Title: Severn Trent Water's River Leam Water Quality Improvement

Works

Portfolio Holder: Councillor Judy Falp

Wards of the District directly affected: Leamington Clarendon

Approvals required	Date	Name
Portfolio Holder	19-1-23	Clir Falp
Finance	13-1-23	Andrew Rollins
Legal Services	19-1-23	Kathryn Tebbey
Chief Executive	13-1-23	Chris Elliott
Head of Service(s)	13-1-23	Phil Clarke
Section 151 Officer	13-1-23	Andrew Rollins
Monitoring Officer	13-1-23	Andrew Jones
Leadership Co-ordination Group	23-1-23	
Final decision by this Committee or rec to another Cttee / Council?	Yes	
Contrary to Policy / Budget framework?	No	
Does this report contain exempt info/Confidential? If so, which paragraph(s)?	No	
Does this report relate to a key decision (referred to in the Cabinet Forward Plan)?	Yes, Forward Plan item 1345 – scheduled for 9/2/23	
Accessibility Checked?	Yes/No	

Summary

Severn Trent Water (STW) have proposed a multi-million pound investment in to the water infrastructure in and around Leamington with a view to improving water quality in the River Leam. Some elements of this new infrastructure will be installed on the Council's land. This report sets out the impact of the proposed works and recommends that, subject to conditions, the Council supports STW in delivering the improvement scheme and works with STW to minimise disruption and to maximise the benefits for our community and environment.

Recommendation(s)

- (1) That, Cabinet agree to STW carrying out the works shown in appendix 1 on the Royal Pump Room Gardens and at Appendix 2 in Station Approach Car Park subject to STW satisfactorily addressing the points set out at paragraph 1.31.
- (2) That a Council project liaison group is formed with the remit of working with STW to minimise the disruption arising from carrying out the works, to ensure post-works restoration is carried out the highest standard and to negotiate with STW to deliver fair financial compensation as well as community gains to compensate for the disruption resulting from the proposed works.
- (3) That authority is delegated to Head of Place, Economy and Art (or Programme Director for Climate Change or Head of Safer Communities, Leisure and Environment?), in consultation with the Portfolio for Safer Communities, Leisure & Environment to
 - a. Agree the legal terms with Severn Trent Water for the use of the Council's land
 - b. Liaise with STW to ensure effective communications and stakeholder engagement is carried out prior to the works being agreed and commenced and to ensure ongoing engagement during the delivery of the works.
 - c. Agree the detailed schedule of works and delivery programme, including the restoration plan
 - d. Agree the details of the compensation and legacy to encompass the proposals set out in paragraph 1.22 and 1.23.

1 Reasons for the Recommendation

- 1.1 As part of Severn Trent Water's "Get River Positive" campaign, the water company has made five commitments:
 - a) Ensure storm overflows and sewage treatment wors do not harm rivers
 - b) Create more opportunities for everyone to enjoy our rivers
 - c) Support others to improve and care for rivers
 - d) Enhance our rivers and create new habitats so that wildlife can thrive
 - e) Be open and transparent about our performance and our plans.

Why is the work necessary?

- 1.2 According to Environment Agency data, the River Leam is classed as being in "poor" ecological status in the section the 22km from Itchen to the confluence with the River Avon. As one of the contributors to water quality, STW are committed to playing their part to improve water quality and recognise that this aligns with the challenge to meet the ambition in the Government's 25 Year Environment Plan, of 75% of rivers being close to their natural state. Currently only 14% of UK rivers meet good ecological status. The status of rivers is assessed and tracked by the Environment Agency via a measure of "Reasons for Not Achieving Good Status (RNAGS)". As part of STWs Get River Positive approach seeks to make sure that storm overflows and sewage treatment works do not harm rivers, based on the Environment Agency measures
- 1.3 Within the current water infrastructure for Leamington, there is a direct link between storm overflows and the RNAGS (water quality). Effluent contains significant levels of nitrogen and phosphorus which lead the issues such eutrophication (algal blooms). Usually this is dealt at treatment works which prevent problems arising. However, where there storm overflows (as can be the case in Leamington), harmful chemicals can bypass the treatment process thereby causing water quality issues and impacting directly on ecology and the RNAGS.
- 1.4 In addressing the RNAGS for the River Leam, STW also intend to lead a movement encouraging others in the mission to improve water quality on the River Leam. The Severn Trent Water see the projects in Leamington as a showcase of possibilities when to influence other parties and agencies (for example the farming community) in delivery of a tangible 'step change' in outcomes for an area.

