

Effects of new leases and vacancies	60,800	46,100
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Support Services:

Changes in allocations	15,400	9,200
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Capital Charges:

2nd Warwick Sea Scouts Headquarters Grant - slipped to 2018/19	(49,800)	-
Introduction of notional capital charges	-	145,800

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1660 WARWICK PLANT MAINTENANCE</u>				
DIRECT EXPENDITURE				
Employees	77,238	18,500	15,500	-
Transport	6,395	3,600	3,600	-
Supplies and Services	523	100	100	-
TOTAL DIRECT EXPENDITURE	84,156	22,200	19,200	-
Support Services	12,382	2,000	2,600	-
Recharges	(96,538)	(24,200)	(21,800)	-
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

Variations:

Service transferred to new Leisure Operator

S2300 OFFICE ACCOMMODATION

DIRECT EXPENDITURE				
Premises	212,985	221,100	218,400	223,000
Supplies and Services	1,309	-	-	-
Third Party Payments	1,017	-	-	-
TOTAL DIRECT EXPENDITURE	215,311	221,100	218,400	223,000
Support Services	81,950	64,800	102,600	56,300
Capital Charges	195,989	161,800	196,000	379,600
Recharges	(487,237)	(447,700)	(517,000)	(658,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	6,013	-	-	-

Variations:Support Services:

Changes in allocations 37,800 (8,500)

Capital Charges:

Change in depreciation charges following revaluations 34,200 34,200

Introduction of notional capital charges - 183,600

Recharges:

Change in amount to be recharged (69,300) (211,200)

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S4780 WDC HIGHWAYS</u>				
DIRECT EXPENDITURE				
Employees	(2)	-	-	-
Premises	85,422	93,000	93,000	94,400
TOTAL DIRECT EXPENDITURE	85,420	93,000	93,000	94,400
Support Services	80,386	123,900	118,800	116,300
Capital Charges	18,927	19,000	19,000	40,100
NET (INCOME) / EXPENDITURE TO SUMMARY	184,733	235,900	230,800	250,800

Variations:Capital Charges:

Introduction of notional capital charges

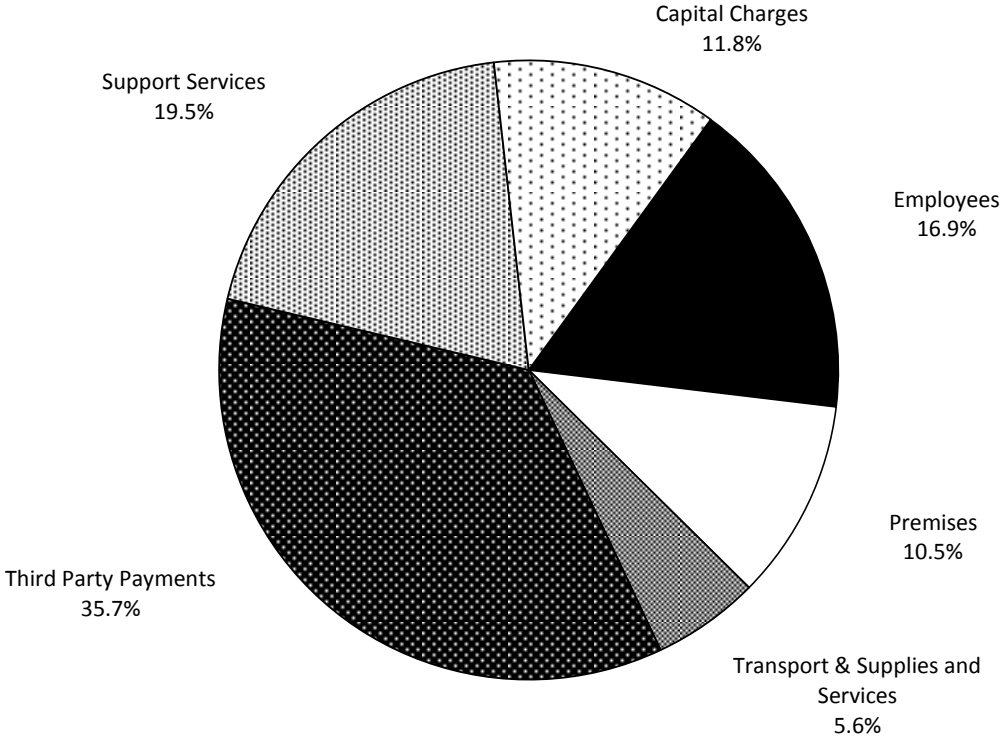
- 21,100

SW000 CORPORATE R+M UNALLOCATED

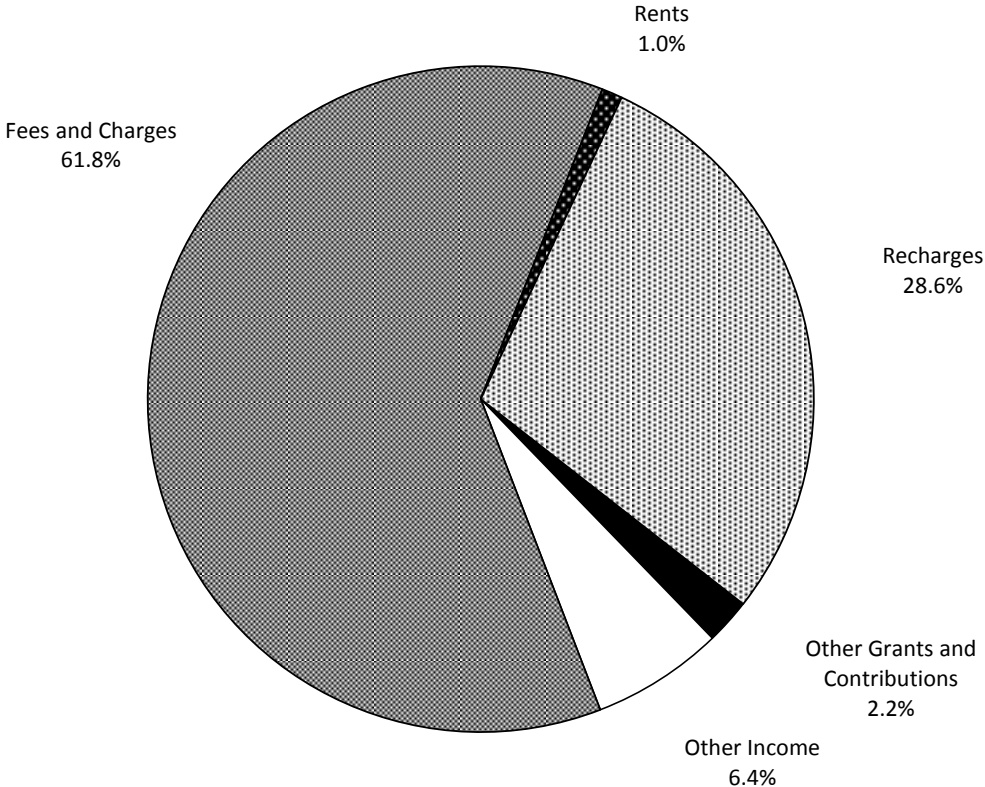
DIRECT EXPENDITURE				
Premises	-	420,500	420,500	417,800
NET (INCOME) / EXPENDITURE TO SUMMARY	-	420,500	420,500	417,800