The proposed scheme

- 1.5 Within this context STW investing £78 million to address two stretches of river along the River Leam in Warwickshire and the River Teme in Shropshire and further improvements to the River Avon too. All in all, we're enhancing the water quality in over 50km of rivers in the STW region. Specifically, the Leam scheme seeks to target water quality impacts which result from storm/rainfall overflows. These storm/overflow events may become more common as climate change impacts. The proposals will therefore help our local environment to adapt to changing weather patterns and particularly the prediction of more frequent and more severe storm events. Storm/rainfall overflows can result in a range of unwanted pollutants making their way into the water course, particularly where surface water and sewage is dealt with through the same system. This in turn can affect people's enjoyment of rivers and can harm biodiversity. The aim is to substantially improve water quality so that the biodiversity of the river is enhanced and so that river users can confidently enjoy good water quality.
- 1.6 To do this STW's proposal seeks to increase flow to treatment works; improve storage to enable storm waters to be released in a measured way and to separate out surface water. The scheme proposes improvements at seven locations, including five in Leamington:
 - Cubbington Road surface water removal
 - Campion Road; Binswood Ave; Kenilworth Road; and Lillington Ave surface water removal
 - Shaft Tank Storage at the Pump Room Gardens

- Shaft Tank Storage at Station Approach car park
- Princes Drive Sewage treatment Works storm storage facility
- 1.7 In addition, there are two further elements of the scheme associated with the Longbridge Sewage Treatment Works in Warwick, which will see improved flow capacity to the Treatment Works and improved storage capacity at the works.
- 1.8 Most of the locations where work is taking place is under highways (sewage network) or at Sewage Treatment Works. These elements are worth noting, but are beyond WDC's remit. However, the proposals for the Pump Room Gardens and Station Approach are within the Council's land ownership and are therefore the focus of this report.
- 1.9 At the Pump Room Gardens it is proposed to sink a shaft immediately to the west of the central path that crosses the park from the pedestrian bridge to the southern end of Bedford Street. A large cylinder storage tank (20 metres in diameter and 19 meters deep) will be inserted into the shaft and will be connected to the River Leam via pipework which will run east from the tank and then south to river. Whilst the works are taking place a substantial compound will be in place covering a central part of the park to both the east and west of the central path. This scheme has been selected from a number of options as it delivers the outcomes required whilst minimizing the compound footprint; utilising existing access (from Dormer Place) and ensuring no impact on trees or the most significant heritage assets such as the bandstand. **Appendix 1** shows an outline of the proposed scheme.
- 1.10 The current programme for the Pump Room Gardens works, sees the compound set up for six weeks during September and October 2023; with the main works taking place over 44 weeks from October 2023 to September 2024; and reinstatement works taking place during September and October 2024.

 Appendix 3 shows the outline timetable for the works along with details of how regular scheduled events on the Pump Room Gardens will be impacted.
- 1.11 The solution proposed for the Pump Room Gardens combined sewer overflow (CSO) spill reduction has been put forward because:
 - this is where the outfall pipe from the CSO runs to the river Leam and STW physically have to intercept this pipe which runs under the road then across the Pumps Room Gardens to the river.
 - The underground storage tanks need to be installed where there is space to construct.
 - The sewerage system solution should ideally be as 'simple as possible' to avoid introducing risks associated with blockage and flooding, the proposed solution for this location best meets this criteria.
- 1.12 At Station Approach Car Park, it is proposed to install a shaft tank with 1000 cubic metres capacity within the car park, along with a pipe connection to a new interceptor chamber. This detail of this element of the scheme are still be worked up and STW are undertaking survey work to understand various risks such as the proximity to the railway). STW's current estimate is the approximately half the parking spaces will become unavailable during the construction phase which is current expected to last 9 months from November 2023. **Appendix 2** shows an overview of what is being considered for the Station Approach area.
- 1.13 Station Approach car parks will potentially lose 50 parking spaces as a result of these works at a time when there is uncertainty about displacement car park options (such as Riverside House). Current occupancy levels in all our car parks

suggest we have capacity to absorb the loss of Covent Garden MSCP, however future demand is less predictable in relation to issues such as the covid recovery continues and the economic uncertainties. Visibility and use of the parking remains to be seen following the closure of Covent Garden after 12th February. Therefore, the proposed works and temporary closures will add to the frustration for visitors and businesses.

Benefits

- 1.14 This is a multi-million pound investment by STW in Leamington which will help our local environment adapt to changing weather patterns as a result of climate change and will bring tangible improvements to river water quality with knock on benefits for biodiversity and water-based activities (you may have heard this project being called the "bathing rivers" project by Severn Trent, but in reality, that is a misnomer which completely misses the most significant benefits for wildlife and a wide range of water sports and activities).
- 1.15 The scheme will do this by
 - Reducing the number of spills from Combined Storm Overflows (CSOs) on the Leam.
 - Putting in brand new disinfection processes at a number of our local sewage treatment works. As part of this project STW are investigating the installation of ozone disinfection technology Treatment works which discharge into the river Leam. This will be a UK first in waste water treatment and provide vital insight into emerging river water quality risks including pharmaceuticals.
 - Create an app, so we can share information about the water quality in the Leam in real time.
 - Work closely with local stakeholders farmers, businesses, other river users to help them protect our rivers and share best practice.
- 1.16 Severn Trent have suggested the improvements to water quality will make the river even better for communities, for businesses and for wildlife:
 - Cleaner rivers and in particular our catchment management interventions will drive improvements in biodiversity and will address the RNAGS to support all parts of the river eco-system.
 - Better quality environmental setting for physical activity (e.g going for a riverside walk or water based activities such as rowing, kayaking, fishing or swimming) which will hopefully encourage an increase in number of active people
 - Increase in number of people getting a mental health and wellbeing benefit
 - increase awareness of what is on offer in their local community and foster pride in the region.
 - stimulate economic recovery through the delivery and construction period, as well as through the sustained impact on the local area.
 - A cleaner river and a consequent increase in river users should have a beneficial economic impact on existing local businesses and communities (such as riverside cafes, sports clubs, swim coaching, and those running activities on the river) and drive an increase in the number of businesses in the vicinity of the riverside.

- 1.17 Of these, officers consider the potential ecological benefits are particularly important given the Council's recent declaration of an ecological emergency. Noting the River Leam is currently rated at poor ecological value by the environment agency, these works, (along with the leadership STW are offering in terms of working with other stakeholders) have the potential to make a real difference. Rivers are a critical part of the District ecological infrastructure, because of the habitat provided by the water itself, because of the unbroken connectivity they provide, and because the wide variety of habitats that exist adjacent to rivers (flood plains, wetlands, woodlands, meadows, and the riverbanks themselves). The likely ecological benefits of this scheme are therefore considered by an important reason to support STW's scheme.
- 1.18 Other benefits such as adaptation to changing weather patterns as a result of climate change; encouraging more physical activity, community pride and economic benefits are all additional important factors.

Impacts

- 1.19 The works at the Pump Room Gardens will have a substantial impact whilst construction is taking place, and in the period following the completion of the works whilst the reinstatement of the park becomes established. As well as the area required to sink the borehole and insert the cylinder, there will be a substantial compound area covering the area both east and west of the central pathway (see appendix 1). Although officers will continue to work with STW to minimise the area required, the result will be that, whilst the works are taking place, there will be only limited public access to and through the Pump Room Gardens and the space will not be available for events.
- 1.20 The works will also have an impact on physical appearance of the park whilst the works are taking place. This has the potential give rise to significant public concern, especially as the Pump Room Gardens has only recently been refurbished.
- 1.21 Appendix 2 shows the timetable for the works and the impact this will have on regular events on the Pump Rom Gardens. The timetable for the works has been discussed with WDC officers and has been put forward to minimize disruption to events. Specifically, the timing allows the EcoFest and Food Festival to take place in 2023 at the same time as enabling reinstatement works to be established in the winter of 2024/25 and spring of 2025 which in turn will enable the summer events in 2025 to take place on the park. However, it is inevitable that the works will prevent any events taking place there during 2024. Officers will work with events organisers to consider alternative venues for the period the park is unavailable. If the STW project is delayed and reinstatement works cannot take place as planned in Autumn 2024, then the events season for 2025 would also be in doubt. The park has to be reinstated during the key Autumn growing window, to allow sufficient time for the grass to establish before the park is used for events to the following Spring onwards.