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>NEIGHBOURHOOD SERVICES PORTFOLIO</u>				
S1020 NEIGHBOURHOOD SERVICES	-	(100)	-	-
S1105 CAR PARKS	(1,255,829)	(744,600)	(477,400)	(678,300)
S1250 WCC HIGHWAYS	33,203	21,300	46,500	54,900
S1258 GREEN SPACES CONTRACT MGT	336,665	469,700	310,900	356,900
S1270 GREEN SPACE DEVELOPMENT	816,312	1,467,700	1,490,800	1,545,100
S1289 OPEN SPACES	142,520	95,300	117,100	117,500
S1320 BEREAVEMENT SERVICES	(666,451)	(648,100)	(539,000)	(571,900)
S3100 ONE STOP SHOPS	-	49,600	-	-
S3200 RECEPTION FACILITIES & LEAMINGTON OSS	-	(300)	-	(41,700)
S3400 PAYMENT CHANNELS	-	-	-	-
S3450 CUSTOMER SERVICE CENTRE	-	-	-	-
S3655 HILL CLOSE GARDENS	25,000	20,000	20,000	20,000
S4060 STREET CLEANSING	1,429,709	1,310,800	1,500,100	1,544,000
S4090 WASTE MANAGEMENT	872,843	556,800	782,200	817,800
S4130 WASTE COLLECTION	1,887,964	1,867,600	1,971,700	2,059,000
S4180 ABANDONED VEHICLES	1,747	1,100	1,200	1,200
S4811 WATERCOURSES & CULVERTS	(4,979)	(200)	(200)	(200)
TOTAL NEIGHBOURHOOD SERVICES PORTFOLIO	3,618,704	4,466,600	5,223,900	5,224,300
 <u>SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	1,821,949	1,988,300	2,101,500	2,236,400
Premises	1,410,080	1,375,000	2,138,800	1,393,200
Transport	27,554	48,800	49,200	40,200
Supplies and Services	815,014	697,600	935,700	704,200
Third Party Payments	4,774,661	4,523,000	4,627,600	4,717,800
Support Services	2,067,853	2,448,100	2,530,300	2,586,400
Capital Charges	661,068	894,500	838,300	1,559,900
TOTAL EXPENDITURE	11,578,179	11,975,300	13,221,400	13,238,100
 <u>INCOME:</u>				
Other Grants and Contributions	(645,469)	(167,400)	(377,900)	(173,400)
Other Income	(577,618)	(499,900)	(499,900)	(513,900)
Fees and Charges	(4,792,111)	(4,691,100)	(4,792,600)	(4,954,400)
Rents	(61,515)	(51,300)	(75,300)	(82,300)
Recharges	(1,882,762)	(2,099,000)	(2,251,800)	(2,289,800)
TOTAL INCOME	(7,959,475)	(7,508,700)	(7,997,500)	(8,013,800)
 NET COST OF NEIGHBOURHOOD SERVICES	 3,618,704	 4,466,600	 5,223,900	 5,224,300

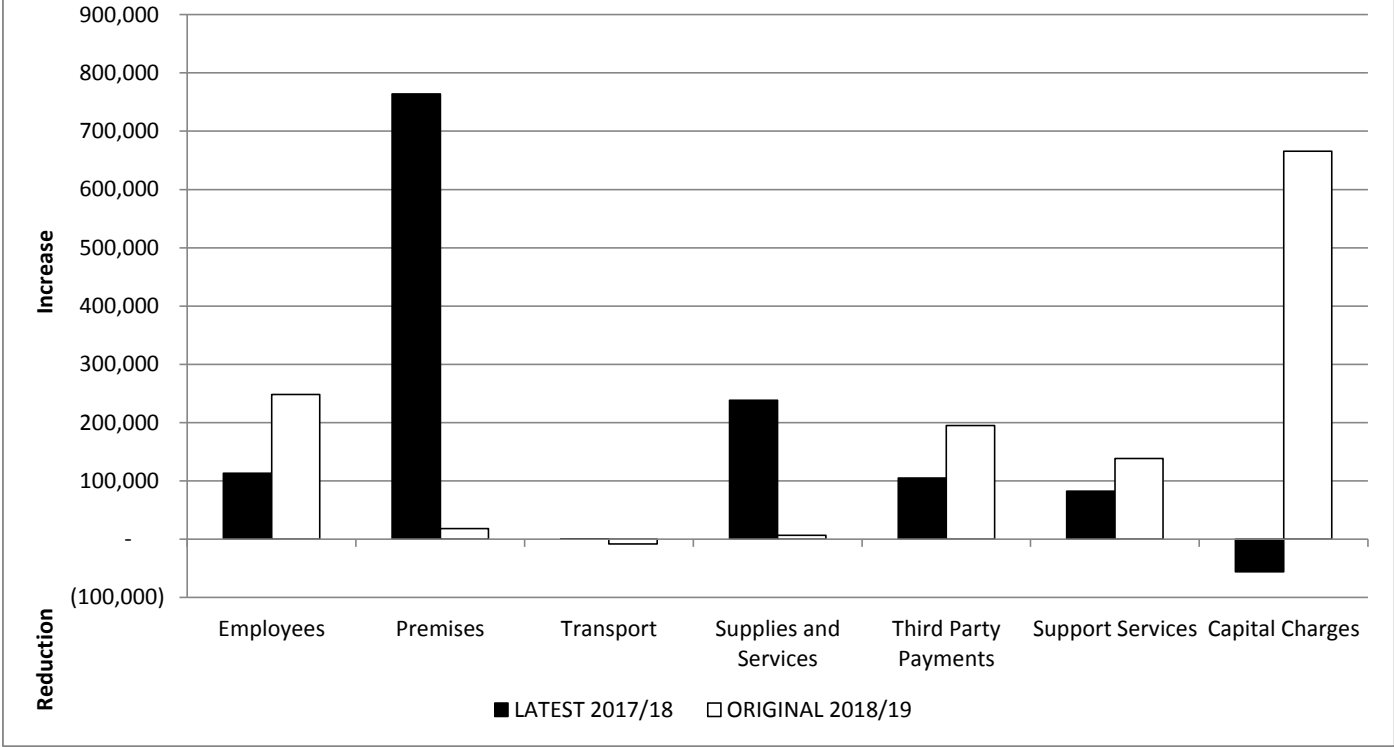
NEIGHBOURHOOD SERVICES EXPENDITURE - 2018/19 BUDGETS



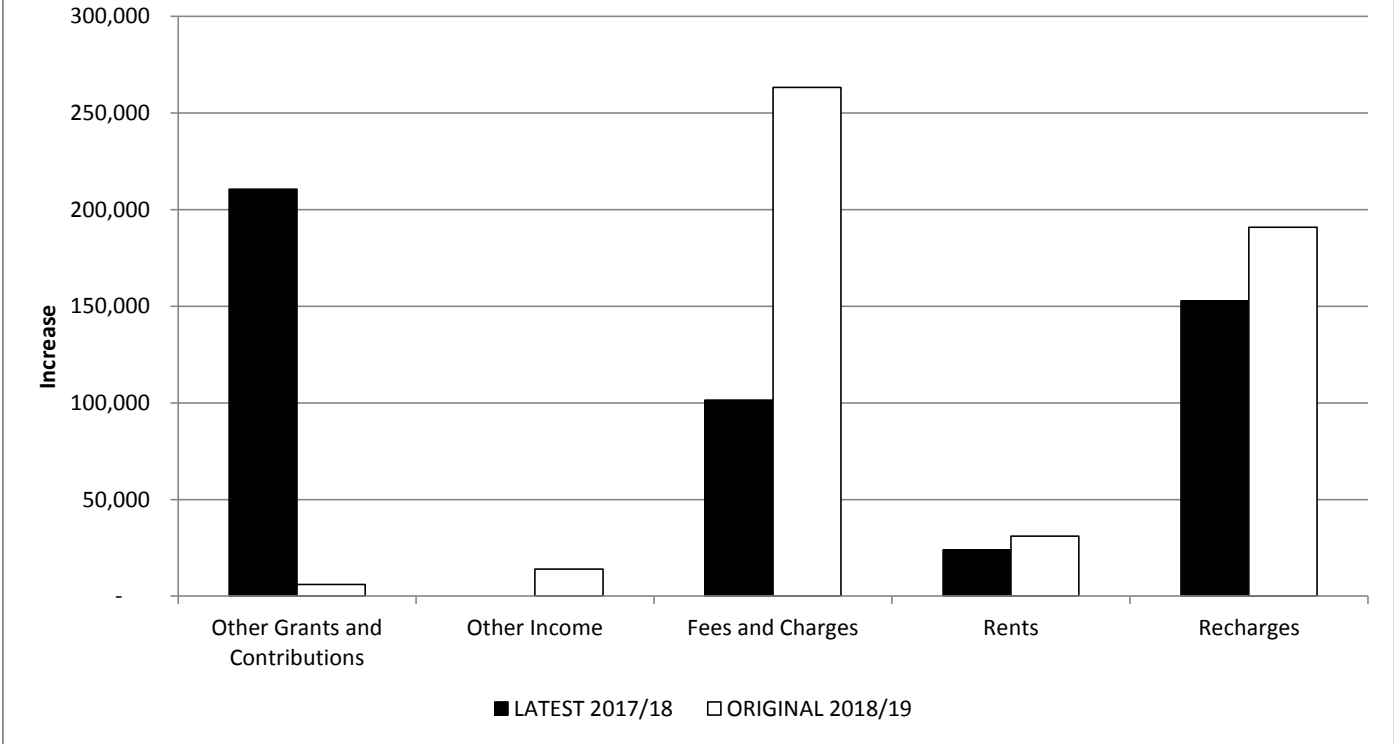
NEIGHBOURHOOD SERVICES INCOME - 2018/19 BUDGETS