Mitigation of Impacts: Compensation and Legacy

1.22 Compensation will be provided to WDC for loss of income. Specifically the council would need to evidence their loss of profit for this, for example providing figures to show that the space would usually be rented out at £X cost and because of STW works the takings are £0 or a reduced amount. This will include lost income from events and car parking. If there are financial impacts on other Council facilities (such as the Royal Pump Rooms) these losses can

also be compensated if we are able to demonstrate this through our accounts. The Council will lose income from regular events bookings, and will also seek to demonstrate that there will be lost income from new events, particularly reflecting that events bookings grow year-on year and the Pump Room Gardens is one of our most popular spaces for hire.

- 1.23 Officers are arguing strongly that if the Council is to support this scheme, the impact on our communities needs to be balanced by a positive legacy that goes beyond the direct water quality benefits. Whilst Severn Trent Water need to ensure they act within the parameters set by their regulators, they have indicated a willingness to engage on legacy measures recognising that WDC is not a commercial organisation and that we don't provide parks and open spaces for profit; we provide them for the enjoyment of our communities. Discussions are there exploring a legacy package to deliver enhancements to the Pump Room Gardens and to accelerate associated projects which can support the delivery of the benefits STW have identified. Whilst the legacy is still be agreed, the following is being considered:
 - Ask STW to enable improvements to the Pump Room Gardens infrastructure
 whilst the works are taking place, for instance leaving a legacy of additional
 power sources and connectivity around the permitter of the gardens, to
 significantly reduce the use of generators for events and to enhance the
 capacity for events such as live screening.
 - Ask STW to incorporate community safety measures in relation to our Protect duties, particularly measures to prevent hostile vehicle mitigation
 - Ask STW to work with the Council to explore the potential to install a ground source heat pump as part of the STW works which could potentially provide an energy source for the Pump Rooms and/or other town centre buildings.
 - Ask STW to improve sustainable travel infrastructure at the Station Approach
 Car park (e.g installation of cabling to enable EV charge points to be installed
 and/cycling infrastructure).
- 1.24 Discussions have also been taking with STW about the potential to link water quality improvements to the emerging proposals for a new Commonwealth park to commemorate Her Majesty Queen Elizabeth II. This new park would have the potential to build on the water quality improvements by providing more natural spaces for wildlife to thrive and by enabling active use of the river for water sports, bathing etc. Whilst the water regulator is likely to prevent STW investing directly in a new park, there is potential that STW could support the scheme by enabling concept designs to be developed and to work with the Council to use these designs to attract funding for the park. So whilst the Elizabeth Park proposal is not directly related to the proposals of this report, officers will continue to press STW to play an active role in progressing the initiatives.

Mitigation of impacts: engagement and communications

1.25 Given the direct physical impact on the Pump Room Gardens over a considerable period of time, it is reasonable to expect there to be significant concern from stakeholders, businesses and communities. It will therefore be important to put in place a clear stakeholder engagement plan and communications strategy. Discussions have already started with STW around this and they are equally committed to ensuring this will happen. Such

engagement will need to ensure close liaison with events organisers, town centre businesses, park users and residents in general.

Mitigation of impacts: Town Centre Parking

1.26 Parking at Station Approach has been underused and tariff drops were therefore recently introduced and more widely in Old Town car parks to restore lost parking from the last price increases in these areas. Parking is anticipated to expand once customers or commuters from Leamington realise the new £3 all day rate is available (in comparison with the Station's own £8 all day rates). It is too early to know how well this will pick up as January is always a low month for parking, more detail will be realised as we approach Spring. We should note that parking availability at both Station Approach car parks may be impeded with the site of the works and lack of visibility, measures should be in place to ensure business as usual. Reflecting on predevelopment parking success there we could potentially be losing income from 50 spaces of around £3000 pm (weekdays). Due to these uncertainties, it is therefore suggested that the data on usage of Station Approach is closely monitored during January to March and that subject to the outcomes of this data, an appropriate mitigation strategy is put in place and if necessary, this will explore displacement options.

Mitigation of impacts: reinstatement

1.27 Notwithstanding the case around betterment, STW have been clear that as a minimum they will reinstate the Pump Room Gardens and Station Approach car park to match the existing quality. This will be defined clearly in a legal agreement between the Council and STW.

Mitigation of impacts: reimbursement for other WDC costs

- 1.28 Recognising that this is a major project that will impact on the Councils assets and on the District's communities, there will need to be an ongoing dedicated resource to work with STW and to hold STW to account. This will be need during the preparation phases as well as during the delivery and reinstatement phases. It is expected that this will be time consuming and given the significant work pressures currently being experienced by all the Council's services, it is difficult to identify any officer capacity to undertake this role within existing resources.
- 1.29 Whilst there would be a project liaison group to support the project, it is proposed that a new dedicated resource be brought in to:
 - Collaboration and liaison with key external project team involved with planning and delivering the project,
 - Chair and report to a project liaison group of WDC officers, to include: Events, Green Spaces, Media, Parking Assets, Legal team.
 - Assist with the legal process involved with formalising an agreement with STW including reinstatement, betterment and compensation
 - In collaboration with STW, managing stakeholders engagement
 - Work with Media to communicate messaging
 - Oversee planning, delivery and reinstatement of the works
 - Liaising with internal teams on the impacts of the works (including Events team, Green Spaces, Parking
 - Hold STW and their contractors to account for the quality of the works at all phases.

1.30 Given that WDC's resources will be directly impacted by the STW scheme, officers are currently in discussion with STW arguing that STW pay for the additional resource required. This has not yet been agreed by STW as it falls outside their usual compensation scheme.

Conditions of agreement

- 1.31 If the Cabinet agrees to STW undertaking these on the Councils land, it is proposed that the works and associated factors will be controlled through the development of the legal agreement with STW. It is suggested that the legal agreement will capture the key conditions on which any agreement will be based. As set out in various paragraphs above, the key conditions of the agreement will need to address the following:
 - No impact on the bandstand or other heritage assets without agreement.
 - No impact on trees or other elements of the parks green or hard infrastructure without agreement
 - Public access across the park should be maintained at all times
 - Full reinstatement to a standard at least as good as existing (including both green and hard infrastructure)
 - Compensation for loss of income as a result of the works, including loss of parking income, events income and any impacts on the operation of the Pump Rooms
 - No impact on potential scheme for replacing the roof at the Royal Pump Rooms
 - Collaboration with the District Council in relation to stakeholder engagement
 - Requirement around the quality of contractor operations and behaviours whilst the works are taking to minimise impacts on communities and neighbouring residents and businesses.
 - Legacy improvements to the park's infrastructure to support events to balance lost opportunity whilst works taking place
- 1.32 In addition, officers will seek to ensure the following are agreed in the ongoing discussions with STW ahead of the works taking place:
 - Cover costs of consultant/project lead to work on behalf of WDC
 - Support (level to be determined) from STW for the Commonwealth/Queen Elizabeth Park in recognition the loss of social value arising from the works.

2 Alternative Options

- 2.1 An alternative would be to decide not to support the proposal on the basis that the level of disruption is likely to outweigh benefits. Whilst this course of action could be pursued, it has not been recommended as officers consider the long-term benefits for River Leam water quality outweigh the shorter-term disruption arising from the works. Further, STW may have powers to require the works to be undertaken, although that argument has yet to be put forward with a clear legal basis. It is not known whether STW would pursue such a course, but the possibility must be contemplated in considering this alternative..
- 2.2 A further alternative would be to agree the proposals in principle, but to ask for changes to the specification and/or timetable for works. This has not been recommended, as officers have worked with STW to agree a specification for the works that minimises the extent of the disruption to the Pump Room Gardens and is timed to ensure that only one season of events is disrupted as a result of

the work. Alternative proposals and timescales are therefore likely to result in greater disruption.

3 Legal Implications

- 3.1 Severn Trent are able to carry out works using their statutory powers under the Water Industry Act 1991 (1991 Act) which allow statutory undertakers to carry out certain works within private land under S.159 (powers to lay pipes) and S.168 (powers of entry). Further clarity should be provided on which powers are attributable to which elements of the proposed scheme. Schedule 12 of the 1991 Act provides a statutory scheme of compensation.
- 3.2 Where works amount to development, there are permitted development rights in Part 13 of the Town and Country Planning (General Permitted Development) Order 2015 (as amended). Severn Trent should ensure that all aspects of the proposed works are either not development at all or are permitted development, otherwise a planning application will be required.
- 3.3 Should the Council decide not to support the proposal, STW may consider whether it has the power to require the works to be carried out within our assets. The Environment Act 2021 (which has been enacted) will require water companies to perform to certain environmental standards and it remains to be seen how those obligations will be enforced. At this stage, it would not be appropriate to speculate on the way forward in the absence of agreement Severn Trent would need to consider and make the argument at that time.
- 3.4 Subject to Cabinet agreeing this report, officers will work with STW to put in place the necessary legal agreements to enable STW to carry out the works at the same time as enabling the Council to retain appropriate controls to protect its interests and those of the wider public.