NEIGHBOURHOOD SERVICES EXPENDITURE: CHANGE FROM 2017/18 ORIGINAL (£)



NEIGHBOURHOOD SERVICES INCOME: CHANGE FROM 2017/18 ORIGINAL (£)



	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1020 NEIGHBOURHOOD SERVICES</u>				
DIRECT EXPENDITURE				
Employees	84,964	84,800	92,900	94,200
Transport	-	100	100	100
Supplies and Services	4,520	1,000	51,000	1,000
TOTAL DIRECT EXPENDITURE	89,484	85,900	144,000	95,300
Support Services	33,524	34,900	32,400	33,100
Recharges	(123,008)	(120,900)	(176,400)	(128,400)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(100)	-	-

Variations:Supplies and Services:

Data Capture Project

50,000

-

Recharges:

Change in amount to be recharged

(55,500)

(7,500)

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
S1105 CAR PARKS				
DIRECT EXPENDITURE				
Employees	63,029	99,500	73,500	106,000
Premises	577,499	765,300	1,217,900	690,100
Transport	-	20,500	400	400
Supplies and Services	178,384	183,400	161,400	161,300
Third Party Payments	221,094	138,800	138,800	142,700
TOTAL DIRECT EXPENDITURE	1,040,006	1,207,500	1,592,000	1,100,500
DIRECT INCOME				
Other Grants and Contributions	(38,836)	-	-	-
Other Income	(41,964)	(45,000)	(45,000)	(45,000)
Fees and Charges	(3,114,529)	(2,973,000)	(3,043,000)	(3,113,000)
Rents	(11,720)	(9,400)	(9,400)	(9,400)
TOTAL DIRECT INCOME	(3,207,049)	(3,027,400)	(3,097,400)	(3,167,400)
NET DIRECT (INCOME) / EXPENDITURE	(2,167,043)	(1,819,900)	(1,505,400)	(2,066,900)
Support Services	656,402	668,300	766,900	778,900
Capital Charges	261,027	407,000	261,100	609,700
Recharges	(6,215)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	(1,255,829)	(744,600)	(477,400)	(678,300)

Variations:Employees:

Staff vacancies	(30,600)	-
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Premises:

Covent Garden and Linen Street Multi-storey car parks: 2017/18 only	-	(240,000)
Repairs and Maintenance works slipped from 2016/17	352,800	-
Updated repairs and maintenance costs	27,000	27,000
Increased business rates	71,900	142,300

Transport:

Vehicles transferred to Ranger Services	(20,000)	(20,000)
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Supplies and Services:

Budgets transferred to Ranger Services	(22,000)	(22,000)
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Fees and Charges:

Increased income / charges	(70,000)	(140,000)
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Support Services:

Changes in allocations	98,600	110,600
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Capital Charges:

Change in depreciation charges following revaluations	(145,900)	(145,900)
Introduction of notional capital charges	-	348,600

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1250 WCC HIGHWAYS</u>				
DIRECT EXPENDITURE				
Third Party Payments	101,837	107,600	106,800	109,900
TOTAL DIRECT EXPENDITURE	101,837	107,600	106,800	109,900
DIRECT INCOME				
Other Grants and Contributions	(116,620)	(112,300)	(118,300)	(118,300)
TOTAL DIRECT INCOME	(116,620)	(112,300)	(118,300)	(118,300)
NET DIRECT (INCOME) / EXPENDITURE	(14,783)	(4,700)	(11,500)	(8,400)
Support Services	47,986	26,000	58,000	63,300
NET (INCOME) / EXPENDITURE TO SUMMARY	33,203	21,300	46,500	54,900

Variations:Support Services:

Changes in allocations

32,000

37,300

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1258 GREEN SPACES CONTRACT MGT</u>				
DIRECT EXPENDITURE				
Premises	10,907	12,400	12,400	12,600
Supplies and Services	196,168	193,700	161,700	171,700
Third Party Payments	110,170	137,900	94,900	138,100
TOTAL DIRECT EXPENDITURE	317,245	344,000	269,000	322,400
DIRECT INCOME				
Other Income	(6,050)	-	-	-
Other Grants and Contributions	(34,567)	(35,600)	(35,600)	(35,600)
TOTAL DIRECT INCOME	(40,617)	(35,600)	(35,600)	(35,600)
NET DIRECT (INCOME) / EXPENDITURE	276,628	308,400	233,400	286,800
Support Services	60,037	161,300	77,500	70,100
NET (INCOME) / EXPENDITURE TO SUMMARY	336,665	469,700	310,900	356,900

Variations:Supplies and Services:

Budgets transferred to Cleansing Services	(32,000)	(22,000)
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Third Party Payments:

Budgets transferred to Cleansing Services	(43,000)	-
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Support Services:

Changes in allocations	(83,800)	(91,200)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
S1270 GREEN SPACE DEVELOPMENT				
DIRECT EXPENDITURE				
Employees	237,690	235,300	255,900	278,600
Premises	227,915	133,600	383,900	182,200
Transport	7,882	5,000	5,000	-
Supplies and Services	130,702	45,000	183,400	45,000
Third Party Payments	58,971	29,000	137,800	29,000
TOTAL DIRECT EXPENDITURE	663,160	447,900	966,000	534,800
DIRECT INCOME				
Other Grants and Contributions	(436,516)	(2,600)	(207,100)	(2,600)
Other Income	(8,207)	(4,400)	(4,400)	(4,400)
Fees and Charges	(1,250)	-	-	-
Rents	(2,290)	-	-	-
TOTAL DIRECT INCOME	(448,263)	(7,000)	(211,500)	(7,000)
NET DIRECT (INCOME) / EXPENDITURE	214,897	440,900	754,500	527,800
Support Services	419,659	747,300	546,500	559,900
Capital Charges	204,556	279,500	212,600	496,200
Recharges	(22,800)	-	(22,800)	(38,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	816,312	1,467,700	1,490,800	1,545,100

Variations:Employees:

IAS19 Pension adjustments	24,100	26,800
Neighbourhood Services Restructure	-	17,000

Premises:

Gypsy and Traveller Encampments	143,700	-
Paddling Pool maintenance costs	43,700	43,700
Abbey Fields footpath	55,000	-

Supplies and Services:

Planning Gain Income passed on to other authorities	133,700	-
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Third Party Payments:

Earmarked Reserve carried forward from 2016/17: Harbury Lane	103,800	-
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Other Grants and Contributions:

Planning Gain income	(204,500)	-
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Support Services:

Changes in allocations	(200,800)	(187,400)
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Capital Charges:

Change in depreciation charges following revaluations	(66,900)	(66,900)
Introduction of notional capital charges	-	283,600

Recharges:

Change in amount to be recharged	(22,800)	(38,800)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1289 OPEN SPACES</u>				
DIRECT EXPENDITURE				
Premises	141,704	94,500	117,100	117,500
Supplies and Services	816	-	-	-
TOTAL DIRECT INCOME	142,520	94,500	117,100	117,500
Support Services	-	800	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	142,520	95,300	117,100	117,500

Variations:Premises:

Repairs and Maintenance budgets underprovided

22,600

23,000

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1320 BEREAVEMENT SERVICES</u>				
DIRECT EXPENDITURE				
Employees	232,959	235,000	294,700	297,600
Premises	390,969	308,700	347,000	331,700
Transport	5,428	5,800	4,900	3,400
Supplies and Services	81,026	92,600	92,600	92,600
Third Party Payments	142,305	122,800	122,800	126,300
TOTAL DIRECT EXPENDITURE	852,687	764,900	862,000	851,600
DIRECT INCOME				
Other Grants and Contributions	(151)	(2,900)	(2,900)	(2,900)
Other Income	(5,990)	(100)	(100)	(100)
Fees and Charges	(1,538,058)	(1,593,100)	(1,621,100)	(1,711,900)
Rents	(18,547)	(23,900)	(23,900)	(23,900)
TOTAL DIRECT INCOME	(1,562,746)	(1,620,000)	(1,648,000)	(1,738,800)
NET DIRECT (INCOME) / EXPENDITURE	(710,059)	(855,100)	(786,000)	(887,200)
Support Services	94,337	86,900	127,200	117,700
Capital Charges	(50,729)	120,100	119,800	197,600
NET (INCOME) / EXPENDITURE TO SUMMARY	(666,451)	(648,100)	(539,000)	(571,900)

Variations:**Employees:**

IAS19 Pension adjustments	27,500	27,200
Crematorium restructure	36,500	36,500

Premises:

Earmarked Reserve carried forward from 2016/17: Crematorium rebranding	24,000	-
Increased business rates	7,300	14,700

Support Services:

Changes in allocations	40,300	30,800
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Capital Charges:

Introduction of notional capital charges	-	77,200
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S3100 ONE STOP SHOPS</u>				
DIRECT EXPENDITURE				
Employees	198,624	220,100	211,400	221,700
Premises	81	-	-	-
Transport	174	700	700	700
Supplies and Services	1,181	2,700	52,700	2,700
TOTAL DIRECT EXPENDITURE	200,060	223,500	264,800	225,100
DIRECT INCOME				
Other Income	(675)	-	-	-
TOTAL DIRECT INCOME	(675)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	199,385	223,500	264,800	225,100
Support Services	14,345	17,300	21,200	18,500
Recharges	(213,730)	(191,200)	(286,000)	(243,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	49,600	-	-

Variations:Employees:

IAS19 Pension adjustments	19,000	20,200
Fit For The Future savings	(24,900)	(24,900)

Supplies and Services:

Fit For The Future review	50,000	-
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Recharges:

Change in amount to be recharged	(94,800)	(52,400)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S3200 RECEPTION FACILITIES & LEAMINGTON OSS</u>				
DIRECT EXPENDITURE				
Employees	145,959	188,700	200,200	160,200
Transport	-	300	300	300
Supplies and Services	8,925	8,700	8,700	8,700
TOTAL DIRECT EXPENDITURE	154,884	197,700	209,200	169,200
Support Services	132,108	132,900	154,100	167,800
Recharges	(286,992)	(330,900)	(363,300)	(378,700)
NET DIRECT (INCOME) / EXPENDITURE	-	(300)	-	(41,700)

Variations:Employees:

IAS19 Pension adjustments		18,400	18,400
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Support Services:

Changes in allocations		21,200	34,900
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Recharges:

Change in amount to be recharged		(32,400)	(47,800)
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S3400 PAYMENT CHANNELS**DIRECT EXPENDITURE**

Supplies and Services	26,647	21,500	24,500	21,500
Third Party Payments	85,777	120,000	92,000	120,000

TOTAL DIRECT EXPENDITURE

112,424	141,500	116,500	141,500
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Support Services	31,124	35,700	42,500	20,500
Recharges	(143,548)	(177,200)	(159,000)	(162,000)

NET DIRECT (INCOME) / EXPENDITURE

-	-	-	-
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Variations:Third Party Payments:

Credits continuing to be made till February 2018		(28,000)	-
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Support Services:

Changes in allocations		6,800	(15,200)
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Recharges:

Change in amount to be recharged		18,200	15,200
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S3450 CUSTOMER SERVICE CENTRE</u>				
DIRECT EXPENDITURE				
Employees	23,758	-	-	-
Supplies and Services	(211)	-	-	-
Third Party Payments	19,221	-	9,000	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	42,768	-	9,000	-
Support Services	168	-	-	-
Recharges	(42,936)	-	(9,000)	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	-	-	-	-
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
 <u>S3655 HILL CLOSE GARDENS</u>				
DIRECT EXPENDITURE				
Supplies and Services	25,000	20,000	20,000	20,000
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	25,000	20,000	20,000	20,000
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S4060 STREET CLEANSING</u>				
DIRECT EXPENDITURE				
Premises	21,108	20,100	20,100	15,500
Transport	853	900	900	900
Supplies and Services	23,807	28,900	28,900	28,900
Third Party Payments	1,249,699	1,144,900	1,211,300	1,226,500
TOTAL DIRECT EXPENDITURE	1,295,467	1,194,800	1,261,200	1,271,800
DIRECT INCOME				
Other Income	(58,313)	-	-	-
TOTAL DIRECT INCOME	(58,313)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	1,237,154	1,194,800	1,261,200	1,271,800
Support Services	192,555	116,000	238,900	272,200
NET DIRECT (INCOME) / EXPENDITURE	1,429,709	1,310,800	1,500,100	1,544,000

Variations:Third Party Payments:

Additional Properties

66,400

47,900

Contract inflation

-

33,700

Support Services:

Changes in allocations

122,900

156,200

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
S4090 WASTE MANAGEMENT				
DIRECT EXPENDITURE				
Employees	834,966	924,900	972,900	1,078,100
Premises	26,097	26,600	26,600	29,800
Transport	13,217	15,500	36,900	34,400
Supplies and Services	105,260	56,200	76,900	76,900
Third Party Payments	638,823	603,600	541,800	553,400
TOTAL DIRECT EXPENDITURE	1,618,363	1,626,800	1,655,100	1,772,600
DIRECT INCOME				
Other Income	(5,857)	-	-	-
Rents	(28,958)	(18,000)	(42,000)	(49,000)
TOTAL DIRECT INCOME	(34,815)	(18,000)	(42,000)	(49,000)
NET DIRECT (INCOME) / EXPENDITURE	1,583,548	1,608,800	1,613,100	1,723,600
Support Services	332,828	226,800	404,400	432,500
Recharges	(1,043,533)	(1,278,800)	(1,235,300)	(1,338,300)
NET DIRECT (INCOME) / EXPENDITURE	872,843	556,800	782,200	817,800

Variations:Employees:

IAS19 Pension adjustments	84,800	98,700
Neighbourhood Services restructure	-	72,400
Fit For The Future savings	(30,000)	(30,000)

Transport:

Vehicles transferred from Car Parks	20,000	20,000
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Supplies and Services:

Budgets transferred from Car Parks	22,000	22,000
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Third Party Payments:

Reduced budgets re HRA work	(61,800)	(61,800)
Contract inflation	-	14,600

Rents:

Grounds Maintenance Contractor renting WDC depot	(24,000)	(31,000)
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Support Services:

Changes in allocations	177,600	205,700
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Recharges:

Change in amount to be recharged	43,500	(59,500)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S4130 WASTE COLLECTION</u>				
DIRECT EXPENDITURE				
Supplies and Services	32,789	43,900	73,900	73,900
Third Party Payments	2,146,764	2,118,400	2,172,400	2,271,900
TOTAL DIRECT EXPENDITURE	2,179,553	2,162,300	2,246,300	2,345,800
DIRECT INCOME				
Other Income	(450,562)	(450,400)	(450,400)	(464,400)
Fees and Charges	(138,274)	(125,000)	(128,500)	(129,500)
TOTAL DIRECT INCOME	(588,836)	(575,400)	(578,900)	(593,900)
NET DIRECT (INCOME) / EXPENDITURE	1,590,717	1,586,900	1,667,400	1,751,900
Support Services	51,033	192,800	59,500	50,700
Capital Charges	246,214	87,900	244,800	256,400
NET DIRECT (INCOME) / EXPENDITURE	1,887,964	1,867,600	1,971,700	2,059,000

Variations:Supplies and Services:

Introduction of Fly Tipping shared service with Rugby BC	30,000	30,000
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Third Party Payments:

Additional Properties	54,000	90,600
Contract inflation	-	62,900

Other Income:

Additional Recycling credit income	-	(14,000)
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Support Services:

Changes in allocations	(133,300)	(142,100)
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Capital Charges:

Change in depreciation charges following revaluations	156,900	156,900
Introduction of notional capital charges	-	8,100

S4180 ABANDONED VEHICLES**INDIRECT EXPENDITURE**

Support Services	1,747	1,100	1,200	1,200
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NET DIRECT (INCOME) / EXPENDITURE

	1,747	1,100	1,200	1,200
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S4811 WATERCOURSES & CULVERTS</u>				
DIRECT EXPENDITURE				
Premises	13,800	13,800	13,800	13,800
TOTAL DIRECT EXPENDITURE	13,800	13,800	13,800	13,800
DIRECT INCOME				
Other Grants and Contributions	(18,779)	(14,000)	(14,000)	(14,000)
TOTAL DIRECT INCOME	(18,779)	(14,000)	(14,000)	(14,000)
NET DIRECT (INCOME) / EXPENDITURE	(4,979)	(200)	(200)	(200)

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>STRATEGIC LEADERSHIP PORTFOLIO</u>				
S1368 RIVERSIDE HOUSE - THE SPACE	-	-	-	-
S2000 CHIEF EXECUTIVE'S OFFICE	19,846	19,700	20,000	20,000
S2004 LOCAL LOTTERY	-	-	-	(15,000)
S2010 CORPORATE PROJECTS	4,699	-	16,000	-
S2020 CORPORATE MANAGEMENT - CHIEF EXECUTIVE	433	2,800	-	-
S2060 HUMAN RESOURCES	24,469	8,000	4,800	50,200
S2080 MEMBER TRAINING	3,481	4,600	6,000	6,000
S2100 ORGANISATIONAL DEVELOPMENT	4,200	173,300	12,400	92,600
S2200 COMMITTEE SERVICES	-	(200)	-	(10,000)
S2220 DEMOCRATIC REPRESENTATION	900,602	870,200	1,030,200	1,090,600
S2240 ELECTIONS	133,213	74,400	85,300	67,900
S2260 ELECTORAL REGISTRATION	215,168	232,500	264,900	243,600
S2280 CHAIR OF THE COUNCIL	65,554	61,100	70,600	70,700
S2315 ASSISTED TRAVEL PASSES	(70)	-	-	-
S2340 MEDIA ROOM	26,888	(200)	11,200	-
S3210 ASSIST TRAVEL-TRANSPORT TOKENS	13,590	8,000	-	-
S3350 CSTEAM	-	(200)	-	-
S3452 CUSTOMER CONTACT MANAGER	-	-	2,200	-
S3470 WEB SERVICES	-	(100)	-	-
S3500 ICT SERVICES	(20,371)	(3,200)	(31,800)	(40,800)
S4870 LEGAL SERVICES (IN-HOUSE WDC)	-	900	-	-
S4871 LEGAL SERVICES (SHARED SERVICE WCC)	-	-	-	-
TOTAL STRATEGIC LEADERSHIP PORTFOLIO	1,391,702	1,451,600	1,491,800	1,575,800

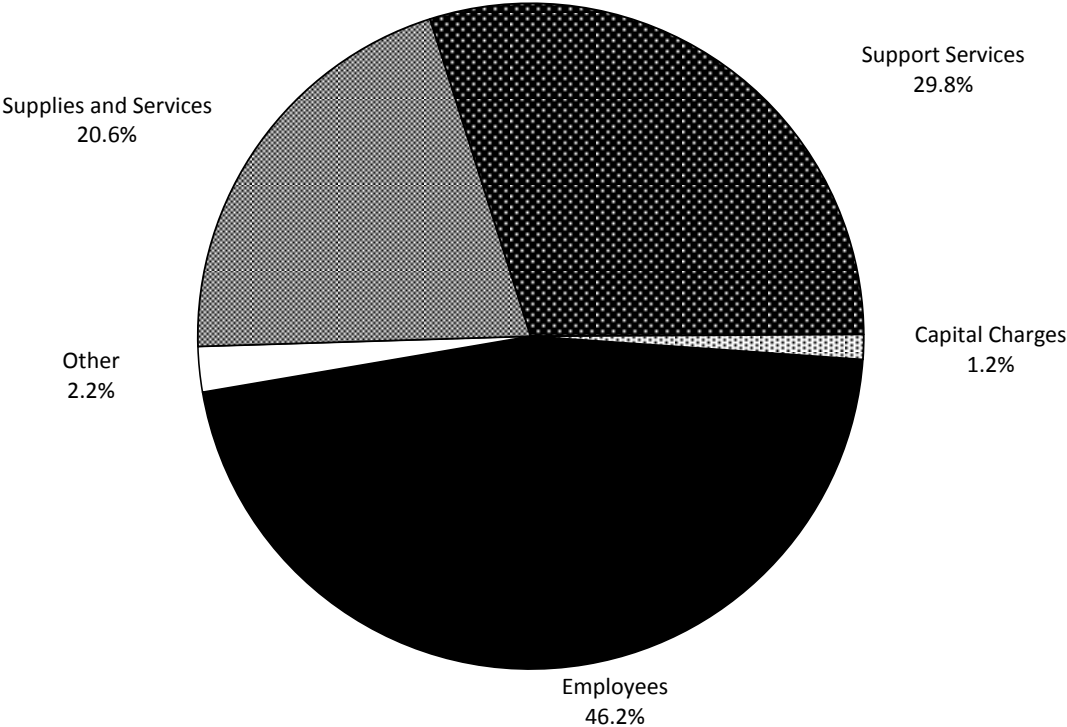
SUBJECTIVE ANALYSIS:**EXPENDITURE:**

Employees	2,685,285	2,507,400	3,042,500	2,701,500
Premises	77,597	2,800	84,900	2,800
Transport	14,999	(22,800)	18,100	5,100
Supplies and Services	1,356,131	1,262,900	1,391,900	1,201,300
Third Party Payments	119,868	94,900	310,000	120,600
Support Services	1,517,685	1,423,200	1,715,500	1,738,700
Capital Charges	58,645	90,900	57,700	70,100
TOTAL EXPENDITURE	5,830,210	5,359,300	6,620,600	5,840,100

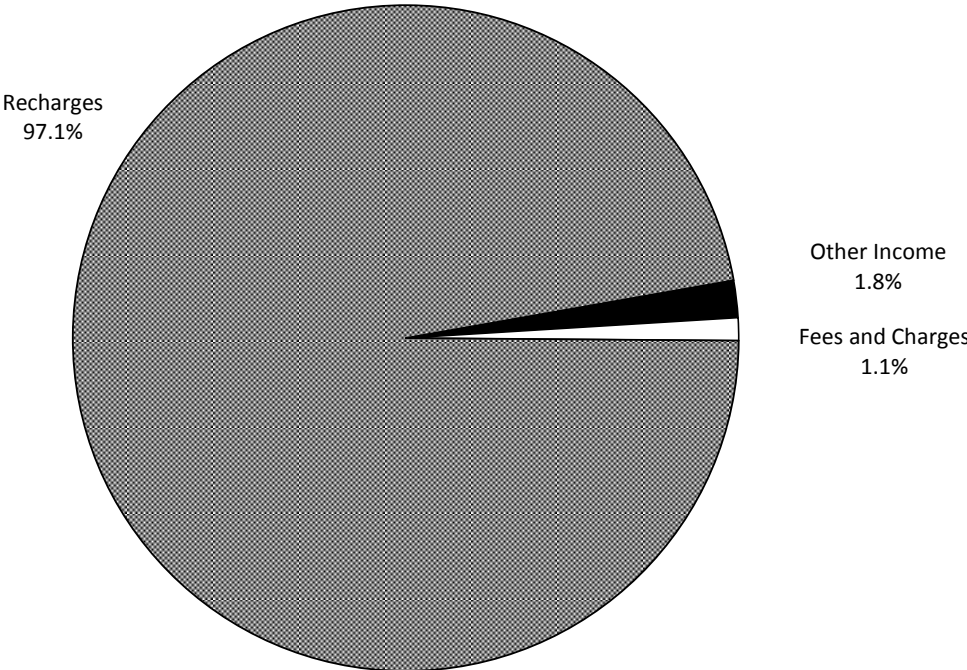
INCOME:

Government Grants	(34,016)	-	(371,300)	-
Sales	(2,624)	(2,400)	(2,400)	(2,400)
Other Income	(524,574)	(58,900)	(243,900)	(73,900)
Fees and Charges	(55,113)	(49,000)	(39,000)	(49,000)
Recharges	(3,822,181)	(3,797,400)	(4,472,200)	(4,139,000)
TOTAL INCOME	(4,438,508)	(3,907,700)	(5,128,800)	(4,264,300)
NET COST OF STRATEGIC LEADERSHIP	1,391,702	1,451,600	1,491,800	1,575,800

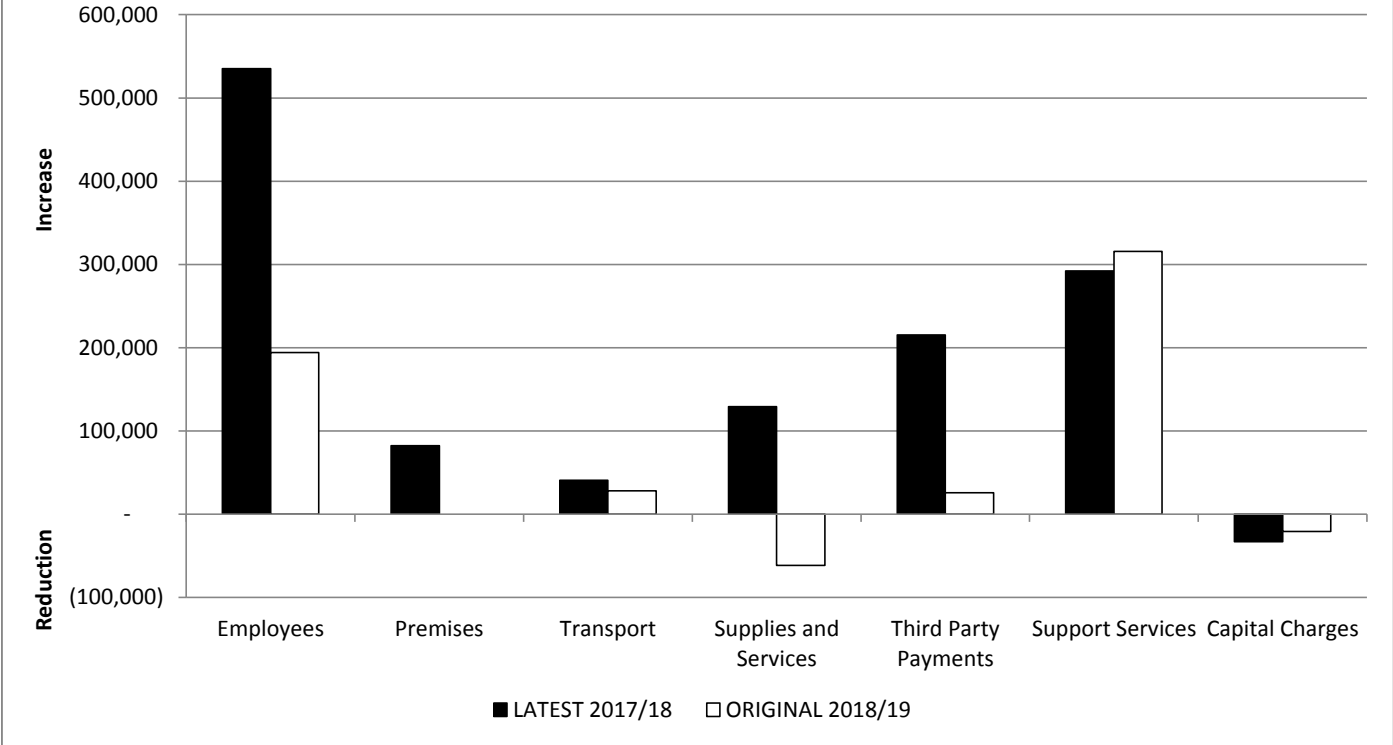
STRATEGIC LEADERSHIP EXPENDITURE - 2018/19 BUDGETS



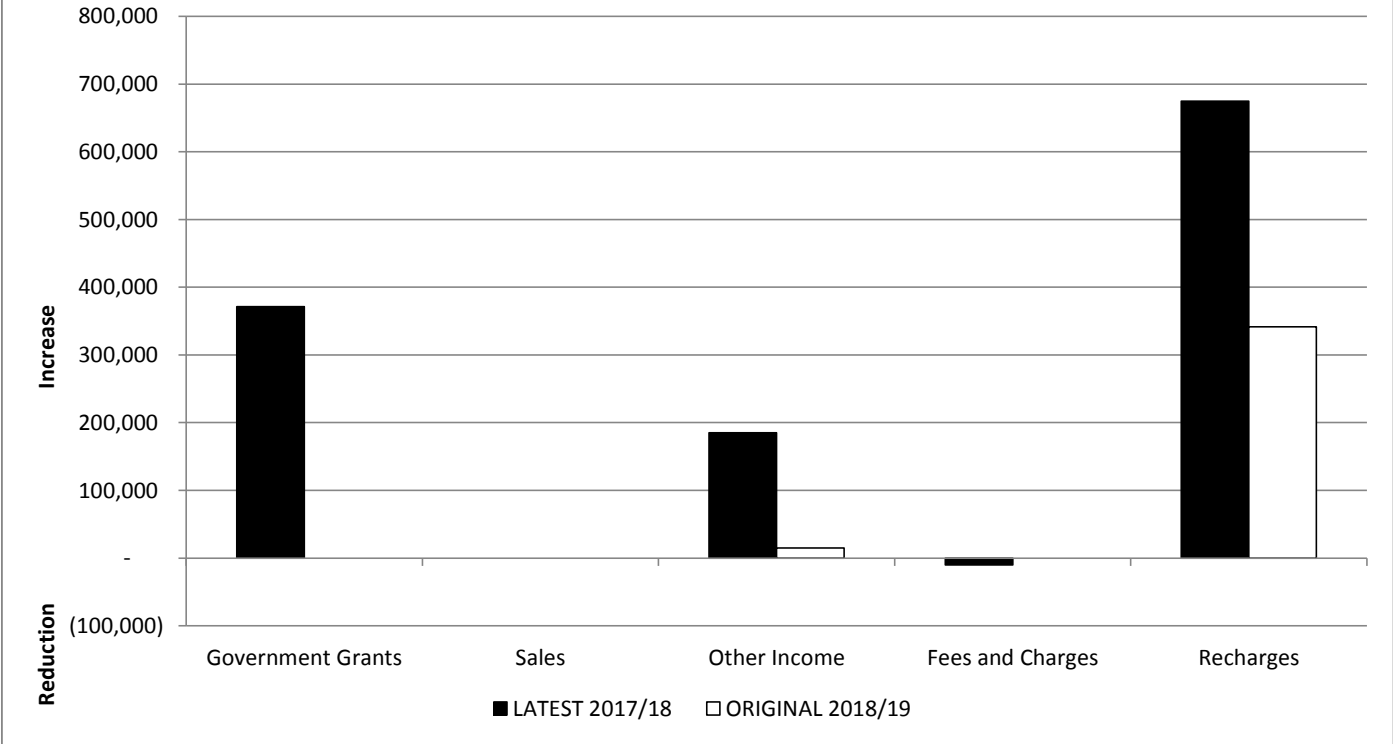
STRATEGIC LEADERSHIP INCOME - 2018/19 BUDGETS



STRATEGIC LEADERSHIP EXPENDITURE: CHANGE FROM 2017/18 ORIGINAL (£)



STRATEGIC LEADERSHIP INCOME: CHANGE FROM 2017/18 ORIGINAL (£)



	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S1368 RIVERSIDE HOUSE - THE SPACE</u>				
DIRECT EXPENDITURE				
Supplies and Services	5,109	-	-	-
TOTAL DIRECT EXPENDITURE	5,109	-	-	-
DIRECT INCOME				
Other Income	(4,411)	-	-	-
TOTAL DIRECT INCOME	(4,411)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	698	-	-	-
Support Services	89	400	100	100
Recharges	(787)	(400)	(100)	(100)
NET DIRECT (INCOME) / EXPENDITURE	-	-	-	-