4 Financial

4.1 As this is STW scheme, officers will aim for the works to be delivered at no cost to council, although this is subject to STW agreeing to pay the costs for a resource to oversee the planning and delivery of the works. Whilst there is expected to be a loss of income as a result of the proposals, STW have a compensation scheme in place which will ensure all demonstrable financial losses will be fully compensated. There are likely to be additional costs for the Council in overseeing the smooth planning and delivery of the work. The cost of this is currently unknown. Whilst STW have not confirmed they are willing to pay the Council's additional costs, they have indicated a willingness to discuss and consider that. Officers will therefore work up the costs and will negotiate with STW on this point.

5 Business Strategy

- 5.1 Health, Homes, Communities: improvements to water quality will bring opportunities for more active use of the river with associated health benefits. More widely, improved water quality will bring community benefits with the potential for more organised events in around the river and more community pride in the local environment. Conversely, the period during which the works are taking place will have an impact on the range and location of events that can take place in the District with potential negative consequences for communities.
- 5.2 Green, Clean, Safe: The proposals for improved water quality in the Leam will improve the ecology of the river corridor and will provide a cleaner and safer environment for river users.
- 5.3 Infrastructure, Enterprise, Employment: STW have argued that improvements

to the river environment will bring economic benefits by encouraging footfall in to our towns, thereby providing the basis for business located in close proximity to the river (and potentially more widely) to thrive. On the other hand the disruption caused at both he Pump Room Gardens and Station Approach whilst the works are taking place could have an impact on town centre businesses

- 5.4 Effective Staff: no impacts
- 5.5 Maintain or Improve Services: it is intended that the negative impacts of the works will provide the legacy for enhanced facilities at the Pump Room Gardens
- 5.6 Firm Financial Footing over the Longer Term: no impacts

6 Environmental/Climate Change Implications

- 6.1 Ecological emergency and biodiversity the Council has declared an ecological emergency. This proposal will bring forward ecological improvement in the short term and as such is consistent with the need to respond quickly to the declared emergency.
- 6.2 With the predicted changes in our future climate, we are likely to experience more extreme weather events including storms and periods of heavy rainfall. These events have the potential to overload the combined sewage system in Leamington resulting in flooding and a higher concentration of pollutants in the River Leam which then impacts on nature, communities and business. The proposals from STW seek to minimise these impacts by capturing and treating more water during storm surges.

7 Analysis of the effects on Equality

7.1 STW will be asked to consider impacts on equality as they work up further details of their schemes.

8 Data Protection

8.1 There are no data protection issues within the proposal.

9 Health and Wellbeing

9.1 Improvements to water quality will bring opportunities for more active use of the river with associated health benefits. Conversely, the period during which the works are taking place the opportunity to use the Pump Room Gardens for physical activity or more generally for wellbeing, will be limited.

10 Risk Assessment

- 10.1 There is a risk that the works will not be completed in line with the timescales set out in Appendix 3. This could have consequences for events during 2025 and more generally could prolong the period of time in which the negative impacts of the work are felt by our communities. This risk will be mitigated by putting in place a project liaison group and by appointing someone to oversee progress on the works on the Council's behalf.
- 10.2 There is a risk that STW contractors do not perform in a way that reflects the highly sensitive and public location of these works, hereby giving rise to reputational issues. This risk will be mitigated by putting in place a project liaison group and by appointing someone to oversee progress on the works on the Council's behalf.
- 10.3 As STW have not, at this stage formally agreed to the potential legacies and wider

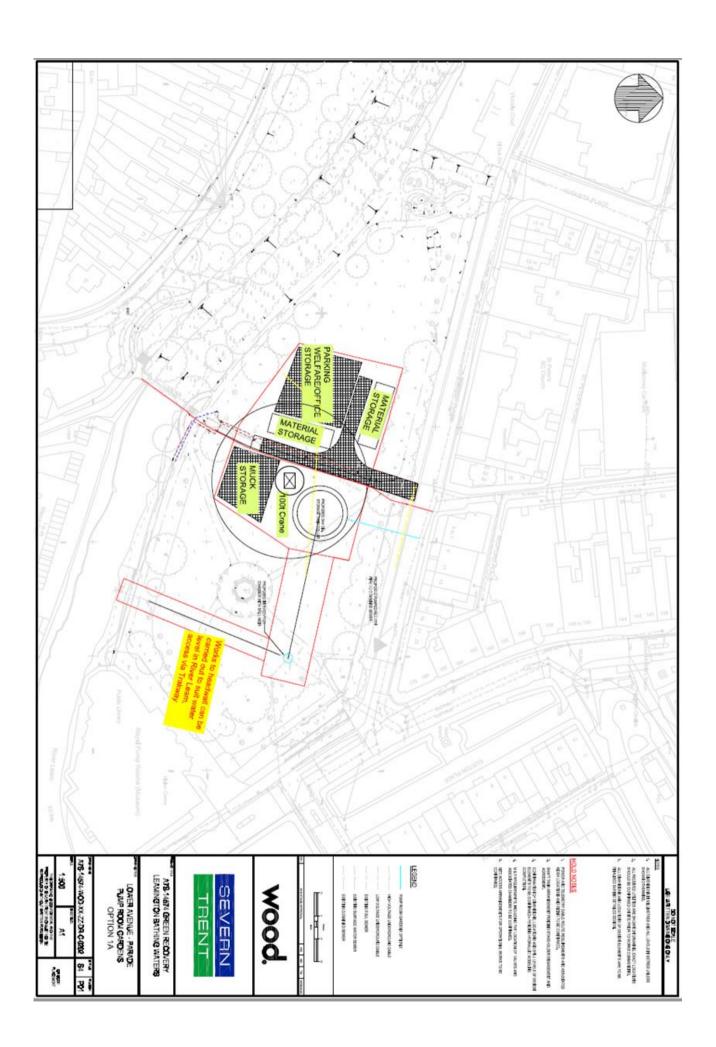
benefits set out at 1.23 and 1.32, there is a risk that these do not come to fruition. If that was the case the minimum would be to reinstatement to current standard. However, this would miss the opportunity for significant legacies for the Pump Room Gardens. To mitigate this, officers will work closely with STW to include the legacy proposals within the scope of the overall project.

10.4 Given that the Pump Room Gardens has recently benefitted from a refurbishment funded from the Heritage Lottery Fund, there are significant reputational risks associated with supporting this projects. This risk will be managed by working closely with STW on stakeholder engagement and communications and in particular in focusing on the significant benefits arising from the cleaner water that will result from the works. Holding STW to account for a full and effective reinstatement of the Pump Room Gardens will also be important in managing reputational risks.

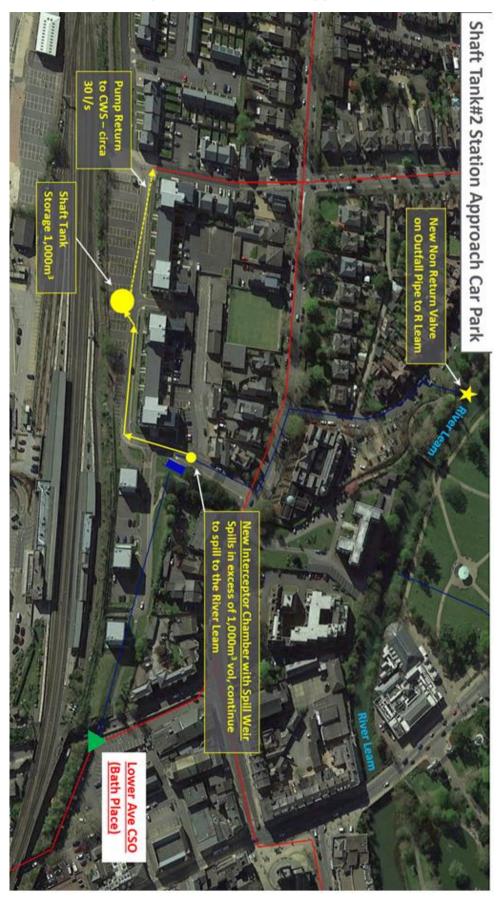
11 Consultation

11.1 There has been no consultation on these proposal at this stage. This will be incorporated into the stakeholder engagement strategy

Appendix 1: Proposals for the Pump Room Gardens



APPENDIX 2: Proposals for Station Approach Car Park



APPENDIX 3: Indicative Programme for works at the Pump Room Gardens