S2000 CHIEF EXECUTIVE'S OFFICE

DIRECT EXPENDITURE				
Employees	392,507	394,800	437,500	440,600
Transport	531	2,100	2,100	800
Supplies and Services	29,997	29,800	31,700	31,100
Third Party Payments	37,415	22,100	18,400	18,400
TOTAL DIRECT EXPENDITURE	460,450	448,800	489,700	490,900
Support Services	76,755	80,800	108,900	106,400
Recharges	(517,359)	(509,900)	(578,600)	(577,300)
NET DIRECT (INCOME) / EXPENDITURE	19,846	19,700	20,000	20,000

Variations:**Employees:**

IAS19 Pension adjustments	40,200	40,200
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Support Services:

Changes in allocations	28,100	25,600
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Recharges:

Change in amount to be recharged	(68,700)	(67,400)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S2004 LOCAL LOTTERY</u>				
DIRECT INCOME				
Other Income	-	-	-	(15,000)
NET DIRECT (INCOME) / EXPENDITURE	-	-	-	(15,000)

Variations:Other Income:

Fit For The Future Change Programme - Introduction of a new Council Lottery	-	(15,000)
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S2010 CORPORATE PROJECTS

DIRECT EXPENDITURE				
Employees	49,043	-	49,400	-
Supplies and Services	341	-	-	-
Third Party Payments	6,725	-	102,100	-
TOTAL DIRECT EXPENDITURE	56,109	-	151,500	-
Support Services	1,856	-	4,200	-
Recharges	(53,266)	-	(139,700)	-
NET DIRECT (INCOME) / EXPENDITURE	4,699	-	16,000	-

Variations:Employees:

Office Relocation Project slippage from 2016/17	49,400	-
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Third Party Payments:

Office Relocation Project slippage from 2016/17	86,100	-
Advertising and Sponsorship - Consultants Fees	13,000	-

Recharges:

Change in amount to be recharged	(139,700)	-
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S2020 CORPORATE MANAGEMENT - CHIEF EXECUTIVE

DIRECT EXPENDITURE				
Supplies and Services	-	2,400	-	-
TOTAL DIRECT EXPENDITURE	-	2,400	-	-
Support Services	433	400	-	-
NET DIRECT (INCOME) / EXPENDITURE	433	2,800	-	-

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S2060 HUMAN RESOURCES</u>				
DIRECT EXPENDITURE				
Employees	395,561	436,000	471,600	428,700
Transport	491	1,200	1,200	1,200
Supplies and Services	66,509	53,000	61,000	57,000
Third Party Payments	24,071	23,400	106,700	23,400
TOTAL DIRECT EXPENDITURE	486,632	513,600	640,500	510,300
DIRECT INCOME				
Fees and Charges	(26)	-	-	-
TOTAL DIRECT INCOME	(26)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	486,606	513,600	640,500	510,300
Support Services	134,292	119,000	134,400	133,000
Recharges	(596,429)	(624,600)	(770,100)	(593,100)
NET DIRECT (INCOME) / EXPENDITURE	24,469	8,000	4,800	50,200

Variations:Employees:

IAS19 Pension adjustments	36,600	30,500
Staff vacancies	(10,300)	-
Honoraria	10,300	-
Removal of time-limited staffing changes		(40,000)

Third Party Payments:

Transforming Our Workplace	80,000	-
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Support Services:

Changes in allocations	15,400	14,000
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Recharges:

Change in amount to be recharged	(145,500)	31,500
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S2080 MEMBER TRAINING**DIRECT EXPENDITURE**

Employees	2,945	4,600	4,600	4,600
Supplies and Services	-	-	500	500

TOTAL DIRECT EXPENDITURE

2,945	4,600	5,100	5,100
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Support Services

536	-	900	900
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NET DIRECT (INCOME) / EXPENDITURE

3,481	4,600	6,000	6,000
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S2100 ORGANISATIONAL DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	-	-	(31,000)	(31,000)
Transport	-	(42,700)	(9,200)	(9,200)
Supplies and Services	-	216,000	22,600	102,800
Third Party Payments	4,200	-	30,000	30,000
	<u>4,200</u>	<u>173,300</u>	<u>12,400</u>	<u>92,600</u>
NET DIRECT (INCOME) / EXPENDITURE	4,200	173,300	12,400	92,600

<u>Variations:</u>				
<u>Employees:</u>				
Fit For The Future - Support Service Review			(31,000)	(31,000)
<u>Transport:</u>				
Fit for the Future: Terms and Conditions review savings reallocated to services			33,500	33,500
<u>Third Party Payments:</u>				
Performance Management Review (executive April 2017)			30,000	30,000
<u>Supplies and Services:</u>				
Fit for the Future: Digital by Default items reallocated to services			(193,400)	(113,200)

S2200 COMMITTEE SERVICES

DIRECT EXPENDITURE				
Employees	141,365	150,500	175,400	190,100
Transport	639	400	400	400
Supplies and Services	16,902	20,700	20,700	20,100
Third Party Payments	28,691	38,000	38,000	38,000
	<u>187,597</u>	<u>209,600</u>	<u>234,500</u>	<u>248,600</u>
TOTAL DIRECT EXPENDITURE	187,597	209,600	234,500	248,600
Support Services	94,867	102,700	132,700	122,400
Recharges	(282,464)	(312,500)	(367,200)	(381,000)
	<u>-</u>	<u>(200)</u>	<u>-</u>	<u>(10,000)</u>
NET DIRECT (INCOME) / EXPENDITURE	-	(200)	-	(10,000)

<u>Variations:</u>				
<u>Employees:</u>				
IAS19 Pension adjustments			15,600	16,000
Shared Joint Data Protection Officer post			10,000	20,000
<u>Support Services:</u>				
Changes in allocations			30,000	19,700
<u>Recharges:</u>				
Change in amount to be recharged			(54,700)	(68,500)

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S2220 DEMOCRATIC REPRESENTATION</u>				
DIRECT EXPENDITURE				
Employees	2,352	22,700	4,000	4,000
Transport	3,327	8,300	5,800	4,000
Supplies and Services	308,018	319,300	336,900	353,400
Third Party Payments	1,524	9,700	9,700	5,700
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	315,221	360,000	356,400	367,100
Support Services	657,659	582,400	746,100	795,100
Capital Charges	1,222	1,300	1,200	1,900
Recharges	(73,500)	(73,500)	(73,500)	(73,500)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	900,602	870,200	1,030,200	1,090,600
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Variations:Employees:

Superannuation no longer payable	(14,100)	(14,100)
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Support Services:

Review of Members Allowances	17,600	34,100
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Support Services:

Changes in allocations	163,700	212,700
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S2240 ELECTIONS</u>				
DIRECT EXPENDITURE				
Employees	203,853	6,200	292,700	6,300
Premises	77,597	-	82,100	-
Transport	3,403	-	9,500	-
Supplies and Services	231,268	4,100	179,800	4,100
TOTAL DIRECT EXPENDITURE	516,121	10,300	564,100	10,400
DIRECT INCOME				
Government Grants	(3,467)	-	(371,300)	-
Other Income	(439,907)	(500)	(183,000)	(500)
TOTAL DIRECT INCOME	(443,374)	(500)	(554,300)	(500)
NET DIRECT (INCOME) / EXPENDITURE	72,747	9,800	9,800	9,900
Support Services	60,466	64,600	75,500	58,000
NET DIRECT (INCOME) / EXPENDITURE	133,213	74,400	85,300	67,900

Variations:Employees:

Parliamentary Elections	169,400	-
County Council Elections	117,100	-

Premises:

Parliamentary Elections	45,100	-
County Council Elections	36,000	-

Supplies and Services:

Parliamentary Elections	153,400	-
County Council Elections	23,400	-

Government Grants:

Parliamentary Elections	(371,300)	
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Other Income:

County Council Elections	(180,000)	
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Support Services:

Changes in allocations	10,900	(6,600)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S2260 ELECTORAL REGISTRATION</u>				
DIRECT EXPENDITURE				
Employees	118,842	114,800	124,700	126,500
Premises	-	2,800	2,800	2,800
Transport	349	500	500	500
Supplies and Services	125,953	69,100	90,000	67,900
TOTAL DIRECT EXPENDITURE	245,144	187,200	218,000	197,700
DIRECT INCOME				
Government Grants	(30,549)	-	-	-
Sales	(2,573)	(2,400)	(2,400)	(2,400)
Other Income	(30,632)	-	-	-
TOTAL DIRECT INCOME	(63,754)	(2,400)	(2,400)	(2,400)
NET DIRECT (INCOME) / EXPENDITURE	181,390	184,800	215,600	195,300
Support Services	49,478	63,400	65,000	64,000
Recharges	(15,700)	(15,700)	(15,700)	(15,700)
NET DIRECT (INCOME) / EXPENDITURE	215,168	232,500	264,900	243,600

Variations:Employees:

IAS19 Pension adjustments	10,000	10,100
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Support Services:

Changes in allocations	22,800	-
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S2280 CHAIR OF THE COUNCIL

DIRECT EXPENDITURE				
Employees	26,906	26,400	33,000	33,400
Transport	3,394	2,100	2,500	2,100
Supplies and Services	20,298	19,200	18,800	19,200
TOTAL DIRECT EXPENDITURE	50,598	47,700	54,300	54,700
Support Services	14,956	16,000	18,900	18,600
Recharges	-	(2,600)	(2,600)	(2,600)
NET DIRECT (INCOME) / EXPENDITURE	65,554	61,100	70,600	70,700

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S2315 ASSISTED TRAVEL PASSES</u>				
DIRECT EXPENDITURE				
Third Party Payments	50	-	-	-
TOTAL DIRECT EXPENDITURE	50			
DIRECT INCOME				
Other Income	(120)	-	-	-
TOTAL DIRECT INCOME	(120)			
NET DIRECT (INCOME) / EXPENDITURE	(70)			

S2340 MEDIA ROOM

DIRECT EXPENDITURE				
Employees	192,045	201,600	226,600	230,000
Transport	287	800	800	800
Supplies and Services	59,484	74,800	142,000	97,300
Third Party Payments	-	400	400	400
TOTAL DIRECT EXPENDITURE	251,816	277,600	369,800	328,500
DIRECT INCOME				
Sales	(51)	-	-	-
Other Income	(48,894)	(58,400)	(58,400)	(58,400)
Fees and Charges	(1,684)	(4,000)	(4,000)	(4,000)
TOTAL DIRECT INCOME	(50,629)	(62,400)	(62,400)	(62,400)
NET DIRECT (INCOME) / EXPENDITURE	201,187	215,200	307,400	266,100
Support Services	88,113	88,200	104,100	110,400
Capital Charges	4,369	-	4,400	6,300
Recharges	(266,781)	(303,600)	(404,700)	(382,800)
NET DIRECT (INCOME) / EXPENDITURE	26,888	(200)	11,200	-

Variations:**Employees:**

IAS19 Pension adjustments		21,900	21,900
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Supplies and Services:

New copier leases		32,400	24,400
New software		26,100	-
Earmarked Reserve slipped from 2016/17 - printer software		11,200	-

Support Services:

Changes in allocations		15,900	22,200
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Recharges:

Change in amount to be recharged		(101,100)	(79,200)
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S3210 ASSIST TRAVEL-TRANSPORT TOKENS</u>				
DIRECT EXPENDITURE				
Third Party Payments	5,844	-	-	-
TOTAL DIRECT EXPENDITURE	5,844	-	-	-
DIRECT INCOME				
Other Income	(610)	-	-	-
TOTAL DIRECT INCOME	(610)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE				
Support Services	8,356	8,000	-	-
NET DIRECT (INCOME) / EXPENDITURE	13,590	8,000	-	-

S3350 CSTEAM

DIRECT EXPENDITURE				
Employees	153,189	163,800	172,900	175,800
Transport	11	400	400	400
Supplies and Services	13,530	10,400	20,400	10,400
TOTAL DIRECT EXPENDITURE	166,730	174,600	193,700	186,600
Support Services	67,434	66,200	70,500	72,100
Recharges	(234,164)	(241,000)	(264,200)	(258,700)
NET DIRECT (INCOME) / EXPENDITURE	-	(200)	-	-

Variations:

<u>Employees:</u>				
IAS19 Pension adjustments			13,300	13,500
<u>Supplies and Services:</u>				
Scanning costs			10,000	-
<u>Recharges:</u>				
Change in amount to be recharged			(23,200)	(17,700)

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S3452 CUSTOMER CONTACT MANAGER</u>				
DIRECT EXPENDITURE				
Employees	54,637	-	-	-
Supplies and Services	5,408	-	6,700	-
TOTAL DIRECT EXPENDITURE	60,045	-	6,700	-
Support Services	4,900	-	-	-
Recharges	(64,945)	-	(4,500)	-
NET DIRECT (INCOME) / EXPENDITURE	-	-	2,200	-
<u>S3470 WEB SERVICES</u>				
DIRECT EXPENDITURE				
Employees	47,682	47,400	52,200	52,700
Transport	365	100	100	100
Supplies and Services	66,778	30,200	33,100	30,200
TOTAL DIRECT EXPENDITURE	114,825	77,700	85,400	83,000
Support Services	57,851	29,000	24,700	21,900
Recharges	(172,676)	(106,800)	(110,100)	(104,900)
NET DIRECT (INCOME) / EXPENDITURE	-	(100)	-	-

	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S3500 ICT SERVICES</u>				
DIRECT EXPENDITURE				
Employees	904,358	938,600	1,028,900	1,039,800
Transport	2,202	4,000	4,000	4,000
Supplies and Services	406,286	413,900	427,700	407,300
Third Party Payments	11,200	-	-	-
TOTAL DIRECT EXPENDITURE	1,324,046	1,356,500	1,460,600	1,451,100
DIRECT INCOME				
Other Income	-	-	(2,500)	-
Fees and Charges	(52,772)	(45,000)	(35,000)	(45,000)
TOTAL DIRECT INCOME	(52,772)	(45,000)	(37,500)	(45,000)
NET DIRECT (INCOME) / EXPENDITURE	1,271,274	1,311,500	1,423,100	1,406,100
Support Services				
Support Services	185,603	187,100	201,100	210,200
Capital Charges	53,054	89,600	52,100	61,900
Recharges	(1,530,302)	(1,591,400)	(1,708,100)	(1,719,000)
NET DIRECT (INCOME) / EXPENDITURE	(20,371)	(3,200)	(31,800)	(40,800)

Variations:Employees:

IAS19 Pension adjustments			91,200	92,100
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Supplies and Services:

Software costs			13,800	-
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Fees and Charges:

Street Name & Numbering Administration charge			10,000	-
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Support Services:

Changes in allocations			14,000	23,100
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Capital Charges:

Change in depreciation charges following revaluations			(37,500)	(37,500)
Introduction of notional capital charges			-	9,800

Recharges:

Change in amount to be recharged			(116,700)	(127,600)
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S4870 LEGAL SERVICES (IN-HOUSE WDC)**INDIRECT EXPENDITURE**

Support Services	-	900	-	-
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NET DIRECT (INCOME) / EXPENDITURE

	-	900	-	-
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	ACTUAL 2016/17 £	ORIGINAL BUDGET 2017/18 £	LATEST BUDGET 2017/18 £	ORIGINAL BUDGET 2018/19 £
<u>S4871 LEGAL SERVICES (SHARED SERVICE WCC)</u>				
DIRECT EXPENDITURE				
Third Party Payments	398	1,300	4,700	4,700
TOTAL DIRECT EXPENDITURE	398	1,300	4,700	4,700
DIRECT INCOME				
Fees and Charges	(631)	-	-	-
TOTAL DIRECT INCOME	(631)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	(233)	1,300	4,700	4,700
Support Services	14,041	14,100	28,400	25,600
Recharges	(13,808)	(15,400)	(33,100)	(30,300)
NET DIRECT (INCOME) / EXPENDITURE	-	-	-	-

Variations:Support Services:

Changes in allocations

14,300

11,500

Recharges:

Change in amount to be recharged

(17,700)

(14,900)